

Shakespeare's Globe theatre rediscovered in London

By Richard Donkin in London

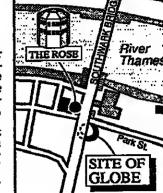
THE Globe theatre, the most famous of London's Shakecentre open to the sky. The first Globe, built of wood, was spearean playhouses, has been burnt down in 1613 during a performance of Shakespeare's Henry VIII when cannon, being used in the play set fire to the thatched roof of the galleries. found where historians always thought it was: on a site just south of the River Thames. The Globe, built in 1599, The Globe, built in 1999, hosted performances of many of Shakespeare's plays includ-ing Henry V, Julius Caesar, Hamlet and Macbeth. Nick-named the "wooden O" in Henry V, it was a round or polygonal building with the Mr Sam Wanamaker, the US actor and director, who has suspended construction of his £18m (\$28m) replica of the Globe to study the excavations

"This is what everybody in the world interested in Shakespeare has been looking for for

the last 100 years. "It validates the whole area as the most theatrical area of Western civilisation. This is the cradle of English speaking theatre. It is a major discovery of international significance." Yesterday's discovery wes announced without the fanfare

theatre world united in opposi-tion to plans by Imry Merchant Developers to build a 10-storey office block on the site. This plan was later altered to preserve the remains of Rose, built in 1589, for public display. Hanson, the conglomerate which owns most of the Globe site, has avoided a similar con-frontation by ploughing <u>2550,000</u> into a two-month-long dig by the Museum of London on its site. **Continued on Page 18**

Hanson also owns Anchor Terrace, a Grade II listed building on part of the Globe site and has promised to examine "every possible way" of ensuring the remains are preserved, protected and displayed. Archaeologists found what they thought was the north eastern rim of the Globe before the weekend and yesterday confirmed its authenticity by comparing the remains of



announced it had reached ... agreement with the US on vol-untary steel quotas that will increase marginally Europe's share of the US steel market. Under the voluntary export restraint arrangement the Community's share of US domestic consumption will

to the IMF-due in Warsaw for talks next week - for \$700m worth of stand-by credits and another \$500m from the World be increased from 6.68 per cent to 7 per cent. Page 18 NIKKEI index: A wave of heavy selling swept through the Tokyo market as investors watched the yen slide against the dollar regardless of the rise in the Official Discount Rate. The Nikkei average

Brussels

with US

agrees rise in

steel quotas

THE EUROPEAN Commission

US rates argument Nicholas Brady, US Treasury Secretary, conceded the existence of differences over interclosed the day 445.02 points down at 34,795.05, the day's low. Markets, Section 2 est rate and dollar policy between the Administration

and the Federal Reserve, but sought to play down their sig-nificance. Page 8

Poland maps

market plan

for economy

An economic plan unveiled by Poland's Solidarity-led Gov-ernment aims to put the coun-

try back on the path to a West-ern-style free market economy and promises a respite from inflation by the end of next

The Government is looking

Bank. Page 18

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Aoun thwarts peace Christian leader Michel Aoun dashed hopes that a peace plan thrashed out in Saudi Arabia

might bring a quick end to Lebanon's 14-year civil war when he said he was still looking to drive Syrian forces from his country. Page 3

Australian campaign Australia's opposition Liberal

and National Party coalition unveiled a tight tax and spending policy as the central plank of its platform for the next gen eral election. Page 3

Indonesian clashes

Protesters demanding freedom 34 for East Timor clashed with security guards at Pope John Paul's mass in the Indonesianruled territory. Earlier story, Page 4

Pakistanis protest Pakistani police fired teargas at students protesting over ... the arrest of an octogenarian ponuctan ucmanning a sepa-rate homeland in Prime Minister Benazir Bhutto's home province of Sind.

FERRANTI: British Aerospace said it had increased its stake in Ferranti International Signal to 1.7 per cent. Page 19 FIAT, Italian car and truck manufacturer, offered to build its next car plant in Spain as part of its bid to buy Enasa, the state-owned Spanish truck producer. Page 19

JAPANESE trade surplus: fell modestly last month from \$7.32bn against \$7.76bn in September last year, the fifth

Japan

May

Nikkel Average ('000) 35

monthly decline in succession. Page 18

monthly fall this year. Page-

1989

EUROPEAN car sales. W Buri-pean new car sales declined by an estimated 3 per cent in September to 970,000, the first

Oct

British Prime Minister Mrs Thatcher leads the applause for Mr Nigel Lawson. Lawson stands firm

MR NIGEL LAWSON, Britain's Chancellor of the Exchequer, yesterday won an enthusiastic response from the Conservawas not indifferent to the exchange rate, Mr Lawson told the packed conference that be would resist a "perpetual devaluation" of starling. "The Conservative Party never has been and, never will be, the party of devaluation," he said.in later interviews Mr Law-son repeated the message that he would not allow a "progres-sive devaluation," but he refused to discuss his tactics in

the Government would be pre-pared to raise interest rates again if the pound fell further. The Chancellor's aides, how-ever, said he would spell out the Government's monetary strategy in his annual speech next week at the Mansion House in London. Ministerial. colleagues added that the basic - and successful - strategy yesterday had been to

Waiting to hear more from the Chancellor

By Peter Norman. Economics Correspondant

NIGEL LAWSON has lived to fight another day. Yesterday's speech to his Conservative Party's conference was an undoubted political success; it was punctuated hy more than 30 rounds of applause and earned him a three-minute standing ovation with cheers to boot. But it broke no new ground

in terms of economic policy and its lack of substance was rewarded in financial markets with a short-lived hut sharp drop in the value of sterling. Speaking afterwards to the Financial Times, Mr Lawson

defended the speech as one that was appropriate to a party gathering.

Nevertheless, he had left many questions open, thus increasing the importance to the Government of next Thurs-day's Mansion House Speech, when he will address bankers in the City of London.

As before, the Government's policy remains vulnerable to further bad news on the trade front, with financial markets already looking ahead ner-vously to publication of the current account figures for September on October 24. Mr Lawson told the confer-

ence that he would not duck unpopular action to keep the economy "sound and strong." He rejected credit controls to curh demand and also appeared to rule out devaluaa way o

Saatchi brothers step down as chief executives

By Alice Rawsthorn in London

THE Saatchi brothers - Maurice and Charles - are relinquishing their roles as joint chief executives of Saatchi & Saatchi, once one of the world's dynamic communi-cations and consultance. cations and consultancy groups. Saatchi has been haunted by

takeover speculation in recent weeks. One of the chief criti-cisms has been the weakness of central management. Saatchi has been searching for a finance director for several months.

Mr Maurice Saatchi, who will remain as chairman, said: "Charles and I decided a new finance director would not be sufficient. We decided to appoint a group chief executive to bring a fresh approach to the whole of the company." The new chief executive will be Mr Robert Louis-Dreyfus, a

43 year old Frenchman, who joins Saatchi from Dun & Bradstreet, the market research group, where he was chairman of IMS International, its suc-cessful pharmaceutical consul-tancy. Mr Charles Scott, 40, who worked with him at IMS as chief financial officer, has

become Saatchi's new group finance director. Mr Maurice Saatchi said the appointments were "designed to ensure that the group's next ing it difficult to sell its trou-bled management consultancy interests. Saatchi is expected to announce a steep fall in pretax profits for the year to Sep-tember 30 when its results are published in December. Ms Emma Hill of Wertheim, the New York stockbroker, expects profits to drop from £138m (\$214m) to £60m (\$92m). Saatchi's relations with the investment community have

been strained because of con-cern about weak financial controls and an apparent lack of strategy. Mr Maurice Saatchi telephoned investors and analysts in New York and London yesterday to explain the rea-sons for the appointments. This was his first significant contact with the investment

community for many months. The gronp's shares, which have fluctuated wildly this week, fell hy 3p to 344p yester-day. Analysts were relieved that Saatchi was trying to strengthen its senior manage-ment. But they were dubious about the prospects of sorting out the group given the scale

of its problems. Mr Louis-Dreyfus said his first priority would be to com-plete the sale of the consultancies so that Saatchi could concentrate on its core communications husiness. Mr Roy Warman and Mr Terry Bannister, the chief operating officers, vill report to him as heads of the communications



over rates policy

By Philip Stephens, Political Editor, in London

tive Party conference with an uncompromising defence of his anti-inflation strategy and a confident message that high interest rates would restore the Government's grip on the economy before the next election.

Warm applause from the party faithful at the conference in Blackpool, north-west England, failed, however, to

convince financial markets.

By William Dawkins in Paris

STRIKING WORKERS at

Pengeot, Europe's third largest car maker, yesterday voted to end their sit-in at a plant in

France, opening the way for the first talks in the six-week

pay dispute to start today. This is the first break-through in the dispute, the

worst in Peugeot's history, which has crippled its two big-gest assembly plants in north-east France. The last attempt at talks failed after

workers refused 10 days ago to

evacuate a forge at the main assembly plant for the group's 205 "supermini" at Mulhouse, near the West German border.

Peugeot management agreed

in principle to open talks after workers occupying the forge, which makes engine and gear box parts, voted by 589 to 198, to end their three-week block-ade. Both sides met in Mul-

house yesterday evening to dis-cuss how to proceed with the

meetings, which are scheduled to begin at the group's Paris headquarters today, with Mr

Roland Vardanega, the group's

CONTENTS

Companies

so that they can be faithfully reproduced, said yesterday: which greeted the Rose find earlier in the year. Then the

In praise of camps

China said its labour and re-education camps, where more than 2m people were sent in the last decade, were a "mira-" cle on earth".

Israeli defences fail Israel's air defences failed to detect the Syrian air force MiG-23 fighter which a defec-. ting pilot flew unchallenged across northern Israel, Prime Minister Yitzhak Shamir said. Page 3

Palme killer case

A Swedish court ordered the immediate release of the previ-ously convicted killer of Prime Minister Olof Palme on the grounds of insufficient proof. Page 2

Charges dropped

The British Government is "most disappointed" that Ireland decided not to prosecute a former priest wanted on charges related to a series of IRA explosions in London. Page 2

Manila 'calamity'

President Aquino declared Manila and 12 provinces calam-ity areas after a typhoon tore across the Philippines, killing 43 people and forcing 80,000 to flee their homes.

Computer virus

Computer experts are taking seriously a software virus designed to replicate through out IBM and IBM compatible computers. Military officials say a group linked to European terrorists could be responsible.

MADVETS

DOLLAR New York Close OM1.90825 FFr6.4715 SFr1.6745 Y144.175 London: DM1.908 (1.916)	STOCK INDICES FT-SE 100: 2,237.8 (+19) FT Ordinary: 1,817.7 (+20.4) FT-A AR Shere: 1,127.04 (+0.8%)	UN loses way in effort as fighting	King Hassan of Morocco (left) called off talks with Polisari guerrilla leadars afte attacks on Moroccan
FF6.47 (8.4875) SF71.6725 (1.6775) Y144.15 (144.75) S index 71 (71.3) Tokyo close: Y144.6 US LUNCHTINE RATES Fed Funds 6% %	PT-A long gilt yield Index high coupon: 9.85 (9.87) New York closing DJ Ind. Av. 2,759.84 (- 13.52) Takva: Nikkel		defence lines which apparently cost hun- dreds of lives. Tha attacks undarline how UN mediation efforts have stalled. Page 4
3-mo. Treesury Bills: yield: 7.899% Long Bond: 101 12 yield: 8.015%	34,795.05 (- 445.02) LONDON MONEY 3-mo Interbank close: 15 <u>3</u> (15 <u>4</u>)	Europe 2,3 Companies 22 America 8 Companies 20 Overseas 4 Companies 20	Agriculture
	New York close DM1.90825 FFr6.4715 SFr1.6745 Y144.175 London: DM1.908 (1.916) FFr6.47 (6.4875) SFr1.6725 (1.6775) Y144.15 (144.75) \$ index 71 (71.3) Tokyo close: Y144.6 US LUNCHTIME RATES Fed Funds 8% % 3-mo Tressury Bills: yleid: 7.899% Long Bont: 101 52	New York close FT-SE 100: DM1.90825 2,237.8 (+19) FFr6.4716 FT Ordinary: Y144.175 1,817.7 (+20.4) London: FT-A AR Share: DM1.908 (1,916) 1,127.04 (+0.8%) FFr6.47 (6.4875) PT-A long gilt yield SFr1.6725 (1.6775) Index high coupon: Y144.15 (144.75) 9.85 (9.87) Y144.15 (144.75) 9.85 (9.87) Y144.15 (144.75) 9.85 (9.87) Y164.15 (144.75) 9.85 (9.87) Y164.15 (144.75) 9.85 (9.87) Y164.15 (144.75) 9.85 (9.87) Y164.25 (1.6775) Index high coupon: Y144.15 (144.75) 9.85 (9.87) Y164.25 (1.6775) Index kigh coupon: Y144.15 (144.75) 9.85 (9.87) Tokyo close: Y144.6 New York closing US LUNCHTIME DJ Ind. Av. RATES 2,759.84 (- 13.52) Fed Functs 64 % Tokyo: Nikkel 3-mo Troesary Bille: 34,795.05 (- 445.02) Yield: 7.899% LONDON MONEY Long Bond: LON	New York close FT-SE 100: effort as fighting CM1.90825 2,237.8 (+ 19) FT-64716 FT Ordinary: FFr6.4716 FT Ordinary: 1,817.7 (+ 20.4) FT Ordinary: Y144.175 1,817.7 (+ 20.4) FT-6476 (4875) FT-A AR Shere: DM1.908 (1.916) 1,127.04 (+ 0.8%) FT-647 (64875) FT-A iong gift yield SFr1.6725 (1.6775) Index high coupon: 9.85 (9.87) PT-A iong gift yield Y144.15 (144.75) 9.85 (9.87) DJ ind: Av. 2,759.84 (-13.52) Tokyo close: Y144.6 New York closing DJ ind: Av. RATES 2,759.84 (-13.52) Tokyo: Nikkel 3-mo Tressary Bills: 34,785.05 (-445.02) Europe 2,3 Yield: 7.899% LONDON MONEY 3-mo interbank close: 20

COMMODITIES, Page 32; EQUITIES, Page 33 (London); 44 (World).

QANTAS Airways, Australia's government-owned international carrier reported record earnings of A\$176.8m (\$139m) for the year to June, 2 per cent up on the year. Page 23

MOBILE phones: Motorola of the US was criticised for endangering European access to export markets by demanding fees for use of patents. Page 18; flat earnings for Motorola, Page 22

COCA-COLA. world's largest soft drinks company, justified some of Wall Street's recent backing with a 21 per cent rise in third-quarter net profits to

\$356m. Page 22 **REINSURANCE:** worldwide demand for reinsurance more than doubled between 1984 and 1987 to reach a level of \$91.9bn.

CBS. US broadcasting group, blamed a 12 per cent drop in third quarter earnings to \$2.40 per share on lower net income from its joint video cassete venture with Twentieth Centu-

ry-Fox_Page 22 BANK of New York, fast-grow-ing banking group which last year acquired Irving Bank,

reported a loss of \$271.3m for the third quarter because of provisions against possible Third World losses. Page 22

ITO-YOKADO, leading Japa-nese supermarket chain, lifted-consolidated net earnings 4.2 per cent in the first half to August to Y26.8hn (\$188m). Page 22

GENERAL ELECTRIC, US industrial group whose inter-ests including aircraft engines and broadcasting, reported a 16 per cent rise in third-quar-ter profits to \$815m. Page 22

the previous day's levels.

where traders and analysts His conference speech also made no mention of the Govsaid that Mr Lawson had ernment's stance on the quesoffered little new in the way of policy initiatives to calm the tion of full entry into the European Monetary System, or of prospects for the trade deficit. recent turbulence in trading. In the immediate aftermath of the speech, the pound fell Some backbench MPs said the absence of a precise and detailed statement of exchange before steadying at just below rate policy had not cleared up In a clear attempt to demon-

Peugeot workers vote to end

occupation of French factory

personnel director, said a Peu-geot official. Unions have pledged to evacuate the Mul-house forge the moment today's talks begin.

The French Government last

week called in Mr Francis Blanchard, a former director

general of the International Labour Organisation, as a con-ciliator. The Mulhouse vote came after he beld several days of separate meetings with

union representativas and

Peugeot management was

yesterday sticking to its refusal to accept unions' demand for a FFr1,500 (\$238) a month pay rise, which direc-tors estimate would be worth Fr7bn in a full year. That com-pares with net profits of

Fr8.8bn for the whole of 1988

for PSA, France's biggest pri-vate company, which owns Peugeot and Citroën. However,

the group has said it is pre-pared to talk about other.

aspects of wages and working

By yesterday evening, Peu-

nationalism

management:

conditions.

refused to discuss his tactics in relation to the latest bout of "calm the nerves" of those in the party who had been shaken speculation against the pound. by the rise in interest rates to

15 per cent. Mrs Margaret Thatcher, the Prime Minister, will seek to reinforce that message of reas-Continued on Page 18 Background and details, Page 9; Abbey National raises mort-mer vata Page 11: Ler Page

recent confusion over whether

gage rate, Page 11; Lex, Page 18; Londou Stock Exchange, Page 33; Currencies, Page 40

restoring Britain's ovarseas competitiveness. But he gave no explanation of how his rejection of "perpetual devalu-ation" squared with sterling's 2.5 per cent average depreciation over the past two weeks, and, after he left the podium, ambiguities began to appear. He said in a BBC radio inter-view that he was not willing

Continued on Page 18

20 years are as glorious as the last 20 years, and not like our last year." The appointments were seen on the London and Naw. York markets as an division. Once the consultancy sales attempt to restore investor confide

were completed, Mr Louis-Dreyfus said that he would Saatchi staged a remarkable rise in the mid-1980s by staging a whirl of audacious acquisitions in international advertising, other areas of marketing and management consultancy. But this year the group has suffered from a slowdown in advertising expenditure in the UK and the US. It is also find-

concentrate on strengthening Saatchi's central and financial controls. He dismissed the speculation snrrounding Saatchi. 'Do you think I would join a company which was about to be bid for?" Lex, Page 18; Background, Page 19

A Development by London & Metropolitan PLC geot estimated it was 49,000 vehicles behind schedule because of the strike, 3.5 per cent out of what had been the RICHMOND company's planned volume of 1.377m cars this year. The shortfall is now far too great to be made up by the end of the year, say senior directors. Dealers in France and abroad are SUPERB NEW now experiencing shortages both of the 205, where 30,000 units have been held up, and the 405 saloon, which is 15,000 units behind schedule. Produc-10,500 sq ft - tion of Pengeot's new 605 exec-utive car is running about 15 per cent behind schedule. Just over 1,000 workers are on strike out of a combined Ready for occupation January 1990 staff of 35,000 at Mulhouse and nearby Sochaux, the second assembly line hit by the dis-TO LET OR FOR SALE FREEHOLD pute. Yesterday, the two were running at just over half of normal daily output, 1,765 Contact: Laurie Mason units out of a scheduled 3,120. Hillier Parker 01-6297666 The strike comes just as Peugeot has been losing market share because of shortage of capacity in the face of a strong upturn in French car demand. Γ**Γ** Latvie: Dose of realiam sobers brew of heady

Euro-oot

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Talwan: Anger grows over a polluted success story . Technology: An experimental laser treatmant corrects common vision problams 12 Japanese investment abroads Coping with iocal sensitivities Editorial Comments Bloodled, but unbowed; Budgeting, US-style ... -16 Politics Today: Mrs Thatcher's chance to end the doubts . UN mediation efforts Lexs Lawson at Blackpool; Saatchi, LWT, AMI, 18 Lowndes Queensway ... Financial Futures

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EUROPEAN NEWS

Spanish right tries discrediting **Socialists**

By Peter Bruce in Madrid

ONLY a few days into Spain's seneral election campaign, the country's political right - with tacit backing from the communists - has launched a virulent campaign to discredit senior figures in the Conjulier nior figures in the Socialist Government

With the Socialists succes sively occupying the middle ground of politics and almost certain to win another term,

certain to win another term, their opponents seemed to have focused on personalities in the absence of issues. Their main target has been Mr Alfonso Guerra, who is deputy to Prime Minister Felipe Gonzalez, his oldest political confidance, and a man-schose blunt manuer recalls whose blunt manner recalls Britain's Mr Norman Tebbit. A formidable organizer, Mi

Guerra has become a useful bete noire for the opposition, who constantly accuse him of manipulating television news by appointing his own people to broadcasting. He is alleged to run his own shadow cabi-net, with Mr Gonzalez' approval

For a while, conservative For a while, conservative newspapers appeared to believe they had found a way of getting at Mr Gonzalez him-self. His wife's decision to run for Parliament was portrayed, implausibly, as the rebellion

of an unhappy woman. Unable to sustain those insinnations, the press returned this week to Mr Gnerra. A weekly magazine which supports the conservative Partido Popular is running a cover picture of a ex-girifriend of Mr Guerra's, reporting that her mini-skirt was the most expensive item of clothing in Madrid this

This was followed by a series of claims about the homes of his former and present wife - all apparently intended to suggest that Mr Guerra lives beyond his means and to cast aspersions on his

integrity. By tapping one of the great Spanish vices, envy, the cam-paigns of the Spanish left and right wing opposition centre on portraying the Socialists as champagne-swilling high-liv-ing hypocrites.

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By Andrew Fisher in Frankfurt

WEST mechanical engineering indus-try is likely to experience a rise in production of about 8 per cent in real terms this year, more than twice the 3.2 per cent achieved in 1988, the industry association (VDMA)

By Raymond Snoddy

SPENDING ON advertising in

Western Europe rose to Ecu40bn (£28m) last year as the

media industry continued to

enjoy a boom. International communica-

tions analysts CIT Research

estimate the industry grew by 8 per cent, with 22 per cent of the total spending in the UK, followed by West Germany (21 per cent) and France (14).

CIT in its Media Map of

Western Europe, published today, says that while press accounted for some 66 per cent

of total advertising revenue

and television only 22 per cent, television is likely to increase

industry association (VDsta) said yesterday. For the first time in 20 years, order books were full enough on average to provide work for the next seven months. Compa-nies' average rate of capacity utilisation had risen to 91.3 per cent in the middle of this year

GERMANY'S from 86.5 per cent in mid-1988. The VDMA also said, however, that more than a fifth of companies in the industry were short of skilled labour, although employment had risen by 2.5 per cent to 1.1m people in the 12 months to

W German engineering booms

uly. But for constraints on capacity, the industry would have been capable of a growth rate of 10 per cent in 1989, the VDMA said. Including price rises of some 3 per cent, the industry's turnover could

Europe spends more on adverts

its take as new commercial channels are launched.

and Spain.

Switzerland tops the list for

reach DM200bn (267.5bn) against DM180.4bm in 1988. The new order inflow rose by a nominal 18 per cent in the first eight months of 1989.

The engineering sector has been e main contributor to West Germany's rapid eco-nomic growth this year. Con-cern about the inflationary impulses arising from contin-ned high demand for German goods, especially from abroad, helped prompt the Bundesbank into raising key interest rates by a full point last week.

equipped to receive them.

THE BRITISH Director of

Public Prosecutions last night

clinging to power, says official

By Leslie Coliff in Berlin

A SENIOR East German official said yesterday that Mr Erich Honecker, the East German leader, was tenacionsly "clinging to power" despite charges in the party leader-ship that he has lost all credibility with the population and

should resign. The official, who did not want to be named, said opposi-tion was coming from fellow conservatives in the polithero and the central committee.

They are afraid that the party's more conciliatory line, adopted after six days of demonstrations in big cities, will be discredited if he remains in

power. Reformers "played no role" in the manoeuvring that took place in the central committee building this week, the official claimed. The politburo beld an extraordinary two-day meeting there and issued an ambig-nous statement published yes-terday in the main party newspaper, Neues Deutsch-land, and all other newspa-

Swedish court quashes pers. Significantly, it quoted Mr Honecker's speech at last week's 40th anniversary cale-hration, in which he called on

next central committee meeting. But it would oppose "pro-posals and demonstrations" which aimed to mislead people

scene of the murder, while other witnesses placed him near the spot.

Honecker is French economy feels effect of strike by civil servants

By George Graham in Paris

FRANCE'S Finance Minister. Mr Pierre Bérégovoy, is becom-ing more and more bogged down in a four-month-old strike that has spread steadily to include a broadening num-ber of the tax collectors, customs officers, statisticians and government accounts officers

under his command. After the cancellation of another round of talks scheduled yesterday, the gap between Mr Bérégovoy and the civil servants' unions appears for the moment unbridgeable: the minister's proposal of a FFr1,200 (£120) premium this year, followed by FFr1,500 in 1990, has done nothing to quench the demands of his employees. Outside the Finance Minis-

try, the Government has won the warm approval of the civil discussions on a thorough overhaul of the entire range of overnall of the entry range of public sector salaries, which locked into a rigid set of over-lapping scales since 1948, cou-pled with a FFr1,200 premium linked to the growth of the

identified him as being at the

economy. But the Finance Ministry employees are still insisting that the separate payment pro-posed by Mr Bérégovoy should be fully integrated into their pay packets, rather than added economy.

The strike is anything but impopular: the prospect of tax collectors downing tools is on the whole a pleasant one for the French citizen

the French cifizen The angriest reactions have come from Socialist members of Parliament, who have taken Mr Bérégovoy and Mr Michel Charasse, his Budget Minister, to task for their inability to settle the conflict. The strikes have had some curious consequences, how-ever, and some sectors of the economy have begun to suffer

economy have begun to suffer from the drawn-out dispute. Economists had to make do

last month without the usual lest month without the usual adjustment for seasonal varia-tions in the foreign trade sta-tistics; jewellers in some towns have suffered because they have not been able to have their products hallmarked by

But the prosecution offered no motive for the crime and the murder weapon has never been found. Mr Pettersson,

who was arrested last Decem-ber, has consistently said he is innocent. He admits he was in

a gambling den close to where

Mr Palme was shot on the night, but claims he was on his

way home to a Stockholm sub-

urb when the Prime Minister

Yesterday's decision was not

totally unexpected. When Mr.

Pettersson was convicted by an

...

....

. . .

was killed.

. . .

the official assay officers; Beaujolais vineyards had difficulty obtaining the proper culty obtaining the store authorisations to buy sugar for increasing the alcohol content of their wine; and producers of calvados, the Norman apple brandy, have also found their material increasing the store increasing the store material store increasing on strike. customs inspectors on strike.

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The unrest has also gradu-ally spread to frontier customs posts, and long queues have been reported at some borders. Deen reported at some bolters. The government's move to widen discussions on the civil service pay scales may, how-ever, have headed off the possi-hility of contagion to other minimum.

ministries Mr Michel Rocard, the Prime Minister, has until how attempted to treat public sec-tor disputes one by one, but as the Finance Ministry strike has the Finance Ministry strike has dragged on with no sign of improvement he has decided that the time has come to tackle the whole question of clvil service pay and career structures, and to come to grips with the demoralisation affecting many sectors of the French state.

Rise in demand for reinsurance

Worldwide demand for reinsurance more than doubled between 1984 and 1987 to \$91.9bn, according to Swiss Reinsurance Group, writes John Wicks in Zurich. Part of this growth was due to alter-ations in exchange rates, but reinsurance developed at the same pace as direct insurance.

FINANCIAL TIMES

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Permarsson was convicted by an eight-person jury in a lower court this summer, the two legal assessors on the jury voted for an acquittal citing lack of evidence. But the high court decision will likely mean that the mur-der investigation which has FINANCIAL TIMES, USPS No 190540, published daily except Smdays and holidays. US subscription rates 5365.00 per ammm. Second-class post-see and at New York NY and at addi-tional mailing offices. POSTMASTER, send address change to: FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022. der investigation, which has been plagned by bungling and bureaucratic infighting, will never reach a definitive conclusion, although the police vowed yesterday they would pursue the case.

Financial Times (Scandinavia) Ltd, Ostergade 44, DK-1100 Copenhagen-K, Denmark. Telephone (01) 13 44 41. Fax (01) 935335.

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Irish not to **Brussels outlaws farm** prosecute Ryan research tax scheme By Kleran Cooke in Dublin

By Tim Dickson in Brussels

A DUTCH system of aid to reinvestment for their benefit. agricultural research, financed by taxing animal feed and seed producers' organisations, has been declared illegal by the The EC has long been suspi-European Commission in a decision with important impli-cations for farmers' lobbies in the European Community.

The ruling is seen as a test case in Brussels, which is likely to apply the same principles against other "parafiscal"

taxes in member states. Parafiscal taxes are compul-sory levies on particular indus-trial and agricultural sectors, the receipts from which are

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said the Government was "most disappointed" the Irish decision not to prosecute Mr Patrick Ryan, the former misclous of the way such taxes are used. But while Brussels has successfully challenged indus-trial organisations and prosionary priest who last year was at the centre of an extradition row Mr Ryan, 59, was arrested in Brussels last June. Britain sought his extradition on charges related to a series of IRA explosions in Londou in the certr 1980 ducer committees, it avoided tackling farming groups. The aid in the Dutch case, according to the Commission, was used for promotion and research, the ultimate aim the early 1980s. The Irish Attorney-General

The key point is that the taxes have to be paid on imports from other EC states turned down a UK extradition. request, arguing that due to adverse publicity in the British media, Mr Ryan would not have a fair trial in Britain. as well as on products of domestic origin.

dvertising, spending Ecu250 (£174) per head of population. The UK spends the highest pro-portion of gross domestic product on advertising, 1.43 per cent, just in front of Finland The new satellite channels, according to CIT, have scarcely begun to dent the andiences of

the conventional broadcastars. By early this year the 40 satellite channels now CIT's A Media Map of Europe 1989, 265 pages £1,580 from CIT Research, 23 Dering broadcasting in Europe hed only 16 per cent of the audi-ence in the households Street, Banover Square, London W1R 9AA.

As this in turn accounted for only 11 per cent of all viewers, satellite television held only L7 per cent of total viewing - an average of 0.04 per cent per channel. The expansion of commercial television, however, has started to affect the press sec-tor, CFT believes, with newspa-per circulations stagnant or failing in most European com-tries

. . . .

bration, in which he called on citizens to make proposals on the future of East Germany. The statement sold the main issues were "democratic togetherness," adequate sup-plies of goods, payment based on performance, media "ori-ented to life," and travel possi-bilities. The party was ready for a

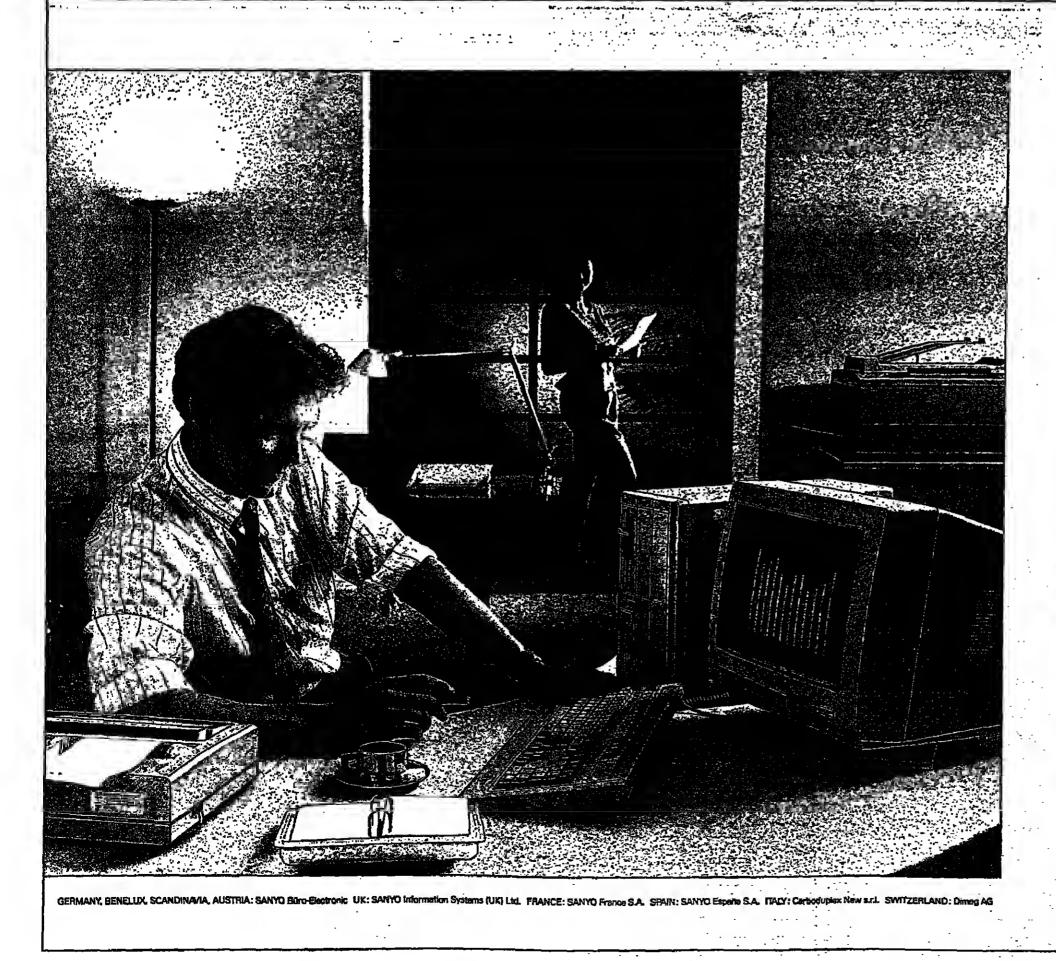
blittles. The party was ready for a discussion in which all views for an "attractive socialism" were important. It would pres-ent its proposals, based on dis-cussions in party organisa-tions and with workers, at the and "alter the constitutional

and "After the constitutional foundations" of the state. In a further barely-veiled attack on the opposition and demonstrators, the politburo statement said those people who wanted to misuse citizens for "counter-revolutionary attacks" would be excluded from any dialogue, as would those who disrupted "peace and order."

THE BIZARBE Baga THE BIZAREE Ezga surrounding the assassination of Swedish Prime Minister Olaf Palme took perhaps its final twist yesterday when a court of appeal ordered the release of the man convicted in July for the 1996 inurder. The Swea High Court, which has conducted a retrial of the case, over the past month, unanimously, decided that there was not enough evidence there was not enough evidence to keep Christer Pettersson, a 42-year-old habitue of the

42-year-old hamilie of the Stockholm underworld, in cus-tody. The Stockholm-based regional court will issue its final decision on November 2 clearing Mr Pettersson, who is now eligible for compensation and possibly a new identity. The case against him was based largely on cincumstantial based largely on circumstantial evidence. Mrs Lisbet Palme, the Prime Minister's widow,

Palme murder conviction By John Burton in Stockholm



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FINANCIAL TIME

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EUROPEAN NEWS

effect W European car Dose of realism sobers Latvia's heady nationalism sales down 3% in September

By Kevia Done, Motor Industry Correspondent

sales declined by an estimated 3 per cent in September to 970,000, the first monthly fall this year. Demand weakened mill year. Demand wearener particularly in West Germany and Britain, two of the main volume markets, but overall sales were lower in 19 of 17 markets across Europe.

Car-makers have been sur-prised by the strength of demand earlier year, and a fall has been widely forecast for the second half.

For the first nine months For the first line months new car sales were 4.1 per cent higher than a year ago at 10.43m. The full year's sales are still expected to reach a record for the fifth year. According to Industry esti-mates West Germany, the big-

gest market, showed one of the sharpest falls: 18.1 per cent to 208,000. The drop was exceptional, however, and partly accounted for by record sales in September last year, when demand was brought forward from October hy the threat of price increases.

At the same time heavy incentive programmes by some manufacturers this year drew sales forward into August, while a later pattern of works holidays and plant shutdowns has meant a shortage of stocks in some dealer networks.

in exchange ats irance developed a pace as direct inst British sales fell by 10.1 per cent in September. The market is finally reacting to the harsher economic climate and very high interest rates, while red bi de Fonnis - Les Preiser lans t. C Hiss Fraiss F. C Hiss Fraiss Farter de Sade - Farter de Sade - Farter de Sade - Contras AC Miles Le site Ares for Fontoer Pe der Se Fontoer Ter der Se - Fontoer Ter der Se some demand had also been brought forward into August, the month when the registration number prefix changes and traditionally the higgest sales month of the year. According to industry esti-

mates sales were also lower in all the Nordic countries and in Switzerland, Austria, the Netherlands and Portugal. Sales rebounded strongly in

CAL THE B. Contrast of the b C Italy last month, however, with

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WEST EUROPEAN new car a 11.4 per cent jump following the reverse in August, and sales are still rising strongly in France and Spain, as well as in Greece, Ireland, Belgium and Luxembourg For the first nine months

sales were lower than a year ago in only four markets: Denmark, Norway, Sweden and Portugal. The hig fall in West Ger-many last month and the

minity last month and the recovery in Italy have under-mined Volkswagen's leadership of the overall market. Volkswa-gen, which includes Audi and SEAT, regained the leadership at the end of August, but was notwork acceleration of the second narrowly overhauled again in September hy Flat, which includes Alfa Romeo, Lancia and Pernari.

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Industry estimates indicate both had around 14.8 per cent of West European sales in the first nine months, although first nine months, although Fiat again appears to be mar-ginally ahead. Last year Fiat led the market for most of the year hnt was overhauled hy Volkswagen, which has led the league for four years. General Motors (Opel and Vauxhall) has emerged as the fastest growing volume car-maker in Europe this year.

maker in Europe this year, with an estimated increase of with an estimated increase of 8.9 per cent in volume sales to 1.145m. Helped by the success of its Opel Vectra/Vauxhall Cavalier range, launched a year ago, it has increased its market share in the first nine months to 11 per cent from 10.5 per cent a year ago. The main losers are Merced-es-Benz and Rover. Mercedes has been hit hard by the shump

in diesel sales in West Ger-many, while Rover has struggled to halt the erosion in Its market share in the run-up to the introduction of a series of new products over the next six months including a lower-medium car range, the Rover 200/ 400 unveiled this week.

WEST EUROPEAN NEW CAR REGISTRATIONS January-September 1989

	(Units)	Volume Change(%)	Shara (%) - Jan-Sept 20	Share (%)	
TOTAL MARKET	10,433,000	+4.1	100.9	100.0	
MANUFACTURERS;				1	
Het (Incl. Lancia & Alfa Romeo)	1,545,000	- +54	.14.8	. 14.6	•
Volkewagen (incl Audi and Seat)		. +5.5	- 14.8	14.8	•
Citroen)	1,228,000	+52	12.7	12.6	
Ford .	1,229,000	+6.1	11.8	11.6	
General Motors	1,145,000	+8.9	11.0	10.5	

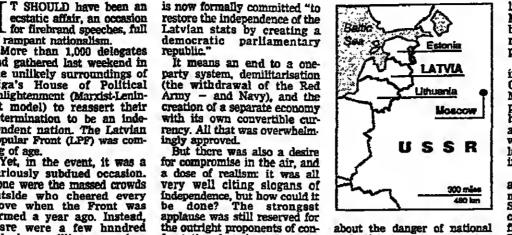
ecstatic affair, an occasion for firebrand speeches, full of rampant nationalism. restore the independence of the Latvian stats by creating a democratic parliamentary republic." More than 1,000 delegates had gathered last weekend in the unlikely surroundings of Riga's House of Political Enlightenment (Marxist-Lenin-It means an end to a oneparty system, demilitarisation (the withdrawal of the Red

Army - and Navy), and the ist model) to reassert their creation of a separate economy determination to be an inde-pendent nation. The Latvian Popular Front (LPF) was comwith its own convertible cur-rency. All that was overwheim-But there was also a desire for compromise in the air, and

ing of age. Yet, in the event, it was a curiously subdued occasion. a dose of realism: it was all very well citing slogans of Gone were the massed crowds outside who cheered every independence, but how could it move when the Front was formed a year ago. Instead, there were a few hundred onlookers milling around, a few placards denouncing the be done? The strongsst applause was still reserved for the outright proponents of confrontation, but the votes were won for more moderation.

role of the Communist party and the state of local ecology, Since the revival of national-ism swept the three Baltic republics on the coat tails of and little knots of earnest Mr Mikhail Gorbachev's social It was as if the very enor-mity of what the delegates were doing, throwing down a direct challenge to the might of revolution, Latvia has consistently been the most divided: at once the most strident, and the most cautious.

Moscow and demanding their right to secede from the Soviet In neighbouring Lithuania, the indigenous population amounts to about 80 per cent of the total. They are not under threat. in Estonia, it is more empire, had brought a sudden dose of sobriety. It did not change the end result. The Popular Front, a like 60 per cent, but they still mass movement embracing everyone from true blue capihave the majority. In Latvia, Latvians now probably amount to just under 50 per cent of the republic's inhabitants (the lattalists to social democrats and reformist Communists, united only in their dedication to the est census results are still revival of the Latvian nation, awaited), and they talk openly



extinction. The most burning question of all is how to halt, if not reverse, the waves of Russian migration since the Second World War, when Latvia was forcibly re-integrated in the Soviet state.

Yet it is also because of that large non-Latvian population that the leaders of the Popular Front are acutely aware of the need for allies. "The losers in a state of nationalist quarrelling will be

both Latvians and non-Latvians, hut the winner will be the old way of doing things," said Dainis Ivans, the 34-year-old journalist who won a hruising battle for re-election as president of the Front. The radicals,

like the National Independence Movement, wanted him out for being too cautious - and a member of the Communist party.

The Popular Front has voted to seek independence, but compromise is in the air, writes Quentin Peel

Indeed, the role of the party in the whole affair is critical. Only days before the congress, Mr Jan Vagris, the Republican party leader, was rumoured to have told a closed meeting that all Communist party members would have to leave the Popular Front if it approved the and 50 per cent of electricity. Academician Arnis Kalnins, independence programme.

Yet the congress was attended by Mr Anatoly Gorbu-nov, president of the Latvian chairman of the Front's eco-Supreme Soviet, who was clearly extremely anxious to blunt about the prospects of securing Western assistance. find the document acceptable. The only clause he identified as truly offensive was one confrontation it can be assumed that other govern-ments will not guarantee the granting of credit to Latvia, which declared that "the activ-ities of organisations and par-ties which are organisationally subjected to the USSR or other states (should) be stopped."

mitments with Moscow," he said. "It will be possible to hope for short-term credit at high-risk rates only." That statement was obvi-ously a direct assault on the A similar message abont the fickleness of Western support came from Mr Edvins Inkens. role of the Communist party, subordinate as it is to Moscow, and Mr Gorbunov declared it "undemocratic." As a result it Front delegations to Western was changed: the Front will do no more than work to achieve governments had produced paradoxical and instructive a situation where all parties and organisations in the repub-lic are independent.

results," he said. "For them, stability is important, and we might upset that stability." Instead, the Latvians are Mr Gorbunov's concern was obviously that if the party was forced to reject the Popular patting their hopes in Baltic solidarity - the creation of a Baltic common market with Front platform, it would under-

mine the little support it still Estonia and Lithuania, a comhas among Latvians. Whether Moscow can live with the platform is another mon currency system, and a joint approach to Moscow.

"The mood in Moscow changes frequently," said Mr question. But already, Front Janis Aboltins, deputy chair-man of the Latvian state planleaders are trying to calculate what might happen in the event of a disputed secession and Soviet sanctions. The conning committee. "In July they said they would sign a treaty (on economic relations), hut after August 26 (when the clusions are obvious, and all depressing. It could mean a loss of all principal energy sup-plies: 100 per cent of oil, gas and coal come from the USSR,

Communist party central com-mittee issued a furious denunciation of Baltic nationalism) they refused. What is absolutely clear to us hureaucrats here in Latvia is that Moscow hureancrats resist these ideas. The more radical the slogans pronounced

here, the more difficult it is for us afterwards in the corridors of Moscow." Yet for Moscow, the decision is sgonising, too. Mr Gorba-chev wants to encourage maximum economic antonomy for the republics in the interests of greater efficiency, as well as greater equity. He knows the Baltic Communist parties cannot afford to denounce the nationalist movements. Bnt nor will his vast Russian constituency countenance ontright

secession. "It's all very well all this talk of independence," one leading Russian reformer in the Supreme Soviet said this week. "The lion is still watching. But when will the lion roar?"

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"In the case of sharp political

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Turkey approaches political watershed

By Jim Bodgener in Ankara

TURKISH legislators are preparing for what could be the country's biggest political watershed since the restoration of civilian rule in 1963 - the election, in a parliamentary ballot at the end of this month, of a successor to President Kenan Evren.

Despite a slump in his popu-larity, it looks likely that Mr Turgut Ozal, the Prime Minister, will be a candidate, raising questions about the future of his Motherland Party (Anap). If Mr Ozal becomes Presi-

dent, he would be only the second civilian head of state since the republic's proclamation in 1923. He says the next President will come from Parliament, and probably from Anap, but is not expected to confirm

his candidacy before October 19, when applications close. The opposition claims he would lack a moral mandate, given voters' dissatisfaction with high inflation, underscored by Anap's 13.5 per cent rating in a recent opinion poll.

But last week, he ruled out conferring with the opposition on the candidacy, and on Wednesday he won a mandate of 95 per cent in a secret ballot within Anap's parliamentary group. Anap controls 289 of the 450 parliamentary seats, enough to ensure its candidate's success in the thirdround ballot, when a simple majority suffices.

"When you are talking about politics, you must consider the ethical side as well," ex-premier Mr Suleyman Demirel, leader of the third largest par-liamentary group, the True Path Party (DYP), told the FT this week.

He agreed that: "We cannot stop it (Ozal's candidacy), and whatever we are going to do will be legal." But to indicate together.

its indignation, both the DYP and the main opposition Social Democratic party (SHP) would boycott the vote. Mr Demirel added that if the

DYP won the next general election, a new system of national elections to the presidency would be introduced, forcing

Mr Ozal to step down. As an indication of the mood of political ferment, the mili-tary issued a statement over the weekend intended to quash rumours of an impending coup bid, and reiberating its commit-

ment to democracy. Harder to quash will be spec-ulation about Anap's survival without Mr Ozal – and about who will succeed him as Pre-mier and perty chairman.

mier and party chairman. Claim to both posts has been laid by Mr Mehmet Kececiler. He has a formidable power-base, as leader of the "holy alliance" of Islamic conservatives and right-wing nationalists, embracing a quarter of Anap's

legislators. If he does not become party leader, he has ideas on who should: one candidate would be his university friend, the ex-Education Minister, Mr Hasan Celal Guzel

Acceptable, too, on the right of the party would be the Finance and Customs Minister, Mr Ekrem Pakdemirli, a top bureaucrat-turned-politician, or Mr Husnu Dogan, who was a competent Farm Minister. Bnt Mr Kececiler would

oppose the ambitious young Foreign Minister, Mr Mesut Yilmaz, backed by Anap's liberal wing. While Anap is a young party,

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cobbled together from rem-***** nants of pre-1980 centre and right wing groupings, there is probably enough common interest in survival to keep it

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OVERSEAS NEWS

Australian election policies

By Chris Sherwell in Sydney

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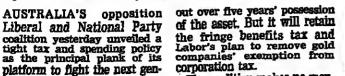
Liberal and National Party coalition yesterday unveiled a tight tax and spending policy as the principal plank of its platform to fight the next general election.

eral election. The long-awaited announce-ment, in effect, completes the piece-by-piece disclosure of the coalition's policies, designed to distinguish it from the ruling Labor Party, which has held power since 1883. Although the coalition is running neck-and-neck with Labor in the opinion polls, Mr Andrew Peacock, the Liberal leader, has failed to make a dent in the support for Mr Bob Hawke, the Prime Minister. The key elements of what it called "an action plan for a more productive and fairer Australia" include a reduction in the top 47 per cent rate of

Australia" include a reduction in the top 47 per cent rate of personal income tax to match the corporate rate of 39 per cent, and a commitment to move towards a flatter two-tier personal tax regime. The coalition promises increased breaks for families

increased breaks for families with children - through a child tax rebate, a dependant spouse rebate, and a tax rebate for child care - and says it will compensate taxpayers for the way inflation lifts them into higher tax brackets.

It says it will replace Labor's capital gains tax with a "specu-lative gains tax" which phases



The coalition makes no mention of a broad-based consump-tion tax, even though it is increasingly regarded as an essential tax reform. And it has dropped a proposal to redress the current imbalance in the tax regime which encourages borrowing and deters saving.

To help pay for its A\$2.5bn (£1.25bn) package, the coalition says it will make government spending cuts worth A\$2.7bn in the current year, falling chiefly on unemployment payments, education, Aboriginal affairs and payments to Australia's

and payments to Australia's state governments. It also promises asset sales of A\$1.6bn under its privatisa-tion programme, which is expected to begin with the two state-owned airlines, Qantas and Australian Airlines. The proceeds would go to retire-

ment of debt ment of debt. The coalition says its pro-gramme would produce a fiscal surplus of A\$10.8bn in the cur-rent fiscal year ending in June 1990, compared with the A\$9.1bn estimated by the Labor Government in its mount budget it would ented a monetary policy and would help the wealthy at the expense of the needy. He said it did nothing to address the recent budget. It would entail a country's balance of payments and external debt problems. shift away from Labor's emphasis on monetary policy.



Peacock: challenging Hawke

Yesterday's announcement is part of a wider package of policies embracing industrial relations and wages and micro-economic reforms. But it is seen by many as the opposi-tion's best chance to impress the electorate before the next electoral campaign, expected before the middle of next year. Criticising the package last night, Mr Paul Kesting, the federal Treasurer, said it would not provide scope for easing

By Hugh Carnegy in Jerusalem

ISRAEL'S Chief of Staff, General Dan Shonron, yester-day appointed two senior air force officers to investigate how a Syrian Mig-23 fighter was able to penetrate Israel's most sensitive frontier and land apparently unchallenged as concern mounted over the security implications of Wedneeday's defection by a Syrian pliot.

Wednesday's defection by a Syrian pilot. "There is a question that people are rightly asking," suid Mr Yitzhak Shamir, the prime minister. "How a plane can arrive without us detect-ing it immediately. On this there is an investigation." Military officials said the Soviet-made fighter was spot-ted as it suddenly diverted from its training flight east of from its in hundring flight east of from its training flight east of the largeli-Syrian border and flew across the Golan Reights before landing on a small air-strip in northern largel.

There were doubts over There were doubts over whether it was tracked all the way by radar - despite systems which can follow air-craft movements deep within Syria - and the speed of reac-tion by the air force and ground forces. They neither attempted to shoot the intruder down, nor, appar-ently, scramhled planes to intercept it. Workers at the elesticp where the Syrian plot landed and asked for asylum said it was 20 minutes before 11 1

of the embarrassment - was

not advanced by the military.

Instead, there was a wide-spread belief that Israel's for-

midable air force and ground-to-air defences had been pene-

trated in an alarming way

from the country which the

Israell authorities perceive as

count in Israel, oversha

Opposition parties unveil |Lebanese MPs accept Arab League plan

By Lara Mariowe

LEBANESE parliamentarians meeting in Saudi Arabla yes-terday accepted an Arab League peace plan, but General Michel Aoun, the Christian leader, immediately vowed to

continue his war to erpel the Syrians from Lebanon. The Arab League plan, announced last month and accepted by a 17-member working group composed of depa-ties from all Lebanon's reli-gious communities, includes a diminution in the powers of the Christian Maronite Presi-dent and an increased political role for Lebanon's Moslem

najority. It also provides for an even-tual pull-back by the Syrian army from Betrut to eastern Lebanon, but does not comply with Christian demands for a

Israelis set

over Syrian

jet defection

up inquiry

This agreement will now have to be formally endorsed by the full parliament and by

Lebanon's powerful militia leaders. It seems certain to provoke fierce controversy among the Maronite Christian minority. Gen Aoun is struggling to maintain a dominant position among the Christians after agreeing to end six months of artillery battles with Syrian artillery battles with Syrian troops and their allies under an Arab League-sponsored ceasefire last month. Accord-ing to Lebanese sources in Taif, the agreement is the result of heavy pressure from the foreign ministers of Sandi Arabia. Morocco and Algeria, the anthors of the Arab League

threatened to suspend their mediation efforts unless agree-mant was reached within 24 hours.

Demands by Christian depu-ties for a complete Syrian with-drawal had until yesterday pre-vented an agreement. But the Christians finally accepted assurances by the League's Committee that it would push for a more rapid Syrian disan-gagement than the pull-back from Beirut which the proposals require after two years.

Despite pressure from the US and other Western countries to accept the peace plan, Gen Aonn told a crowd of supporters in Behrut yesterday: "The deputies and those who are sponsoring this meeting should

complete withdrawal of Syria's plan. On Wednesday night, the understand that sovereignty 40,000 troops. plan. On Wednesday night, the understand that sovereignty ministers are reported to have and independence are not suband independence are not sub-ject to negotiation and bargain-

They should remember that a war has erupted to liberate Lebanon and it is still on and it will continue until achieving its goals." His remarks, and sceptical

His remarks, and sceptical comments by other Lehanese leaders yesterday, highlight the problems that the latest sgreement is likely to run into when the deputies return to

Beirut. The next session of the Leb-anese Parliament - which will have to elect a President for the first time in more than best been instaseven years - has been tenta-tively scheduled for the Villa Mansour on Beirut's dividing Green Line early next month.

The working group is to draw up a final document prior to the departure of the 62 depu-ties from Taif over the weekend

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Under the Arab League plan, the Presidency will continue to be reserved for the Maronites as it has been under Lebanon's 46-year-old power-sharing arrangements. After a Presi-dent is elected, the deputies dent is elected, the deputies will sign the documents agreed upon in Tail. New deputies will be nominated to fill the depleted Parliament and estab-lish an equal number of seats for Moslems and Christians. One of the first steps taken by the new President is likely to be the nomination of a new Commander in Chief of the armed forces to replace Gen armed forces to replace Gen

Hong Kong cuts Peking's bases options

By John Elliott in Hong Kong

ony reverts to Peking's sovreignty in 1997. In 1992 an existing Royal Navy bass, which provides shelter for three pairol craft and accommodates visiting ships, will be moved to Stome-cutters Island in the harbour near Kowloon. This is a site which the UK has in the past suggested should house the entire Chinese garrison after 1997.

The decision to move the hase was announced yesternlay by Sir David Ford, Hong Kong's chief secretary. He said

HONG KONG has decided to go ahead with a large water-front property development which will deprive China of the central district when the col-ony reverts to Peking's sovreignty in 1997. In 1992 an eristing Royal Navy bass, which provides

sial. This could further exacer-bate existing tense relations which have developed since

which have developed since the Tianannen massacre. A serious diplomatic row, which above no signs of being solved, has blown up this week over the treatment of Chinese illegal immigrants. Yesterday a Foreign Minis-try spokesman in Peking said Hong Kong had "unilaberally destroyed" co-operation on the

having constructive talks on the issue with the Chinese in the Sino-British Joint Liaison Group which is preparing for the 1997 handover, it seemed likely at that time that China might agree to most of the area being cleared, although senior. People's Liberation Army offi-

immigrants by allowing a Chi-nese swimmer to travel last week to the US instead of sendweek to the US instead of send-ing him home. The naval base takes up about one third of HMS Tamar which is the headquarters of all the British forces in Hong Kong. The Government has not yet decided whether to demol-ish the main Prince of Wales beadquarters building and adjacent facilities. Before June Hong Kong was

Before June, Hong Kong was

to retain it. The area forms part of the colony's reclama-tion project which will push the present waterfront out 300 metres. When it is completed, the waterway between Hong Kong island and Kowloon will have been halved.

cers who visited the base are

understood to have been keen to retain it. The area forms

After the Chinese crushed the students demonstrations, Britain snpported local demands that no People's Lib-eration Army troops should be stationed in Hong Kong after 1997. Peking rejected this as a challenge to its sovreignty, and Chinese officials said that the demand made it more difficult for them to agree to vacate the Tamar site.

Colony looks to private sector to underwrite projects

Pope calls on Indonesia UN loses its way in

be viable.

Some of the finance is likely to come from a special land fund, now totalling HK\$14. Sbn, which is intended to provide

both sides and which, at Hauza

Western Sahara. They also

uary, the Moroccan head of

state agreed to meet three of the most senior members of

the self-styled Saharan Arab

Democratic Republic. Diplo-

matic observers argued that

the King's concession appeared to lay the foundations for direct negotiations between the

bers were henceforth to be known as "wayward subjects"

Polisario was not invited to

ulation to be just short of

two parties.

Algeria".

By John Elliott in Hong Kong

THE Hong Kong Government. hopes the private sector will provide between 40 and 60 per cent of the HK\$127bm (\$16.2bm) cost of infrastructure projects planned for the next 15 years, which will include a new airport and extensive new port

Sir David Ford, Hong Kong's chief secretary, said yesterday the Government had a "high degree of confidence" that the private sector would put up the

funds, despite the risks involved in Hong Kong return-ing to Chinese sovereignty in 1997.

1997. The projects, planned for completion by 2006, were announced by Sir David Wil-son, the Governor, on Wednes-day in his annual opening speech to Hong Kong's Legisla-tive Council.

It was aunounced yesterday that the new abport is esti-mated to cost HK\$55bn. This

will probably involve a debt equity ratio of one to three. The government intends that all the debt should be raised as reserves for Hong Kong's new administration when the col-ony reverts to Chinese soverloans from the private sector, but it plans initially to take all the equity itself. Private sector equity participation will be invited later if this appears to be wight

ony reverts to Chinese sover-eignty in 1997. Projects which the govern-ment expects the private sector to finance and operate include a 1,400 metre feeder bridge to the airport, which will be one of the world's longest suspen-sion bridges, a third tunnel under the harbour and expan-sion of the the world's husiest sion of the the world's busiest container port.

US seeks to reassure fears over SII

By Stefan Wagstyl in Tokyo

A SENIOR US official yesterday tried to allay Japa-nese fears that the Structural Impediments Initiative, talks about the root causes of eco-nomic imbalances between the US and Japan, might turn into an American attack on Japan. Mr John Robson, deputy Treasury Secretary, said that

as well as asking for changes in Japan, the US had taken seriously Japanese requests for structural change in America. "SII is a two-way street," he said.

Mr Robson conceded there was merit in Japanese claims about the weaknesses of the



American economy - includ ing inadequate education and training, a low savings rate, and Federal and trade deficits.

But he said the Administra-tion was tackling these prob-lems. He admitted that US company executives did consider the short-term perfor-mance of their companies - as the Japanese have claimed but they also looked at long-term plans and invest-

The conciliatory tone of Mr Robson's speech echoed that of Mr Robert Kimmit, Under Secretary of State for political affairs, who spoke earlier this week about a "global partner-ship" between the US and

Japan. Their words contrast sharply with the message of Miss Carla Hills, the US Trade Representative, who is leading their mission to Japan this

Miss Hills has raised serious points of disagreement on trade issues between the two countries.

Mr Robson's and Mr Kimmitt's message is that even though there are problems in the US-Japanese relationship many things are also going well.



Demonstrators wave banners to celebrate the impending release of nationalist leaders and urge the release of Nelson Mandela

ANC leaders to test **Pretoria's sincerity**

By Patti Waldmeir in Johannesburg

headquarters in Zambia.

AFRICAN National Congress leaders due to be released soon from South African jails will test their freedom by immedi-ately seeking to visit their

exiled colleagues at the ANC's . Officials of the National Reception Committee, an antiapartheid group co-ordinating arrangements for the release of South Africa's most important political prisoners, said yesterlawed. day that the prisoners would

apply for passports to travel to Lusaka to consult with exiled members of the banned ANC. Anti-apartheid leaders said that a refusal to grant them passports would be viewed as a signal that Pretoria was not known.

their greatest threat. One Western military sitaché said he did not believe serious about its stated aim of beginning talks with blacks on South Africa's future.

the intercepted, The incident highlighted the shortage of The release of the prisoners, several of whom were senior members of the ANC in the 1950s and 1960s, has led to speculation that an internal wing of the argenication could time available for response in such a small geographical area. In the seven minutes the wing of the organisation could be formed to operate legally while the exiled, military wing of the ANC would remain outdefector was airborne in Israel he came within range of a major air force base.

The defence worries, always Officials of the reception committee said they had been informed that the releases would take place over a two week period, but that the date owed the intelligence and pro-paganda gains of the incident. According to civilians who spoke to Major Bassem, he said he fled Syria because he was denied decent housing. of the first release was not yet

the security forces arrived. The possibility that the POPE JOHN PAUL yesterday Israelis knew in advance of the defection - an explana-tion that would relieve some

made an impassioned plea to Indonesia to improve human rights conditions in East Timor, while avoiding explicit reference to the legal status of this disputed former Portu-guese colony amered by Jak-arta in 1976, John Murray Brown reports from Dill. At a Mass outside Dill. the

provincial capital, the Pope called for reconciliation to end more than 14 years of social and economic deprivation of the 600,000 largely Catholic

The Pope said the suffering has gone on too long. You have known what it means to be victims of hatred and strug-gie," he told a crowd of around 100,000.

For too long you have been suffering a lack of stability which renders your future uncertain." The two-hour service was briefly interrupted by a demon-stration by a small group of supporters of Fretelin, the movement for Timor's indepen-dence which briefly held power in the wake of Portugal's hasty

withdrawal A tenth of Timor's popula-

tion died in the fighting and famine that followed Indones ia's invasion in late 1975. Human rights groups say army reprisals against civilians con-

tinue today. The Valican, like the United Nations, does not recognise Indonesia's sovereignty over the territory. The Pope went out of his

way yesterday to stress the pastoral nature of the visit and did not kiss the ground, his traditional gesture on arriving in a new country for the first

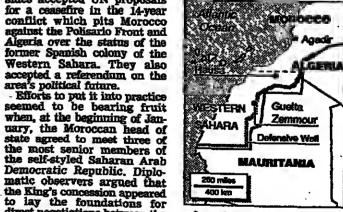
Indonesia on the other hand has clearly tried to make political capital out of the trip.

Yesterday thousands of Indo-nesian flags lined the streets of on Tuesday, witnessed the use of Polisario mechanised divi-Dili, a large government poster welcomed the Pope to Indonsions and the Moroccan airforce, constitute the first seri-ous fighting in 12 months. Following the attack on Guelta esta's 27th province and at the Mass site a large picture of President Suharto had been Zemmour, King Hassan called off a planned second round of erected next to one of the Pope. • Chanting, banner-waving youths opposed to indonesian rule over East Timor clashed with club-wielding police in front of the altar where Pope talks with Front leaders. In August last year, both sides accepted UN proposals for a ceasefire in the 14-year conflict which pits Morocco against the Polisario Front and Algeria over the status of the former Spanish colony of the John Paul II was finishing his benediction to a crowd of about 60,000, AP adds from Dilli.

to improve rights record Sahara peace effort as fighting resumes By Francis Ghilès

ond round of talks, Polisario's offer to free 200 of the esti-THE two attacks mounted over the past five days by guerrillas of the Polisario Liberation mated 2,000 Moroccan prison-Front against Moroccan defence lines at Gueita Zemers, made during Mr Pérez de Cuellar's visit to the region last June, further encouraged an optimistic reading of the sitmour and Hauza underline the extent to which the mediating efforts of Mr Javier Perez de Cuellar, the United Nations uation. Morocco, however, told the Red Cross and the Italians, who had played an important Secretary General, have stalbehind-the-scenes role, that they would refuse to take the The attacks, which appear to have cost hundreds of lives on

prisoners back on the grounds that "this did not form part of the UN peace proposals Three months later, King Hassan made clear before a state visit to Madrid, that he would not "negotiate with his own subjects" because there is "nothing I could give them." During the visit, King Juan Carlos reminded King Hassan of Spain's strong desire to see a



referendum take place. However, the latest round of fighting suggests that Mr Pérez de Cuellar faces an uphill task. While the King can afford to

However, before the meeting King Hassan insisted that he was prepared "to discuss but not to negotiate" with the Scharans. Nonetheless the sit and wait, matters are some-what more difficult for his meeting forced a change of lanadversaries. guage on senior Moroccan offi-cials, for whom Polisario mem-

Disagreement abont what tactics to follow surfaced at the Front's congress in April and became public this summer rather than "mercenaries of when one of Polisario's promi-nent figures, Mr Omar Had-rami, switched his alleglance attend the Maghreb summit which brought together the heads of state of Algeria, Libya, Mauritania, Morocco to King Hassan. Some of the Front's leaders believe that Polisario has already made too many concessions to the King. A further difficulty lies in

Algeria'e insistence on upholding the letter which the Arab Maghreb Union signed last February, forbidding any party to the treaty from tolerating activities detrimental to the security of another. The risk that a serious Polisario offensive against Morocco may result in a deterioration in relations between Algiers and Rabat is, however, very real.

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Anger grows over Taiwan's polluted success story

Alison Maitland reports on the high cost to the environment of a damaging industrial policy

ORE than 30 years of undiluted industrial M undiluted industrial growth have landed Taiwan with a monumental pollntion problem which has triggered social unrest and raised fears of a Bhopal-type disaste

The Taiwanese are enjoying the fruits of an export-driven success story which has seen gross national product grow at a real average rate of 9 per cent for the past 27 years and lifted per capita income to more than \$7,000.

But a high price has been paid in the form of dying riv-ers, disappearing forests, city smog, rotting garbage dumps and unregulated toxic waste.

The problems are exacerbated by Taiwan's population density - the highest of any nation in the world apart from Bangladesh - with 20m people crowded onto a largely mountainous island the size of The Nstherlands.

In the past 10 years, the number of factories has more than doubled to nearly 90,000, and the number of cars and motorcycles has more than tripled, with the ten millionth lous west side of Taiwan, 14 vehicle due to be registered in are polluted, five of them serithe next few weeks. On one

day last month the air in the Taipei industrial suburb of Sanchung registered 188 on the Pollution Standard Index. That compares with 160 to 170 on a bad day 25 years ago in smoggy Los Angeles. Among Talwan's most thriv-

ing industries are petro-chemi-cals, plastics, pesticides and leather tanning, all of which use hazardous substances, and

'The situation is so bad the environment protection body requires the teeth of a sabre-toothed tiger'

there has been little control over how the country's pre-dominantly small and medium-sized businesses deal with waste from these processes.

buman excrement receives

even primary sewage treat-

ment, so that water contamina-

tion is widespread and Taiwan

has the highest rate of hepati-

Of the 17 rivers on the popu-

tis infection in the world.

dumped in open landfills. The dangers of pursuing current economic growth targets with-out radical action on the environment were outlined starkly in a report published earlier this year by a group of Talwanese and foreign academics. "It is hard to imagine mak-

ing it to the 21st century with-out a series of environmentally damaging accidents and discoveries that improper waste disposal has allowed toxification of the environment," said the report, Taiwan 2000, "Some of these may take ewful forms that cause public outrage, such as explosions or massive poisonings that could easily have been prevented."

The report by the respected Academia Sinica group has had only a small circulation, notably in the Western business community, where it has Less than 1 per cent of caused deep concern.

But the Taiwanese at large have also been growing angrier as they watch the deterioration of the quality of life. Opinion polls show that the environment has become one of the top three preoccupations, along with rising crime and traffic congestion. The past year has

ously. Household garbage is witnessed a series of demonstrations. The latest affects an ICI plastics subsidiary, Kaohsiung Monomer Company, which has been closed for the past month because of a dispnte with locals over waste acid from the plant, dumped by a contractor near the coast instead of the permitted 25

miles out to sea. Last October, protesters shut down 18 petro-chemical plants in the southern industrial town of Lin Yuan for about a week, claiming that waste water had polluted their fishing grounds. The protestors were later paid NT\$1.27bn (\$32m) in compensation, and in November another dispute was settled, this time by the Taipower utility, with a

hefty payout. In June this year, a demon-stration at the state-run China. Petroleum Corporation's refinery in Lin Yuan turned nasty, with scores of riot police and protesters injured, after offers of direct compensation were refused and a clean-up operation proposed instead.

Some demonstrators have been accused of wanting to line their own pockets, and handonts are now being discouraged. But the Government is

taking the pollution problem - bringing the total to 900, and seriously, centralising its fines imposed this year are response through the Environ expected to be double last mental Protection Administra-tion, established in August 1987 Sporting plush offices in

Taipei and a catchy blue, white and green logo, the EPA says \$40bn will be spent by the Gov-ernment and the private sector by the year 2000 on cleaning up

It is hard to imagine making it to the 21st century without a series of accidents damaging the environment'

the environment. The EPA is tackling an impressive list of projects, from research and public education to pollution control and waste management. A total of 60 new and amended laws and regulations are proposed or under way.

Dr Eugene Chien, head of the EPA, dismisses the Taiwan 2000 report as out of date. The pressure on polluting factories is mounting, he says: some 650 extra enforcement officers started work in September,

year's at about \$40m. Not everybody is convinced. Some believe the Taiwan 2000

report is out of date because things have got worse, not bet-While admiring Dr Chien's efforts, they are gloomy about

his chances of success against the vested interests of big business on the one hand, and the unregulated nature of small family business on the other. "The EPA has teeth, but

they're the teeth of an 18month-old baby, and right now the problems require the teeth of a sabre-toothed tiger," said Mr Ronald Hesler, east Asia manager of the environmen-tally involved Kaldair International, a BP group member. Tough decisions will not be

and Tunisia in Marrakesh in February, but the Front's subtaken until after elections in sequent acceptance of the December in any case. But if Spanish census of 1974 as the Taiwan waits too long, "It basis for the future referendum could become a dumping ground for technologies that suggested the peace momen-tum was being maintained. That census estimated the popare too dangerous to carry out in other countries," he says. "The green revolution else-where in the world would cre-ate revulsion for a country that 74,000, although it was well allows that to happen."

known that many Saharans had left the territory. Despite the absence of a sec-

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THE GUARDIAN.

THE ECONOMIST.

Good news. The Volvo 340 costs £506 less than the Ford Escort 1.4L.

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OVERSEAS NEWS

Peking students get first taste of military training

politics.

By Peter Ellingson in Peking

A GREATLY reduced intake of students yesterday began work at China's most prestigious and rebellious college, Paking University, where their studies have been amended to include military training. The 730 freshmen, half the

usual number, will have their first tertiary education experi-ence with the military at the Shijiazhoang Army Academy in rural Hebei Province south of the capital.

"New students will find everything waiting for them -classrooms, dining halls, dormitorles, washrooms and desks and chairs have all been newly painted," a gushing commen-tary in the official China Daily, explained today.

The report said students would study political, military and cultural texts under 60 teachers, including 26 regimen-tal commanders. They will spend a third of their time on

military training. The year of military training in "patriotic education", claimed by authorities to be a popular and character build, is seen by many as an attempt to discipline the university for its role in leading the supressed pro-democracy movement. First year enrolments have political orientation."

By Tony Walker in Cairo

HUMAN RIGHTS abuses thronghont the Middle East

have continued at a deplorable

level this year with an all-too-frequent incidence of torture,

mass arrests, detention with-out trial and other violations, according to the Arab Organi-sation of Human Rights,

The Cairo-based group (AOHR) recently launched a

campaign for the release of what are estimated to be more

than 20,000 prisoners of con-

science in Arab countries. The

organisation is appealing for

international assistance in

efforts to free political detain-

Human rights group

criticises Middle-East

The formation of the AOHR and the location of its head

quarters in an Arab capital,

coincides with a stirring throughont the Middle East - a region not noted for its

holding its meetings in Cairo.

The multi-million dollar fund-raising effort which gal-vanised public support in 1984 had given new meaning to the concept of a global conscience. The future - for donor and recipient - would be differbeen cut from 2,000 to less than 800, a quarter of which are already Government employ-The start of the academic year at Beida', as the elite col-

lege is known, was delayed for six weeks, apparently to pre-vent students organising pro-tests to coincide with October 1, China's National Day, and to allow time for the university's teaching staff to be given

ent. Almost five years later, all the money has been allocated and the Band Aid machine has begun to wind down. Band Aid was born in the aftermath of the devastating famine which swept through Bithlopia, Sudan and the rest of the Sahel five years ago. Mr Bob Geidof, an Irish rock star with a few hits to his name, was moved to action. He later said he could not sit and watch intensive courses in Marxist Authorities have gone out of their way to portray the army indoctrination as a benign and said he could not sit and watch people "dying on my TV". Mr Geldof raised \$10m in less

long planned step, uncon-nected to student-led demon-strations that led to the June military crackdown in which than six months with a troupe of pop stars singing "Do they know its Christmas?". Another more than 1,000 civilians died. According to an official of the State Education Commis-\$80m was raised six months later with Live Aid, the 16-hour sion, university military and political education has been in transatlantic rock concert.

place for years, but not fully implemented np to now because long training courses were "beyond the capacity of total to \$140m. the army." The official justified the

dented generosity, bridging the global north-south divide between the rich nations and developing world. But Band Aid was more than raising action by saying thet, as an elite group, Beida graduates should be "fit for socialist construction (and have) clear

Did it all succeed? Mr Geldof, who got Band Aid off the ground, is sure it did.

both successful and disastrons development projects. Mr Gel-dof is also conscious that there

funds were also allocated for long-term development to pre-vent a repeat catastrophe. The plan was for minimum cost effort for maximum gain.

FTER Band Aid, noth- Mr Geldof was determined ing would ever be the Band Aid would be a temporary organisation responding to a crisis rather than a perma-nent fund-raising institution.

Father Angus Finncane of the Irish charity Concern, says there can be no doubt Band Aid saved thousands of lives. Other relief workers agree. Mr Anthony Nedley, Oxfam's National Relief Coordinator in Sudan was working on a relief monitoring project in Juba in 1986 and was short of funds. "Band Aid leapt in straight sway. They can move faster than any other donor in get-ting money to an emergency,"

be said. Band Aid purchased relief goods, paid for their shipment to Ethiopia and Sudar, it pur-chased, melled and maintained fleets of trucks in both countries and funded other agencies making antifus. In total, \$67.5m has been

used for emergency expendi-ture since early 1985. Ethiopia and received \$9.4m and Sudan

Many aid workers, however, found Band Aid's inexperience a frustration. An aid worker from an agency which was one of Band Ald's largest beneficiaries recalls painful meetings sitting on the floor in ram-shackle offices and being preached at about your own business" by people with little experience of famine relief.

In turn, Band Aid was critical of the huge sums of money spent by aid agencies on per-sonnel and administration.

Mr Tony Vaux of Oxfam, the UK and agency, believes prob-lems may have been caused by Band Aid's refusal to have a formal administrative capacity. In the early days, Geldof's organisation was reluctant to give funds and wanted to buy and distribute the goods itself. But Band Aid was clogging up its own system with purchas-ing deals it did not have the

administration to control. If Band Aid was forced to soften its position on this issne, other agencies also learned something. Mr Vaux said: "Maybe Band Aid has shown us that a lot can be done without admin costs - they did make tremendous use of free donations in a way that agencies like Oxfam don't any more. But you need a Bob Geldof

October, 1989

Band Aid – Do they know it's finished?

Ethiopia: a father huddles with his children at the Korem aid camp, where they and 18,000 others survived on rations of wheat

was dangerous.

to attract the donations in the er-than-thon' attitude. Some aid workers criticised

first place," he added. Band Aid's change of emphasis to long-term aid emerged from July 1985, after the Live Aid concert. The trustees wanted to do something new with the money, to do some-thing different that the other charities could not afford to do: make people aware that indi-viduals could make an impact.

By October a committee of experts had been formed under the chairmanship of Brian Walker, of the International Institute of Environment and Development, to assess the applications for aid pouring in. Field staff were also recruited. The projects had to take risks where others could not, or would not. The beneficiaries would have to be the poorest of the poor who could co-design mation

the project along with the agency offering it. The benefits also had to

Favonred projects strengthened "coping mecha-nisms" - the way those on the ground dealt with droughts, floods, and other problems

The committee - which some saw as too heavily weighted with academics, detailed information and going through their process: rather than aid practitioners

tor Mr Anthony Nedley, said: "They employed human dyna-mos with no secretarial support who ran around the country promising the earth but who couldn't deliver because they had no logistics back up. It was far too temporary, makeshift and lacking in struc-ture to be really effective."

Inevitably money was ill-spent. The Band Aid represen-tatives were continually swamped with proposals they could not properly vet, but they claim it has retrieved mis-

appropriated funds. One area where the Geldof

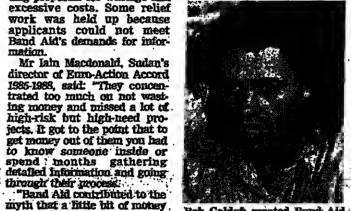
One area where the Geldof One area where the Geldof is an broke new ground was in its encouragement of local NGO committees in the coun-tries it was funding projects - a kind of decentralisation. The committees are Band Aid's eyes and ears on the ground. Of the four set up, those in Niger and Chad have effectively collapsed but those in Burkina and Mali are oper-ating successfully. Now Band Aid has given money to these last two so they can fund pro-jects directly, rather than send-ing their recommendations to London. London.

African NGOs are closely involved in the aid policies of the donor countries, sometimes to the chagrin of African politicians as funds are channelled via local NGOs rather than the

via local NGOs rather than the governments. The change rep-resents a potential shake-up in the aid industry. A criticism levelled at Bant Aid was that its view of prog-ress is too narrow. Mr Vaux said: "The image one retains is of Bob Geldof standing on a dam and spring "this is more Band Aid's unwillingness to fund administrative costs outside Africa becanse smaller agencies without strong financial support were not able to apply. Some of then also felt dam and saying this is prog-ress. It isn't. The dam in Eri-trea, for instance, is in a war area, and has not been usable." the stress on minimal costs

Many projects presented pro-posals which hid administra-tive costs in the budget, mak-The political problems remain, Hopes that Band Aid was so influential it might ing it certain that corners would be cut later. Each project which had been antice political changes in famine areas were not realised. At the British end, Mr Geldof allocated funds had to go

through a laborious process of assessment, with the London-based selection committee vetis impatient with the sugges-tion made by one member of ting proposals for wastage and



Akwe Amosu and Julian Ozanne on the mixed success of the famine relief campaign for Ethiopia The "endless militarisation of the continent," must stop, he says. But he despairs of what he describes as the battle in Ethiopia between "two second-hand European ideologies, capitalism and socialism." Mr Geldof thinks the debate

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about the level of British aid is irrelevant, it is more a global problem. Only the Scandinavian countries pay the UN-rec-ommended aid minimum.

"There should be a morato-rium on Africa's foreign debt." He believes: "It is an irrele-vance to the global economy;

In the end, any assessment of Band Aid's operation is likely to be inconclusive. On the relief front, Band Aid saved lives as it intended. But in Ethiopia despite all aid efforts and good rains in 1988, the country is still in crisis. "They are heading for a fam-

ine now as surely as they were in 1983," says Mr Vaux. "It will only take one bad year and Ethiopia will be back where Band Aid started." The 1989 rains have been disastrous with total crop failure in Fritrea and eastern Tigré, where the situation is now worse

than 1984-85. The World Food Programme estimates 221,000 tonnes of food is needed but there are only 13,000 tonnes in store. Ironically, the good rains last year hulled the donor commu-

nity into a false sense of secu-rity. This is the first time the rity. aid pipeline has been empty since 1985. In the final accounting, Band Aid has spent some 50 per cent

of its funds on relief.

Band Aid has something more lasting to show with the other 50 per cent. One close observer speculates that np to 30 per cent of the development projects they funded are worth repeating. Others are bound to prove failures, a great many will have run into the sands for reasons ontside project

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organisers' control. But the less tangible devel-opments are more interesting. Band Aid's moves to get African agencies more closely involved in the development of their own backyard, as in Burkina and Mali, are in time with the times.

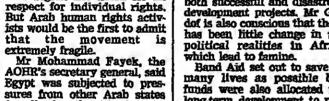
Ms Penny Jenden believes Band Aid's freedom from politi-cal interests has made it possi-

ble to support that process. Band Aid has commissioned its own evaluation of its work to stimulate a debate about what has happened in aid terms over the past five years in the hope that if will trigger off a political discussion within abont the lesson

The north is finally being

forced to take notice, he says

This announcement appears as a matter of record only.



for allowing the AOHR in its capital, and the organisation has been discouraged from

A rash of other events - Fashion Aid, School Aid and Sport Aid (in its first incarnation) - brought the

It was an act of unprece-

Aid was more than raising money. Many rejoiced at the sight of "St Bob" - one min-ute in Addis Ababa, the next in Brussels - criticising diplo-mats and attacking burean-

cracy. Perhaps a political change could be also be achieved.

The record, however, is mixed: there is a constant threat of a repeat of the fatal

Sahelian famine and the organisation was responsible for

has been little change in the political realities in Africa which lead to famine. Band Aid set out to save as many lives as possible but



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The Bank of Yokohama, Ltd.		The Chase Manhattan Bank, N.A.
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The Mitsui Trust & Banking Co., Ltd.	• • • • •	Morgan Grenfell & Co. Limited
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BARCLAYS

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Adviser to the Borrowe Lazard Brothers & Co., Limited

and by the end of last year had assessed and discussed more, than 1,000 projects. It recom-mended funding just 189. The projects funded included sinking wells, making dama, charing machat condens and

starting market gardens and supporting agro-forestry projects to protect cases. Soil con-servation, immunisation, track repair workshops, bee-keeping and school text book-making have all been backed.

Training programmes have been approved in a wide range of fields - from use of water to make animal fodder, for developing an anti-malarial agent or to survey nutritional standards has also heen funded. Band Aid's development

project work in Sudan was controversial and some sid agen-cies resented its 'holi-

could solve the problem. Any approach which raises hope in the short run and is based on emotion is ultimately non-sustainable. Geldof aroused a whole new section of the population. Like a pied piper, he lead them off into the desert and left them there," he said. Paradonically, Band Aid was also criticised for its apparent determination to disburse

th that a little bit of n

funds too quickly. Ms Penny Jenden, Band Aid's director overseeing the allocation of the last few dollars, regrets it is all finally coming to an end, even though many months more distribution and monitoring remain. To keep costs low, Bant Aid delayed setting up a Khartoum

office for two years and ran a one-man show out of a bed-room in a small hotel. In Sudan, Oxfam co-ordina-

Rob Geldor crea Results are expected in 1990. Band Aid can afford to be to wage war on famine

the aid industry that the huge honest, it believes, because its generosity of the public may life is limited - whereas other ald agencies need to maintain their reputations, and may not ment an excuse to reduce its own official aid commitments feel able to admit it when a - if not in real terms, then at serious mistake is made.

least as a proportion of GNP. M if it had not been for ance, the decline in Govern-ment commitment might have The organisation will have disappeared by the time the 18-month evaluation by World Education and the Pan-African Development Institute in Douala, Cameroon, is completed. Many people are wondering what happened to all the new been even greater. The public'a response was clear evidence that voters saw aid and develdonors Band Aid tapped. Mr opment as serious issues. Geldof hopes people who embraced the project are more conscious of development

Band Aid does not believe it has a mandate to make grand statements about the politics of Africa's crisis. But during his tours of drought-affected areas, Mr Geldof made no secret of his anger at politicians. He is

now that Africa has a powerful bargaining counter of its environment. the fate still angry.

Mental taboos challenged in the classroom

By Julian Ozanne in Khartoum

AT THE back of a dimly lit classroom a thin, scrawny boy scratches his left car with his left foot. A few desks away from him a ragged blind girl sits huddled up, her arms constantly raised protectively above her head. "Don't hit me, don't hit me " the muturum theory found when

me," she murmurs unconsciously from time to time. Both of these children are mentally ill and they have been brutally tormented by their parents.

Manhal spent seven of his nine years locked up behind his parents house in a cupbeard living in his own excrement. His only playmate was a dog. In many ways his behaviour is more canine than human.

Munira was beaten and abased by her superstitions parents who belleved they could chase the devil out of her. She will probably always bear the physical and psychological scars of her cruel childhood.

In Sudanese society mental illness is still a hidden taboo. Parents, worried about the marriage prospects of their other children, hide away their handicapped offspring and refuse to publically acknowledge their existence. The stories of these two children are

mirrored, although less horrifically, in the experiences of 80 other kids who have been gathered together by a Sudanese doctor into a school for the mentally and physically handicapped, the deaf, dumb and blind.

Sakina, as the school is named, has existed uneasily for four years in six ram-shackle classrooms in the dusty Khartoum suburb of Omdurman.

The school's sole source of income has been from the money made by Dr Faisal Mohamed Mekki's private clinic and sporadic donation

Without significant funding often the Without significant funding often the school testered on the brink of closure. Then last year Band Aid offered \$110,000 to build a vocational training centre, five extra classrooms and buy two buses to bring the kids to school. When Dr Mekki returned from studying

when or mean returned from studying in Yugoslavia he tried to get the Govern-ment interested in starting a school which would cater for these dispossessed and ignored children. Twice he was turned

So he decided to set it up himself with savings and the little money he carns as a gynaecologist.

Sakina provides the children with expert medical care and teaches them how to read and write and take care of their personal hygiene.

But Mekki always harboured dreams of building a permanent structure where he could take more children and teach them basic skills, like carpentry and and sew-ing, to help them be self sufficient in adult life. Funding has always been the

Once he was offered substantial finance from an Islamic group if he would accept only Moslem children. He refused.

"How could I go home to my own chil-dren knowing I had turned away someone in need of love and care simply because he was the wrong race or religion," he

Then Band Aid stepped in:

According to Band Aid's Sudan repre-sentative, Mr David Deng, it was the ideal project.

"It was conceived by the local commu-nity, it benefited the poor and displaced, it helped people to be independent. And it was crying out for funds. That fitted all our criteria for a worthy project."

Agricultural reform unlocks Western coffers

REFORMS in agricultural marketing have brought an influx of Western aid to Ethiopia and the Marxist government now plans to legalise renting of private houses in another step towards liberalising the economy, foreign sources said, Reuter reports from Addis Ababa. A World Bank team will visit

Ethiopia this month to evaluate the farming reforms implemented in January 1988, diplo-

The reforms raised producer

prices paid by the state-run Agricultural Marketing Corpo-ration (AMC) by an average of nine per cent and allowed peasant farmers to sell more surplus grain to private traders. The moves unlocked several hundred million dollars of aid for peasant farmers which the World Bank, European Com-munity (EC), Canada and Italy their were holding up pending

in most of Ethiopia. The AMC's share of the grain trade fell to 224,000 tonnes last year from 300,000 tonnes in 1987-88.

But the northern provinces of Eritres and Tigre are suffer-ing their third severe drought in five years and the UN World Food Programme estimates that at least 1.7m people there will need food aid pert year to

avoid starvation. During the November 1988-July 1989 crop-buying season the state's share of commercial grain purchases fell sharply,

foreign economists said Mr James Moran, an EC agriar James moran, an Lo agar-cultural adviser, said: "The number of private traders oper-ating on the market went up by a third to just over 2,000." Grain distribution from sur-plus to deficit areas improved

plus to deficit areas improved and retail price increases were moderate, the sources said. "Prices in the main commer-

cial markets were fairly stable and the quantities available on the open market were substantially up on last year," Mr Moran said

reform. Agricultural experts say the outlook for the 1988-89 harvest, which is just starting, is good

mats said.

US set to impose

WORLD TRADE NEWS

Expel Gatt offenders, says former official Aermacchi, Iran meets companies

By Peter Montagnon, World Trade Editor

COUNTRIES which refuse to accept new obligations under the Uruguay Round of multilateral trada liberalisation **IRAN** is talking with European and South Korean companies about completing a giant war-damaged petrochemical plant abandoned by the Japanese talks should be expelled from the General Agreement on Tarterday. partners, Mr Gholamreza Aqa-

over plant

in which Iran and a Japa

Talks were underway with

European and South Korean companies on finishing the

from Nicosia.

1971.

involved

zadeh, the Iranian oil minister, said yesterday, Reuter reports Tehran Radio quoted Mr through regionalism, unilater-Aqazadeh as saying a contract alism, and bilateralism or manwas signed with a Dutch firm to assess damage to the project aged trade, according to Mr Michael Samnels, the US Ambassador to Gatt under the consortium led by Mitsui have invested Y600bn (\$4.2bn) since

Reagan Administration. "If, in the end, some coununable to accept the new obli-gations should be allowed to withdraw and should be govtries are unable to accept the to be negotiated.

Mr Samuels, who is now a senior executive with Hill and Knowlton, cited India as one country which might fall into this category.

developing world today.

Ha acknowledged the role of

confidence in the multilateral trading system, but he said that Europe, with its agricul-tural policy, and Japan and many developing countries were also guilty.

Tha best way that the West could help Hungary would be for the European Community to abandon its common agricultural policy, Mr Samuels

Managed trade was, meanwhile, a particular danger. It would bring trade contraction, recession and threaten world peace, he said.

Lockheed in trainer pact By Sari Gliber in Rome

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ITALY'S largest private aircraft company, Aermacchi, and Lockbeed bave agreed to work together to seek the contract for a new training plane for the US Air Force.

The agreement, signed this week in Milan, reflects Lockheed's choice of the Aermacchi MB-339 jet as a perfect candidate for the US Air Force's PATS (primary aircraft training system) programme, planned for the mid-1990s.

Aermacchi officials in Varese declined to put a price on the joint venture, but pointed out that the US Air Force is planning to purchase at least 550 aircraft. If the programme is extended to the US Navy, the number of planes would rise to 900. The Aermacchi MB-339 is a

small, sophisticated and highly manoenvrable jet which is already used by the Italian airforce.

The US air force has not yet made a final decision on the characteristics of its training plane. Bnt Lockheed is con-vinced it will be a jet. This week's agreement provides for joint promotion efforts over the next five years, and if the MB-339 wins the contract commits Aermacchi to provide Lockheed with licences for construction in the US.

iffs and Trade (Gatt), a former top US trade official said yes-The Uruguay Round of free trade talks was the only way to prevent the erosion of the multilateral trading system

Hills speaks out on bid-rigging

By Robert Thomson in Tokyo

project at Bandar Khomeini, Mr Aqazadeh said. The radio did not nama the companies MRS Carla Hills, the US Trade After lengthy talks, Mitsui Representative, yesterday reached agreement with Iran's National Petrochemical Comurged the Japanese government to enforce anti-monopoly laws against construction com-panies involved in cartels and pany on Sunday to pull out of the Iran-Japan Petrochemical bid-rigging, Japanese officials Company, a 50-50 joint venture. Aqazadeh confirmed reports said.

The construction cartel issue from Mitsui that the Japanese has been highlighted by a US Justice Department action seeking damages from Japaaide had agreed to pay Iran Y130bn (\$900m) in compensation. Mitsui considered the projnese construction companies which allegedly rigged bids in projects at the US naval facilect, which was bombed several times by Iraqi jets during the Gulf War, no longer viable. The plant was 85 per cent comity at Yokosuka, near Tokyo, over a three year period. In a meeting with Mr Shozo plete when the war broke out in 1980.

Harada, the Construction Minister, Mrs Hills apparently requested that further opportunities be made available for foreign construction companies in the Japanese market, and asked the minister to ensure the end of the construction industry cartels.

Later, the US Trade Repre-sentative met with Mr Taro Nakayama, Japan's Foreign Minister, and the two reviewed progress in the Structural Impedimants Initiative (SII) talks, which recently began in Tokyo.

Mr Nakayama said that Japan was concerned by the apparent atrength of a move-ment in the US towards managed trade, and told Mrs Hills that he respected her advocacy against managed trade.

Mrs Hills said that the US does not want to stop Japan's attempts to develop its own satellites, but does oppose restrictions on procurement of foreign satellites in an attempt to protect local producers. She also requested that Japan continue to import US supercomputers.









What are these young people doing in a Jones Lang Wootton advertisement?

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Through its international business network, Jones Lang Wootton has a unique global presence: offices throughout Europe,

dumping duties on telephone groups By Nancy Dunne in Washington THE US Commerce days to issue its ruling. Meanwhile, Senator Jeff Bin-gaman, a New Mexican Demo-Department is ready to impose high dumping duties against crat and member of the Armed

to Brazil.

Services Committee has critic-

ised the French Government

for reportedly approving the transfer of rocket technology

to Brazil. According to Senator Binga-man, the technology to be licensed to Brazil, Viking Engine technology with liquid propellant propulsion and 65 to 76 tonne thrust, is "clearly use-ful" for ballistic missiles and a violation of the Missile Tech-nology Control Regime, signed by both the US and France. Brazilian officials say the technology is to be used in the

technology is to be used in the

country's fledgling space pro-gramme. It was developing the

technology domestically, but the effort had to be abandoned

French officials deny any violation of the MTCR and insist that the technology will

have safeguards to insure that is will be only employed for

may be peaceful; it is not inten-

tions, but rather capabilities

that count with Brazil's neigh-bours," the Senator said. "The

proposed French transfer is exactly the kind of transaction that the MTCR was intended to

Caught np in the contro-

"While Brazil's intentions

for reasons of cost.

companies in Japan and Taiwan accused of selling small business telephona systems and subassemblies at less than fair value. A dumping finding indicates

 $(x_1, \cdots, x_{n-1}, \dots, x_{n-1}) \in \mathbb{R}$

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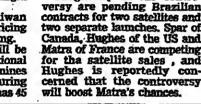
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that a product is being sold in the US at less than the cost of production or priced lower than when sold at home or in tbird country-markets. This department investigation was initiated last December after a complaint was filed by the American Telephone and Tele-graph and Comdial.

According to a Department analyst, the Japanese compa-nies - Toshiba and Matsush-ita - refused to co-operate in the investigation by supplying the domestic price lists the department requested. Evidence, offered by AT&T and Comdial was then accepted, and dumping margins were found to be 136.77 per cent for Toshiba and 178.83 per cent for Matsushita.

4-65. Grid Food Product rs 221,000 tome -nacched bur den r 000 tome tone to 7, the good min be 100 tome to be 1 a faise sense den 2 is is the first tore (line has been es 53. Taiwan Nitsuko at first co-operated with the investigation but, when presented with additional information filed by AT&T implying that its exports were being dumped through its Japanese parent company, Japan Nitsuko, it withdrew its co-operation. The department then put its dumping margin

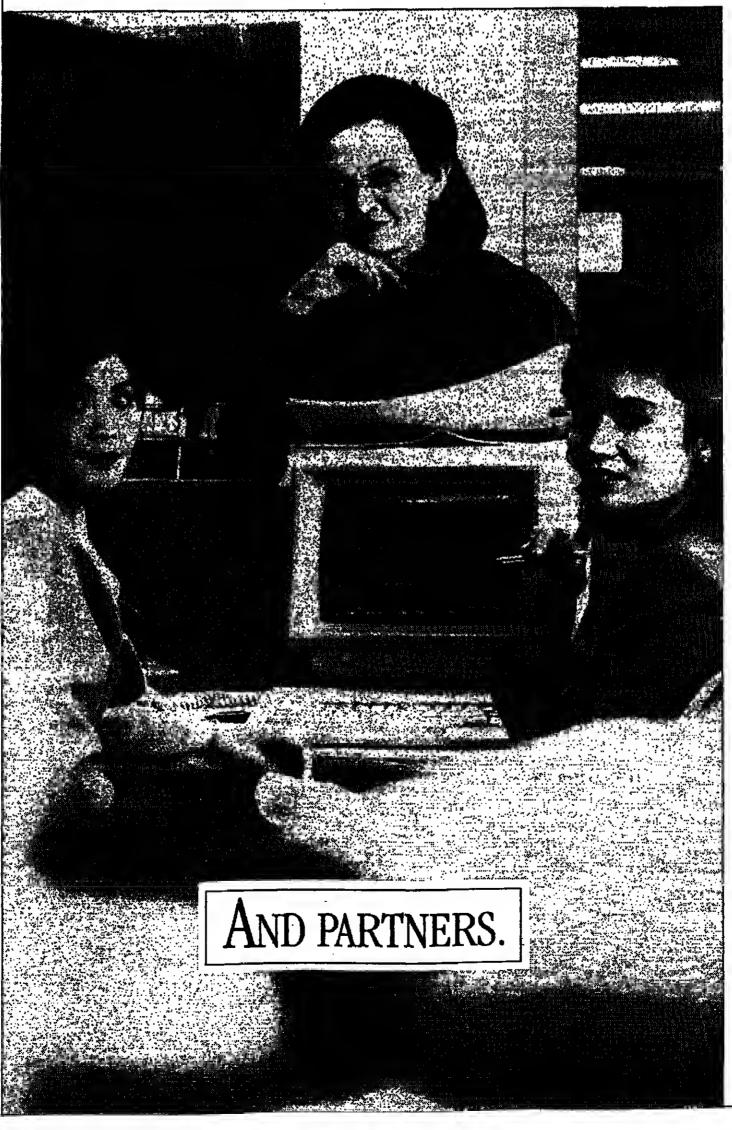
final accounting to spen: some a pre at 129.73 per cent. Sun Moon Star of Taiwan Aid has some and has some per cent the term "Frechars that a and of the develope they funded as offered evidence of its pricing and was cleared of dumping. Anti-dumping duties will be imposed if the US International Trade Commission determines that the imports are injuring the domestic industry. It has 45



two separate launches. Spar of Canada, Hughes of the US and Matra of France are competing for the satellite sales , and Hughes is reportedly concerned that the controversy

halt."

- Others are bas 2 20 00C 217. 24 sous outsit pe Turkey takes a ್ ಭಾಮಗ್ಗ he 1455 30034 4 step into line TE DICAVER, SHE with Europe d Mali, an 2000 enny Jenie kie is a freedominant Jim Bodgener reports on TASIS AN PIETE Ankara's new customs regime evaluated data A NTI-DUMPING regula-tions which have just motor vehicles, say the offi-capped a series of sweeping - some cars, for example, were modifications to Turkey's cus-toms, regime tuiste a Eme her happenedet the part of the part of the second se cent tariff barriers. 1000 1355



they should withdraw from the "If they won't do so volun-tarily, the other conntries should bring about a change in membership," he told the Royal Institute of International Affairs

"The multilateral system can still be saved. What may emerge will be increased rights and increased obligations. Those countries unwilling or US unilateralism in eroding

new obligation necessary to a erned by other agreements yet credible multilateral system, "In fact, the new system may encompass fewer countries."

He said, hovere, such coun-tries were in a minority in the

some sectors of Th ish industry are complaining about exposure to outside competition, officials adamantly maintain the revision is part of structural adjustment, and adaptation in the light of Turkey's EC full membership application. The anti-dumping regula-

toms regime.

tions are modelled on the EC. regime, and have been under study since 1986. But some manufacturers - particularly in import-substitution industries established in the closed, command economic order of the 1960s and 1970s - complain they are small consolation for lost protection.

Officials admit that the import duty revisions made it necessary the sanctions should be introduced earlier than planned. Effective from Octo-ber 1, they provide that a special anti-dumping tax and com-pensatory levy will be imposed for specific cases on a retroactive basis - for not more than 90 days - should dumping be proven.

Comecon and Far East coun-tries are considered to be the worst offenders. The antidumping sanctions are particu-larly targeted at pharmaceuti-cals, and especially antibiotics from Taiwan and China.

Progress towards a full customs union as envisaged in Turkey's 1963 EC Association agreement will favour Turkey's goal of early negotiations for full EC mambership, repeated by Mr Martin Bange-mann, deputy president of the EC. Commission, on a recent

visit to Ankara. However, he also reinforced the statement by the president of the Commission, Mr Jacques Delors, that the Community would have to postpone all negotiations with membership icants until after 1992. An opinion is expected to be deliv-ered by the Commission on Turkey's application before the end of 1989, probably in late November.

n a broad front, substantial levels of protection still remain for Turkish industry according to senior officials of the Treasury and Foreign Trade undersecretariat. Even after the tariff reductions, finished goods are protected by not less than 50 per cent, taking into account surviving surcharges and levies, such as for development funds, intermediate goods by between 10-30 per cent.

Tha remaining harriers should be more than enough for manufacturers who had pegged their prices unrealisti-cally jnst below those of imported goods for far too

ists' objections hold even less water considering that, in effect, the measures have exposed the state sector - state economic enterprises (SEEs) produce much of industry'a domestic raw materials - to foreign competition. Why should the governmant favour the private more than the public sector, ask the offi-

There has been very little complaint from the iron and steel industries, for example. "They have more than 50 per cent protection, and they're still bitching," says a senior official.

ndustry, however, retorts that much of its inputs are indigenonsly supplied - and that in cars, for example, where local content is as high as 90 per cent, this implies forcing components and semi-finished goods pro-ducers to cut back on their tariffs, an industry-wide coercion beyond tha Association of Antomotiva Manufacturers

alone. There is still demand for cars, say the officials - hnt ices are out of reach, kept up by limited production. Moreover, the car industry should not complain about costs of production - most companies have been producing the same car for years, and have no research and development costs, or production line amortisation payments to meet. High protection has sapped industry's incentive to upgrade

technology and quality. Critics say the import tariff revisions were to a greater or lesser degree politically moti-vated, to shore up the flagging electoral support for the ruling Motherland Party (ANAP) by giving consumers more choice. omestic manufactures will still be cheaper than imported goods for cash strapped Turkish consumers, and lower costs for industry will help to bring down the high inflation of around 75 per cent in the year to the end of .September. counter the government's sup-

porters. The inflation eating away at middle to lower income groups is primarily responsible for ANAP's declina in opinion polls to a miserable 13.5 per cent in a recent Gallup poll, two weeks before tha selection process starts for a replace-ment for President Kenan Evren when he steps down in November at the end of a seven-year term. The prime minister, Mr Turgut Ozal, is widely expected to be a candidate, but so far he has not made his intentions clear.

Australia, the Far East and North America present a highly developed international capability.

This matches the needs of multi-national companies which may be seeking office, retail or industrial property for occupation, investment or development (indeed, some companies simply want authoritative data on property around the world). But more than that: we create opportunities; we solve problems.

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It has been asked how Jones Lang Wootton translates into other languages. The answer, simply, is Jones Lang Wootton.

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Which brings us back to the picture: the girls next door. To Jones Lang Wootton next door may be a mile away or half a world away. What's important is that wherever they are they can work efficiently and with pleasure in an environment we played some part in creating. That's why, in the widest sense of the word, we like to think of them as partners too.

To enjoy the benefits of going into partnership with Jones Lang Wootton, call Peter Mantle on 01-493 6040.



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AMERICAN NEWS

London Split threatens fears over Menem's trade US tax union power-base proposals By Peter Riddell, US Editor. in Washington

By Gary Mead in Buenos Aires

trades union organisation, the General Confederation of Labour (CGT), broke out on Wednesday and left it divided

into two factions. The split in President Carlos Menem's power-base could hin-der his efforts to implement an urgent overhaul of Argentina's

flagging economy. The CGT row goes back The CGT row goes back many months, and centres on a battle for the leadership of the organisation. Until Wednesday evening Mr Saul Ubaldim held the post of CGT Secretary General. But after a two-day con-gress, ettended by more than 1,500 union delegates and marred by street fighting on Tuesday, be lost the post to Mr Guerino Andreoni, head of the shop-workers' union and repre-senting the pro-Menem unions. Before a vote to choose the CGT's leadership, Mr Ubaldini CGT's leadership, Mr Ubaldini had all the delegates backing him walk out, claiming the congress had been rigged by the Ministry of Labour. The allegation is that the ministry accredited extra delegates to unions opposing Mr Ubaldini. His supporters claim the vote was illegitimate, although the balance of forces before the balance of forces before the vote tended to show that he would have in any case lost. Mr Ubaldini had the backing

New Panama Assembly names Noriega as leader

the opposition.

By Tim Coone in Managua

AN Assembly of People's Power was installed in Panama Power was installed in Panama on Wednesday, and immedi-ately proclaimed the country's military leader General Manuel Antonio Noriega as its co-ordi-nator and "leader of the National Revolution Process". The 511 district representa-tives in the new Assembly

tives in the new Assembly have been appointed by the ruling Revolutionary Democratic Party (PRD), controlled in turn by Gen Norlega. The Assembly replaces the elected legislative body, the National Assembly, dissolved last month when a new provisional

AN internal row in Argentina's of the metal-workers' leader, trades union organisation, the General Confederation of that was insufficient to prevent the deposition of the man who led 13 general strikes under the previous government, of Mr Raúl Alfonsin. Mr Ubaldini's removal had

been sought since mid-May, when Mr Menem won the presdency for the Peronist party. Although Mr Ubaldini declared his complete support for Mr Menem, other union leaders close to Mr Menem - in partic-ular Mr Luis Barrionuevo have since demanded that Mr Ubaldini leave. Mr Menem offered Mr Ubaldini a post in a foreign embassy, but was refused

The CGT split will be diffi-cult to patch over, as the two sides are fairly evenly matched in numbers. Moreover, Mr Menem now faces a divided trades union organisation at just the moment he has called for national unity to back his

economic strategy. The Ubaldini faction may now feel itself freer to oppose plans to privatise many stateowned industries, and also to renew pressure on the three-month-old government for

THE British Government has stepped up pressure in Wash-ington over a series of tax and related proposals being considreinten proposais being consid-ered by Congress which the UK and other Europeen coun-tries regard as likely to dis-courage foreign investment in the US.

the US. The fate of the proposals is uncertain since three specifi-cally affecting the tax position of foreign investors, contained in the House of Representa-tives version, have been dropped in the Senate Finance Committee version. The only one retained in both would impose increased reporting

one retained in both would impose increased reporting requirements on overseas investors. However, the tax proposals could be revived in a joint Senate/House conference. Mr Nigel Lawson, the Brit-ish Chancellor of the Exche-quer, raised the overseas objections during a meeting last month with Mr Nicholas Brady, the US Treasury Secre-Brady, the US Treasury Secre-tary. Now Sir Antony Acland, the British Ambassador in Washingon, has written to the chairmen of the two tax-writing committees, Senator Lloyd Bentsen of Senate Finance and Mr Dan Rostenkowski of

House Ways and Means. The tax proposals involve limitations on the deductibillimitations on the deductihi-ity of interest paid to related parties (the practice known as earnings stripping), the taxa-tion of gains to foreigners on sale of US company stock where the non-resident owns more than 10 per cent, and the earnit discription of foreign capitalisation of foreign

research expenditure. The British government has argued that the proposed change on deductibility of interest would override the

government was sworn in. It will have a consultative role to the executive in the drafting of new decrees "to existing double tax convention between the US and the UK which applies what is known as an arms-length standard on protect the most in need" and of emergency "war measures" to control dissent and opposition in the wake of last week's the amount of interest allowcoup attempt. In addressing the Assembly, Gen Noriega said legislation able against tax. Limits to be imposed are regarded as dis-criminatory against US compa-nies owned by foreigners must be implemented to guarantee minimum wages to cover basic food, honsing and health needs. "The oligarchy is trem-bling," he said referring to businessmen and politicians of the oversitien which anyway pay tax in their home country. The objectors argue that there are already provisions to disallow interest on loans which are really equity.

R Edward Seaga, for-mer prime minister and finance minister of Jamaica, regards his admin-istration's achievements with pride and bitterness. "We are the success story of the developing world," he says

of the economic policies which of the economic policies which he pursued in eight years in office. "We bit the bullet. But in doing this we courted politi-cal suicide." That Mr Seaga's conservative Jamaica Labour Party was soundly defeated in the February election is widely held in the Caribbean to have been partly the political price of his attempt to restructure the Jamairan economy.

the Jamaican economy. Jamaica's structural adjustment programme, started in 1983, is the most advanced in the Caribbean, Political leaders in other countries where similar programmes are being implemented - mainly Trin-dad and Tobago and Guyana -

nan and Yonago and Guyana – are likely to be slightly wary of the political cost. The programme has been given significant endorsement. Mr Seymour Mullings, Finance Minister in the social democrat Perpla's National Berti admin People's National Party admin-istration which took office in February, says the new government's economic programme will be based on "the continua-tion of stabilisation and structural adjustment".

The economy was hit in the 1970s by reduced demand for bauxite, the main foreign exchange earner, and by increased oil prices. Foreign exchange reserves were wiped out, the balance of payments deficit grew, and imports were

CARIBBEAN structural adjustment

restricted, leading to shortages and a vibrant parallel market in foreign currency. One con-stant in the fiscal accounts was a widening deficit.

Backed by a series of credit agreements with the Interna-tional Monetary Fund and the World Bank, Mr Seaga imple-mented measures intended to correct the economic imhalances. Central to these was a 70 per cent devaluation of the Jamaican dollar, spread over

three years starting in 1983. "Jamaica had to be competitive, and this helped to get exports going and to create jobs," explains Mr Seaga There was, however, a loss of political credit because of the increases in prices of food and other basic commodities." There was also an over-depen-dence on the bauxite mining

sector which had . to be "Structural adjustment was intended to put the economy on more than one leg. The pro-

Brady plays down policy rift By Peter Riddell

be a tinge in the administration of preferring growth over controlling infla-tion. But it's not something over which there has been high rhetoric." In relation to the doubts of some Fee

governors over whether the US should sell dollars on a large scale, Mr Brady said, "when one conducts intervention sand, when one contacts inside the Trea-sury as to whether we sought to con-duct it, and if so, how much. Those same differences exist with the Fed." He said liftle importance should be attached to recent remarks by Mr Alan

Greenspan, the chairman of the Federal Reserve, that "attempts to maintain increalistic exchange rates" may disruct the world economy.

gramme built tourism into a major sector. The agriculture sector also became a major foreign exchange earner, and the manufacturing sector was con-verted from being a net consumer to an earner of foreign exchange

Seaga counts the cost of Jamaican reform

In his last year in office Mr Seaga boasted of the economic success of the structural adjustment programme. Most of the main indicators were up. The deficit on the current account of the balance of payments moved from \$355m in 1983 to \$1.8m (£1.2m) last year. Exports were up.

But while imports also grew, leaving no substantial changes in the merchandise trade balance (\$596.1m last year), the shortfall was made up by the improvement in tourism.

Fuelled by the devaluation, inflation reached 31 per cent in 1984 and 23 per cent the follow-ing year, but was gradually contained to just under 9 per cent last year. Unemployment

20

3.0

4.0

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Economic restructuring turned out to be political suicide, reports Canute James fell from 25 per cent in 1984 to 19 per cent last year. The political price which Mr

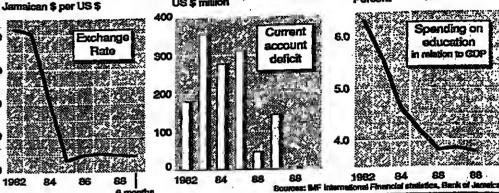
poor Jamaicans to conclude that their already low quality of life had worsened. Poor Jamaicans may accept that Jamaicans may accept that they will die poor," suggested one Jamaican political com-mentator. "But they have always regarded education as one way their children can escape poverty. Cut off that avenue, as Mr Seaga's policies appeared to have done, and you have lost them." Seaga says he paid for all this was more in the effect of the fiscal adjustments. "The fiscal deficit of 19 per cent of GDP had to be brought down," he argues. More reaction came from the

More reaction came from the effects of the spending cuts. Employment in the state sector was reduced significantly between 1984 and 1986. The increase in prices for imported goods which followed the devaluation was accompan-ied by ceilings on wage rises. Demand was further controlled

In his last year in office Mr Seaga announced a wide rang-Seaga announced a whereang-ing programme to rebuild the social services, arguing that this could not be done until the economy had been stabilised. Politically, it was too late. Demand was further controlled by raising interest rates, cut-Mr Seaga concludes that by raising interest rates, cal-ting consumption and sopping up money which bankers said then would have fuelled the parallel currency market, put-ting pressure on the Jamaican there is one aspect of current structural adjustment pro-

structural adjustment pro-grammes which would make a big difference. "The pro-gramme, which is over three years, should be spread over six to seven years. We needed to move at our pace so the pain could be absorbed."

Austerity reduced the gov-ernment's ability to maintain social services, such as public health and education, leading



Vote backs abortion choice

By Lionel Barber in Washington

dollar.

US \$ million

ANTI-ebortion campaigners have suffered two big setbacks in their drive to restrict women's rights to end pregnancies.

In the House of Representatives, lawmakers voted to allow federal funding for abortions for poor women after rape or incest, reversing an eight-year ban. In Florida, a special session of the legislature adjourned early, rejecting the opportunity to pass new laws on abartion. The results could influence politi-

cians in other states, who are under pressure to consider changing the law following the US Supreme Court deci-tion in July to give states more leeway to limit abortions.

But political observers believe it is too soon to judge whether the tide has turned in favour of the abortion rights movement.

What is emerging, however, is a genwhat is emerging, however, is a gen-eral reinctance among politicians to tamper with the status quo. As Mr Tom Gustafson, the Florida Honse speaker, said: "People do not easily give up their rights, whether it is freedom of the press, freedom of speech, or free-dom of choice."

President George Bash, who like his predecessor Ronald Reagan has courted the anti-abortion lobby, is likely to veto the House provision, thus render-ing this week's pro-choice victory largely symbolic.

MR Nicholas Brady, the US Treasury Secretary, yesterday conceded the exis-tence of differences over interest rate and dollar policy between the adminis-tration and the Federal Reserve, but sought to play down their significance. He was speaking to the Washington Post after a series of reports in the past few days about a growing gap between the Treasury and the Fed over a wide range of economic policy issues, notably the administration's desire for lower interest rates so as to prevent a recession and lower the dollar.

On interest rates, he said, "there may be a tinge on the part of the Federal Reserve to prefer control of inflation over [economic] growth. And there may



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UK NEWS

TORY CONFERENCE **Britain Parkinson backs** 'setting **Europe's** off commitment agenda' BRITAIN had played a central role in the development of the European Community and was on rail sell-off European Community and Was now setting its future agenda, Mr John Major, the Foreign Secretary, told conference, Michael Cassell writes. In a speech intended to com-bat criticism that the govern-ment approach doonly strapic

By Philip Stephens, Political Editor

THE Government yesterday ernment was sensitive to the

won a fourth term of office. He admitted, however, that "It is not at the top of my list or priorities at the moment." His decision came amid evi-

dence that an increasingly dif-ficult battle between the Trea-sury and other Whitehall departments over spending plans for next year have also cast donht over the initial funding of the Transport Department's £12bn road-building programme for the next

Mr Parkinson told the Blackpool conference that work on a plan for privatisation of the rail network was "making good progress" hut he added that any decision to give the go-ahead was for the future. The immediate task was to modernise the railways.

modernise the railways. Speaking to journalists, he downplayed any suggestion of a big policy change but declined to give any indication of when a positive announce-ment to proceed might he made. The Government's plan, he said, had always been only to give a firm. commitment to privatise the petwork when it privatise the network when it had settled on the type of sale. Other ministers, however, suggested that the difficulties the Government has experienced in restructuring the electricity industry had persuaded it to take a cautious approach. The reports prepared earlier this year for the Transport Department by two sets of pri-vate consultants had also been less than enthusiastic about the various proposals for the break-up of the network before

backed away from a firm com-potential charge that it could mitment to privatise British be accused of unreasonable Rail, as the Conservative Party dogmatism if it pressed ahead Conference continued to reflect with the sale without a credia shift by the Government lo ble plan to introduce competiemphasise its commitment to tion into the industry. Mr Parimproving the quality of public kinson signalled the services Government's concern to be Services. Mr Cecil Parkinson, the Transport Secretary, insisted that tha sale of the state rail-way would still be firmly on the agenda if the Government the responsive to pressure from the electorate for better trans-port with a piedge to the con-the railways. We are backing the railways. We are backing the transport.

the electorate for bener trans-port with a piedge to the con-ference that "We are backing the railways. We are backing public transport." Mr Parkinson told the con-ference that the planned roads ference that the planned roads programme would make the road system "efficient, effec-tive and environmentally sen-sitive." It is understood, how-ever, that the Treasury is insisting that there should be a relatively slow build-up for the programme, with outlays lim-ited in the first three years covered by the current public

covered by the current public spending negotiations. Some senior ministers also doubt whether the programme will eventually survive intact

.

in the cnrrent climate of increased public concern over the environment. Transport policy is to be an important element in the overall review of the Government's environmental stragegy announced this week by Mr Christopher Patten, the Environment Secre-

Mr Parkinson said he hoped British Rail would shortly introduce a Bill seeking authorisation for the proposed high speed line from the Lon-don to the Channel tunnel, but he said nothing about how the Government plans to overcome a financing gap of up to £2bn. The Bill must be tabled by mid-November to avoid delay-ing the project by a year, but the two private sector consortia interested in the project have ruled out BR's proposed route because of escalating pean social market, saying debate over the issue was wel-come. But he stressed that any "social dimension" which led costs caused largely by environmental improvements. The BR board is reluctant to

table a Bill unless financing can be sorted out in advance, its sale. Ministers said that the Gov-the project bas yet been taken.

Nigel leaves them standing with the same old act

By Michael Cassell at Blackpool

WITH one final wriggle he was free."No Alternative Nigel." the master escapologist, tough-medicine man and miracle-maker had done it again. It had been billed as the Best Show

in Blackpool; the act which had made the trade surplus disappear and got inflation to pop out of a top hat now

faced his toughest trick yet. On stage to assist were the Whitehall Wonders, most noticeably Nimble Nor-man Lamont, smiling courageously and performing delicate little manoeuvres while desperately trying to prevent public spending from slipping through his fingers.

Among the chorus were a couple of old tronpers. Easily spotted were Tor-pedo Ted, who can still successfully

Alongside him was Lucky Leon. whose disastrous appearance in The Westland Papers failed to prevent him securing a four-year contract in Brus-sels with the cast of Gravy Train.

To one side but close enough to pull the star off stage in the event of catastrophe sat the show's steely-eyed impresario - motto "The Show Must Go On and On and On" - nervously eyeing np an andience which might turn nasty.

The warm-up acts had gone reason-ably well. A comedian called up from the floor said that the only exercise enjoyed by the mind of Mr Neil Kin-

with a spot of black comedy when another member of the andience failed to raise a laugh with a beart-rending little soliloguy about a small business on the brink of bankruptcy because of high interest rates.

It was quickly forgotten as the top hilling took centre stage. A voice from the floor had called for "one more little miracle" and he proceeded to ohlige by wooing them out of their seats.

The Cheeky Chancellor stack firmly to the old lines. Higher interest rates were a short-term medicine to aid long-term recovery; he had to squeeze lady who put on the shu spending until the pips squeaked and have to rewrite the script.

splt nails at a moving, female target but whose act has for years been con-fined to the Salisbury Empire. The only awkward moment came surplus and would turn today's bad

Φ,

notices into tomorrow's rave reviews. It was all beantifully done but there was not a new trick in the act. Somehow, with impressive sleight of hand, he had manage to keep the massive trade imbalance and the EMS up his sleeve and out of sight. There was a quick bit of "onwards and upwards and into the 1990s and beyond" and he had gone. Nigel had done it again. The andience rose to its feet. But, as is so often the case, the critics back in Lon-don were being typically testy. The lady who put on the show may yet

'There is no alternative, the policy will work'

By Ivor Owen

REFUSAL by Mr Nigel Lawson, the Chancellor of the Exchequer, to contemplate any policy changes to deal with what he insisted was the "short-term problem" facing the economy won him a pro-

Insection, which are pro-longed ovation. He insisted there was no alternative to high interest rates to signal Britain's deter-mination to counter inflation and show that the Conserva-tives never had been "and never will be" the party of

interest rates to 15 per cent. But he told those who ques-tioned whether high interest rates would work "the answer

Mr Lawson said he realised the problems that high interest rates caused to homeowners, particularly those with large mortgages, and to many small husinesses: "But the damage caused by high inflation would

be far, far worse." Reaffirming the Govern-ment's commitment to control the money supply, he said: "That is what it was elected to do, and yon can be quite sure it will see the job through."

controls as a "cruel deception."



Margaret Thatcher and party chairman Kenneth Baker applaud Nigel Lawson

He refused to countenance the "rake's progress of perpet-ual devaluation," arguing that it was a Labour Party remedy which had been tried and failed. The Chancellor contended that occasional "periods of tur-bulence" on the foreign

cess.

But the Chancellor admitted that, although things were moving in the right direction, it was proving "a slow pro-Mr Lawson pointed to the high level of business invest-

proportion of national income than at any time since records began, with investment in manufacturing industry continuing to grow particularly

Making no direct reference to the recent large monthly deficits on the balance of payments current account, Mr Lawson stressed that the pres-ent high level of investment would provide exports in the future.

He also underlined the fact that three quarters of the imports of manufactured goods into Britain were for produc-tion and investment, rather than consumption.

The Chancellor insisted that the underlying strength of the British economy at present was real and lasting, and pro-vided the "foundation for our confidence in the future.

The most pressing task was to cut inflation and this required a period in which growth slowed and with it the

growth in imports. He said: "There is no need whatever for this to mean recession, providing husiness and industry keep a firm con-trol of their costs, including wage costs in particular." He refused to speculate

when interest rates might start to come down again and said the Government would "take no risks with inflation."

Mr Lawson said it wa clear that the economy was responding to the measures taken by the Government, and he had no doubt whatever that it would "come right in good time".

along behind unpopular poli-cies." He added: "It is our show. The community is carrying out our programme". Mr Major said that the Conservative party would be making a terrible mistake if it proved defensive or defsatist abont Britain's role in Europe. It had breathed new life into the community, placed its finances on a firm foundation, tackled soaring farm spending

ment appeared deeply suspi-cious of Europe and also to portray a more positive approach to the EC, the For-

eign Secretary said that Britain no longer needed to fear that it was being dragged

flow faster across frontiers,

accept calls for economic and

monetary union. They end national currencies, indepen-

dent, national central banks

and national control over fiscal

tory on proposals for the Euro-

to people being priced out of

jobs would not be acceptable to Britain.

uncertain.

and brought the single market to tha top of the BC agenda. In less strident terms than those of some of the Prime

Minister's recent remarks on Europe, Mr Major said that while good progress had been made in "putting the torch to a veritable bonfire of petty obstadevaluation. He acknowledged the unpo-pularity of his decision to raise cles and niggling controls", more work remained. He said that financial ser-

vices in the EC had to be opened for competition, as they had been in Britain. State subis that there is no alternative, and the policy will work." sidies had to be reduced, exchange controls abolished and goods and people should

without giving up effective controls against criminals, ter-rorists and drug runners. Mr Major said, however, that the government could not

policy, all in exchange for ben-efits that are unspecified and Mr Lawson dismissed opposi-tion demands for direct credit His tone was more concilia-

He said it would mean tell-ing people that they could not have a mortgage at any price, while controls on other forms of consumer credit would be nothing more than "a vain attempt to get the tail to wag the dog."

exchange markes were inevita-ble. He said: "We have seen them before, and we have been through them before."

He emphasised the impact which the increase in interest rates had already made on the rate of inflation, repeating his view that it had "peaked" in ment, which was higher as a



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A philosophy that makes a world

which the Tories can go into

the next general election. A cabinet committee under

Mrs Thatcher will mastermind this project and it is significant

that the Departments of Energy and Transport will be represented on it. The Depart-ment of Transport's massive

proposal for a £12bn road pro-gramme has been condemned

The Department of Energy has been criticised for reducing

the budget of its energy effi-

ciency office and giving too

by a range of ecologists.

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UK NEWS

Scotland's councils react with horror to poll tax amendments

Poll tax debut threatened by chaos

Plan for £1bn US-style mall on City's edge

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By Andrew Taylor, Construction Correspondent

shopping mall on the doorstep of the City of London were unveiled yesterday as part of a £1bn commercial property development, which will pro-vide almost 1m sq ft of offices, as wells shops, restaurants, rented housing landscaped parks and gardens.

The development is proposed for the Spitalfields fruit and vegetable market on the north east boundary of the City of London, where there has been a market for more than than 400 years - it received a Royal licence from Charles II in 1682,

A Parliamentary Bill enabling the market to move at the end of next year to a new site at Temple Mills in north east London is expected to receive approval in the next

The proposal to develop the market site comes from Spitalfields Development Group, which comprises Londoo and Edinburgh Trust, Balfour Beatty and County and District Properties, part of Costain the construction, property and mining gronp. Yesterday it submitted a revised planning application to the City Corpo-

PLANS FOR a US-style ration and Tower Hamlets Bor-

opment Group, said: "We have now revised our proposals to meet demand for smaller offices from corporate and proessional tenants.

The new designs also include more retailing. The proposed shopping mall will occupy two floors of a seven-storey 80-me-tre glass-covered galleria. The revised plans have been announced at a time of mounting concern about the high

level of new development being undertaken in the City of Lon-don and whether there will be sufficient tenants to fill all the space planned. The three developers have so far invested £120m in the con-sortium, which has also raised

£340m in debt. The cost of the development is expected to be about \$800m to \$900m and will have a completed value of more than fibn. "We would expect to have about one third equity to two under the tax.

thirds debt when financing is completed. We are considering other shareholders," said Mr

THE UK GOVERNMENT Was LOCAL authorities in Scotland yesterday reacted in horror to the complications that will be caused by the Government's latest measures to soften the impact of the community charge, which has been in force in Scotland for six months, writes James Buxton.

"The system is already a creaking at the edges as it is said one director of finance for a regional council, which collects the charge. The exemptions for those suffering from degenerative brain disorders such as Alzheimer's disease are to be implemented as soon as possible and, the Government hopes, before the end of the current financial year in March. Although the Government will not make retrospective payments, those entitled to exemptions will be refunded any community charge payments they may have made in advance for the period after the scheme comes into opera-

The details of the transitional relief for those badly affected by the community charge are to worked out as soon as possible by the Scottish Office in consultation with Convention of Scottish Local Anthorities (COSLA).

properly thought out and the Exchequer tended to undermine the origi- Mrs Hale sa tenned to undermine the orig-nal reason for the poll tar-that it should be payable by virtually everybody. Mrs Rita Hale, community charge expert at the Chartered Institute of Public Finance and

Accountancy (Cipfa), said: "As a local tax it now doesn't seem able to work on in its own terms because of the number of bolt-ons."

The impact of the new safety net provisions politically was also not clear. The net, intended to cushion the impact of the poil tax on people living in high-spending, inner city local authorities, will now be paid for after the first year by

Mrs Hale said she could see the benefit to people living in low rateable value homes in gaining areas, but it was difficult to see how it would benefit

remain a big issue. The extra Exchequer cash will also provide little help to

Conservatives, particularly in London, who will be fighting local elections next May. Many Tory MPs remain deeply unhappy at the decision to allow the original safety net proposals to remain for next year. This means that gaining Tory councils will still lose half the benefit

The new system of personal transitional relief, which will run for three years to belp individuals who would other-wise have faced the largest increases in the change to the new taxsystem, was widely welcomed. It will cost 5300m next year and a further \$300m over the following two years. No individual or couple will be allowed to lose more than £3 a week from the changeover to the community charge as long as their local council spends according to Government

according to Government assumptions. The £156 a year cap on losses is expected to help 6m people in the first year of operation of the poll tax. It will also be tar-geted especially at pensioners and disabled people who do not nay rates at wescant

pay rates at present. The difficulty is that all these beneficiaries have to be tracked down by local commu-nity charge officers, but the necessary questions that would enable easy identification could not be asked on the poll tax registration forms.

Patten drops Ridley policies in shift to a greener shade

By John Hunt, Environment Correspondent

IT has not taken long for Mr environmental agenda on Chris Patten, the Environment Secretary, to start moving away from the policies of his much-criticised predecessor Mr Nicholas Ridley.

Nicholas Ridley. In his speech to the Tory party conference on Wednes-day, less than three months after taking over his post, Mr Patten emphasised the role of Government regulations in protecting the environment. The free market would still have a part to play but only have a part to play but only within the constraints of the

Within the constants of the regulatory process. "The market is not enough. We have always believed that the market has to be regu-lated," Mr Patten said later on BBC radio. low a priority to fuel conserva-tion at a time when this is an essential means to reducing pollution.

the environmental lobby

groups as the proposal has already been watered down, largely at Britain's insistance.

It will now be a body to collect and provide environmental information rather than one

"with teeth" to punish pollu-

tors. He also announced that the green bill, which is expected in the Queen's speech next month, will place a duty on local authorities to include

recycling provisions in their waste disposal plans. This is seen as an overline measure to

co-ordinate a fragmented sec-tor where different industries - aluminium and steel cans,

glass, paper and plas-tics - have their own schemes. However, Mr David Gee, cam-

paign co-ordinator at Friends of the Earth, would have liked

These are only some of prob-lems Mrs Thatcher's commit-The Government's rush to occupy the green ground of politics falls into two parts. First, there is the protee will have to reconcile with

a green outlook. This rethink will look seri-ously at the way in which the gramme to clamp down on all forms of pollution - toxic waste, sulphurous smoke from power stations, vehicle emis-Pearce proposals for taxing polhuting products can be imple-mented. These were put to the Government earlier this year by Professor David Pearce of sions - and to tackle the greenhouse effect of global warming and the depletion of London University, and Mr Patten is very sympathetic to the ozone layer. Then there is the urgent them

need to change the planning system to mollify the Govern-ment's supporters in south-east England who complain about By next year the Govern-ment will be in possession of the findings of the Intergovernmental Panel on Climate Change in which Britain is tak-ing the lead in scientific research. These will be considover-development and the destruction of the countryside. On pollution, Mr Patten announced that he wants the ered in refining a Government strategy for taking an interna-tional lead in tackling such proposed new European environment agency located in Britain. This will not impress

global threats. On planning, Mr Patten made another announcement which confirms that he is rapidly ditching the unpopular policies of Mr Ridley.

Earlier in the summer the DoE produced a consultation document suggesting relaxation of planning control for farming land to be used for leisure purposes. Because of the strong opposition aroused Mr Patten unceremoniously aban-

doned it at Blackpool. Only last week Mr Patten rejected the proposal from Con-sortium Developments for Foxley Wood, a private new town on the Berkshire Hampshire borders. He also announced that he would be withdrawing the planning guidance which lays down a presumption in favour of housebuilding. Now the whole future of the

Government's long-delayed planning bill is in doubt. There are strong suggestions that Mr Patten has abandoned Mr Ridley's controversial proposals to scrap county structure plans, which lay down overall plan-ning strategy for the districts.

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charge, or poll tax, in England and Wales next April threatens to be chaotic because of the latest proposals to soften the ough Council. Mr Brian Cheetham chief executive of Spitalfields Devel-

impact of the charge. Local authorities in Scot-land, where the charge has been in operation for six months, also reacted in horror at the additional complications involved in introducing the

By Richard Evans

warned yesterday that the

introduction of the community

The main problem is that the proposal to protect certain categories from the worst impact of the charge means that pen-sioners, the disabled and others have all to be targeted individually in order to gain relief. This cannot be done from the community charge registration forms that have recently been distributed.

The reforms, announced at this week's annual Conserva-tive Party conference, have two main aspects, one con-carned with the controversial safety pet which will transfer money from councils that gain from the introduction of the tax to those that lose, and the other aimed at alleviating individual cases of hardship

The consensus yesterday was that while the reforms could be judged sensible in themselves, they had not been

charge-payers in low value homes in losing areas. The continuing difficulty for the Government is that there are more key marginal parlia-mentary seats in losing areas than there are in areas that will benefit from the new proposals. As the General Election is more likely to be in 1991 than next year, political resent-ment against the poll tax could

companies?

UNISYS AND YOU. The power of.

to see a similar obligation placed on the private sector. What stiracted most atten-tion was "Mr. Patten's announcement that the Gov-ernment intends to publish a White Paper (policy document) before next year's party confer-ence setting out a broad strat-egy for dealing with the envi-

Environmental organisations have long been demanding such a comprehensive docu-ment. In effect it will be an

The planning bill will not be brought forward in the coming session of parliament as Mr Ridley had originally hoped. It seems to have been put on the back burner while the whole issue is re-examined.

Developers to make fresh bid to save Battersea park plan By Rachel Johnson

A FRESH ATTEMPT to save the project to convert London's derelict Battersea power station into a leisure park is being made by the developers, Alton International

the brick structure, a listed building. English Heritage, the government agency, says the building is likely to remain in its now partially roofless state through the winter, although the developers have completed some of the emergency repairs demanded by the agency. However the local council is suggesting that the Thames-side building, one of the capi-tal'a best known landmarks,

demanded by the agency. Wandsworth Borough Coun-cil, the planning authority, says that the unscheduled halt to construction, which stopped last March for "two to three months pending refinancing of the scheme and cost reviews," is causing irreparable damage to the building. Mr Martin Johnson, deputy leader of the council and chair-man of the technical services committee, said: "A imge ques-tion mark lies over the project, and the question is whether the building should remain standing."

standing."

standing." The profitability of the scheme depends on planning permission to develop the adja-cent Battersea Wharf, a site Alton does not own. But the wharf's present owner, Parc Securities, intends to develop it apart from Alton International.

Without the Wharf, Mr Johnwithout the Wharf, Mr John-son says, The Battersea – as the park is known – will never get off the ground, because of the project's record of escalat-ing costs, structural weak-nesses, and the quantities of asbestos in the power station. "We may make a statement that the building is not viable

we may make a statement that the building is not viable, and submit an application to demolish it," said Mr. Johnson. This option is likely to pro-voke as strong a local protest as the leisure park scheme.

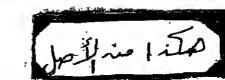
The council wants to see the site developed, but is predict-ing that the leisure park centre will not open until 1992 at ear-liest - which is two years later than originally promised when Mrs Margaret Thatcher, the Prime Minister, officially launched the project in 1988.

tal'a best known landmarks, may have to be demolished. The developers are seeking support this week from a syn-dicate of 14 international banks. Cost overruns esti-mated at 560m caused work on the site to stop last March. The park was originally due to cost \$135m and to be opened next May. Alton International was formed this year with the boost project next week. Alton International, who is also developer of the Alton Towers leisure park in Staffordshire, East Midlands, hopes to reveal a new financial package for the project next week. Alton International was formed this year with Mr Paul Bloomfield, the property trader, after he put a cash injection into the Alton Group which had developed Alton Towers. Security Pacific, the Los Angeles-based merchant bank-ing group, is leading the syndi-cate to fund the Battersea scheme. Long Term Credit Bank of Japan and Crédit Suisse are also investors. Secu-rity Pacific, describer and

Suisse are also investors. Secu-rity Pacific describes negotia-tions as being at a delicate stage.

Next week's expected announcement should reveal the new budget following the postponement caused by the cost overruns.

Cost overruns. The new figure is likely to be substantially above $\pounds 280m$ – although none of the banks is prepared to confirm the revised cost – to – completion estimate at this stage. The project ran into prob-lems; first with the extraction of asbestos and then with the strength of the foundations of



an Alta Insta Santa Ingela da I

UK NEWS

Ridley Decision on | Teamwork 'can raise productivity by over 20%' **Abbey National** sale of bank By John Gapper, Labour Editor puts up interest ^lade 'next week' rate to 14.5% **By David Barchard** THE OWNERS of Yorksbire Bank, the Leeds-based clearing

By David Barchard

lender to put up its interest rates after the recent rise in nies. the bank base rate to 15 per

Interest rates on most Abbey National mortgages will rise from 13.5 per cent to 14.5 per cent from November 1. The revised rate is equivalent to an annual percentage rate of 15.6 for endowment mortgages.

Customers with loans of £60,000 or more, however, face a slightly smaller increase, with their interest charges ris-ing from 12.95 per cent to 13.9 per cent.

re only some a los A customer with a 250,000 endowment mortgage will have aine will bok a to pay an extra £41.57 each month

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the way in which sposels for taxing stincts can be Abbey National, which as a building society operates as a home loans and savings insti-tution, has pegged its increases to those announced by Halifax, the largest UK mortgage lender, on Monday. As a result, its revised rate for smaller mortgages is half a percentage point below base rate.

Building societies have been bolding their mortgage interest rates below base rate since

ABBEY NATIONAL yesterday May, thereby undercutting became the second mortgage banks and mortgage compa-

Abbey National is expected to keep in step with Halifax by increasing its rates to savers increasing its rates to savers by 0.75 percentage points in the next few days. However it has slightly undercut Halifax by offering the reduced rate on loans over £60,000 to existing customers as well as new ones. Now that Halifax and Abbey

National have both raised their rates to borrowers, most other building societies can be expec-ted to follow. One or two smaller societies may well announce larger increases.

Mortgage companies adjusted their rates in June to take account of the previous base rate rise to 14 per cent, unlike the societies, so will probably not have to make a more until the end of Nature move until the end of Novem ber. An increase in mortgage rates by the clearing banks is also expected before the end of the month.

Yesterday Abbey National said that borrowers who may find themselves in difficulty because of tha increases were advised to contact their local branch as soon as possible.

bank, are expected to announce formally early next week that they are putting the bank up for sale.

The four joint owners - National Westminster, Barclays, Lloyds and Royal Bank of Scotland, let it be known early in August that they were cons ering selling Yorkshire, which last year was Europe's most profitable bank with pre-tax profits of £100.8m on total

ssets of £3.2m. Since then Price Waterhouse, the accountancy firm, has been reviewing the bank's assets and determining a possihie sale price. some estimates have put a price tag of over £850m on the bank because of Its unique position in the UK

banking market. The figure has deterred Royal Bank of Scotland, which has an 8 per cent stake in Yorkshire Bank. Initially it expressed interested in buying control of the bank, which has 247 branches mostly in the north of England, if the price were right.

Yorkshire Bank may now pass to a foreign buyer. Deut-sche Bank of West Germany is known to have expressed an interest, as has National Australia Bank.

IMPLEMENTING teamworking Michael Cross, a visiting fellow of the City University Business School, were methods in existing manufacturing plants has raised productivity by 20 per Trebor, the confectioner, Procter and cent or more and cut factory lead times Gamble, the diversified household prodby more than 10 per cent, says a detailed study of new working methods ucts group, Digital Equipment, the high technology group, and Exxon Chemicais. The study of the effects of switching

in an unpublished paper, Dr Cross from traditional demarcations among concludes that teamworking has workers and supervisors on production lines to teams of workers with greater autonomy concludes that it has a sucreduced breakdown waiting times by 1.5 per cent, cut materials wastage by 15 per cent, reduced absenteeism from 6-7 cess both for business efficiency and job per cent to 3-4 per cent and cut overtime levels from 10-12 per cent to 5-6 per Among the companies studied by Dr cent.

Although a move to teamworking in manufacturing plants has become increasingly common when companies make big investments in new capital equipment, there has been little evidence beyond the anecdotal for whether

it brings the gains its proponents claim. Dr Cross says experience has shown that teams work best when they comprise between five and 12 people. When they become larger, a few members tend to take a central role, making consensus more difficult.

Keeping strong team cohesion leads to higher job satisfaction and perfor-

mance and a fall in absenteeism and turnover. Cohesion is likely to develop where numbers are small, members of the team work physically close and interact frequently.

Dr Cross says that machine and line performance bas been increased hy between 5 and 65 per cent, with a mean of 18.5 per cent. Taken with the other henefits, the overall productivity increase has been 20 per cent or more over a period of up to 4% years.

Implementing n Teamwork Philoso-phy Within an Existing Site

Report warns regulation could damage London Hull-US link up aimed at **Codes 'threaten' role of City** telecoms software market By Terry Dodsworth

By Peter Montagnon, World Trade Editor

in several companies.

Council warns today.

markets free to function.

satisfaction.

of London in recent decades, he says. It would be self-delusion to **BRITISH financial institutions** could lose out to European competition if the City of Lonsuppose that European coun-tries would replicate any don's financial institutions are subjected to too much regulatougher regulation introduced into the UK simply for the sake of achieving harmonisation tion, Lord Limerick, Chairman of the British Invisible Exports Commenting in the Council's annual report on the current reviews of the Financial Serinside the European Commu-

nity. "A much more likely sce-nario would be for our domes-tic practitioners to be left on vices Act and its implementa-tion, be says time is not on the side of the UK in working out their own to adjust to the rig-ours of regulation, while the regulators in other European the right balance between pru-dential supervision and leaving centres, scarcely able to believe their good luck, moved The light yoke of regulation has been a powerful factor in thankfully in the direction of greater liberalisation."

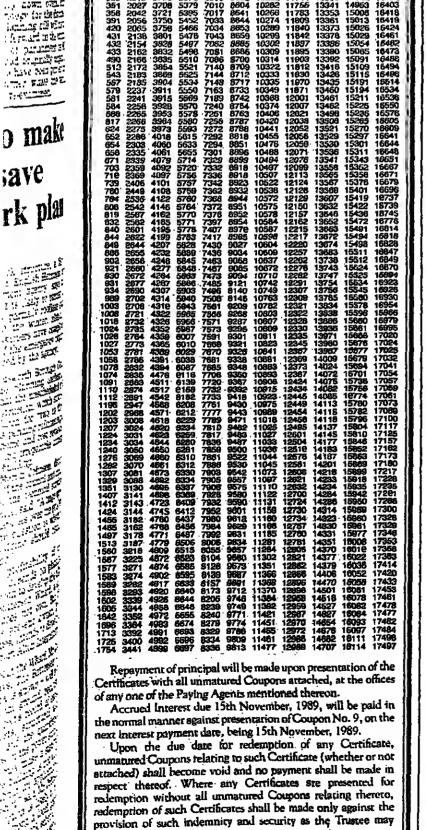
With the emergence of a uni-fied market of 320m consumers the European Community is for the first time looking at venture aimed at dividing soft-ware services to the European growth prospects for services at least as good as those of the telecommunications industry US which "still has to over-come the problems of inter-The new joint venture com-pany, in which each of the par-ents will have a half share, reflects Kingston's ambitions state operation that the European Community has largely resolved in advance." Lord Limerick notes that

to diversify beyond its traditional business as the only independent telephone com-Britain's net private sector earnings from invisible trade pany in the UK. Mr Roy Matthews, Kings-ton's managing director, said dipped last year to £12.15bn from £13.24bn in 1987. But he says it is too early to say that the company was deter-mined to move into new areas whether this was simply attri-buted to the special features as competition grew in stanaffecting the financial sector.

KINGSTON Communications, the Hull based talephone com-pany, is linking up with Cin-cinnati Bell of the US in a joint lowing the liberalisation of the UK market. The expertise of Cincinnati Bell in the field would belp the company tackle the European market, he added.

As one of the leading US independent telephone compa-nies Cincinnati Bell has a similar position in the US to Kings-ton in the UK. Since the deregulation of the American telephone industry it has been forced to branch out into new areas, and has built up sales of \$300m in software services. This compares to its total revenues of \$900m. The new com-pany, CBIS-Kingston, will employ about 25 European nationals based in London.





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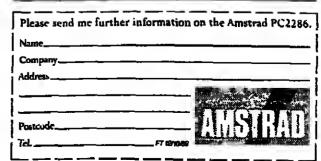
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TECHNOLOGY

Clive Cookson reports on a experimental laser treatment that corrects common vision problems

Here's looking at you

are beginning to nse lasers to reshape the eyes of people who are either short-or long-sighted, so that they no longer need to wear glasses or

Many ophthalmologists (doc-tors specialising in the eye) are excited by the prospect of corexcited by the prospect of cor-recting permanently the com-mon vision problems – short sight, long sight and astigma-tism – which affect aboot half of the world's population. So are investors who have been hidding up the shares of three small US companies develop-ing lacer systems for this puring laser systems for this pur-pose. The combined value of Summit Technology, Taunton Technologies and Visx on the Nasdaq market reached \$200m last month, more than three times the level at the begin-ning of the summer, though their shares have since fallen

back on profit taking. Other experts warn, however, that the current enthusiasm for the laser procedure -known scientifically as photorefractive keratectomy (PRK) and more descriptively as corneal sculpting or reshaping -may be excessive. It is still an expensive experimental treatment; some eye specialists are not convinced that it can correct sight without adverse side effects; and it is unlikely to receive commercial approval from the US Food and Drug Administration (FDA) for at

least two years. One of the first industry analysts to appreciate the business potential of corneal sculpting was Irving Arons of Arthur D Little, the Boston consultancy. In 1986 he predicted that, within five years of commerci alising the procedure, 4m to 5m sculpting operations would be carried out and at least 800 laser systems would be sold

every year in the US. That forecast was based on preliminary information, before any of the three compa-nies had built their equipment. The latest Arthur D Little study, published last month, predicts that corneal sculpting will be adopted more slowly; about 2m sculpting procedures will be carried out annually within five years of FDA marketing approval.

"However we remain confi-dent that the successful introduction of this revolutionary technique into ophthalmic practices will change the way vision is corrected for ever, Arons says. A survey of US ophthalmologists carried out for Arthur D Little shows that the fee for corneal sculpting is likely to be \$1,000 to \$1,500 per eye, which would bring the profession an additional income of more than \$1bn a year after five years.

Each laser system costs at least \$250,000. If ophthalmolo-gists buy them at a rate of, say, 400 per year the equipment manufacturers will have total revenues of \$100m a year in the US, the largest market.

Lasers have been used in ophthalomology for longer and more extensively than in any other area of medicine. As John Marshall, professor of experimental ophthalmology at

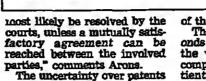
London University's Institute of Ophthalmology, points out, the eye is the only organ of the body that has evolved to Short sight respond to radiation. Various sorts of laser are in

routine use for many different eye treatments, including burning away unwanted growths, welding pieces of tis-sue back into place (such as detached retinas) and cutting

holes to relieve pressure. Corneal sculpting requires a relatively new device, known as an argon fluoride excimer laser, which emits pulses of ultraviolet radiation at a very short wavelength (193 nm) Other medical lasers work at longer wavelengths by destroying tissue through heat but the excimer has sufficient energy to break chemical bonds with out heating. It destroys only those molecules in the direct laser beam. The effect is an extremely precise and control-lable removal of tissue. The first scientist to show

how cleanly an excimer laser can cut organic materials was Rahgaswamy Srinivaean, working at IBM's Thomas J Watson research laboratory in New York, His 1962 report was quickly applied to eye surgery by Francis L'Esperance and Stephen Trokel, ophthalmolo-gists at Columbia-Presbyterian Medical Centre in New York. The two are now associated with rival companies - L'Es-

perance with Taunton and Tro-kel with Visx - and embrolled in a complicated US patents dispute. To say the least, a confusing picture of ownership of technology exists that will



Reshaping the cornea

Laser mask

- LASER BEAM

The uncertainty over patents has not held up the develop-ment of exciner systems for corneal sculpting. Taunton and Visx buy the lasers from Ques-tek, a small Massachusetts manufacturer; they have concentrated on developing all the associated control equipment. A third company, Summit, pro-duces its own lasers – which, it says, enables it to make more compact and less expensive systems.

The procedure for using the equipment is similar for all three companies. The cornes -the curved outer surface of the eye which, together with the lens inside the eye, focuses light on the retine - is scanned and a computer determines how much material the laser should take off the front layer to refocus the cornea-lens combination. Usually the laser removes no more than 50 microns, about 10

per cent of the cornea's total thickness. As the diagram shows, short-sightedness is cor-rected by flattening the curvature of the comes. Long-sightedness is corrected by increasing the curvature; this is achieved by configuring the laser so that it removes a ring of material around the middle

of the cornea The laser takes about 30 seconds to reshape the cornea and the whole procedure can be completed in a half-hour outpatient's appointment. The eye must be kept bandaged for a day or two while the cornea. heals. Over the last five years

CORNEA

tests of corneal sculpting have progressed from dead animals to live animals, blind people, people with diseased eyes and - within the last year or so dozens of people with normal long- or short-sightedness. The Taunton and Visz equip-

ment is in use only in the US. But Theo Seiler of West Berhin's University Eye Hospital has pioneered corneal sculpting in Europe with Summit excimer lasers. In London, John Marshall has been using a Summit machine to smooth out roughness on the corneas of people suffering from certain eye disorders. Marshall expects to hegin corneal reshaping of people with healthy eyes "in the very near

future The experimenters say that their preliminary results are encouraging. People with severe short-sightedness have been given perfect vision. The main problems so far are related to the healing of the cornea. One complication is that a slight cloudiness or haze sometimes appears, though this is rarely enough to affect

the patient's sight. Another is that the epithelium (the outer surface of the cornea) grows back thicker than it was before thinking. treatment.

CORNEA

aser mask

LASER BEAM

Long sight

treatment. According to Marshall, these problems date back to "the early days when people didn't really understand their systems. They were too aggres-sive and used inappropriate beams and energies." By oper-ating carefully, he says, it is possible to avoid the baze; the computer program that concomputer program that con-trols the laser can take account of the epithelial thickening. The side effects are certainly

one layer after another. Other laser-based cutting machines less than with the surgical are generally two-axis, but the LaserCAV boasts five numeri-cally controlled axes which adjust the movement and oritreatment for short-sightedness known as radial keratotomy, which has been popularised by the Soviet eye surgeon Syva-toslav Fyodorov. This involves cutting tiny slits in the cornea. entation of the laser tool the angle of the laser tool For fine filigree structures and sharp corners, the laser has the advantage because it is fast, contact-free and can oper-ate with a fine beam. The Lasin a radial pattern which has the effect of flattening its sur-face. Radial keratotomy became fashionable in the US during the early 1980s, despite opposition from many ophthal-mologists, but it has recently erCAV, gives a milling radius of 0.1mm, according to Maho, the West German manufac-turer. It can therefore replace fallen out of favour.

The opposition to corneal some of the trickiest milling reshaping by laser is less vehe-ment bnt still widespread. operations. It is also efficient at processing hard materials such as ceramics, which are becoming widely used in air-Many mainstream ophthalmologists remain cautious about corneal reshaping - and far from convinced that all the craft construction. Maho chairman Werner Babei decided to expand into problems have been overcome or even recognised.

or even recognised. "It's really far too early to know whether this is going to be of much use," says Profes-sor Barry Jay of Moorfield Eye Hospital in London, who is vice-president of the College of Ophthalmologists. "It's impor-that this manufacture for the second of the profiler-ation of products at the US International Machine Tool Show in 1982. He believes the laser will take more work away from established manu-facturing processes such as milling and EDM (Electro Dislasers after seeing the prolifertant that this research should charge Machining). continue but I cannot see it The LaserCAV is based on

replacing spectacles for several an existing milling machine decades design with which a Trumpf 30 John Marshall's experience 750W carbon dioxide laser has makes him more much enthubeen integrated. Maho is

siastic abont corneal reshaplooking for industrial partners to test the machine in a true ing. "My gut feeling is that it's going to be a winner." industrial environment. It

Machine lasers at the cutting edge

P roduction engineers who thought they knew everything about speeds and feeds for machine tools may soon have to come to terms with a new tool: the In applications like heat

entation of the workpiece and

expects the machine to be of most use to development departments working on pro-totype products where the fas-ter that modifications can be introduced, the quicker the development, cycle. The machine to superiod to cost machine is expected to cost DM Im (£340,000). German michine tool com-pany Dorries.Scharmann also

Na san sa san

treatment, welding, cutting and measurement, the laser is becoming widely applied. But it has yet to make its debut in nced a new laser in Hanannounced a new laser in Han-over. The company believes the need for milling and bor-ing machines will reduce the machine shop. Among several developments of laser products at the European Machine Tool Show in Hanse of advances in forging over last month, however, was a prototype machine that could set production engineers and casting technology. It has collaborated with the Fraunhofer Institute and MAN Technology to develop the laser

beam guidance system. The creation of a modular construction means that it can The new machine is called the LaserCAV, the CAV suffix indicating that its principal be adapted to a laser welding, heat treating or cutting appli-cation, and to the customer's role is for creating cavities, as opposed to other laser-based machines where the laser beem passes through to cut is shapes out of sheet and plate material. The LaserCAV cutproduct. Different sizes of working area can be combined with numerically controlled ates a cavity by using a laser beam to vaporise the material; axes to create a low-cost solution. The company says about 50 projects are in discussion, mainly for welding and heat treating because other lowcost laser cutting machines

aheady exist. Finally, the Japanese com-pany Mazak showed a new five-axis laser machine designed for cutting features in complex three-dimensional sheet metal components. The most interesting aspect of this machine is the programming option.

The complexity of the part and the cutting process can involve several hours of programming, thereby putting the laser tool out of action for long periods. To avoid this, Mazak offers the customer a second numerically-controlled machine, identical to the first but without the laser.

The two are linked by a pallet transfer device. While one is cutting, the other can be used for programming. The two control systems are connected; when the program is transferred to the cutting machine the pallets change and, with a minimum of downtime, the machine begins working again. Intended for prototype and small-series tool and die manufacture, the machine costs DM Im without the programming option and DM 1.5m with it.

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For best results, handle Case with care

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with a Case project will need some form of training. Some members of the Case team,

such as the analysts, will need training not only in how to use

Park of consultants Arthur D Little in London respond to an

Janet Preston and Mirauda Park of consultants Arthur D Little in London respond to an or could the Case tools have ment methodology so they



12

systems engineering which appeared on 5 October.

OUR experience shows that while it is important to get management commitment to the use of Case "tools", it is more important to make sure these tools are properly intro-duced within the organisation. At the beginning of the 1960s companies desperate to exploit

First, do not expect too mach. Media hype convinces companies desperate to explore information technology started using Case to help speed their software development. The promise was that if they chose the right Case tool and ran it on the right hardware, they would make terrific strides in

Many companies did choose the right tool, and the right hardware, often at a cost of many thousands of pounds. Less than a decade later, these companies are sidelining their expensive technology (British Gas and American Express are two recent examples) and returning to the more tradi-tional methods of development. Was this about face inevita-

Of course they could, as something. Others, such as end-users, need to know less press reports on the success of about how to use the tools and companies such as Volvo and W.H. Smith and now the Paris more about how to interpret Bourse confirm. The recipe for success or failure with Case-lies not so much with the tools, the Case deliverables, so they can be sure that the systems designed will meet their busias with the way they are used. ness needs. So how can you be sure that

Third, Case tools do not come with a full set of software development standards. The Case team will need to set the standards.

people that Case will let them The last point is the need for a flexible approach to project control. For the first few procomplete bigger projects in a shorter time. This is not necessarily so. Our experience sarily so. Our experience shows that productivity may drop to begin with, as staff start up the learning curve. Clearly defined Case projects, with limited objectives, are most likely to succeed. Failure to recognise that fact can lead a coverture low morels and a jects, while staff are learning new skills and coping with the inevitable teething problems of the new Case software, the "study group" approach is best. The group ethos helps ensure that everyone uses the tools properly and is comfortto overruns, low morale and a able with them as part of their Second, do not skimp on training. Everyone associated

everyday work. The potential is there, the guidelines are straightforward and the rewards are great, as we are sure those working on the project at the Bourse will



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At last, the computer manufacturers forget their differences.

Drivers Jonas is giving a helping hand to Scottish Widows and has become a friend of the Tate.

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The splendid buildings of the Tate Gallery need twice as much money for maintenance as is available to the Trustees' for acquiring new works of art. When the Property Services Agency

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eightfold increase in fee billing in the last nine years. It has propelled Drivers Jonas into the front rank of the major chartered surveyors io Britaio.

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MANAGEMENT

There is a lengthening collection of well-pol-ished brass plates out-authorities in England and Wales as they prepare for life

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in the private sector. The plates represent the sub-sidiary companies being set up by the newly-formed public limited companies as part of a fundamental reorganisation to take account of the commercial freedom that privatisation next month will bring. The desire within the industry to escape the shackles of the Treasury is amost tangible. The Water Act, which pre-

pared the ground for flotation earlier this year, provided the most significant change of all for the industry. This was the removal of water authorities' legal environmental obliga-tions (now taken over by the National Rivers Authority) and National reverse Automoticy and the imposition of a fiercely eco-nomic regime under the Direc-tor General of Water Services. Within this framework, it is up to the boards of the new ples to decide on the structure needed to meet the challenge of privatisation, and it is the diversification plans of the larger companies that have grabbed the headlines. Groups such as Thames and Severn Trent have made little secret of their intention to expand aggressively into related areas from consultancy to communications So, in the last 18 months or

Torman

skills.

so, the former water authori-ties have stocked their boards with directors who can demonstrate private sector experience. Some City analysts are sceptical about such flexing of corporate muscle, particularly when it relates to a board's ability to move into non-core areas

All 10 pics have evolved a

f customers care about a particular service, give it to them. If they don't care, why bother? So says Kevin Coyne, a consul-tant in the Atlanta office of McKinsey and Co. Many companies devote a great deal of time and money to improving customer service, only to find that the investment gives them no advantage over their competitors. Companies need to analyse pro-

posed investments in improved service as carefully as they would analyse an investment in product development or distribution. Coyne says. As in any other area of husi-ness, they need to find out whether customers want an improvement in the level of service offered and, if so, what aspect of service they want to see improved.

Water company structures

Rearranging for corporate freedom

Richard Evans and Andrew Hill examine the management frameworks being established by the UK companies to exploit their core and diversified activities

BOARD COMPOSITION, AND BACKGROUND C KEY WATER INDUSTRY EXECUTIVES

Board Executives Chairman CE/MD FL Anglia CS PIC Northumb PS olc North W pic water pk Severn T pic 12 plc OH pic plc South W W2 pic pic pic Welsh water WE pic Water Dic Yorks** pla water KEY: pic - public find ladustry or utilities sage private sector experience -Instantian the second second

whether or not they decide to similar structure at the top. with a holding company ran by a main board of executive and diversify. "The critical determinant of whether the companies are going to be able to meet sharenon-executive directors respon-

sible for directing corporate strategy and monitoring perholders' expectations is whether they can manage capi-Under this, they have all introduced a water services, or utilities, subsidiary responsible for the core activities of clean

tal projects on time and to bud-get," says one fund manager. "If we got a Eurotunnel situa-tion in one of the water compawater supply and sewage dis-posal. It is this subsidiary that nies, that would have quite severe implications for the return to shareholders." will be responsible for the vast bulk of the turnover of the companies, initially at least.

The bigger companies have already made specific plans for Expansion into non-core developing fast out of the core businesses is a matter of choice. It is the supply and disbusinesses, which are unlikely to experience rapid growth. posal of water and the han-dling of a capital expenditure Others like Yorkshire and South-West Water are keener programme, amounting to more than £20bn over the next decade, that will be the more to concentrate on core activi-ties, at least in the early years, before reaching decisions on important test for management how best to expand. "It will be a step-by-step

These are the areas in which approach rather than a big Dic executives will have to bang sums up the attitude of senior executives in most of demonstrate their competence,

BACKG	OF WATER	LL DIRECTORS	1	-
	Executives	Non-executives	Total	(
Pic	20	26	45	
Water	23	1	24	
Finance/Banking	-	6	6	-
Public service	1 .	4	5	
Academic/Science	-	3	3	
Civil Service	1	1	2	WATTO
Other	÷	2	2	WATER
Total	45	43	88	PRIVATISATIO

the ten organisations.

Analysts appear to be broadly happy with the ability of the water company directors to run the core business. "I think many of the people with a background in the industry, particularly finance directors, stack np very well against those who have been brought in from outside," says Robert Giles of Laing & Cruicksbank. The structure at Thames

Water, the biggest of the 10, is a small group pic board under Roy Watts as chairman, with three executive directors and five non-executives. Under this are three main subsidiaries, Thames Water Utilities, the core business, TW Enterprises, and, after flotation, Portals Water Treatment (PWT). There is also a small insurance company, isis, based in the Isle of Man, and two trustee pension companies.

The acquisition of the water treatment divisions of Portals Holdings last year, which is technically dependent on a Stock Exchange listing for Thames, will increase the com-

nany's turnover by 20 per cent and is an indication of the aggressive diversification policy that Thames hopes to pur-David Luffrum, group

finance director, comments cautiously: Thames has taken the first step through an acqui-sition of some size, and it is expected there will be further developments over time." TW Enterprises is the

umbrella company run by Mike Hoffman, group chief executive, and it covers a range of subsidiaries including a plumbing service, a small US company, an international advisory service, engineering services, and a marketing organisation to exploit the pos-sibilities of laying cabling and other services in water mains

and sewers. Severn Trent, the second big-gest of the 10, wants as few companies formed as possible and has grouped divisions covering laboratory services, process plant, waste disposal, property and international con-sultancy under one main sub-

sidiary, ST Industries. "We don't want hordes of companies that are expensive to administer. We are trying to

avoid a diversity of manage-ment structures, says Roder-ick Paul, group chief executive. Severn Trent also owns 49 per cent of Minworth Systems, set up to develop computer control systems, mainly on the dirty water side of the industry

Anglian Water has set up three subsidiaries under its holding company – the core business, Anglian Water Ser-vices, AW Engineering and Business Systems with 800 staff, and AW Commercial Developments.

Alan Smith, group finance director, comments: "We have established a set of criteria for non-core activities and we are adamant we will only develop these if they look right and fit in with our criteria." At pres-ent, there is an embryo plumb-ing service and a steel fabrication workshop within the subsidiary, Yorkshire Water, average in

1 2 4 11 19 19 2 2 4

John Elfed Jones, chairman of Welsh Water, and Clifford Evans, senior partner of Wallace Evans & Partners, sign the agreement which gives Welsh Water a "first" in diver stification - the purchase by a water authority of an engineering concern

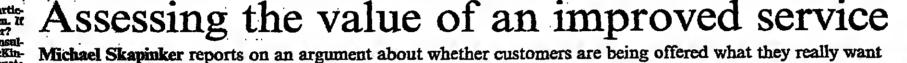
size and turnover among the 10, has a similar attitude. The however. High calibre manage-ment is essential to capitalise on the opportunities identified, and after yield and price many fund managers and analysts small five-man executive com-mittee of the main board under its chairman, Gordon Jones, consider management compari-sons one of the most important will vet all diversification pro posals, and intends to proceed cautiously. It is understood means of differentiating between the 10 companies. that the target is 10 per cent of But institutional investors profits from non-core activities within 10 years, probably from organic growth rather than have found it difficult to assess the quality of management because of government edicts

from acquisitions. A significant diversification which prevent the water plcs from marketing themselves to move was annonnced this week by Welsh Water with the institutions individually. setting up of an international civil engineering consultancy with Wallace Evans & Partners More new blood is certain to be brought in to the privatised industry not only to provide added expertise, but also to act to begin operating next April. It will operate from offices in Wales, London, Manchester as a catalyst to continue the trend towards more commerand Norwich as well as from oversees offices in Hong Kong. Spain and the West Indies. cial attitudes.

Over the past 15 years the water industry has shown itself capable of coping with change, but even greater challenges lie ahead.

All the pics acknowledge that identifying business opportunities is not enough,

who launch into a lengthy sales



Many managers believe they can achieve superior service simply by this general attempt to improve service by measuring their customimproving the attitudes of their employees. "Ironically, these very managers often underinvest in crit-ical aspects of service because they scrime that encodes or any ofte are ers' response. Coyne argues, how-ever, that they seldom do so in suf-ficient detail to tell them whether they have improved service in the assume that speeches or awards are way that their customers wanted. Coyne believes that encounters between companies and customers enongie or because they have dif-fused their organisation's attention across all possible types of service fall into three categories, each improvements," Coyne says in an article published in the summer

requiring a different approach to service. They are: issues of both the Sloan Manage- Environmental service encounment Review and the McKinsey ters. These are services which customers only notice when they are Companies sometimes follow up performed badly. Examples are the

cleanliness of a hotel room and picking up luggage after a flight. "The key customer need here is that the service be performed satis-factorily without the customer needing to be consciously aware of

 Transactory encounters. These
 Transactory encounters between the are routine encounters between the are routine encounters between the customer and the provider of the service. Examples are asking whether a shop sells a particular item or paying for goods at a super-market. The customer expects to put in little effort in effecting the transaction and survey the transaction and transaction and expects the pro-

ducer to perform the service per-fectly and without any fass.

nitch when they are asked a simple question. All customers want here Assistance-based encounters. Here, customers expect to put in more effort to make their needs known. In return, they want the assurance that they are dealing with someone competent and trustworthy. An example would be a garage repairing a customer's car. Companies which fall to distin-

guish between these encounters can end up either failing to serve their customers or irritating them.

is a polite and well-informed reply. Companies need to ascertain what their customers feelings are about these various encounters and how they compare with those of their competitors. It might be that an area of service a company is trying to improve is already satis-fying the customers. One bank in the US invested a

large sum of money to reduce the

isfaction ratings did not change. The customers thought six minutes was acceptable. There might have been other areas of the bank's ser-vice which they would rather have had improved.

Federal Express, on the other hand, saw that customers would value a reduction in the time taken to deliver packages and benefitted from it.

"Companies must see service decisions as resource allocation decisions, just as product decisions and distribution decisions are, Coyne says, A decision to shine in one partic-

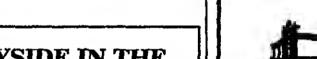
ular, well-defined area might be worth more to customers than a generalised, fuzzy decision by companies to improve their service, Coyne argues.



Quarterly.

On the other hand, customers are waiting time in quenes from six to likely to be irritated by shop staff three minutes. Their customer sat-

MERSEYSIDE IN THE



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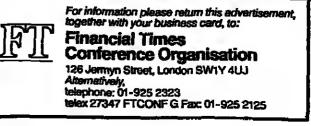
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14



MUSIC

London

The London Philharmonic conducted by James Loughran with John Lill (piano). Mendels sohn, Elgar, Beethoven, Britten. Royal Festival Hall (Fri) (928 City of Birmingham Touring

Opera in the first London performance of Ghanashyam, a mixture of music, song and dance by Ravi Shankar. Director Gra-ham Vick. Queen Elizabeth Hall (Thur) (928 8800).

Paris

Ensemble Orchestral de Paris conducted by Armin Jordan with the Vittoria d'Ile de France choir conducted by Michel Plquemal. Haydn's Creation (Tue). Salle Pleyel (45638873). Orchestre de Paris conducted by Sian Edwards, Rafael Orozco, (piano). Tippett, Liszt, Janacek (Wed, Thur). Salle Pleyel

Brussels

Liège Philharmonic Orchestra conducted by Pierre Bartholomee, with Ikoyo Nakamichi (piano). Bartok, Brahms, Chopin Palis des Beaux-Arts (Sun). Tokyo Philharmonic Orchestra conducted by Tadaaki Otaka, with Yuzuko Horigorne (violin). Dvorak, Shostakovich and Yoshi-matsu. Palis des Beaux- Arts (Tues).

Amsterdam

Netherlands Philharmonic Orchestra with Dong-Suk Kang (violin), Ken-Ichiro Kobayashi conducting, Saint-Saens, Berlioz (Sat, Mon). Concertgebouw (718

Academy of St Martin-in-the-Fields Octet with Emmy Verhey (violin). Schubert, Mendelssohn (Wed). Beurs van Berlage.

EXHIBITIONS Utrecht Shura Cherkassky (piano). Han-dei, Weber, Chopin, Berg, Tchai-kovsky, Strauss (Wed). Vreden-London burg (81 45 44).

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death, a comprehensive retro-

The Royal Academy, Gauguin and the School of Pont Aven - a fascinating study of the

prints made in the 1880s and

of prints by Emile Bernard, Armand Seguin and the Irish-man, Roderic O'Conor, among

several others. Sponsored by Banque Indosuez and WLCarr. Daily until November 19.

1890s by the loose society of art-

spective of the career of this sem-

Rotterdant

Melos Quartet with Francois Guye, Schubert (Tue). Doelen (413 2490). inal yet ambiguous and still con-troversial artist, since he turned in painting from graphic design in the early 1960s. Sponsored by BP. Daily until November

Nadrid

Rome

pico (393304).

New York

7800)

2424).

Bamberg Symphony Orchestra. Part of this year's Madrid Autumn Festival. Horst Stein conducts, with Gary Lakes (tenor). Wagner (Fri). Auditorio Nacional de Musica (387 01 00). Mstislav Rostropovich (cello) plays Stranss and Bruckner (Sat). Auditorio Nacional de Musica (387 01 00). Rheinland Pfalz Philarmonic Orchestra and Stuttgart Philhar-monic Choir conducted by Mil-tiades Caridis, with Elisabeth Richards (soprano), Erika Schmidt-Valentin (contralto), Volker Horn (tenor), Waldemar Wild (bass). Beethoven pro-gramme (Wed). Auditorio Nacionalde Musica (387 OL 00).

Musée des Arts Decoratifs. Je suis le Cahier - Picasso's sketch-books, After two years of mean-dering the world over, the exhibi-tion ends, aptly, in Paris. The 40 sketchbooks covering a period of 64 wares follow closely Picas. Rodolfo Bonucci (violin) and Bruno Canino (piano) playing Petrassi, Brahms, Stravinsky and Ravel (Wed). Teatro Olim of 64 years follow closely Ficas-so's development. There are cub-ist flat planes decomposing real-ity next to the fulness of neo-classical figures, there is the almost sugary rendering of the most sugary rendering of

Parks

Pittsburg Symphony Orchestra conducted by Lorin Maazel. Tchaikovsky, Beethoven (Mon). the almost sugary rendering of the mother and child theme next to the cruelly distorted female faces, there are all the facets Teatro Alla Scala (80.91.26). of Picasso's inventive genins 107 Rus de Rivoli (42608214), closed

Carnegie Hall. Andras Schiff Tue. Ends December 31. Institut du Monde Arabe. Egypt-Egypt. An exhibition of 25 chefniano recital. Haydn, Janacek, Bartok, Schubert (Thur) (247 d'oeuvres, including the most recent finde, starts with statue New York Philharmonic Orchestra conducted by Leonard Bern-stein, Copland programme (Thur), Avery Fisher Hall (874

and bas reliefs dating from the middle empire, continues with a golden crown of a high priest Camerata Bern. Emile Nanomoff (piano). C.P.E. Bach, J.S. Bach, Osiris with so of Roman art and Coptic icons Schoenberg, Kodaly, Holliger, Dowland (Thur). Alice Tully Hall and concludes with Islamic exhibits. 1, rue des Fosses-Saint-Bernard (closed Mon). Ends Jan

Washington

(874 6770).

14 (40512888). Musée Rodin. A delightful 18th century townhouse - Hotel Biron - contains the life work **Cleveland Orchestra conducted** by Christoph von Dohnanyi, with Ralph Kirshbaum (cello). Max-well Davies, Weber, Tchaikovsky (Wed). Kennedy Center Concert of Augusta Rodin, whose power-ful genius opened the way for modern sculpture. In the gardens his Thinker broods, the Burghers of Calais trudge to their tragic Hall (467 4600).

destiny and Balzac, draped inhis cloak, defies time. 77, rue de Varenne. Closed The. Musée d'Orsay. The speciacular museum of the 19th century is The Hayward Gallery. Andy Warhol - two years after his

museum of the 19th century is situated opposite the Tuileries gardens within the metallic structure and the glass-roofed vault of the vast Belle Epoque railway station. It houses paint-ings, sculptanes, objets d'art and photographs from the end of the romantic period in the beginnings of modern art and the impressionist and post-impres-sionist collections formerly in the Jeu de Paume. Here they are counterbalanced by academic painters, their contemporaries, long derided for their pomposity. Entrance to the museum is at 1, rue de Bellechasse (45494814). Closed Mon.

1990s by the loose society of ar-ists that came together at Pont Aven in Brittany, of which Gau-guin was the leading but not necessarily, at the time, the out-standing figure. A handhul of related paintings is shown, and there are outstanding groups of minute by Emile Bernard Martigny

Fondation Gianadda. A Henry Moore retrospective of some 50 sculptures, 80 drawings shown in rotation and 60 engravings is as impressive by the judiclous selection of exhibits, as by the exceptional location for 12 of antal statues in a the monum the nonumental statutes in a park with Alpine peaks as a backdrop. There are family groups, majestically rectining faminine figures, the interatic couple of the King and Queen. But most of all, the works, be they in bronze, marble or alab ter, be they of vast proportions or fitting into the palm of a hand, are a hymn to eternal mother-hood. Knds Nov 19 (028-223978).

Brussels

nins 107.

Palais des Beaux-Arts. The Human Figure: millennia of Jap-anese art – an overview of Japaness art from 8000 BC to the 19th century which opens Wednesday and ends Nov 28. Musée Bellevue. Takakana cos-tumes from the Imperial court. Closed Friday. Ends November

Minsées Royaux d'Art et d'His-toirs, Namban Art, Japanese art works infinenced by contact with Portuguese traders, Closed Monday, Ends Dec 17. Le Musée de la Bande Dessinée, the Belgian comic strip centre, has just opened in a beautifully restored Art Nouveau store designed by Victor Horts, Banks

of original sketches and a super bookshop await "Bedeomanes", while on the top floor is a multi-media installation by five Japaness architects (part of the Euro-palia festival). Horta fans will take delight in the building itself.

20 Rue des Sables. Closed Monday.

Madrid

ARTS

Fundacion Juan March. Retro-spective of Edward Hopper opens theautumn season at the foundation. 61 works by the New York realist covering a period of 56 years. Until Jan 4. Palacio de Velazquez. 22 paint-ings and 20 drawings and engrav ings by Sean Scully, one of the most important figures in the new generation of abstract art-ists. Ends Nov 19. Closed Mon.

Bercelona

Fundacion Caja de Pensiones. International art. Exhibition of contemporary art from the museum's holdings acquired since1985, including works by Forg, Huber, Mucha, Deacon, Kiefer, Polise, Cucchi and Merz. Closed Mon. Palacio de la Virreina. From **Revolution to Perestrolics.100** Soviet works from the Lodwig collection - the most comprehen-sive outside USSR. Paintings, drawings and sculpture of artists from two different periods: historic vanguard upto 1930 and contemporary art. Ends Nov 30.

Bonn

Beethovenhalls Bonn. 50 por-traits of Beethoven by the Amer can pop artist Andy Warhol. In addition to the Bonn Beethovenfest, an Andy Warhol exhibition is taking place until October is taking place until October 1.The Bonn gallery owner Har-mann Wuensche commissioned these Beethoven portraits from Andy Warhol for Bonn's 2,000th amiversary. After a year of intensive study of Beethoven, he completed a series of coloured graphic works before he died last year. They are based on the 1821 original, by K.J. Stieler, showing the composer aged 48. showing the composer aged 48.

Berlin

Brucke Museum, Bussardsteig 9. A Franz Marc retrospective with 180 drawings and squarelles (1880-1918) most of the German expressionist painter's works, can be seen for the first time until Oct. 29. His famous handcoloured print of two horses, one bine coloured the other redblack, with a red, blue, yellow and green ground, was published in a invery edition of the alma-nac Dar blane Reiter.

Munich

Städtische Galerie im Lehmbachhens. The most complete retro-spective of the expressionist painter Karl Schmidt-Rottluff to date with almost 370 works from 70 privateand public collections. After the Kirchner andHeckel exhibitions, this is the third significantproject from one of the founding members of the Brücke group. Schmidt-Rottluff, who died in Berlin in 1976, was strongly attacked dur-ing the Nazi years.

Rathanses Vienna

master of the picaresque and Bonn in greater advantage than in the city of the Carnival. Until Stadtisches Runstmuse Rathansgesse 7. Glanzichter, 40 years of government suppor for art. This exhibition shows for the first time selected works of art from 11 centuries and Mentus, Palazzo Te, Truttiere di Palazzo Te, Reggia Gonzaghesca. A vast exhibition devoted to Giulio

attempts to present an impres-sion of all aspects of culture dur-ing this period, with the help of government, foundations and private sponsorship. Works by Albrecht Dürer, Wolf Huber. Antoine Watteau, Heinrich Voge ler, Max Beckmann and Meissen celain are on display

Secession. The highlight of the next few weeks will be the 100th anniversary of the birth of Ludwig Wittgenstein, the philoso-pher, architect and craftsman who until recently had not been appreciated by his fellow countrymen. The indomitable staff at the Secess ion, the won derfully renovated gallery where Vienna's radical and anti-establishment artists set up their workshop at the turn of the century, finally raised the funds to organise this long overdue exhibition. Ends October 29 and not to be missed. adictine Monastery in elk, an hour's drive from Meik, an hour s that south anniversary. Besides a fascinating collection of paintings, books and later, newspaper cu the Abbey boasts the fin baroque architecture in this part of Europe. Until November 15. Venice

66 different tribes spread through central, western and southern Africa. The works, lent by 12 major museums and 21 private collections, date for the most part from the last two centuries, but with an introductory section containing works from the third century BC. Palezzo Grassi. Italian Art: 1900-1945. A much-amplified exhi-bition covering a briefer period than did the recent show at the Royal Academy in London, organised again by German Celant, with the director of Pal-New York Whitney Museum. A special exhibit from the museum's entensive holdings of Edward Hopper highlight the realistic azzo Grassi, Pontus Hulten, An attempt is made to put the works

OPERA AND BALLET

Boyal Opera, Covent Garden. The latest revival of the 1975 Peter Orimes brings a promising cast of newcomers - Philip Lan-gridge in the title role, Felicity. an the three ruse, oness appear-ance of the Tokyo ballet. Zor und Zimmermann has fine inter-metations by Barbara Scherker, Andreas Schmidt and Peter Lott, Donald McIntyre, Sarah Walker and Stuart Kalo — and Roger Norrington as conductor, Die Walkare, in the production by Götz Friedrich adapted from his Berlin staging, is distin-gulated above all by Bernard Haitink's magnificent conduct-ing, and the vocally unsurpassa-Maus. La Boheme in Goiz Friedble Wotan of James Morris The Royal Ballet performs La-Boundere on Friday October 13, and brings in its over-compli-

pointer's Paris and domestic scenes among the 150 pieces in all media. Ends Nov 5. into a clear political and social context, emphasising links with contemporary literature, music Metropolitan Museum, A decade and cinema. The exhibition ends of fabulous shows borrowed from with two blown-up stills from of fabilities and we call the world culminates in the present exhibit of the major works of Velazquez, much of which is borrowed from the films by Visconti and Rossellini. Ends Nov. San Giorgio Maggiore: Hogarth - a beautifully chosen study

of the life's work, prints, draw-

ised jointly by the Cini Four

vember 12.

tion in Venice and the British

mano, Raphael's favourite

of his life in Manina, producing masterpieces of architecture,

painting, engraving and fresco. The Frescoes of Palazzo Te have been restored, and one of the

results has been proof that Guilo did more and his pupils less of the decoration, than had provi-

the artist as an even greater

the artist as an even greats srchitect than painter. Also at the fruttiere are paintings lent by foreign museums: "The birth of Bacchus", from the Getty

"allegory" from Detroit, and "Madonna with Child", from the Heim Gallery. Ends November

Porte di Belvedere, African Art: The Roots of Modern Art. One hunded and fifty sculptures,

mainly in wood, produced by 66 different tribes spread through

12

Plorence

vho spent the last 20 1

Prado in Madrid, Ends Jan 7. Museum of Modern Art. Cover-ing only eight years, from 1907 to 1914, Picasso and Braque: Pioings and paintings, of the first great English artist of the 18th century, William Hogarth, organneering Cubism consists of more than 350 works of the two artists during their fruitful collabora-Council Hogarth has never been shown abroad before, and this tion before Braque left for war. Ends Jan 16. Centre for International Contemsocial satire could hardly be seen

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porary Arts. A new New York porary Arts. A new New Tork institution with the goal of catal-oguing curatorial information about artists around the world opens appropriately with a retro-spective of Japanese artist Yayoi Kusama, 57th & Fifth Av.

Washington

National Gallery. A major inter-national collaboration showing the major works of Frans Hals outside the Netherlands for the first time starts here with more than 60 paintings; next year it travels to the Royal Academy in London and the Frans Hals museum in Holland.

ously been thought. The results of studies made over several years, under honorary president. Ernst Gombrich are on show in the fruttiere, and tend to show Chicago

Art Institute. Fixing the Shadow shadows the history of photogra-phy at its 150th anniversary. Of the millions of possible contributions, the exhibit focuses on 400 pleces by 200 photographers organised chronologically.

Tokyo

Telen Museum. 400 Years of Edo/ Telem Missemi, storrears of half Tokyo. When the shoguns moved the seat of power to Edo in 1590 it rapidly became one of the world's largest cities. Works in this small but exquisite exhibi-tion celebrating the city's arts and graffs range from scroll and crafts range from scroll paintings and prints to porcelain, swords and a stunning kimono embroidered with wisteria. Closed 2nd and 4th Wednesday each month. Suntory Museum. Japanese Tex-tiles. A selection of fine works

from a prominent American collection - ranging from elaborate kimonos and theatrical costumes to simple firemen's coats and other specialised garments. Closed Mondays.

Cologne

Opera. Die verkaufte Braut is a well done repertoire perfor-mance. La traviata has a strong cast led by Jamce Hall, Fernando Opera. Arabella, the new produc-tion by Gernot Friedel is expertly conducted by Guiseppe Shopoli with Lucia Popp outstanding in the title role. Guest appearde la Mora and Wassili Janulako. La Cambiale di Matrimonio/Il del Carlo, Teresa Ringholz, Jan-

Rinaldi and Carlos Feller,

Madrid Automn Festival. Sala Olimpia. Musical version of King Lear performed by the Kathakali group from Kerala, India. Shakespeare's words substituted by music and dance, thus recover-ing the authorphere and style of India's ancient theatre.

ice Hall, David Kuebler, Alberto

Directed by Anneite Leday and David Macruvie, Ends Oct 22

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cated Swan Lake on Thursday

rich's production is song by Eva Johansson, Gwendolyn Bradley, Andreas Schmidt, Salvatore Ragonese and Manfred Rochri. Munich

Berlin

Opera. Mezzosoprano Brigitta Fassbaender is the producer o

other ballet with choreography by John Neumeler.

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Paris

Théâtre des Champs Elysées. Der Rosenkandier is performed by the Paris Opera Orchestra, confucied by Georg Schmoehe in a new production, co-produces by the Théâtre Des Champs Ely-sées, the Montpellier Opera and the Nantes Opera (47203637).

Amsterdam

Municktheater, The Netherlands Opera with Arlows et Burbe-Bleu by Paul Dukas, directed by Phil-ipe Sircull, with the Netherlands Philharmonic conducted by Henry Lewis. Kathryn Harries and Rowr Sover in the title and Roger Soyer in the title roles. The National Ballet with a Frederick Ashton programme of Midsummer Night's Dream and Symphonic Variations (255

Hambury

Opera. Der Troubudour has a first-rate cast led by PieroCap-puccilli, Linda Piech, Ruza Baldani, Guiseppe Ciacomini and Ellero d'Artegna. Peer Gynt has wonderful John Neumeier chore er chore vography. Die Frau ofne Schatten is revived with Carmen Reppel, Robert Schutnk, Julia Juon, Ute Vinzing, Franz Grundheber and Hatald Stamm. Also Magnificat,

Der Rosenkapolier with Judith Beckinann, Susan Quitimeyer, Jan-Hendrik Rootering and Hans. Helm, conducted by Heinrich Hollreiser. Adriana Lecouvreur. Hollreiser. Advinua Lecouvreur stars Margaret Price, Bruna Bag-lioni, Alberto Cugido and Angelo Romero. Il Barbiere di Siviglia fostures Julie Kaufmanu, Corne-lia Wulkopf, Claes H. Ahnsjoe. Omginz, choreographed by John Cranko, is revived. Elektra is sung by Hildegard Behrens.

Bonn era. Last season's successful When the second second second second the second sec Ludwig Baumann. Also Sper-takes, the new ballet production, choreographed by Bonn's direc-tor Yuri Vamos.

Frankfurt

Opera. Behind the China Dogs jointly choreographed by William Forsythe and Amanda Miller returns. Bin Sommernachtstrange, produced by the East German, produced by the sast German Thomas Langhoff is sung by Andrey Michael, Jochen Kowalski and David Bennett. Monsieur Beanjolais and his group play three one act hiscas by Jagues Offenbach.

Teatro dell'Opera. A revival of Jean-Pierre Fonnelle's delightful production of Rossini's L'occa-sione fa il Ladro done for the 1967 Pesaro festival, conducted by the violinist Salvatore Accardo. The cast is excellent, led by Luciana Serra. (46.17.55). New York

Metropolitan Opera. Franco Zef-firelli's new production of La Traviata features Edita Gruber-ova and Nell Shicoff. The week also includes Christian Badea conducting Aida in Sonja Frisell's producuction with Msandra Marc, Stefania Toczyska and Glorgio Lamberti, as well as Porgy and Bess conducted by James Levine and Teresa Stratas James Levine and Jotesa Strates in Puccin's II Trittico (II Tabarro, Suor Angelica, and Gianni Schicchi), conducted by James Levine. Opera House Lincoln Centre. .

pic ("British Telecom") to run A 97

4 The Director General of Telecommunications (The Director) hereby gives notice that he proposes, under section 12 of the Telecom-munications and 1964 (The Act), to modify the Conditions in the Leence granted under section 7 of the Act to British Telecom to run telecom-munication systems by amending Candition 24A.

The Reasons for the Proposed Modification 2 The purpose of the proposed modifications is 2 The purpose of the proposed modifications is to introduce a rule to control the amount by which British Telecom may increase the aggregate prices of its main inland, private clicuit services in the same manner as the existing control on the main public switched network services, and to clarify the operation of both rules in relation to clarify the operation of both rules in relation to new and substitute services.

3 Many representations have been made to the Director expressing concern about the large increases in private circuit prices in recent years. While recognising that a major part of those increases was needed to correct prices which had been held at unsustainably low levels in the post, the Director considers that safeguards are now necessary to give customers some reconceration of the price trends, as British ecom still has a dominant position as regards the provision of these services.

The Effect of the Proposed Modifice

A The proposed price control rule will have the effect of limiting the extent to which British Telecom may increase the aggregate prices of its main inland private citouit sativices (commercian charges and rentably in any year of the four years in the period from 1 August 1989 to 31 July 1993 by a controlling percentage set by reference to

the Retail Prices index (RPI). In the first year flat controlling percentage will be the per-centage change in the RPI between Februcity 1988 and June. 1989, but in each of the successing years if will be the percentage change in the RPI in the year to the previous June. 5 The new rule will opply to a 'basker' of services including all-British Telecom's existing inland, terrestrial private circuit services (except certain, circuits used for broadcasting services or closed circuit television services provided to other licensed public telecommunications operations, As with the price control on public switched network services, the Director will have the power to determine, after consulting, British Telecom, such reasonable adjustments to the operation of the price control rule as he considers appropriate to reflect any material changes in the range of private circuit services affered by British Telecom. phone circuit tendes oriend by shart letecon, such as the introduction of a new service in substitution, for an existing service. He will also have the power to determine that wholly hew services, whether private circuit or publics which ed network, services, should be covered by the appropriate price control rule once a full years. revenue is reflected in British Telecom's accounts.

6 The Director is required by section 12(2) of the Act to consider any representations or objections which are duly made and are not withdrawn.

7 Any persons whose interests are likely to be offected by the modifications, and who wish to Chicket by an inclusion or objections in respect of them, should do so in writing to Mes Frances Chickman, OFEL, Altantic House, Holborn Viaduct, London ECIN 2HQ (stating their interests and the grounds on which they wish to make represen-tations or objections) before 13 November 1399; Chaise d the memory machine inspresen-tations or objections) before 13 November 1399;

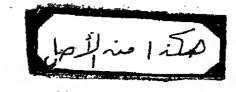
(227 46 22).

Barcelona Gran Tentro del Liccu. National Ballet of Cuba performing Giselle (Act 2), *La Diva* (Maria Callas

inmemoriam), Don Quijote, Swan Lake (Act 2) and Dionaea, Artistic director is Alicia Alonso. Until Oct 22 (318 91, 22).

TOBER 13 (989)

المريح المراجع المتحدية والأمريكية المراجع المراجع المراجع المراجع المراجع المراجع المراجع المراجع المراجع الم المراجع المراجع



Seamy side of Degas Susan Moore reviews the exhibition at the Tate Gallery, Liverpool

egas's great subject was women. Over three quarters of the artist's output repre-sents the female form. His obsessive scrutiny has been seen as evidence of a profound sympathy with the female condition. For others, his harsh female condition. For others, his narsh and at times grotesque realism is seen as the cruelty of the misogynist. In what, surprisingly, is the first exhibi-tion devoted to Degas's images of women, at the Tate Gallery in Liverpool (until December 31), we are invited to consider not so much whether he was a woman-hater or no, but his view of women as coloured by contemporary science, and social - as well as sexual - discrimination.

Sadly, there are less than 50 bronzes, oils, pastels, drawings and prints to illustrate such a major — and conten-tious — theme, and they are culled exclusively from British collections. But what Richard Kendall's exhibition lacks in size, its catalogue makes up in con-tent. Recent research has suggested that Degas consciously aligned himself with the scientific endeavour of the age. It was one way to ensure the modernity of his subjectmatter - and, indeed, his exploration of women was the visual equivalent to the novels of Flaubert, Zola and the Goncourt brothers. Kendall proposes that by obsessively recording the mood, dress and gesture of every kind of woman - girl to grand-mother, high life and low life, - the artist was attempting to collect and record and classify the species. His aim,

presumably, to arrive at some quintes-sence of womanhood. It is argued, too, that his technical experimentation and visual innovation was intimately related to the social standing of his subject. Women of the

Hamlet

GATEWAY THEATRE, CHESTER

haute bourgeoisie, social equals, be depicted with due decorum and respect. He did not take the kind of formal liberties with their pictures that he took with Miss Lala, hanging by her teeth at the Cirque Fernando, and viewed, sug-gestively, from below and close to. Dancers, singers, laundrymaids, shop girls and prostitutes are not granted the dignity of individual personalities. Arguably, the bourgeoisie is bardly more fairly treated. Oil was the media for family and friends. Monotype was reserved for the brothel.

reserved for the brothel. In a fascinating essay on the bronze Little Dancer of 14 Years, Anthea Callen relates the ballerina's purposely exag-gerated profile to contemporary theo-ries of physiognomy and biological degeneration, and to the supposed rela-tionship between virility and bestiality in the lower, criminal classes. Dancers were generally working class, and pre-snmed to be of easy virtue. The "immodesty" of this girl's thrusting jaw, and the implications of her sloping, simian cranium, were not lost on the critics of the day.

similar crantum, were not lost on the critics of the day. Intriguing too is the question of Degas and photography; the relation-ship of the brothel monotypes to late 19th century evotic photographs, and the artist's almost chematic sequences. The series of small bronze dancers arranged here seem to complete the movement of a single arabesque. Eadweard Muybridge's innovative photo-graphs of animal locomotion have been given as sources to a number of Degas's images, including the bronze dancer putting on her stocking. The contorted pose, quite difficult to read, of *The Bath, Women seen from Behind* is linked to a sequence Muybridge shot of a nude woman ironing. One of the preparatory

'Resting on the Bed' c. 1879 by Degas audacious - like the bronze girl seen in

drawings for this most extraordinary pastel is signed in two places, indicat-ing that the woman could be viewed vertically or horizontally. Degas has chosen the latter for his ends, and there

could be few better examples of the "artifice" of his so-called realism. His obsession with repeating and reworking poses in no more evident than in these glorious late bathers – executed in bronze, pastel, charcoal, lithograph and monotype. Some are

her tub, others are of extreme delicacy. Their debt is as much due to the art of the past - the nude torso seen from behind, from Delacroix in particular -as to the newly invented reproductive processes of the present. Who these women were, what the artist thought of them and why he chose to record them "like cats licking themselves," must remains as much of an enigma as they

were to Degas's contemporaries.

ARTS

Singer

SWAN THEATRE, STRATFORD-UPON-AVON

Antony Sher returns to the Royal Shakespeare Company to renew his protean series of misplaced aliens, only this time in a new play, the first to be presented in the Swan. There are traces of Malvolio, Shylock and Vindice in the preter Singer and Vindice in the portrait of Peter Singer, an Auschwitz survivor who falls to ground in Slough, makes a fortune in slum dwelling racketeering, disappears, supposed drowned, in Hampstead pond and is resurrected as an art dealer and Good Samaritan, key cog in the Thatcher Government's urban renewal programme.

Peter Flannery's impassioned cartoonery has the epic feel of a mid-1970s RSC Warehouse play. But the skeleton is fleshed out by Terry Hands's noisily distinctive production and the performances of Sher and his fellow concentration camp survivors, Mick Ford as his bleating nephew, and Malcolm Storry as the violently abused Dusseldorf dreamer of dumplings. The great trick is to write about England in the double focus of the immigrant urge to prosper while Rome hurns.

in this, the play is similar to Brenton and Hare's Pranda. But whereas the newspaper proprietor there was an avenging colonial, the figure of Singer, a Polish Jew from Lvov, embodies much deeper ideas of national identity defined through action and

recognition. Flannery acknowledges the influence of Primo Levi's work. But the theme also corresponds exactly to the central drift of Sher's amazingly sharp-etched nove! Middlepost. amazingly sharp-etched novel Middlepost. Singer's citizenship papers come through as the gutter Press jump on his hard won reputation ("Jewish Slum King in Sex Romp Vice Ring"). Progressing from the freezing cold of Auschwitz, where he traded children for survival, Singer has set up shop in a Notting Hill telephone booth dealing in stockings and frying pans. Exploiting the local market in "schwarzers and tarts" he fixes mortgages on apartment blocks, outstrips the capitalist establishment at their own game, and throws parties where he seduces partners'wives and relishes his research into Anglo-Saxon antecedence.

seduces partners'wives and relishes his research into Anglo-Saxon antecedence. The story loosely corresponds to that of Peter Rachman in the Macmillan era, who notoriously shared a girlfriend with John Profumo, the disgraced War Minister. In the far less satisfactory second half, Sher's Singer, who starts deriding a footling fringe musical about the concentration camps, becomes the reformed Profumo. Even more tendentiously, the contemporary Lower Depths of the cardboard village on the Sonth Bank is proffered as a social analogy of the death caups.

social analogy of the death camps. The evening is by now only held together by the central trio, whose scenes are a series of Antony Sher

Chester's Gateway, I have noticed before, is no ivory tower but part of the community. The good-sized andience for *Hamlet* on A shame, since Juliet Watkinson (set) and Sue Pearce (costumes) deck the production worthily. Elizabethan, though not elaborately so, the characters waste a fine design of stepped catwalk, stairs and rope handralls. Wednesday night included partles of schoolchildren whose quiet attentiveness puts most of their elders among London playgoers to shame. shame The theatre gathers support from a wide range of local businesses and institutions, stairs and rope handralls, dominated by astrolabes and a globe to emphasise the physical no less than spiritual disorientation of

Latino farintin Terrio Richter de Savid Eisebler des ul Carlos Felst and Shakespeare is currently sponsored by Shell Chemicals. But a tiger in the tank is sorely needed for the three and a half hour plod that Angela Langfield's direction makes of

Citemen Festeral in Manacal versionale; I reced by the Sale II Kernia, init for the tragedy. Interest focuses on the vinis substitutity Sospherendar anrient these

y Anners Lateral

other outposts of new drama. This is an adolescent Haulet who smoulders, sulks and slouches - except when he

Thomas Allen COVENT GARDEN

It was brave of Thomas Allen

and Geoffrey Parsons to choose for their latest Covent Garden song recital a programme entirely composed of English songs – airs and ballads from Purcell to Quilter and Ireland, with a large measure of folkwith a large measure of folk-song arrangements thrown in. Neither in substance nor in style could it be called a goget-ting selection, and not even a singer of Mr Allen's eminence and popularity could wholly fill the house for it. But it may clearly addressed

But it was clearly addressed, to the andience as a labour of love - the baritone wrote some of the programme notes - and it was received in the same spirit. The mood, for most of the concert, was sub-dued, reflective, undemonstra-Prince as essayed by Greg. Elizabethan England. The Cruttwell a probably Greg. set cries out to be actor whose perceptiveness. and intelligence have been The distaff side is strong. noted in Hampstead, Gertrude is an infallible part Greenwich, Southampton and no matter how silly, weak or

such as Quilter's Shakespeare or Elizabethan settings: good manners, a decorous euphony in the blend of voice and plano parts nothing egregionsly graphic or picturesque by way of image or gesture. It has to be said that after a while the dangers of monotony began to come a little close for comfort. A more judicious leav-

eming: of the mixture with those racy ballads - "The Lass of Richmond Hill," "Billy Boy," masterly narrative gifts might have solved the problem. Planted before the red velvet curtain the singer delivered his gentle, well-modulated senti-ments in a beantifully sus-tained legato, seldom rising above mf; yet again in a Cov-ent Garden recital one had the impression that vocal colour and texture were being hoo-

vered up into the backcloth a case for an acoustically reflecting screen wrapped round piano and voice, surely. Even so, the pleasure of hearing Mr Allen singing with such comprehensive variety and resourcefulness in his and resolution was still uninter-rupted. As an artist be can sound a note of simplicity that comes from the heart and plences to the listener's core – "Afton Water" and "Tom Bowl

ing" in the second half both made direct hits. The voice seemed not quite in mint conseemen not quite in mint con-dition, yet the beauty of the lyrical focus on his material was unscathed. And when he gave us part of the soliloquy from *Billy Budd*, the shock of great music and its spellbinding performance helped to place the whole concert in a useful perspective.

Max Loppert

refreshments served in a no-Mézières is a most unlikely place for a theatre. You reach it by taking one of those long, frills marquee. There is no heating, so a coat or pullover are not out of place after the tree-lined country roads along interval on September evenings. Over the years the only

the secluded valleys in the hills far above Vevey in west-ern Switzerland. At first glance, the village is no differ-ent from any of its neighbours change has been the introduc-tion of a few discreet stage The Haute Savoie, were it not for the prim Swiss tidyness -but it has the distinction of lights. Opera was a rarity until the arrival of Renée Auphan four years ago as director of the Opéra de Lausanne. Folpossessing its own incompara-

their vocal evenness and purity. As Ulisse, François le Roux gave a performance of depth and expression. Brigitte Balleys as Penelope sang beantifully, but was so immersed in the character's tragic circum-stances that she missed the element of feminine vulnerability, Guy de Mey, Colette Alliot-Lugaz and Francis Dudzlak were excellent as Eurimaco, Melanto and Eumete. comic relief was provided by Valentin Jar as

careers, chosen by Corboz for

the same point twice, from drastically different angles. But what does the play say? That your worth as a human being is only equivalent to the quality of your experience. I disagree with this, but recognise the heroic, but partially successful, attempt in its **Michael Coveney**

impassioned disquisitions on the nature of

suffering and the calling of names. Literally blow for blow, Malcolm Storry's walking

catalogue of grief and sorrow matches Sher every step of the way. And Mick Ford as the assimilated photographer finds new modulations of rasping depair. The support cast,

inc uding Russell Dixon, Jane Maud, Mark

The evening is really two plays in one. Sher, shaven-headed, glinting, ferocious and exact,

gives an extraordinary display of arriving at

of vim and commitment.

Williams and Amanda Harris, is admirable, full

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CAROL

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marches to the front of the stage for "To be or not to be" in the middle of the King/Polonius/Ophelia

scene. The production in general contents itself with moving the characters a few paces left or possibly right, or leaving them standing in a stilted and di Opera Armisi te Transfer Mari Lare Science In to Secuel and Transferration The Science Science Constant Science

self-conscious row. Mr Cruttwell gets little help therefore in his manmoth undertaking. Like some others المعتدة و الحياء وي الألكان المتحلة المتعنين in the cast, he speaks with the classless crypto-Cockney of the King's Road ("I shall not look ork in Orne Provide A reduction of the Automatic Score of the Score of the order and the score of the automatic Score of the score of the order automatic Score of the upon 'is like again') which is more appropriate for future membership of the RSC than playing Shakespeare (no longer synonymous).

Sardonic wit is missing until his exchanges with Rosenkraniz and Guildenstern after the play scene. There is plenty of rather generalised

vicious, she always wins a certain sympathy by the bedroom scene. Anything else is a plus; and Avril Clark brings quite a few bonuses in the shape of the glamorous presence of a natural sensualist with a husky purr of

Renaissance man - the programme fascinatingly notes that the astronomer Tycho Brahe was the best-known Dane in. Elizabethan England. The

anger, some gabbling, and nothing more than skin-

deep.

a voice. In her first professional role Bridget Davison is an extremely promising Ophelia, her pathos beautifully judged. The rest are adequate. It may be a indgement on the production that another professional debutant, Michael Matus, makes such a positive figure of Guildenstern. He reacts in character when others are speaking, looks at home on the stage, and stands like an Elizabethan courtier rather than, as in the case of some of his colleagues, late 20th-century young actors whose function has not been

clearly explained to them.

Martin Hoyle

The Creation

QUEEN ELIZABETH HALL

The plunge into the musical depiction of chaos which opens The Creation is an arresting way to start a mini-festival devoted to the music of Haydn. Between now and the begin-ning of December the "Haydu Series" on the South Bank will be presenting eight major late cboral works - marvellous

pieces all. The series will feature the Orchestra of the Age of Englightenment throughout, but with a variety of conduc-tors. The opening concert on Wednesday fell to Charles Mackerras, whose long interest in the history of musical per-formance makes him an ideal crossover figure to the world of period instruments. This account of *The Creation* typically broached new ground in the edition used and its adop-

period performance practice would have a less striking effect on this oratorio than if effect on this oratorio than if has had on, say, the Passions of Bach. But that is to underes-timate the zeal with which Mackerras applied himself to the work, catching its spirit of unabashed good humour from the beginning and driving the music along at an exhilarating It is unlikely that some of these choruses have ever been pushed along so fast and one. sensed that the Choir of the

ARTS GUIDE

marvellous songs and Elaine Paige failing to emulate Ethel Merman. Jerry Zaks's desper-ately bright production comes from the Lincoin Center in New York traditional sources and the sources of the sour

York and is undemanding sum-mertime fare (734 8951, cc 836

THEATRE

London

Enlightenment were just about hanging on in the faster passafelt it more joyful and enter-taining than it was here. gework, fine though their focus of sound and ensemble gener-**Richard Fairman** ally were.

1. The set 12

tion of decorations annotated The speed of the two soprano arias might also have incom-moded some singers, but Lynne Dawson responded with in early editions of the score. One might in advance have been excused for thinking that marvellously invigorating singing, borne along on a flow of beautiful tone. Altogether this was a good trio of soloists, with the tenor Anthony Rolfe Johnson outstanding in the vivid way he brought the Ger-man text to life, especially in the recltatives. In the bass eolos David Wilson-Johnson sounded too much a baritone, too little a bass, and the voice lost intensity when he was singing quietly; but there was compensation in his lively sense of humour. I have always loved the piece, but have never

ble theatre. In 1908, René Morax and his two brothers, each of them actively involved in the arts, had the inspired idea of building an all-wood theatre in Mézières, to house summer

performances of popular and religious drama. A production of Gluck's Orfeo ed Euridice in 1911 (with the young Ernest Ansermet playing timpani) proved that the 1960 seat anditorium was also suitable for opera. Known as the Théâtre du Jorat or "la grange sub-lime," it has the external appearance of an enlarged Alpine farmstead, in total harmony with its surroundings.

The interior is of the utmost simplicity, with perfect sight lines to the stage, an excellent acoustic and hard bench seat-ing. The stage has sliding wooden doors, and there is barely enough space in the pit for a reduced chamber orchestra. During performances, the atmosphere is intimate and immediate, but the interval is more like a rustic fête, with

October 13-18

lowing the resounding success of Monteverdi's Poppea in 1987, the company now decamps to Mézières each summer. Gluck's Iro, and by Steven Cole, Jac-ques Bona and Andrew Dalton Orfeo was given last year, and this year it was Monteverdi's II as the three suitors. Ritorno d'Ulisse in Patria. One could imagine Mozart, Brit-ten's chamber operas or the Honegger and Martin stage works fitting the theatre acually well

equally well. The conductor of Ulisse was Michel Corboz, who used the edition by Gian Francesco Maiipiero, orchestrated by Xavier Bouvier. There were just 12 instrumentalists, including harpsichord and two recorders, with the secco accompaniment shared between chamber organ, lute and viola da gamba. The effect was to preserve the music's simplicity and clarity of texture, while maintaining a precise rhyth-mic buoyancy. It was by far the most truthful and spirited response to this music that I have beard

Most of the cast were young French or French-Swiss singers

The staging by Jean-Claude Anvray, with representational decor by Bernard Arnould, was set within the framework of a contemporary Greek commanity, where the villagers gather for an evening of street theatre, find themselves spontaneously identifying with the characters from Homer's tale, and start re-enacting it on an imaginary stage. It was one of Auvray's characteristically risky production concepts, but one that was fully justified by the way it was organized. The the way it was executed. The lively acting and ensemble work made for a well-told, clearly-delineated entertain-ment. The primitive stage facil-ities had clearly forced the production team to concentrate its ideas. Once again, Mézières seems to have been a source of inspiration to everyone working there.

Andrew Clark

with budding international SALEROOM Lure of the Levant

top estimate. In contrast the auction of Khmer, Thai Indian and Himalavan art had its problems. totalling £456,280 with over 36 per cent unsold. This is always a difficult market. Indian art has never achieved the prices of Chinese. The top price was the £46,200 which secured an eastern Indian buff sandstone column relief depicting two lovers on a lotus throne, proba-bly carved in Bbubanesvar around 1100 AD.

A Thai bronze figure, 63 cm high, of Buddha of the 14th century, sold for £22,200 and a Tibetan Buddha, 51 cm high, of a slightly earlier period in copper gilt made £19,800. An Indian female figure in white marble, a stele of the 10th century, possibly a ceiling strut in a temple, was below target at £17.600.

English furniture is still in demand judging by Christie's sale, which totalled £345,521 with 9 per cent unsold. A pair of George III mahogany dining room pedestals, 173 cm high, doubled their estimate at £15,400, as did a William IV plane (lacewood) writing table. A William IV mahogany six leaf dining table, 393 cm long, also did well at £9,020, confirming that early 19th century furniture is appreciating in price as Georgian becomes scarce.

Antony Thorncroft

"NOW IT'S GRANDPA'S Or SE ELIE HOUR OF NEED, IT'S THE RAF BENEVOLENT FUND THAT DESERVES A C_K BESTERIES STATES other ways in which the Fund From 1919, the Fund has been ngo

"Grandpa was admired for many brave acts, but he won his DFM for his part in the Battle of Britain. Now he's en in the wars inmself, he says it's the RAF Benevolent Fund that really deserves a medal."

MEDAL

Name

والمتعادية والمرابع

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helping past and present RAF members of all ranks, their widows and children. In 1988, over 15,000 people benefitted from grants of £8.5 million. Inflation and old age ncreases that figure annually. Where does the money go? b beloing families maintain a To be ping families maintain a semblance of the life they had before, by providing housing and funds to overcome financial difficulties, by looking after the infirm in our rest homes and many

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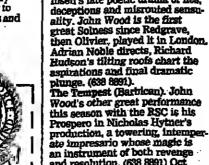
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and resolution. (638 8891) Oct 20-24, Oct 30, 31. Veterans Day (Haymarket). Imperfect Donald Freed national-ist paranoia play about three veterans gathered to bump off the President partly redeemed in fersident partly redeemed by fascinating duo of psychotic

Vietnam hero Michael Gambon and brightly accommodating Second World War buddy Jack Lemmon (330 9832). M. Butterfly (Shaftesbury). Anthony Hopkins as the tortured diplomatic hero in a Peter Shaf-far-style "spectacle of ideas" dressed up in John Derter's superb groduction as a metaphor of homosexual life. The transves-tite tragedy proves less electrity. Anything Goes (Prince Edward). Cole Porter's ally ocean-going 1930s musical has four or five marvellons songs and Elaine its tragedy proves less electrify-ing than in New York; the play is not very good but still worth seeing (379 5399). A Flea in Her Ear (Old Vic). Fey-

New York

A Flea in Her Ear (Old Vic). Fey-deau's farce in the John Mor-timer translation spiritedly done as German Expressionist night-mare by Richard Jones and the Quay Brothers, the directing and design team on WNO's Love of Three Oranges. An Interesting, enjoyable, unfairly decided exper-iment (928 7616, cc 240 7200). The Master Builder (Barbican). Magnificant RSC revival of Insen's late poetic drama of lies, deceptions and misrouted sensu-Heidi Chronicles (Plymouth). Wendy Wasserstein's award-wining drama covering 20 years in the life of a successful Ameri-can haby boomer goes from sup-port for Eugene McCarthy's pres-idential aspirations to electoral ambitions in the 1980s, accompa-nied by the musical and emotional flavour of the period (239 6200). Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musical in contrast with the elaborate original a decade ago emphasises the descent into mainess of Bob Gunton as the demon barber of Fleet Street (239 6300). Jerome Robbins' Broadway (Imperial). Anyone attracted by the notion of a three bours of film trailer previews will adore this compendium of Robbins'

directed and choreographed plays of the past 40 years, includ-ing On the Town, West Side Story and Gypsy. The lustre of the credits is dimmed by the brevity of each piece, with a con-temporary crew of Broadway irants who lack the multi-talents that inspired the heyday

of the musical. Cats (Winter Garden). Still a sell-out, Trevor Nunn's produc-tion of T.S. Eliot's children's poetry set to music is visually startling and choreographically feline (239 6202). Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (239 6200).

(239 6200). M. Butterfly (Eugene O'Neill). The surplise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the

true story of the French diplom whose long-time mistress was a male Chinese spy (246 0220).

A Few Good Men (Eisenhower). One of the few new, contempo-rary dramas headed for Broad-way gets its world permiere in Washington, in this story of a military cover-up. Ends Oct 29. (467 4600)

changes in the South over the past several decades (348 4000). Steel Magnolias (Royal George). Ann Francis and Marcia Rodd

In a new adaptation by Neir Ba tiett, directed by Robert Falls with David Dariow playing Alceste. Ends Nov 4 (443 3800). Driving Miss Daisy (Briar Street). The touching relation-this between a damager and he ship between a dowager and her black chauffeur exposes the

play the leads in this view of southern life. (988 9000).

Washington

Clara Mayer around 1790. Chicago the collection of antiquities The Misanthrope (Goodman). The first production of the sea-son exchanges Moliere's France for contemporary Hollywood in a new adaptation by Neil Barassembled by Sir William Ham-iton, British Ambassador in Naples and husband of Nel-son's Emma, went for £39,600, double its estimate. Hamilton ordered an edition of 500 copies, published in 1766-67,

Henry Myron Blackmer II was an American stockbroker who in 1963 exiled himself to Athens, to a house close to the Acropolis. There be bought, with modest means, books, prints and drawings about the Levant, the Levant in the days of the Ottoman Empire. Blackmer died last year and Soth-eby's is selling off his library over three days and six ses-sions. It expected to raise \$1.5m but at the half way stage

Hancarville'a catalogue of

and it was an important influ-

ence in the revival of interest

in classical art. Another beau-

tifully illustrated book, by

Mouradia d'Ohsson, an Arme-nian, with over 200 plates

depicting the Ottoman Empire

in the late 18th century, sold

for £24,300, as against a £4,000

has already brought in £2m. A feature of the sale is the number of private buyers beat-ing off the dealers, many visit-ing the saleroom for the first time. Yesterday a private Middle Eastern collector paid £71,500 for a collection of 12 watercolours of Constantinople and the Bosphorus drawn by

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FINANCIAL TIMES

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Friday October 13 1989

Bloodied, but unbowed

MR NIGEL LAWSON'S prime task yesterday was political. It was also delicate: he had to offer hope to the faithful with-ont upsetting the financial markets. No policy initiatives could sensibly have been expected in the circumstances and none were forthcoming. To and none were forthcoming. To and none wate introducing to judge by the reaction of his audience and of the market place, be handled the job rea-sonably well. Both the Tories and the City of London seemed in a resigned mood when he sat down, but one group cheered while the other kept quiet.

His speech was a reaffirmation of the fundamental values of Thatcherism. It opened with a quick jab at the need to control public spending - "as vital as it ever has been" -and emphasised througbout the willingness to pay what-ever price might be necessary to curb inflation.

There is no alternative to high real interest rates, cried Mr Lawson without a blush, having no donbt sensibly decided that any reference to the European Monetary System would have been counterproductive while the Prime Minister was sitting within camera shot at his elbow.

Ruled out

Allowing for the non-appear-ance of this great unmention-able, the Chancellor said what he had to. His attack on credit controls was timely and effec-tive, but the most significant part of his speech was the cate-gorical assertion that devaluation was to be ruled out as an option. So the policy compro-mise continues unchanged: movements in the exchange rate will be taken as a signal although not an automatic trigger - for adjustments in mon-etary policy, with interest rates the essential, indeed the only weapon.

The uncertain value of the commitment to the currency has been demonstrated in the foreign exchange markets during the past few weeks and by the fact that, even with inter-est rates at their current extraordinary levels, there is no solid floor under sterling. Although the Chancellor has probably created enough politial room to jack up rates even higher if the pound starts to drift below DM 2.90, this is far

from certain. Mr Lawson is working for someone who shares the belief that devaluation is a soft option, but who is also instinctively opposed to attempts to stand in the way of market movements. So long as her support remains in doubt, rumours about conflict between the two will circulate and the currency will remain vuinerable.

Mr Lawson was right to assert that, sooner or later, interest rates would do the trick. But there is an open question about the shape the domestic economy will be in once inflation is again firmly under control.

Business reaction

It will depend in good measure on how businessmen react to current pressures. Will they assume, as might reasonably be the case in the light of this year's experience, that devalu-ation will allow them to escape from between the pincers of falling domestic demand and rising costs, whatever the Chancellor might say? Or will they rise to the challenge which he posed to them yester-day? Provided they hold their costs - especially wages under control and succeed in promoting exports, there is no need for the current policy to

lead towards recession. Past experience does not encourage great optimism on this score, but the blame would certainly not rest with govern-ment alone. It is business that responsible for the current level of wage increases. It is business that bears responsibil-ity for the sluggish growth of

exports. This Government has the right to expect something of industry. Conditions have been very favourable for most of this decade, Although finance costs are high, company bal-ance sheets are in a sound condition and the weakness of the pound this year will help to sustain profits. Company executives at last have the opportunity to show that they are worth their big salary increases. By meeting the chal-lenge of the difficult months and years to come, they would benefit both themselves and a Government that has done much for them over the past

ince the early 1980s, Japanese carmakers have swept into North America, setting up 10 "transplant" assembly facili-ties and bringing in their wake more than 130 automotive components suppliers. The transplants' combined production already exceeds 1m units a year, roughly 15 per cent of total US output, and is expected to rise to 2.5m units by 1995.

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units by 1985. In consumer electronics, to an even greater extent, "Made in America" means made in a Japanese-owned fac-tory. Domestic production of videore-corders (VCRs) is largely under Japa-nese control, while only one American company, Zenith, continues to soldier on in colour television man-metering.

ufacturing. And when the Japanese are not building in the US, they are buying. Their acquisitions range from real estate - including much of downtown Los Angeles - to high-technol-ogy companies in Silicon Valley. Indeed, California has proved such a magnet that some Japanese privately refer to the state, presumably in jest, as the new Manchuria.

It is easy to overstate this influx. As of last March, Japan's direct invest-ments in the US totalled \$71.9 hn, barely two thirds the value of Britishowned assets there. Yet the speed at which they have grown and their concentration in a number of sensitive sectors have touched raw nerves in a country which increasingly blames Japan for the decline of its own eco-nomic and industrial pre-eminence. Moreover, concern is not confined

just to Americana. Many politicians and businessmen on the other side of the Atlantic are also bound to ponder nervously this boisterous and uninhibited Japanese expansion. As 1992 approaches, will Europe become ripe for the same treatment?

for the same treatment? At present, Europe accounts for only 16 cent of Japan's total direct investments overseas, compared with the 40 per cent in North America. But the trend is sharply upward, in line with growing Japanese interest in the single market and fears of being excluded from it, According to the Japan External Trade Organisation, there were A11 Japanese owned plants

there were 411 Japanese-owned plants in Europe as of last January, double the figure five years earlier. In Europe, as in the US, attitudes towards Japanese investments are bighty ambiguitht highly ambivalent. Many govern-ments, led by the UK, compete fiercely to attract them, while the European Community, by means of anti-dumping actions and local content requirements, has deliberately increased pressure on Japanese manu-facturers to substitute local production for exports.

Yet Europe also seems confused about how to deal with the consequences of its own efforts to force the pace of Japanese investment. Its real economic contribution is hotly debated, and some European indus tries fear it will simply undermine their own competitive position. In some cases, these misgivings have

translated into outright hostility. However, there are striking con-trasts between the conditions influencing Japanese direct investment on either side of the Atlantic. These suggest that while its economic impor-tance in Europe will grow, it will evolve its own distinctive pattern and

will not simply be a carbon copy of American experience. For a start, Americ

Guy de Jonquières examines Japanese investment on both sides of the Atlantic **Coping with local** sensitivities



those which have occurred have been friendly purchases of uncontroversial targets

In the US, on the other hand, inci-In the US, on the other hand, inci-dents such as the Fujitsu computer group's failed attempt a few years ago to buy Fairchild, a leading semicon-ductor maker, have heightened Amer-ican anxieties about loss of high-tech-nology leadership to Japan.

But why do Japanese greenfield plants trouble so few Americans while preoccupying many Europeans? True, Detroit has complained as loudly as European carmakers that local Japanese production threatens to create excess domestic capacity. Yet such warnings have conspicuously failed to fire in Washington the same defensive

There are striking contrasts influencing Japanese investment on either side of the Atlantic

responses as, say, in Paris or Rome. The explanation lies less in the political complexion of the respective governments than in the different structure of the US and European industrial economies, and their relationships with sovereign power. In the US, anti-Japanese sentiment at the federal level is offset by a powerful lobby of state governments, which compete hard to woo greenfield plants In few, if any, states does encourag-ing inward investment conflict directly with the interests of local American producers, Many states which have proved popular with Japanese investors are in any case lightly industrialised. Furthermore, few US companies which might find them-

OBSERVER

plc". The company has made £250,000 available for further evaluation of the findings, and

The Barclay brothers, whose

empire extends from shipping to London's Howard Hotel, must rank as two of the UK's

most secretive businessmen. The twins, Frederick and David, (who is the elder by

10 minutes) have a strong dis-like of publicity which has led them to shun almost all inter-

So it is a mild surprise to find them closely involved in

a public relations company.

They have invested £600,000 in a 10 per cent stake in Chim

Communications, which this week completed a managemen

buy-out of the Lowe Bell public

relations companies from the Lowe Group advertising

The buy-out has been led

by Tim Bell, sometimes described as one of Margaret

Thatcher's image makers. Bell has known the Barclays for some time. The brothers' only

previous professional encoun-ter with the agency came in 1986 when Lowe Bell helped

defend Imperial Continental Gas from the twins' £750m bid.

The news may not be official, but it is straight from the

horse's mouth, so to speak.

Gordon McLennan, General

Secretary of the Communist

Party of Great Britain, is in

Moscow on a fraternal visit,

national Communist move-

ment "as we know it . . . is

in its place, he thinks, will

rise "an association of parties with similar ideas, who will

have regular discussions". They will not just include the

and he believes that the inter-

Broad left

finished".

agency

there may be more to come.

Shy brothers

selves in the Japanese firing line have their operations grouped in a single state. Consequently, the impact of Japanese plants is diffused across the country.

In Europe, by contrast, most big companies' operations are much more concentrated geographically – and identified more closely with the eco-nomic interests of particular regions. All Fiat's European plants are in Italy, while Peugeot and Renault have almost all theirs in France. Even the Philips electronics group, one of Europe's biggest and oldest multinationals, has more than a fifth of its assets and staff in the Netherlands, The lines of communication between husiness and government are also more directly connected than in the US, reflecting traditions of greater state involvement in industry at all levels. Even such paragons of economic liberalism as West Germany and Britain can be stirred by a "national champion" reflex to rally to

the defence of leading producers. Furthermore, many of Europe's big-gest and most profitable markets, such as telecommunications, energy, and transport infrastructure are

under much tighter state control than in the US.

means can we just intervene in the market without paying attention to other factors in the environment."

gradual change. They also suspect that, when change comes, it will sim-ply shift to the EC level many of the barriers which now confront them in

national capitals.

Japanese companies view **European competitors**

sovereign political power

puts it: "Europeans are rather reluctant to welcome the Japanese. By no

The single market may alter the picture. However, most Japanese com-panies, which in any case find the complexity of Europe's internal political relationships and nationalistic rivalries hard to fathom, expect only

Brussels is assuming a steadily larger role in policy for high-technol-ogy industries such as microchips,

as extensions of

computers and telecommunications. In Japanese eyes, membership of ECsponsored joint research programmes such as Esprit, which are run for the benefit of a 'club' of European produc-

FINANCIAL TIMES FRIDAY OCTOBER 13 1989

product lines in two European plants in different countries.

Though dividing production between several plants can impair scale economies, Japanese companies are concerned that putting all their factories in one country could invite a political backlash elsewhere in Europe. They also realise they are better placed to overcome politically-motivated market barriers in countries where they have investments.

• Components sourcing, Japanese automotive and electronics suppliers have been much slower to set np in Europe than in the US. This is partly

Europe than in the US. This is partly because many are still too busy man-aging new US plants and because demand in Europe from their tradi-tional Japanese customers is lower. However, public pressure to source locally is also much stronger in Europe than in the US. Demands by governments, and EC measures against "screwdriver" plants, have underlined to many Japanese compa-nies the public relations value of

underlined to many Japanese compa-nies the public relations value of being seen to buy as much as possible from suppliers in host countries. At Nissan's UK plant, 97 of the 122 local suppliers are British and only six Japanese, while 50 of the 120 sup-pliers to its Tennessee factory are Japanese-owned. Toyota, which is also building a UK assembly line, is thought likely to bring more of its traditional suppliers with it. But it is also discussing collaboration on com-ponents manufacture with several

also discussing collaboration on com-ponents manufacture with several European carmakers and suppliers. There has also been a steady growth of licensing deals. For instance, Sankyo of Japan licenses Philips to make small electric motors for VCRs, some of which Philips sells to Japanese plants in Europe. • Local partnerships. It is on this issue that the strategies pursued by Japanese companies on either side of the Atlantic most clearly diverge. In the US, most of them have felt free to go it alone, by establishing *de noop* go it alone, by establishing de novo operations or by taking over Ameri-can companies. In Europe, however, they are increasingly seeking local partners.

Honda, for example, has taken a minority stake in Rover, the British motor group, which in turn will own 20 per cent of Honda's planned UK assembly plant. Matsushita, Japan's largest consumer electronics com pany, has joint manufacturing operations in Europe with Philips, Bosch and Siemens

Such collaborative arrangements offer several attractions. They reduce risk by spreading costs and providing established partners familiar with the nuances of local markets. They also confer acceptability and privileged entrie to government decision-makers. These are powerful arguments for Japanese companies which view the attainment of "insider" status as the key to penetrating European markets. The other side of the coin, is that

joint ventures are notoriously difficult to manage The failure several years ago of the GEC-Hitachi and Rank-To-shiba television businesses in Britain underlined the potential for clashes between corporate objectives and between corporate objectives and management styles.

Even where working relationships are more harmonious, reconciling and matters' divergent commercial inter-ests can require considerable skill. Honda, for instance, has yet to dom-onstrate how it plans to collaborate with Rover in design and technology while simultaneously competing

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Budgeting, **US-style**

THE US budget-making process, which started with promises of bipartisan responsibility in the spring, has degenerated into a more than usually squalid wrangle. And the first casualty of party war-fare is, as usual, any serious attempt to address the federal deficit.

This would be of little importance were only the 1990 bud-get involved. It has been clear since the Administration's first implausible economic forecasts that this would be a fudge. It is the projected deficit and any reasonable effort to control it becomes really difficult and, in the present sour atmosphere, it does not seem likely to be addressed at all. Instead, the Gramm-Rndman-Hollings reduction targets will be moved again.

Campaign pledge

It is not surprising that Sen-ator Hollings now wants to repeal the bill that bears his name. The immediate cause of the deadlock is President Bush's insistence on including his capital gains tax cut in the main deficit-reduction legislation. The only clear merit of this proposal is that It is a campaign pledge. It is possible to alter the tax as it was left by the 1986 tax reform in a constructive way, though the eco-nomic benefits would be slight. This could be done either through indexation of the gains tax, or by structuring it in such a way as to discourage short-term speculation. These are among the features of the various proposals that have been floated. However, in the struggle for votes, the measure is being burdened with a long list of bribes to special interests.

The likely result is to do the maximum damage to the principle of the 1966 reform, which aimed at tax neutrality, at maximum revenue cost, and with the minimum gain in useful economic incentives. This row speaks only too clearly about the Bush Administration, and about the congressional budget-making process. The President's resolution is in some doubt since the flasco in Panama, but his obstinacy is not. He now sees party advan-tage in pressing for the tax cut, since the issue has split his

Democratic opponents. This is apparently more important to him than sustaining a respon-sible discussion of fiscal policy.

decade. Mr Lawson can only

Special interests

Hanson gets In Congress, special interests can still override both strategy and party loyalties. Proposals a bonus to reform the election process to make congressmen less Great excitement outside dependent on finance from the office yesterday as it was announced that the remains these interests are hampered by lack of public support. Reform would involve higher of the Globe Theatre had been discovered almost next door. congressional salaries, and Or rather, there was not quite some public support for elec-tion expenses. The public seems to regard Congress as too corrupt to be trusted with excitement enough. The atmosphere on the site was distinctly bureaucratic:

public money. In purely economic terms, some case can be made for a US fiscal standstill (though not No-one was quite sure what would happen next, except that there will be the application to the Secretary of State for US fiscal standstill (though not for the process which is likely to produce it). The deficit has not produced the dire results which were forecast, but sim-ply a dependence on a flow of foreign capital which is so far more than willingly offered. Foreign management is doing the Environment to schedule the site as one of national importance. Since the post is now held by Chris Patten, it

Foreign management is doing something for US productivity, One of the best views of the site is from the arts departboth directly and by example. Further, the deficit was not seriously addressed when the economy was strong enough to Here the approach is somewhat blasé: namely, that there is shrug off some tightening. Now there are clear signs of an economic slowdown and a big squeeze next year could be no need to preserve every stone of old London. The Rose Remarkable how many people badly timed. However, in polit-ical terms the budget deadlock affect this neo-philistinism. My own thought is that this is seriously threatening. It undermines not only American leadership, but the whole idea be looked at as a whole. It ought to be possible for there of policy co-ordination. That is to be an unimpeded walk at least from Southwark Cathe-dral to the Festival Hall, just why it is now left to the Federal Reserve to try to keep the economy in balance and to coas there should be a single plan for restoration as well as modern buildings. No other operate with the authorities in other countries. It is not helped major capital in the world would behave in such a pieceby sniping from the Adminis-tration, which sees a threat to its hopes that with sufficient meal way as London. growth - regardless of any inflationary risk - the deficit is very good news for Hanson, will simply go away.

which may welcome favoura-ble publicity. Michael Shea, the firm's public relations offi-What is worse, the results of the deficit - a large though cer who used to advise the still shrinking trade deficit, Queen, was looking very and foreign takeovers of pleased famous American names - are once again arousing American protectionism, which the whole as well as some adjacent houses which turn out to be Plaza process was designed to very handsome inside, when disarm. It is in this way that it bought the Courage brewery. the party war could do serious Yesterday, for the first time, long-term damage to the US economy and to American a huge sign went np over the excavations saying "Hanson competitiveness

ans worry about Japanese direct investments for quite different reasons. In the US, controversy centres largely on acquisitions of existing assets, But in Europe it revolves almost entirely around the establish-ment of greenfield manufacturing

operations. At first sight this seems paradoxical, since there are many more and bigger new Japanese plants in the US than in Europe. One probable reason is that there have been few Japanese acquisitions in Europe so far, and

people from English Heritage

going round trying to find out what other people are doing.

seems inconceivable that it

ment of the Financial Times.

Theatre is just across the road.

entire south bank area should

Meanwhile, the discovery

Hanson acquired the site,

will be turned down.

fore, view their larger European competitors as extensions of sovereign political power. The conclusion is obvions: rub governments up the right way, as Nissan did when setting up in Britain, and they will help you out. Crudely offend national sensitivi-ties, as Mitsubishi did when bidding against big French and West German groups for Spain's rail modernisation programme, and doors will stay firmly shut.

As Mr Tsutomu Ohshima, head of Toyota's international operations,

> have got some very able economists with a good grasp of

against it in production and sales. ers, increasingly confers privileges when it comes to exploiting markets. Hence, the "safe" option of advanc-Many larger Japanese companies recognise that these conditions dicing into Europe arm-in-arm with a friendly local escort presents its own problems. Whether these can be surtate an approach very different from that adopted in the US. It is already reflected in their decisions on issues including:

mounted to preduce durable long term corporate relationships, or whether collaboration will simply • Plant location. While the UK prove a transition phase, remains to remains the first choice in Europe, be seen. But either way, Japanese many Japanese companies are starting to spread their investments companies are unlikely to be allowed to forget the particular local obstacles and sensitivities which distinguish more widely. Sony, for instance, has decided to make each of its main Europe from the US.

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"Norman's planning to join the standing ovation, but only on one foot,"

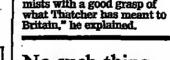
good old Communist Parties, but Socialists, Greens, even Social Democrats.

"The old international Communist movement will gradn-ally move to a position where it is part of an international socialist and social democratic movement," he said in an interview at the plush Soviet Central Committee hotel in

Moscow yesterday. He had just been to see Alexander Yakovlev, the Central Committee secretary for international relations, and more importantly, the principal phi-losopher of perestrolka in the Politburo, so he certainly

should know. There is a healthier relationship all round between Communist Parties, with Moscow no longer inviting its fraternal visitors to the fount of Marxism-Leninism "to come and see how it is done", McLennan said. Far from it. Moscow is asking the British party, and the Italians too, for advice on Operating socialism in a market economy.

"They want Marxists from the West to produce ideas. We



No such thing A definitive view of flying saucers appears in this month's Physics Today, what-ever may be said about recent sightings and even landings in the Soviet Union. The article is by the late Irv-

ing Langmuir, a Nobel prizewinning US physicist. Lang-muir served on a secret US Government committee investigating unidentified flying objects just after the Second World War. He was asked to pick the most convincing cases, and about 20 or 30 were singled out from over one thousand reports.

Most proved to be the planet Venus seen in the evening through a murky atmosphere, he wrote. Once – early this century – Venus cansed panic around Times Square in New York.

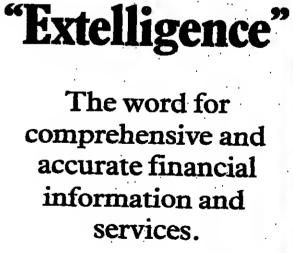
The trouble is that if you see an object in the sky, you have not the faintest idea of its size or speed. Ask how big the moon is and people say as big as a house, or as big as a fist. So how can you tell how

big a flying saucer is? Langmuir failed to find a single case that made sense to him. Eventually, this secret inquiry was declassified and published at length in the Satpublished at length in the Sat-urday Evening Post "and that seemed to be the end of it". "But of course the newspa-pers wouldn't let a thing like

that die", he wrote. That was Langmuir's opinion in 1953.

Very English

Excuse me, Jimmy," said the English stockbroker arriv-ing at Glasgow Central station. "When's the next train to Pais-ley?" "How did you know my replied. "Well, Jinny?" the porter replied. "Well, Jinny, I guessed." "In that case yon can guess the time of the next train to Paisley."



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CTOBER 13 1988

ipect Mrs Margaret Thatcher to make a visionary speech at her party's conference this afternoon. She will allude in glowing terms to the 10 years of tri-much that he babind her a and in umph that lie behind her - and in softer, greener tones to the new long march that lies ahead. With huck, we may even see a genuine shift from value for money to quality of life. This will be an important occasion, arguably more important than the empty oration by the Chancellor of the Exchequer, Mr Nigel Lawson, yester-day or the rousing histrionics of the party chairman. Mr Kenneth Baker, on Tuesday. For Mr Lawson was merely addressing himself to a threat to his own career brought about by a disturbance in the foreign exchange markets. Mr Baker was simply doing a good job of helping the party get a grip on its faltering nerves. Mrs Thatcher's performance is the one to watch. It will help us guess whether or not she is still Britain's most astute politician, and thus whether the era to which she has given her name will stand a chance of lasting well into the pext decade.

1) as much as post in bost combras are bost combras are brite as of the to are brite as of the to are brite as of the to a cinessee factors a cinessee factors a cinessee factors a cinessee factors a constant, which to bong acoust next decade. Few champions know when they have reached the top of the hill, let alone when they have started the long downward slide. My feeling is that the Prime Minister most probably peaked on May 4, the tenth anniversary of her arrival in No 10 Downing Street, although it is too early to say whether the slide has begun. Back in May her colleagues all proclaimed, in the phrase of the moment, that she could walk on water. Now, a bare half-year to bring more of a steers with it. But it collaboration on a facture with sense akers and supplies control of a particle control walk on water. Now, a bare half-year later, the Tories are ten points and more behind Labour in the opinion polls and talk of invincibility seems quaintly dated. This turnround helps explain the questions being asked out-side the hall at the party's convention in Blackpool: Is she getting tired? Is there a vacant look in her eyes as she sits on the Tory praesidium, head cocked, as minister after minister drones on? Is she in the process of changing from grande dame to grand-mother? Will she retire in March? No single one of these mutterings is

example, has the in Rover, he he which in turn wills i Honda's planed Matsushing, he inter electronic e inter electronic e inter electronic e itself significant. They are, anyway, confined to the upper echelons of the party. The rank and file still has that adoring look in its eyes; there will be the usual tears of admiration as they stand and cheer Mrs Thatcher this stand and cheer Mrs Thatcher Inis afternoon – something far more heartfelt than the applause of solidari-ty-in-adversity given to Mr Lawson yesterday. Few of these party workers can imagine political life without her. She still engenders a sense of unity and purpose that no conceivable suc-corner could worked. The with Ma Tractions. They me L 2 CTST 2nd prate thers familie of cessor could provide. Yet it is striking that the officer class is now acknowl-The states edging that "on and on and on" does Werthal Strength not mean for ever. A LOUGH THE PARTY OF

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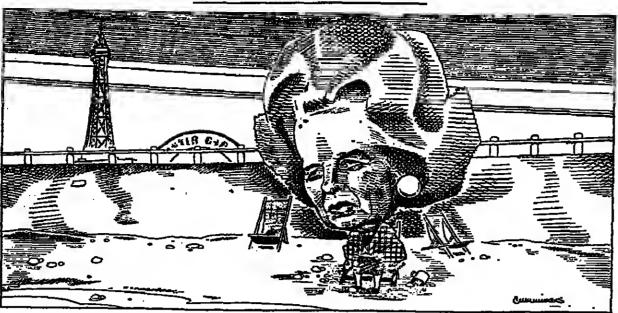
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I do not wish to exaggerate. Obitnaries of Thatcherism are two a penny these days, and they are all premature. The doubts about the Prime Minister are nevertheless fundamental. She was a fine fighter against the sne was a time lighter against the enemies of the 1970s – high inflation, promiscuons public expenditure, trade union domination, the Argen-tines, a truly socialist Labour Party. The question today is whether, as she

POLITICS TODAY



Thatcher's chance to end the doubts

By Joe Rogaly

approaches the age of retirement for most company chairmen, she is tem-peramentally able to adapt her out-look to the concerns of the 1990s, and change her political tactics to combe divided between those who call for a real quality-of-life approach – which means higher public spending and more regulation – and those who urge her to continue with the undiinted private-sector policies she has pursued since 1975. On the quality-of-life side stands, way out in front, Mr Chris Patten, the new Environment pete with an opposition that, for the first time since she became Conserva-tive Party leader in 1975, is united, strong, and increasingly attractive to Secretary. Every morning at breakfast he selects from a special cereal bowi put out by his wife, Lavender, one policy left behind by his hard Thatch-erite predecessor, Mr Nicholas Ridley. much of the centre ground. She may be. Her green speech at last year's conference was an historic event. In a few minntes she trans-formed the content of British political He chews on it for a while, then dis-cards it in the sink waste disposer. Down the road is - believe it or not discourse; now every party is analous to demonstrate that it is more con-cerned about the environment than

- the cheerfully chubby Health Sec-retary, Mr Kenneth Clarke. He is not inclined to take the advice of the likes any of the others. Her famous antennae were in excellent form, directly in tune with what has been seen to be an astonishing upsurge of public con-cern. It is probable that the focus of concern is shifting again, albeit temof me and compromise with the British Medical Association over his plans to reform the National Health Service; porarily, to the state of the economy he is said to believe that the BMA is and, more to the point, personal and household budgets. We will see today whether Mrs Thatcher has registered that blip. The argument that follows an opponent you must defeat if yon are not to be defeated. But he is a genuine supporter of the NHS. He is trying for the highest possible subven-tion for it from the Treasury because he knows that it is politically imporrests on the assumption that she has, and that her Government proves able, with or without Mr Lawson, to get tant to deliver quality of service. mortgage rates down far enough to Others, who may or may not be believers, have certainly begun to use the rhetoric. One such is the new wipe out Labour's lead in the opinion polls, or nearly so.

Whatever happens, the Cabinet and her immediate circle of advisers will

protection as be sells off the electric-ity industry. Expect to find a green label on the share certificates.

Another is the new Foreign Secre-tary, Mr John Major. Earlier this year. he said that the public sector must be part of the general improvement in the supply performance of the econ-omy. At that time he was still Chief Secretary to the Treasury. On Wednesday in a speech to the Radical Society (a sort of Thatcherite ginger group) he included "will it improve life for the worst off?" as one of six

riteria for judging public policy. Face to face, Mr Major comes across as one of the Cabinet's overwhelming majority of non-Thatcherites; close inspection of his texts, as of yesterday's speech on European policy, sug-gests that he is also a subtle salesman of some of the ideas that the Prime Minister cherishes. He is proving adept at mastering his new portfolio, adept at mastering his new portfolio, and politically wise in cajoling the Tories, as he did yesterday, into a warmer acceptance of the European Community by proclaiming that Britain is the leading member. This was not the Prime Minister's tone last summer, but then it is not yet possi-ble to say whether Mr Major differs from the Prime Minister in tone from the Prime Minister in tone alone, or also in substance.

These and other new-agenda Conservatives are counterbalanced by

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those who believe that little has changed, or should be allowed to. Lord Young, who still sees the Prime Minister regularly, is a private enter-prise crusader. Likewise Mr Norman Tebbit, who probably does not. Mr Cecil Parkinson, now the Transport Secretary, is a man who knows which way the winds are blowing: his speech on transport yesterday ("we are backing the railways . . . we are backing public transport") was full of green talk, but it just did not sound like the Cecil we have come to know so well. The Chancellor understands wealth, and incomes, and the acquisition of material goods - but it is hard to believe there is very much room in his heart for the public sector. Talk to him about the poor and you soon lose his attention.

In times past there would have been little doubt about which of these trends of thought would have suited Mrs Thatcher most. It was Ridley-Young-Tebbit-Parkinson-Lawson all the way. Today there is reason to wonder, especially in view of Mr Par-kinson's rhetorical conversion. The kinson's robetorical conversion. The Labour Party presents a genuine chal-lenge, one that is unlikely to be seen off by a concerted ministerial attempt to paint it as a red wolf in green and social democratic clothing. Tories themselves are concerned about some aspects of public squalor, in traffic jams, in dirty streets, in low-quality schools and in tatty hospitals. One schools and in tatty hospitals. One speaker asked everyone at the confer-ence who used the NHS to raise a hand. The entire hall did so. It is not proving easy to pour out the hillion-pound bribes, as on transitional arrangements for the poll tax, and fight off the quality-of-life demands by spending ministers. Mr Norman Lamont, whose task it is, as Chief Secretary to the Treasury, to do just thet, has been looking distressingly harassed all week. (One cynical, probably erroneous, view is that he is programmed to let spending rise, since a large budget surplus at the time of the next election would enable Labour to say that that is what would finance its spending plans. It is more likely that spending will not change much but that, a la Parkinson, ministers will proudly proclaim it.

A second touchstone will be the special Cabinet committee on the environment that Mr Patten seems to have persuaded the Prime Minister to establish and chair, Properly managed, a national environmental policy should embrace every department, most particularly Energy, Transport, Agriculture and Industry. This is rap-idly becoming best European practice. If it happens in Britain next year, the result will inevitably be a shift away from deregulation and towards inter-ventions that seek to influence the market. The debate on the environment in Blackpool suggests that this would be popular in the Conservative Party. It appears to be what the country wants too. We may get an idea of what the Prime Minister is likely to make of it when we hear her speech this afternoon.

LOMBARD An obsolete tradition

17

backgrounds rub shoulders in the same classroom. Even in the US, the role of private schools is subdued by British standards. In all these coun-

tries, the education system therefore acts as a unifying

force, ironing ont social and

class distinctions. It is no acci-

dent that educational stan-

dards are higher in most of these countries. In Britain, the

most articulate and education-

ally aware section of society has no direct interest in the

In his book, Too Little, Too Late?, Dr Rae argues that the

existence of schools such as Eton, Harrow and Winchester "stifle at birth attempts to

make Britain a land of opportu-

nity." But what to do about

them? The Labour Party's

granted only to schools which meet "educational needs

throughout the whole commu-

gious schools should be "per-

suaded" either to become non-

to the post-school leaving age

quality of state education.

By Michael Prowse

AS A STRAW-HATTED public per cent and 31 per cent. These schoolboy in 1945. Dr John statistics do not just reflect schoolboy in 1945, Dr John Rae, the former headmaster of selection on the part of inde-pendent schools: the dim son of Westminster School, recalls an Earl may be rejected by the top public schools but he will instructing a porter to put his luggage on the London train. 'Yon'll have to take it yournot end up in a comprehensive. Privately-educated children self," replied the porter. "That benefit from better equipment, sort of thing is over now." If more books and much lower pupil-teacher ratios. the porter thought Labour's election landslide would sweep away the privilege and inequal-ity which had disfigured Brit-Other leading industrial countries can claim to have a national edocation system. Priish society for generations, he was sadly mistaken. The Attlee vate schools exist but they do cabinet created a welfare state but failed to grasp the public school nettle. in 1969, the indenot play a significant role. There is no counterpart to Britain's extensive network of pendent schools are flourishing elite boarding schools. In Japan and continental Europe, children from rich and poor

as never before. The existence of a two-tier educational system ought to trouble all those who uphold the ideals of a liberal demo-cratic society. The issue is not whether a civilised community should strive for equality of social and economic outcomes: such an objective is probably unattainable and widely ingarded as undesirable. It is whether a healthy democracy should heed the uncontrover-sial principle of equality of opportunity. Genetic endowment and willingness to work will necessarily influence indi-vidual achievement. But, as Tawney argued in the 1930s, it seems "grotesque and repul-sive" that differences in wealth should distort children's educational opportunities.

The entry figures for Oxford and Cambridge provide the most startling evidence of edu-cational inequality in modern Britain. Public schools educate recent policy review advocates the withdrawal of their large tax subsidies: in particular, charitable status would be only 6% per cent of the popula-tion but they win just over half of the Oxbridge places allocated to home students. Nobody, surely, would attempt to argue that 50 per cent of the nation's brightest children just nity." Dr Rae is more radical, arguing that the most prestihappen to have wealthy parents. The statistic is an unamfee paying specialist schools within an expanded national system or to limit their entry biguous reminder of the continuing dominancs of one social class. Inequality permeates the

of 16. If Britain wants to succeed educational system. Consider the results achieved in GCSE in the 21st century, it will need exams at age 16. In 1968, 25 per cent of entries from indepento create a genuine meritoc-racy in which the individual's dent schools were awarded A future is determined by ability rather than social background or wealth. The unification of grades and 75 per cent the equivalent of a pass in the old. O level exam. In state comprethe education system is a prehensives, the figures were 6 condition for such a society.

Takeovers – the pressures put on staff loyalty

From Mr D.R. Mitchell. Sir, Thank you for the article about Mr Bob Bischof ("A 'bru-tal' financial climate," October 6). Had there been the space, I would have liked him to extend his comments on company takeovers to the effect these have on worker loyalty, employee morale and labour turnover

I am now a pensioner but, in my working life, I was involved in three takeovers, and think that I am not unusual in this. Whatever managements say, takeovers lead to low staff morala, uncertainty about one's job, fear for the future and a feeling of being bought and sold like so much cattle. This is because it is a feature of all takeovers that no one asks the staff what they think about the situation.

When I started work in the

1930s, I had a great pride in my work and in the company I worked for. Over the years, this pride was gradnally eroded and replaced with the ouestion: "if the management cannot be loyal to me, why the move. should I be loyal to the management?" Of course, to be fair to managements, they are not much helped by the business climate created by politicians. At worst, socialists regard worker loyalty" as slavery. At best, they regard it as "pater-nalism." Conservatives regard employees as elements in mar-

ket forces and are, therefore, indifferent to the concept of worker loyalty. One of the heaviest costs industry has to bear these days is labour turnover. If staff feel no loyalty or pride in their companies then they become the floor. just drifters. It is not only

more money that draws them from one job to another. "I want a change;" "I'm bored with the job;" "I've been here long enough;" are some of the things I hear said by staff on overs, particularly now when nobody talks any longer of hos-tile hids being conducive to greater efficiency. Bids seem to be just a big board game these days, and paid for with what seems to be Monopoly money. Let's face it; if takeover

Energy Secretary, Mr John Wakebam. He is talking about environmental

A few years ago, I visited a really did produce leaner, fit-ter, more efficient companies, company in Augsburg, West Germany. What a difference! It was a big company with a huge workforce - but it was owned the acquisitions of the past 30 years ought to have made Britain one of the world's most by a family. Everybody seemed to know the boss who went dynamic industrial countries round the boss who went round the the factory and offices every day to see what was going on. The place was spotless. The toilets and cloakrooms were really beantiful and well cared for - always a a good indication of the morale of the workforce. You could have eaten your breakfast off

It isn't. Germany, with very few takeovers in the same period now has the strongest economy and industrial base in Europe. A lot of this has come from the efforts of a loyal workforce. Seems to me there is a lesson to be learned here. D.R. Mitchell, 1 Holden Road

Southborou Tunbridge Wells, Kent

A familiar tune ECGD's medium-term export credit business

From Mr John R. Gibson. Sir, Shades of the iniquitous thievery they called Post-War Credits! S.K. Rao (Letters, October 7) must be a very young gentleman to believe that any Chancellor, once possessed of our involuntary "savings," would return them in full (in real terms) with interest to us or our descendants because he deemed that the funds were no longer needed. As long as govern-ments print and mint tokens to draw revenue beyond the true total value of goods and ser-vices, we shall have inflation. John R. Gibson, 26 Highland Road

Northwood Hills, Northwood, Middleser

and not least in export promo-tion activities. The CBI is concerned that the medium-term export credit business of the Export Credits Gnarantee Department should not dimin-

From Mr John Banham. Sir, As you might expect, members of the Confederation

of British Industry are keen to see value for money in all aspects of the public service -

ish, or even disappear, if the Secretary of State for Trade and Iodustry decides that the short-term part of ECGD's business should become a sepa-

such business should not extend beyond the provision of insurance facilities, as the pri-

It would be naïve, however, to believe that we are at the stage where the UK can, without loss to its own contractors, unilaterally withdraw support for business now worth some £3bn a year. Project business overseas is hard to find in the

systems of each country, were

of the inglorious past had been

rehabilitated. In Italy, the rul-

rate institution. In an ideal world, support for

conditions prevailing today. Those making such proposals might consider whether this is a sensible time to shut down this part of the Department. To

verse John Banham, Director-General, Confederation of British Industry,

Centre Pois

Marshall Plan should not be equated with Truman Doctrine

From Mr Tim Young.

Sir, It may surprise lan Davidson ("Fallacy of a Marshall plan for eastern Europe, October 5) to learn that Marshall offered American aid to Europe as a whole, including the Soviet Union. Molotov. Stalin's Foreign Minister, took part in the consultations on the distribution of aid in Paris in the summer of 1947. Later, the Russians, the Czechoslo-vaks and the Poles withdrew. Mr Davidson, then, makes too easy an equation between the structure. It must be remem-bered that the republican coneconomics of the Marshall Plan and the politics of the Truman law of West Germany, which Doctrine. The success of the

economic aid programme is ascribed to its application to some perceived ideal model of created the liberal-democratic introduced only in 1948 and 1949 respectively. By this time, the administrative structures an "established democracy" which was supposed to have been universal in western Europe in the late 1940s. One's definition of "democ-

between political and economic

stitution of Italy and the basic

ing coalition proceeded to racy" is very much a matter of individual choice, and should ensure that many of the funda-mental tenets of the constitution went unimplemented and be stated before it is employed as a datum in an argument. that no power was shared with the electorally strong Left. This is particularly true if it is applied to a complex connexion

If anything, US aid meant keeping Soviet influence out of western Europe regardless of the type of political system pre-vailing in the recipient coun-try. I can see no other reason

103 New Oxford Street, WC1 why the US Congress. in August 1950, should bave

agreed to provide financial

help to the Franco regime in

Spain which had explicitly

rejscied democracy and the free market and had an appall-

ing human rights record

Later, in 1953, the US granted

the regime a substantial loan at the same time as military

bases were sited in Spain. It is

a poor argument that claims

authority from such a resonant

idea as "democracy" which it dares name but not define.

Tim Young, New College,

Oxford

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I think it is time we adopted the German restraints on takedo so would serve as a signal to UK contractors to move

vate insurance sector does not

vate insurance sector does not normally operate in the medium to long term credit field. Steps have been taken through the OECD towards the reduction of government sub-sidy in the provision of export finance. The CBI has supported progress in this direction resources away from exports: move which they, and the country, could wall regret when overseas demand

returns. Other governments - many with a healthier export trade than the UK enjoys today -continue to support their conprogress in this direction. tractors in a variety of ways For our Government to with draw valued support at the present time would seem per-



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New Western credits essential to success, says government document

Poland unveils its economic plan

By Christopher Bobinski in Warsaw

AN ECONOMIC PLAN finally unveiled yesterday by Poland's Solidsrity-led Government solidisrity-led Government aims to put the country back on the path to a Western-style free market economy and promises a respite from infla-tion by the end of next year. The document, which

appeared in the government newspaper Rzeczpospolita, argues that the moves it outlines are essential if Western financial support is to be forth-coming - while failure by the West to underpin the pro-gramme with new credits would mean it had no chance of success

The Government is looking to the International Monetary Fund - which is due to send a team to Warsaw for talks next week - for \$700m worth of

stand-by credits and another part of price rises which still \$500m from the World Bank. await Poles until the begining \$500m from the World Bank. The Poles are also asking Western governments to proof next year. vide a \$1bn stabilisation loan early next year and want to negotiate a suspension of interest and capital repayments on their debts to the Paris Club up to the end of 1992.

The programme assumes that Poland will be in a posi-tion to balance its external raising the price of coal, an important source of energy in Poland, soon – a move that payments within two years and says that talks are to be held with the Soviet Union on reducing the Polish debt service burden. The document suggests that the Government, which is already coming under fire from friend and foe alike for tolerat-

the first US offer, which would

have cut the Community's

share to 5.8 per cent. The new voluntary arrange-

should reverberate throughout the economy with a general increase in costs. The zloty is also to be deval-ued significantly by the end of this year thereby accelerating inflation to put the official rate of the currency on a par with

the free market rate of the dol-lar which is currently 4.5 times higher.

The coming weeks should see an effort to reduce the bud-For the moment the Govern-ment is promising thet it will attempt to "halt the rise in the get deficit by cutting subsidies spending on the army and police, closing factories which use too much energy, and sellinflation rate" and admits that a "temporary sharp increase" accompanied by unemploy-ment and falls in industrial output will come early in 1990. Nevertheless, the plan does commit the Government to

ing selected state companies. By the end of next year, pri-vatisation should be in full swing, a stock exchange should be in operation and a new fis-cal system aimed at taxing company profits, personal incomes and value added ready to go into force in 1991.

Reuter reports from Bonn: The West German Government is now willing to guarantee several billion marks worth of loans backing hard-currency earning projects in Poland.

Motorola attacked over mobile telephone patent fees

By Terry Dodsworth in London

THE simmering row among manufacturers developing Europe's pace setting digital mobile telephone network flared into the open yesterday when Motorola of the US was criticised for endangering European access to export mar-kets by insistence on fees for

kets by insistence on fees for-use of patents. Mr Antti Lagerroos, presi-deut of Nokia, the Finnish car-phone manufacturer and one of the world's leading suppliers of mobile telecommunications equipment, said the conflict could seriously damage the future competitiveness of the European telecommunications industry. "This is a case in which the industry should turn to the EC the Cabinet.

industry should turn to the EC

and ask the Commission to take the initiative to solve the problem," he said. The new digital mobile net-work is widely regarded as Europe's most important high technology project. Aimed at creating a single pan-European system for car and portable phones, it has brought together manufacturers and service operators from throughout the region in the definition of com-mon operating and design standards.

The scheme has been driven forward by strong political backing from the European Community and member states, who are anxious to see the breakdown of national barthe breakdown of national bar-riers in the high technology sector. Ministers also believe the project could become a big money-spinner for Europe by establishing strong exporting opportunities in one of the fast-est-growing industrial sectors over the next decade. Mr Lagerroos, who was speaking at the Financial Times Conference on World Mobile Communications in London, did not mention Moto-

London, did not mention Moto-rola in his speech. But he con-firmed later that his remarks were directed at the US com-pany, which is seen by Euro-pean manufacturers as their

mobile telephone systems. Motorola, which has exten-sive investments in Europe, is only non-Euro

The markets had deceived themselves in expecting solid fare from Mr Lawson yester-G7 inflation Latest annual rate day, but on the central ques-tion of exchange rate policy the speech was not quite with-

the speech was not quite with-out information. Despite the seeming acquiescence in ster-ling's slump through DM3.00, Mr Lawson's insistence on denying industry the comforts of a falling pound remains unchanged as too door the 6% unchanged; so too does the readiness to take out the base rate bludgeon one more time if necessary. But the market has difficulty in reconciling the rhetoric on sterling with its 8.5

THE LEX COLUMN

Lawson's Blackpool

illuminations

per cent devaluation since the start of the year. Nor is it clear Saatchi's most glaring defiwhether yet another base rate rise could be forced through ciency Whether the appointment

whether the appointment prevents or hastens a bid is hard to tell. A bidder will pre-sumably want to wait until the fall horror of the 1988-89 Hopeful as ever, the market has switched its attention to next week's Mansion House results are revealed and until the consultancy businesses are sold. On the other band, it might be wiser to attack before the new man gets his foot in the door on January 1, given that institutions tend to allow new management a honey-moon period. Saatchi still seems to be winning new advertising business, particu-larly in the UK and if costs can

be controlled, revenues may be strong enough, despite a weak-ening background in both the UK and the US, to allow profits to rebound somewhat in 1989-90.

LWT

If LWT now risks full-scale. shareholder insurrection from the likes of Pearl and Scottish Amicable, rather than just pained grumblings, it can blame the muddled thinking it

blame the muddled thinking it has presented in lieu of con-vincing arguments for its restructuring plan. LWT may win the 75 per cent shareholder support it needs, but the mar-gin looks unlikely to be large. True, there is surface appeal in the idea of upping its chances of keeping the televi-sion franchise in 1993 by introducing a management incentive plan which also replaces debt by equity. The fact, too, that LWT's gaing of 40 executives will obtain their full 15 per cent of Hs equity after 1992 only if its shares more 1992 only if its shares more than treble in price improves

np to 20 per cent, it should have gone the whole way and proposed taking liself private. It could not do so, perhaps, because of what was in yester-day's small print: stagnation of advertising demand, snggest-ing flat profits in 1990. This has compelled LWT to cut the pro-posed special dividend; and in spite of 1988.89's good perfor-mance, LWT's 11-year earnings record has been too volatile to record has been too volatile to inspire confidence about its ability to sustain a heavily-mortgaged capital structure.

AMI

AlVII The rapid rise and equally rapid fall of the fortunes of many of the best known play-ers in the US health care industry is a cautionary warn-ing against getting too carried away with the prospects for the UK private health sector in a Tory Britain. Of course, the UK looks different. There is not yet the same sort of overcanot yet the same sort of overca-pacity, and the existence of the National Health Service safety net means that private hospitals can concentrate on the really profitable end of the market.

However, supply can catch up with demand surprisingly quickly. While AMI Healthcare is a well run company, a multiple of 18 times earnings is more demanding than Glazo's. Given the financial problems of its majority US parent, its chances of remaining indepen-dent are slim, unless it can persuade its bankers to believe that the long-term outlook for UK private health care really is much more favourable than that in the US.

Lowndes Queensway

The Lowndes Queensway disaster is starting to look like one for the history books. Fourteen months after being hought for £450m it is worth 150m, saddled with £160m of debt and headed for a full year loss before rationalisation costs of some £15m. A fortnight after a 200 rights issue, the price is 15%p. The problem has become one for the banks rather than the market; having completed its £18.5m cash call, the group is saving £3m by sus-

next week's Mansion House speech as a more appropriate forum for policy initiatives — in particular, a dramatic con-version to EMS membership. It seems a pretty safe bet that it will be disappointed again. The only piece of information to look forward to comes the week after that, in the dubious form of the September trade formes. figures. If they turn out to be favourable, Mr Lawson may have squeaked home. But it will be a squeaked home. But it will be a close-run thing; and for the equity market it might come as a mixed blessing. It seems safe to assume that whatever ster-ling does, the Chancellor is in no immediate hurry to bring base rates down again. With its wind turning more and more

mind turning more and more to earnings fundamentals, the market may not be overjoyed. by the combination of 15 per

Saatchi & Saatchi

The appointment of a new chief executive at Saatchi & Saatchi may herald a new era in more ways than one; Man-rice Saatchi was yesterday tak-ing the rare step of ringing round the analysts to explain round the analysts to explain the news, a sign that the com-pany is trying to repair its rela-tions with the City. Any chief executive joining a group with the founders still in place would expect teething prob-lems, and especially at a com-pany like Seatchi with a repu-tation for being a "family firm" And Mr Louis Dreyton

cent interest rates and a strong pound.

main overseas competitor in

ing for, Commission negotia-tors felt the new voluntary agreements, which in broad outline preserve the status quo, were the best that could be heard for THE European Commission yesterday reached an agree-ment preserving the Commu-nity's share of the US steel ments will apply to the existmarket following weeks of quo, were the best that could be hoped for. European steel producers had argued that there was no need for quotas, following the return to profitability of the world steel industry. The Com-mission said thet the pact was "a credible step towards liber-alising steel trade." The new quotas replace a above the prescribed quota in certain products of which the US steel industry is producing insufficient quantity to meet ing range of 35 steel products, whereas the initial US demand was that a further five prod-ucts should be included. tough bargaining. The deal on voluntary quotas came after last-minute negotiations which left the EC The new ceiling is not likely to have an immediate effect on demand. with a marginally-higher share

the actual level of exports to the US, which because of strong steel demand in Europe, were last year well below the maximum level.

Even though the agreement does not represent the opening of the US market that Euro-7 per cent, an improvement on pean producers had been hopagreement will be lifted alto gether. A flexible "short supply'

clause has been included in the pact, which will allow exports

Other countries simultaneously in voluntary export restraint negotiations with the US had been watching for the Community settlement before the market from 5.8 per cent to between 4.5 and 5 per cent.

The new quotas replace a agreeing their own. Japan is ready to sign an agreement which will reduce its share of five-year agreement which expired at the beginning of the month, and will run for twoand-a-half years, after which it is hoped that the restraint

Japan's trade surplus shows slight decline

By Stefan Wagstyl in Tokyo

of the US market. Originally the US had sought to cut the EC share by almost 1m tonnes

a year. Under the voluntary export

restraint arrangement the

Community's share of US domestic consumption will be

increased from 6.68 per cent to

JAPAN'S trade surplus fell modestly last month compared with the same month a year last year, due to a 10.6 per cent ago - the fifth monthly decline increase in imports which

ago - the announcement yes-But the announcement yes-terday did little to dispel fears that the surplus would start rising again in the near future, dence of the apparent intracta-bility of trade imbalances: without an exceptionally large the off the apparent intracta-bility of trade imbalances: ments in Tokyo and Washing-ton and elsewhere to reduce it. The extent of concern about trade imber last year following the The extent of concern about trade. Imbalances was introduction of a new tax, the reinforced by the presence in Tokyo of Miss Carla Hills, the bigher last month than a year

plus last month was \$7.32bn against \$7.76bn in September

exports were up 7 per cent, almost as much as the volume growth in imports, which adjusted to exclude oil and aircraft which are erratic items. rose by 7.4 per cent. Among individual products, exports of video recorders were up 18 per cent in volume terms, against a 1.6 per cent in value, and office equipment sales rose 15.2 per cent in volume against just

month while the surpluses with the US and Western growth in export volumes, which is continuing despite a slowdown in growth in other countries. In volume terms, Europe declined.

On a seasonally adjusted basis the surplus rose from \$4.37bn in August to \$5.55bn, the first such increase since June. Exports were down slightly by 0.6 per cent but imports dropped sharply by 7 per cent. Over the half-year to September, the first six months of the Jaranae financial war of the Japanese financial year, the trade surplus was \$35m, compared with \$37.8m in the

per cent to \$104.2bn.

same months last year

Exports rose 3.7 per cent to \$137.2bn and imports by 10.3

ing a 40 per cent inflation rate, wants to postpone the greater EC to maintain share of US steel market

By Lucy Kellaway in Brussels

Trade Representative, for talks with Japanese ministers. According to the Japanese

Tories endorse strategy to fight inflation

Continued from Page 1

surance in ber closing address to the conference today.

In his 25-minute speech, which was frequently inter-rupted by applause Mr Lawson provided uncompromising defence of his use of high interest rates to bring down infla-tion and made a scathing attack on the opposition

Labour Party. He acknowledged the hardship caused to homeowners and small businesses as a result of the policy hnt insisted: "The damage caused insisted: "The damage caused by inflation would be far, far worse." Mr Lawson added: "Bluntly I have to tell you...there is no alternative and the policy will work." Emphasising the high rate of investment in manufacturing inductry he compared the

industry, he compared the present turbulence with that in 1981 and in 1985. On both occa-sions the Government tackled the problems and went on two years later to win general elec-tions. "The underlying strength of the British economy today is real and lasting, and the foundation for our confidence in the future," he said. Mr Lawson said he could not give any date for a cut in interest rates, but borrowing costs would come down: "Just as soon as it is safe for them to do

so but not before. We will take no risks with inflation." The enthusiastic reception,

however, did not disguise an undercurrent of unease at the pound rose to 1.5515.

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earlier.

Private sector economists South-east Asia soaked up pointed out that the rise in the Ministry of Finance the sur- dollar is masking strong

much of the increase. The sur-plus with the region rose last Waiting to hear more

Sterling reaction D-Mark per £ (Hourly movement 2.98 40.0200 2.97

Market reaction

FT-SE 100 Index (Hourly mo

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conference about the threat of a further rise in interest rates. Mr Nicholas Bndgen articn-lated the views of several right-wing MPs when he said Mr Lawson had apparently not excluded a "one-off depreciation."

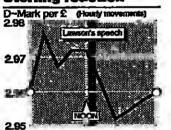
October 12 1989

On currency markets, mea while, the pound, having fallen by 2 pfennigs against the D-Mark immediately after Mr Lawson's speech, dropping briefly below DM2.95, recov-ered later as traders looked ahead to the Mansion House speech. Shares in London fol-lowed a similar path, closing strongly. In New York, the

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Alternatively, some dele-gates speculated that the Gov-ernment could be contemplat-

ing some further depreciation of the pound in the run up to its eventually joining the exchange rate mechanism of the European Monetary System. Mr Lawson did not mention

per cent by value.

Continued from Page 1

to see the decline of inflation

"undermined by a progressive devaluation of the pound." The

word progressive, which he mentioned twice, may have been included to suggest that the Government now wanted to hold the line on sterling fol-

lowing its recent depreciation.

the KMS yesterday, and, there-fore, the City of London will be all the more anxious for precision next week. It was clear that the appar-

career as Chancellor of the Exchequer. However, it was also proba-bly significant that his skilfal speech relied on a knockabout attack on Mr Neil Kinnock, leader of the oppostion Labour Party, and an impassioned per-oration about the eclipse of socialism in Eastern Europe to bring the his own party's faithful to their feet. The conference gave a strong round of applause to one delegate who complained that high interest rates were a millstone for her small busient commitment in the speech against devaluation disturbed many delegates. Mr Neil Hamilton, a right-wing parliamen-tarian who sits on the House of Commons Treasury and Civil Service Committee, said

many delegates. Mr Nell Ham-ilton, a right-wing parliamen-tarian who sits on the House of Commons Treasury and Civil Service Committee, said that part of Mr Lawson's speech was worrying. Bound up with the parity of the pound is the question of wbether the Government would raise interest rates again to defend sterling. When asked in the radio interview dued.

asked in the radio interview whether he would continue a policy of high interest rates at a time of falling inflation to support the pound, he said that he would not answer hypothetical onestions. asked in the radio interview support the pound, he said that he would not answer hypothetical questions.

bave agreed to give free access to their technology to their partners in the project. Mr Lagerroos pinpointed the main fear of the European pro-ducers vectorian when he from Chancellor Lawson In spite of Prime Minister Margaret Thatcher's leading the standing ovation, some uncertainty remains over ducers yesterday when he emphasised the problem Moto-rola's attitude could cause in: whether the exchange rate and interest rates are a bone of contention between the two.

rola's attitude could cause in export markets. The Far East is seen as a particularly big opportunity for export sales over the next 10 years, but manufacturers of the European digital system fear that they may be forced out of the market by the cost of licensing fees to the US group. Mr Lawson's aides were relieved yesterday that he had gained the support of the his party's conference, bringing to an end one of the most uncom-fortable weeks in his long career as Chancellor of the

US set to impose dumping duties on telephone groups, Page 7

Globe unearthed Continued from Page 1

chalk, brick and timber walls with building techniques on the Rose site. They also found quantities of hazel nuts, also discovered earlier at the Rose and believed to have been used to have the there is foreing and beneved to have been used to bank up the theatre flooring. Hanson acquired the site three years ago. It plans to make a joint request with the museum to Mr Chris Patten, the Environment Secretary, to schedule the site as one of national importance. The Government refused to

The Government refused to schedule the Rose Theatre site, it was thought because of concern that it might face compen-sation claims from developers with planning permission to

build on the site. The later Globe, built on the same site, fell into disuse at the time of the English Civil War and was pulled down

Boeing wins \$5bn Northwest order

By Paul Betts, Aerospace Correspondent, in London

BOEING, the US aircraft exercised the value of the manufacturer, has clinched a options total about \$2.5bn. \$5bn order for 90 aircraft from orders for six Boeing 747-400 jumbo jetliners and options for Northwest Airlines against strong competition from the another four, as well as firm European Airbus consortium. In a major expansion, Northwest Airlines, which has recently been taken over by a group led by Mr Al Checchi and including the Dutch KLM airline, placed firm orders yes-teneous for As Bosing istlingers orders for 40 Boeing 757-200 medium range twin-engined jets and options for an additional 40 Boeing 757-200 air-craft. Boeing is due to deliver the Pratt & Whitney powered aircraft betwssn the second terday for 46 Boeing jetliners worth \$2.7bn and took options half of 1993 and 1998. for an additional 44 aircraft. If The Boeing order i The Boeing order is a blow

for the European Airbus con-sortium. Airbus had built up a good relationship with Northw-The deal involves firm est Airlines after the US airline ordered in 1986 some \$3.2bn worth of Airbus A-320 aircraft and subsequently placed orders for the longer range, wide body A-330 and A-340 aircraft The European aircraft con-

sortium had hoped Northwest Airlines would follow through with a big order for its A-321, the new stretched version of the 150-seat A-390 airliner.

pany to have been brought into firm". And Mr Louis-Dreyfus the development of the mobile programme. The row has arisen because it has stood out arrives after the major strategic decision - to sell consul-tancy - has been taken and a against surrendering its patent cost-cutting programme has already been instituted. That rights to certain electronic techniques to be used in the system. Other manufacturers said, it seems the new man's main attraction is his financial expertise, which should fill

LWT's original scheme. Bnt quite apart from the cost of its advisers' fees, there are snags in LWT's assumption that its capital structure should be dominated by debt in a wobbly economy with the franchise auction coming up. If, as LWT argues, debt finance is cheaper than equity at interest rates of

pending the refurbishment pro gramme which is supposedly central to its recovery. Yet this is an important business, with 10 per cent of the UK market for carpets and furniture. It will doubtless survive in one form or another, but its future as a stock market vehicle must be in doubt.

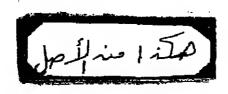
How secure are jobs in the securities market? The way some City firms are hiring just now, you would think everything was fine. But when The Economist probed beneath the surface, it found hidden threats.

Read The Death of a Stockbroker.

And see why, in the City's next killing, the

broker could be the victim. - Economist





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Cotton shortage in China

For the first time since the early 1980s, China is facing the prospect of being a leading importer of cotton. September saw tha start of harvesting, and western analysts ara forecasting that the country is likely to experience a serious cotton shortage. Lynne Curry explains why China will not significantly contribula to tha international cotton markat this yaar, a fact that will keep world prices at a higher lavel than expected. Page 32

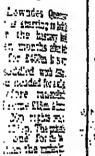
Provincial causes stir in city

With his flashy salarl suits, raw bursts of laughter and Punjabi accent, Mr Abhey Oswal was long looked on as a provincial by tha financial community of Bombay and Dethi. But the Indian antrapreneur cannot now be so eas-ily dismissed. Opinion is divided on whether ha will build an industrial empire in rapid time or fall victim to too quick a growth path. But there is no doubt that his agriproducts, chemical and fertillsar group is raising more money on the Indian capital markets this year than virtually any other business housa in India. David Housego looks at tha man who was almost unknown four years ago. Page 23

Building on a modest scale

Rather than arecting yat anothar akyscraper to join the existing towars in Frankfurt's banking district, Bayerischa Vareinsbank has displayed more modest ambitions. Its new Frankfurt office, which will house its current local workforce of 400 and leave space for many more, Illustrates tha Munich-based bank's ambitions to gain prominence in West Garmany'a financial capital without yet reaching for the stars, Halg Simonian examines the institution that, despite recent fast axpansion, has nevar appeared to exploit fully its position as the country's fifth largest bank, Page 25

Contrasting fortunes



Renault and Volvo were Initially drawn together at the end of the 1970s by the shaky finances of Volvo's

BRITISH Aerospace yesterday revealed it had increased its stake in Ferranti International Signal to 1.7 per cent. BAe and France's Thomson-CSF announced on Thesday they were considering a joint offer for the British defence contractor, which car operations. The years between then and this week's speculation that the two vehicle manufacturars are engaged in far-reaching negotiations have seen Refluin collapse into loss in

both its cars and trucks divisions and Volvo it itourish. Kevin Done reports. Page 20

dh in n

sus on Swiss equities among local analysts. Tha market has been catching its breath since the beginning of September, following a raily

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which started in early June. Page 44

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Bank of New York

Bindal Agro Bowater Industries CBS

Carred Inc Canning (W) Chrysler Ciba-Gelgy Citicorp Inv Bank

Clogau Gold Ciogal Gold Coca-Cola Crean (J) Darby Group El Oro Mining

Enasa Exploration Co.

Firstland Oil GEC Aisthom

Fiat offers next plant to Spain

By Kevin Done in London and Peter Bruce in Madrid

FIAT, the Italian car and truck mans are understood to have manufacturer, has offered to build its next car plant in Spain as part of its bid to buy Enasa, the state-owned Spanish truck producer.

Fiat confirmed vesterday that the company's bid for Enasa, made at the end of September, included an offer to build a car

included an offer to build a car plant in Spain. The plant would build Flat's Tipo medium-sized hatchback, lannched in 1983. Many of Fiat's Italian car plants are working at full capac-ity helped by a record European car market, and the company said earlier this year it was con-sidering building new capacity. The most likely locations were Sprin southear lialy or the UK Spain, southern Italy, or the UK.

Spanish reports have suggested the investment would cost \$1bn and Flat would aim to produce

200,000 cars a year. The offer has mada Flat a favourite to win the four-way race to buy Enasa, which makes A promised new car plant would be a major feather in the Spanish Government's cap just Pegaso trucks. The Spanish Industry Minister,

Spanish Government's cap just before the election, particularly because the economy has shown signs of weakening recently and Madrid is unlikely to try and link reapproval of the SIV plant to Fiat's plans too strongly. The hids for Enasa range between Pta40bn and Pta50bn. The company has spent the last decade in the red and is expected to make profits this year of The spanish monstry minister, Mr Clandio Aranzadi, is keen to close the sale of the company before the Spanish general elec-tions on October 29 and it is pos-sible that the Cabinet may decide

sible that the Cabinet may decide to award the sale at its routine meeting in Madrid next Friday. MAN and Daimler-Benz of West Germany, which have made a joint bid for Enasa, are reliably believed to be a second favourite, followed by Volvo of Sweden and Holland's DAR The West Ger to make profits this year of Ptalbn after a long recovery dur-ing which half the workforce of 12,500 in 1980 was shed. Losses last year amounted to Pta6.5bn. Holland's DAF. The West Ger-

BAe lifts stake in

Ferranti to 1.7%

By Andrew Hill and David White in London

wo of the least attractive vacancies in the interna-tional communications industry are now filled. Saatchi & Saatchi has finally found a new chief executive and a new finance director.

Pence per share

of Hay Grou

for \$100m

1983

600

500

400_

600

more serious.

targets.

By any definition, Mr Robert Louis-Dreyfus and Mr Charles Scott - the two men who are leaving Dun & Bradstreet to fill the vacancies – are taking a big, hig risk. At the very least they face a formidable task in restor-ing morale and defining a new offered to allow the Spanish state industrial holding group, INI, to maintain a 10 per cent stake in Enasa if their bid wins. direction for Saatchi's belea-guered business. But if the bid Flat's bid, which would merge Enasa with its Iveco truck subrumours haunting Saatchi are true, they may not even have the chance to do so. sidiary, is being frustrated by

FINANCIAL TIMES

COMPANIES & MARKETS

Friday October 13 1989

attempts to persuade an Italian state-owned glass group, SIV, to Only a few years ago the story of Saatchi & Saatchi read like a Thatcherite fairy tale. In less meets its year-old promise to build a Ptal6bn (\$133.5m) float glass plant in Galicia. The Italian than two decades the Saatchi brothers - the enigmatic Charles company has decided not to pro-ceed with the project but Madrid has been promised support by the and the urbane Maurice - had turned a tiny advertising agency in London's Soho into a global Italian Government. The Spanish were hoping that pressure from Rome and Fiat would push tha glass plant through but Efim, the small state

marketing group. For a time the Saatchis - like their best known client, Mrs Thatcher'a Conservative Party – seemed to do no wrong. They staged deal after deal in the early 1980s and the City cheered them industrial group that controls SIV, decided this week to post-pone a decision for a month. all the way.

Three years ago, the brothers fuifilled their long-beld ambition of becoming the world's biggest advertising agency by buying Ted Bates, a bastion of the US ad industry, for \$450m. But the Saatchi story then

turned sour. The Bates deal was followed by a string of account losses and staff defections. Saatchi has since sapped the City's confidence with a cata City's confidence with a catalogue of catastrophes: ill-timed rights issues, senior staff depar-tures and the *folie de grandeur* of the abortive bid approach to the Midland, one of Britain's biggest hanks.

The surprise announcement this spring that Saatchi's profits would fall in the 1988-89 financial year was the final straw. The annual report, published only a few weeks before, had not even hinted at a downturn.

Suddanly, tha Saatchis lost their laurels as the advertising whizzes with the drive and the vision to create the world's leading communications and manage-ment consultancy company. Instead, they looked like two over-ambitious ad men who had made the most of a high share price, the weak dollar and the UK's liberal accountancy regulations to create an incoherent empire that they were neither able, nor willing, to control. The crux of Saatchi's problems was its failure to find – and keep

Plessey via a joint bid with Sie-mens of West Germany, indicated. yesterday that the Ferranti stake had remained intact since then. ntral man ement team to

agency was still highly profit-able, but had been hit hy a number of postponed campaigns. The problems of the management consultancy division were

Bates for \$450er

1985

kovess is WPI

1984

Saatchi had entered consultancies with grandiose plans to become a global player. It ended Hme up with an immature interna-tional network and without the resources to expand it. Some companies had suffered from the departure of senior staff. Others were burdened by over-ambitious

Saatchi has been handled about as a takeover target since the summer. The cast list of potential predators ranges from Mr Silvio Berlusconi, the Italian media magnate; to Dentsu, the giant Japanese marketing group; and Southeastern Asset Management, the obscure Tennessee investment trust which is now Saatchi's biggest single shareholder.

he consensus among London and New York ana-

the equity. Mr Manrice Saatchi is still involved in running the group, but his brother has not played an active role for some

But a bid is not expected until after Saatchi's praliminary results are published in early December. The group is thought to be in such disarray that any-one who bid before the results would, as one analyst put it, "be bidding blind".

Originally, analysts had expected an increase in pre-tax profits from £138m to more than £160m for the year to September 30. Mr Brian Sturgess at BZW in London has revised his forecast three has revised his forecast three times since the spring and is now at "an optimistic £75m". Some New York analysts are bracing themselves for as little as £60m.

In the meantime, Saatchi has to sort out its businesses. The priority is to sell the consultan-

nesses. The disposals are now expected to raise less than £200m. The group must then get to grips with its core communica-

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CANNING

GROUP

Speciality chemicals for surface finishing, bonding, sealing and lubrication, water and fuel treatment, dyeing and colouring.

Industrial distribution of electronic

components and chemicals.

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Management reveals stak

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tions interests. The chief challenge will be to restore morale – among staff and clients – which has been badly battered in recent months. This task will complicated by the intensely competitive state of the advertising markets in the UK and the US.

Saatchi has already cut costs and shed staff in London and New York. It bas reduced its worldwide workforce

reduced its worldwide workforce by 800, to 14,200 in the past year. But no one really knows quite how tough trading conditions in advertising will be next year, especially in the UK. These are the problems that Mr Louis-Dreyfus has been hired to sort out. The Saatchis first met him when they tried to bid for IMS, the market research com-nany which was canitalised at pany which was capitalised at \$230m in 1983, a year after he joined, and was sold to Dun & Bradstreet for \$1.7bn five years

Most analysts are convinced that the Saatchi brothers would be willing to sell. The Saatchis now own less than 4 per cent of

Saatchi & Saatchi: a shattered dream

Saatchi & Saatchi

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share price

1987

Alice Rawsthorn looks at how the fairy-tale success

story of the UK marketing group has turned sour

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two out of "adou panies it was talking to. All these companies, which included UK, European and US Short-term outlook, neutral to negativa; medium and long-term perspective, positive. With this concise summing up, Mr Michel Koch of Lombard, Odier reflects the current consen-

fraud.

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concerns, were "serious contend-ers," it said. BAe bought 5.71m shares .some 0.75 per cent of Ferranti'a equity - at 56p on Wednesday. BAe already held 0.33 per cent in

has been hit by a £185m (\$285m)

Ferranti insisted yesterday BAe and Thomson-CSF were only

its own right and 0.62 per cent through group pension funds. Analysts said several large investors had been buying in the market, but BAe was not an

trolled partner have asked Fer-ranti for access to information, including the special investigation by accountancy firm Coopers & Lybrand into the alleged £215m fraud committed through ISC

Technologies, Ferranti yesterday named Mr Albert Dodd to head its troubled ISC activities, replacing Mr James Guerin, the founder of ISC and Ferranti's deputy chairman since the merger, who resigned in May.

and its French

active bnyer yesterday, when Ferranti's shares rose 1½p to 58p. Shares in BAe jumped 14p to

596p. BAe's holding compares with a stake of about 2.2 per cent bought in July by Plessey. GEC, which recently acquired Wiscon via a joint bid with Sig-

define a clear group strategy and keep operating costs under con-trol. But it also faced operational problems

The advertising agencies in the US and the UK were suffering from a slowdown in advertising expenditure

In Naw York, neither the Saatchi agency, nor BSB, which had been formed through the merger of Backer & Spielvogel and Ted Bates, had really found their own identities. The London

L lysts is that there will be a bid for Saatchi, but that it is likely to come from a consortium rather than a single bidder. Saatchi could then he broken up.

Mr Berlusconi might buy the European agencies. Adia, the Swiss employment agency, could take some of the consultancies. year. Saatchi needs to sell the consultancies quickly, partly so that There might also be a number of management hny-outs. Mr Carl Spielvogel is said to be interested in buying BSB, the worldwide network he heads in New York. it can concentrate resources on communications, and partly to relieve the pressure on cashilow. Analysts have dropped their esti-mates of the value of the busi-

cies, which were put on the mar-ket in June. Saatchi had hoped to later. Mr Maurice Saatchi, who sell the division intact by the end met him across the negotiating of the year. It is now selling the businesses piecemeal and it seems unlikely that all the sales table, remembered him as "a financial genius" with "immense charm and charisma". will be completed until early next

Mr Louis-Dreyfus is seen on Wall Street as a "go-getter" who sees his Saatchi appointment as a way of really making his name in the business world. "He clearly has lots of ambition," said one New York analyst. "We shall soon see whether he has the ability to match."

LWT revises restructuring plan

By Nikki Tait in London

LWT HOLDINGS, the weekend television contractor for the Lon-don region in England, yesterday unveiled its amended proposals for a radical capital restructuring and introduction of new management incentives. The plan imme-diately ran into renewed institutional disquiet.

Under the scheme, LWT would make a substantial cash payment to shareholders taking on debt to fund this. The result would be a reduction by two-thirds in tha equity base, and a much more highly geared company. In the process, management would be given the opportunity to take a larger stake in the company. The new scheme is slightly more restrictive in terms of the

management incentive proposals than previous suggestions, and also modifies the amount and cost of the extra debt which LWT takes on.

LWT's initial proposals had generated criticism from some

institutional shareholders, wbo questioned the advantages to investors of the restructuring. Yesterday, Mr Christopber Bland, the company's chairman, said LWT had talked to all its major investors about the revised plan and was confident of their

support. A 75 per cent vote in favour is necessary. But the company's second larg-est shareholder, Pearl Assurance, said it was not convinced it should support the scheme. It still questions whether it is sensihle to substitute equity with dabt, given the uncertain economic climate; suggests there are other methods of retaining execu-tives; and points out that LWT's proposed pay-out looks signifi-cantly less attractive after tax. Its donbts were echoed Mr Ernie McKnight, head of equities at Scottish Amicable. "If any-thing, this looks less inviting than the first proposals," he com-mented. "I'm waiting for the com-

pany to come and explain why they need to do it." LWT's deci-sion not to pay a final dividend in the light of the restructuring-related pay-out was, he added, "a bit off."

LWT claims the plan is necessi-tated by the UK Government's proposals to award ITV franchises to the highest bidder provided they meet a quality threshold. It claims that the

management incentive scheme will help to retain senior manage-ment in the run-up to the fran-chise auction, while the revised capital structure is more suited

to these new circumstances. Shareholders wili receive a gross dividend of 80p plus either cash or loan notes worth 50p for each share held. This compares with 150p proposed originally. They will also get one preferred share, fully-listed, in the reorganised group for each every existing LWT share. Lex, Page 18

Lowndes in £16.9m loss midway

By Maggie Urry in London

LOWNDES Queensway, the furniture and carpet retailer, yes-terday revealed half-year losses of £16.9m (\$26.1m), just short of the £17m loss forecast when it announced a £18.5m rights issue and refinancing plan in August. The group, chaired by Mr James Galliver, was formed by the £450m leveraged buy-out of Harris Queensway in August 1988. Mr Gulliver warned that the base rate increase last week was likely to have an adverse effect on the market for furniture and carpets, which has already been badly hit by the slowdown in the housing market. When the group arranged its refinancing it said its "worst case" assumption was that the market would not get any worse. Mr Gulliver ruled out paying a dividend this year at that time.

The shares fell by %p yester-day to 15%p, where the group's

market capitalisation is £50m. Only two weeks ago 96.5 per cent of shareholders took up the three-for-seven rights issue at 20p. When the takeover in Angust 1988 went through Lowndes' stockbroker valued the shares at 100p. The group has put a temporary freeze on capital expenditure fol-

lowing the interest rate rise, although a store refurbishment programme had been positively affecting sales.

director, said: "Wa have done everything we said we would do and more. We are being frustrated by external forces." He said the group was committed to improving product ranges, service, stores and value for money. Analysts said they were sur-

prised by the stop on refurbish-ments, which they had seen as the group's best hope on the trad-

N.

ing front. They speculated that another refinancing might become necessary if sales fell fur-

During the half-year sales were £178.2m, down 10 per cent on a comparable store basis, and the operating loss was £5.2m. Interest charges were £11.7m. No comparable figures are stated because they would refer to the pre-takeover period.

The group had sold two businesses to raise £72m in cash and £16m as a non-cash consideration, and had raised £31.7m from property sales, with a further 19m likely in the second half. Debt at the end of the half-year was £198.5m. Of that, £80m was swapped to insulate the company against rising interest rates until March 1990, and £60m hedged until March 1991 at rates lower than those prevailing now. Lex, Page 18

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INTERNATIONAL COMPANIES AND FINANCE

Ciba-Geigy Wartsila Marine sales rise may be heading by 20% to to bankruptcy SFr15.9bn By John Wicks in Zurich

Marine.

per cent from 1988.

The group is expected hy

with attached warrants. · L'Oréal, the leading French

cosmetics and shampoos group, said profits before tax, investments and extraordinary

items rose 17.7 per cent in the first six months of 1989 to

the UK.

rise in net income

By Enrique Tessieri in Helsinki

20

WARTSILA Marine, the troubled Finnish shipbuilding company, may be beading towards bankruptcy following the disclosure yesterday that losses at the company amount to FM1.7bn (\$390m), double the level forecast just two months

Mr Ilkka Suominen, the Finnish minister of trade and industry, described the situa-tion as "very serious." Accord-ing to Mr Suominen, an investigation must be made into whether Wartsila Marine's management hes given misleading information about the company's financial stand-

Wartsila Marine has had a chequered recent past, and in August this year Wartsila reduced its shareholding in the division from 70 per cent to 19 per cent. Yesterday the Hel-sinki bouse suspended trading in the shares of both Wartsila and Valmet, the big Finnishin-dustrial group which also has a large shareholding in Wartsila Marine.

Wartsila yesterday announced its results for the

By George Graham in Paris

HAVAS, the leading French

advertising and media group, has reported steady first half profits, up 4 per cent to FFr463.7m (\$71m).

The group, privatised in 1987, said that pre-tax operat-

ing income rose by 57 per cent

to FFr799.8m, but that excep-

tional earnings totalled only

FFr99.6m in the first six

months of the year, compared

with FFr208.3m in the same period of 1988.

For the year as a whole, Havas said, operations already

under way meant that excep-tional items should be about

the same as last year, some

New Isona

SALES of Ciba-Geigy, the leading Swiss chemicals and first eight months of 1989. These amounted to a profit after net financial items of drugs group, rose by 20 per cent to SFr15.9bn (\$9.5bn) in the first nine months of 1989. FMk275m (\$63m). The result includes a book In terms of local currencies

The result includes a book loss of FMk437m on the dis-posal of shares in the Wartsila Marine shipbuilding division. A year ago, when the accounts incloded a big loss on ehip-huilding, there was a group deficit of FMk381m. turnover increased by 13 per cent over corresponding 1988 The upturn, which took place despite the disposal of Ciba's liferd photographic sub-

sidiary in the early months of the year, reflected sales gains in all group divisions. Pharma-centicals cales ware 25 per Wartsila's troubled shiphuilding division accounted for 44 per cent of the group turncentucians sales ware 25 per cent higher at SF4.65bn and agri-chemicals pushed ahead by 16 per cent to SF3.58bn. Dyestuffs and chemicals sales rose by 20 per cent to SF72.92bn. over in 1988. For the eight months group turnover totalled FMk22.3hn, against FMk2bn or FMk3.6hn if the marine division is included. For the full year Wartsila

Ciba described business in the third quarter as gratifying. expects net turnover to exceed FMk4bn. Group order books at the end of August totalled The group profits of at least SFr1.5bn for 1989 as a whole. FMk2.8hn. A year earlier orders stood at FMk2.5bn or FMk10.8bn including Wartsila In 1988 turnover totalled SFr17.6bn and profits amounted to SFr1.32bn.

All existing group divisions improved their performance during the eight months. But Kone doubles the main reason for the recov-ery was the removal from the accounts of Wartsila Marine.

pre-tax profits to FMk285.4m Havas foresees 27% KONE, the Finnish lifts and

crane making group, reported a 13 per cent increase in sales to FMk4.08bn (\$937m) for the first eight months of 1989. Profits, before tax and alloca-tions, doubled to FM285.4m, writes Enrique Tessieri from

Heisinki. The lift division, which contributes about 65 per cent of total profits, raised salas hy 12.5 per cent to Havas, which recorded sales 12 per cent higher at FFr3.74bm in the first half, has recently expanded with a major joint venture in the poster advertis-ing sector with Mills & Allen of FM2.72bn.

McGregor-Navire, the marine cargo unit, reported a 16.6 per cent increase in sales to FM261.9m.

stockhrokers to embark on new acquisitions, especially in Sales in the cranes division improved to FM733.5m from the publishing and audiovisual fields, using the proceeds of its recent FFr1.6bn issue of shares FM642.8m. As a result of structural

changes and rising demand, the group is expected to turn in improved profits for the whole of this year. The group's long term aim is to exceed the gross profit margins of almost 11 per cent chalked up in 1983.

Volvo and Renault pool thoughts on 1990s

Kevin Done on preliminary talks between the two motor groups

Volvo of Sweden and Ren-ault of France have suffered contrasting finan-cial fortunes during the last decade.

The shaky finances of Volvo's car operations at the end of the 1970s first drew them together with Renault both taking a minority equity stake in Volvo's car division and also providing essistance with addi-tional loans. Options were included which could have given it 20 per cent of the

Volvo car operation by 1985/86. The original deal was amh-tions in scope providing for "co-operation in research, product development and production", but the aims were never realised.

By the mid-1980s the financial fortunes of the two groups had been reversed.

Renault had collapsed into loss in both its car and truck operations, while Volvo was flourishing helped not least by bumper profits flowing in from its US car sales buoyed up by

its US car sales buoyed up by the strong US dollar. Renault was forced to retrench, pulling out of its US adventures with the sale of its stake in American Motors to Chrysler, and also pulling back from Volvo. It did not exercise its options and cold its last 9.4. its options and sold its last 9.4 per cent stake in Volvo Cars back to Volvo at the end of

1985

By the end of the 1980s both Volvo and Renault have brought their finances more firmly into order, and at least temporarily have firmer ground under their feet to consider grand strategic visions for the 1990s Speculation has mounted in

	VOLVO	
Tumover	Sta 7 bre	Senault \$24.9 bn
Profit*	\$125 bn	\$1.37 bn
Workferce	78.614	181,700
Car and truck	0.46 m	1.94 m

financial markets this week that the two groups are engaged in far-reaching negoti-ations, with Swedish press reports suggesting that the taiks could lead to an eventual marger of the two companies

Grand visions are nothing new to Mr Pehr Gyllenhammar, Volvo's chairman and chief executive, as ha has hunted for more than a decade for ways of securing Volvo's future in the face of growing competitive challenges. Previ-ous abortive moves hava

major minority stake to the Norwegian state in return for a significant share in the Norwe-gian oil and gas industry

Both groups are now earning strong profits from their Euro-pean truck operations helped by a record market in West Europe, although Renault still has problems in the UK and most particularly in the US, where Mack, its US associate, is accumulating growing

Tolvo has moved more V successfully into the US market taking over suc-cessively the heavy truck operations of White and General Motors, and is now seek-ing to make its first foray into heavy truck sales in Japan.

If the present preliminary talks between Volvo and Renmarket position represented by Volvo'e car operations, which are supported by a unique image linked to safety, reliabilault should eventually lead to a merger of their automotive operations it is in the truck sector that the new Franco-Swedish company's presence

would be most heavily felt. Daimler-Benz of West Ger-many is currently the undis-puted leader in the world heavy truck industry, but it would be overshadowed by any The two groups are in differ-ent market segments and niches, but there could undoubtedly be substantial gains to be made from shared product development and from an increased sharing of compomerger of the French and Swedish truck makers. Accordnents particularly in the execu-Swedish truck makers, Accord-ing to Daimler-Benz the West German group produced 82,000 heavy trucks last year com-pared with 51,000 by Volvo and 53,000 hy Renault Vahicules Industriels, Renault's truck tive and upper medium sectors of the European market. Renault is already the main providar of engines and gearbox components to Volvo Car BV,

Industriels, Renault's truck and bus subsidiary. RVI's strength is in its domestic market of France, and it has a good position in eouthern Europe. Volvo'e strength is in northern Europe and in the UK, but it generally has a stronger international Volvo's Dutch associate which produces the group's smaller 300 and 400 series. Renault is the weakest of the Renault is the weakest of the big six volume car makers in Europe accounting for some 10.2 per cent of the West Euro-pean market last year with sales of some L32m. Without a has a stronger international market coverage. Mr Pehr Gyl-lenhammar insisted recently that the two operations "could

second marque and facing financially stronger rivals, it has made no secret of the fact that it is hooking for alliances be complementary". Separately Volvo is one of the leading bidders to taka over Enasa, the Spanish state-owned truck maker, which it to secure its future survival in the single European market of the 1990s. owned track market, which is sees as a major opportunity to strengthen its market presence in southern Europe. A combination of the Volvo

Volvo by comparison has only around 2 per cent of the European market with Euro-pean sales of some 267,000 last A commutation of the volvo and RVI truck operations would provide an unrivalled volume base in Europe to sup-port the heavy spending on research and product develop-ment which is one the heaviest hurdens facing all of the year. In contrast to Renault it has a well-developed niche presence in the US, however, where it sold some 104,000 cars last year.

The two groups are in differ-

According to Mr Gyllenham-mar it has already funded around three-quarters of the expenditure needed for its new car range for the early 1990s – to replace the 200 series first launched in 1974 – but it will face expenditure burdens of a different order by the middifferent order by the mid-

Hard-pressed Chrysler forecasts plant closures

ler's stake in Mitsubishi. Motors of Japan, he added: "I doubt that we did much better

than break even." He noted that analysts had forecast earnings per share of between 10 and 20 cents. This compares with 50 cents a share, or net income of \$112m in the third quarter of 1988 and \$1.46 (\$341m) in the second quarter of this year. "Never in our history have

we seen the extent of price discounting that we've seen this year," Mr Miller said in Frank-

furt. Performance in the fourth over-capacity in the market as furt. Performance in the normal quarter would depend on how far this continued. "We're in a competitive doglight." Because of the poorer second

half, Mr Miller said pre-tax profits for 1989 would probably be below last year's \$1.7bn, down from \$2.2bn in 1987. Total revenues would rise to around \$40bn from \$35.5bn in 1988.

Mr Miller also said the North American car market in 1990 would be "a little hit softer than this would than this year."

JJ minijesp. A decision would He described the level of

be taken in about two months. But Chrysler was also con-sidering Portugal and France, Beyond that, he said minivans equivalent to about 20 assem-bly plants, of which half are clearly excess to current mar-ket needs." were the next probable candi-date for assembly or manufac-Noting that it cost about

burdens facing all of the world'a automotive producers.

The equation for a successful

merger in the car sector is more difficult to produce, not least because of the delicate

ity and longevity.

ture in Europe; Chrysler was talking to several companies \$250m to close a plant, he said the whole industry would have about a possible joint venture. This year, it expected to export 50,000 vehicles to to cut capacity. In Europe, he said Spain was a likely choice for the joint manufacturing facility plauned with Renault of France for the

export 50,000 venicles to Europe, with an eventual tar-get of 100,000. Mr Miller said this was roughly the crossover point "at which (local) manu-facturing becomes imperative." new four-wheel drive leisure/ utility vehicle, codenamed the

This announcement appears as a matter of record only.

12th October, 1985

NEW ISSUE

FFr200m. It said that total net income for the year should reach around FFr950m, up 27 FFr1.51bn (\$232m).

This announcement appears as a matter of record only

12th October, 1989

By Andrew Fisher in Frankfurt CHRYSLER, the US car and

truck group, is experiencing "a lousy second half" with third-quarter earnings hit by flerce price discounting in the North American market, Mr Robert Miller, the chief financial offi-orm scild protections cer, said yesterday. Mr Miller also forecast that

plant shutdowns were inevitable because of over-capacity in North America of 5.1m units a year against 2.2m four years ago. Excluding the \$1.34 a share gain in the third quarter from the sale of part of Chrys-

included steps to merge Volvo with Saab-Scania, its rival Swedish truck, car and aircraft maker, and an attempt to sell a

automotive operations. Such a move would be one of the big-gest trans-national mergers seen in Europe and would cre-ate the world's higgest truck maker. Volvo has confirmed that "discussions of a preliminary nature" are under way with Renault

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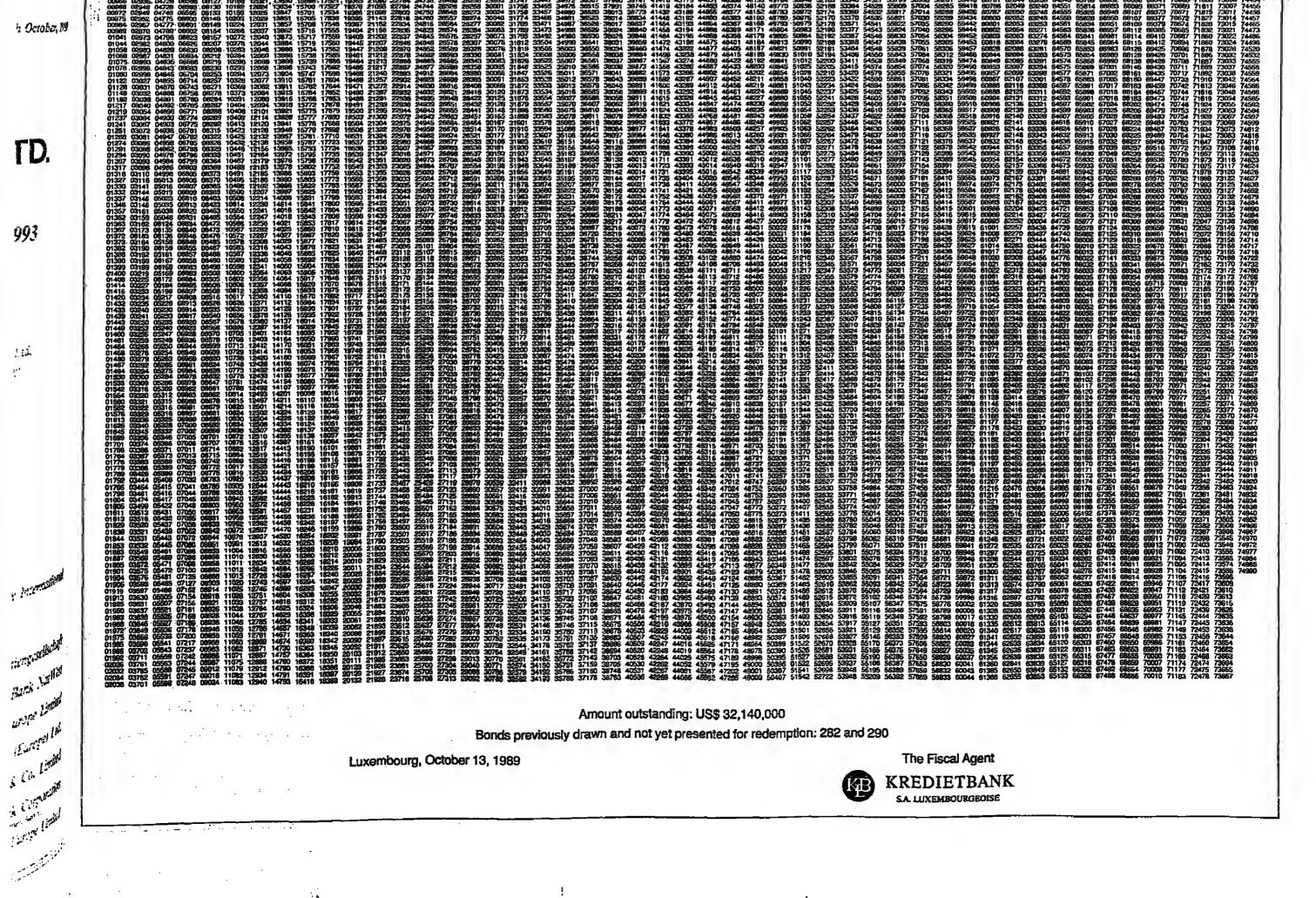
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MITSUL & CO. INTERNATIONAL (EUROPE) B.V.

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756 Grober 200

(Incorporated with limited liability under the laws of The Netherlands)

Japanese Yen 20,000,000,000

8.05 per cent. Variable Redemption Amount **Guaranteed Notes Due 1993**

unconditionally and irrecocably guaranteed by

MITSUI & CO., LTD.

Issue Price 101 1/2 per cent.

Yamaichi International (Europe) Limited Drexel Burnham Lambert Securities Limited

Daiwa Europe Limited

22

New June

Mitsui Finance International Limited

NOTICE OF REDEMPTION

MORTGAGE INTERMEDIARY NOTE ISSUER (No. 1) AMSTERDAM B.V.

£50,000,000 Mortgage Backed Floating Rate Notes 2010

NOTICE IS HEREBY GIVEN by Bank of America National Trust and Savings Association as Principal Paying Agent to the holders of the above Notes that, pursuant to the Trust. Deed dated 5th February, 1985 under which the said Notes were constituted, outstanding Notes in aggregate principal amount of £1,300,000 have been selected for redemption on 15th November, 1989 at their principal amount of £25,000 bearing the following serial numbers:

9	17	20	33	34	41	59	75	136
220	256	281	327	341	- 363		618	635
645	649	729	758	. 812	. 813	. 839	938	1009
1011	1058	1064	1147	1165	1182	1183	1184	1201
1240	1318	1414	1419	1621	1623	1626	1645	1652
1701	1702	1706	1743	1995	1996	1997		

INTERNATIONAL COMPANIES AND FINANCE

Rising productivity lifts GE 16%

By James Buchan in New York

GENERAL ELECTRIC, the big orders for its short-cycle busi-US industrial group whose interests range from aircraft engines to broadcasting, yesterday reported a 16 per cent rise in third-quarter earnings to \$815m.

The increase, broadly in line with Wall Speet's hopes, was due to greater productivity across GE's businesses with outstanding profits growth in such divisions as financial services, plastics, transportation systems and power generation. The company, which spans both capital and consumer

goods and is seen as e pointer to the outlook for US business as a whole, said growth in

Flat third

quarter at

Motorola

By Anatole Kaletsky

MOTOROLA, the Chicago based broadly diversified semi

conductor and electronics man-

ufacturer, reported flat earn ings for the third quarter

disappointing investors on Wall Street who had been bid-ding up the shares in recent

However, the relatively weal earnings were largely due to a one-time charge announced earlier this month to cover

anticipated costs of a volun

tary severance programme. Motorola reported net profits

of \$38m or 69 cents e share for the third quarter, compared with \$87m or 67 cents for last

year's corresponding three

The latest result included

the pre-tax severance provision of \$43m, which was partly off-set by a \$23m reduction in the tax charge.

Nine-month earnings totalled \$366m or \$2.82 s share,

totalied \$355m or \$2.82 a share, up 14 per cent on the \$321m or \$2.45 reported the year before. Third-quarter sales grew by 20 per cent to \$2.41hn, com-pared with a growth of 15 per cent to \$6.97bn in the first nine months of 1980

months of 1989. Commenting on the results of the company's operating segments, Mr George Fisher, president, said that communi-cations sales rose by 7 per cent while orders jumped by 33 per cent to set a new record.

Semiconductor sales grew by

10 per cent, orders were up by

10 per cent and backlogs increased by 11 per cent. The company added that the lack

of inventory build-up on the

part of semiconductor custom-

months of 1989.

In New York

months

months

nesses slowed in the third quarter, but new orders in such longer-cycle markets as aircraft engines, aerospace, power generation and medical systems were strong.

The increase in quarterly profits, which raised earnings per share from 90 cents in the 1988 third quarter to \$1.04, came on the strength of a 7 per cent rise in sales to \$13bn. At the nine-month stage, earnings were also np 16 per cent at \$2.77bn or \$3.06 a share on an 11 per cent rise in revenues to \$38.4bn

Mr John Welch, chairman of the Fairfield, Connecticut com-

By James Buchan

COCA-COLA, the world's largest soft drinks company,

pany, said: "This strong camings performance continues to reflect widespread productivity improvements as well as sales growth in a number of busi-

He added that the company's operating margin - the por-tion of sales booked as profit -rose to 11.1 per cent in the Sep-tember quarter from 9.6 per cent a year earlier, and would probably be the highest ever for the year as e whole. "GE is well en its way to a

third straight year of strong double digit earnings increases," Mr Welch said. The best performances came in GE's materials business,

Overseas side boosts Coca-Cola

up 6 per cent at \$6.72bn. The results were flattered by a special gain of \$36m, or 10 cents a share, from the sale of

where good volume increases in plastics combined with additional sales from the chemicals operations bought from Borg-Warner, and in financial services, where net earnings rose 21 per cent. Transportation systems and power generation

lso did well. In the longer-term busi-nesses, GE has booked \$6bn in orders for aircraft engines so far this year, \$4bn in acrospace orders and \$3bn in power gen-

eration orders. "GE's longer cycle businesses were particularly strong and continued to build the base for future growth during the quarter," Mr Welch said.

company's consolidated results

A bright spot in the US is Coke's Minute Maid chilled

squeezed or not-from- concen-

In contrast, the old-style fro-zen orange juice market is col-lapsing, with volume down a

May Stores to

sell off Caldor

MAY Department Stores, one of the largest retailing group's in the US, is to sell its Caldor

on higher return and faster

management led by Mr Don

growing department stores.

operation

trate juices.

third.

By James Buchan BANK of New York, the BANK of New York, the fast-growing banking group that last year acquired the irv-ing Bank, yesterday reported a third-quarter loss of \$271.3m because of big provisions against possible losses on Third World and other loans. Without the special provi-sions, Bank of New York would have reported \$118.7m is net income or \$1.60 a share.

Provisions

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would have reputed with the in-in net income or \$1.60 a share. The \$600m provision against Third World and other loans caused a nine-month loss of \$55.9m, but the company expects to turn in a profit for the full year. Without the pro-visions, earnings would have been \$354.1m or \$4.52 a share. Yesterday's results are not truly comparable to the pre-irving results of last year, when Bank of New York earned on its own \$54.2m or \$1.39 a share in the quarter and \$334.1m or \$4.52 in the nine months. But hig cost reductions since the merger have clearly in net income or \$1.60 a share.

volume in the US was flat. Mr Robert Goizueta, chair-man of Coke, suid: "The 14 per cent volume growth achieved by our international business in the third quarter demonstrates the strength of our soft drink enterprise. This momen-tum will continue to drive the

the merger have clearly improved profitability, with return on assets in the quarter at 0.95 per cent or much higher than Bank of New over the remainder of the year and into the 1990s." orange juice business, which grew 25 per cent in volume terms thanks to heavy market-ing of the fashionable fresh-

York's traditional return. Mr Carter Bacot, the bank's chairman, said: "The quarter's results reflect further cost savings arising from our mith burner continued merger with Irving, continued strong growth in lending and sustained revenues from our securities processing busi-

In making e \$400m provi-sion against Third World loans, Bank of New York is following a pattern established by J.P. Morgan last month.

With revenues and operat-ing profits strong, Bank of New York hes now made 13.5 reserves against 65 per cent of its medium-term loans to Third World governments. It has also provided \$200m against other doubtful loans.

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Ito-Yokado edges higher By Our Financial Staff

ITO-YOKADO, a leading Japanese supermarket chain, lifted first-half consolidated net profit 4.2 per cent to Y26.8bn (\$185m), although sales rose over twice as fast, by 9.8 per cent to X814.6bn.

Clarke, chairman and chief executive, and Mr Marc Bal-muth, president, and Donald-son, Luthin & Jepreirs Capital By contrast, for the parent company alone, where sales grew 8 per cent to Y614.5bn, profits kept pace. At the pretax level they were up 8.2 per cent to Y38.1bn and on a pet

By Our Financial Staff

CBS, the US broadcasting group, blamed a 12 per cent drop in third-quarter earnings per share on lower net income from its joint video cassette venture with Twentieth Centu-

ahead of company expectac-tions, and would improve through the rest of the year. The group reported earnings of \$2.40 per share in the third

Mexican company raises \$150m on capital markets

At the nine-month stage net income fell sharply to \$236.7m from \$1_11bn, taking earnings down to \$9.20, against \$48.16. Sales for the period were ahead at \$2_10bn, compared with

\$2.01h But the nine-month figure for the 1988 period was dis-torted by e gain of \$866.5m, or

\$33.70 a share, from the sales of the record operations to Sony of Japan.

in the US, is to sell its Caldor discount store operation for \$500m in cash plus assumption of \$52m in debt to a newly formed management-led com-pany, Agencies report. May had said earlier this year that it eas exploring the sale of its Caldor and Venture operations to allow it to focus on higher return and faster The company acquiring May is CAL Holdings, formed by Odyssey Partners LP, Caldor

mature US. Volume growth overseas rose 14 per cent in the quarter, with growth of 17 per cent in the European Community, due principally to increased distribution in France. Unit volume grew 16 per cent in Latin America and 10

CBS blames reverse on video cassette venture

ry-For. The company said results at its television network were

quarter, compared with \$2.72 last time after net income fell

vesterday went some way to justify Wall Street's recent backing with a 31 per cent rise in third-quarter net profits. The growth was due to the group'e continued success in the company's bottled water bnsiness. From pure operations, earnings per share were up 15 per cent for the quarter and 20 per cent for the mine months increasing sales of its drinks overseas, above all in Western nine months. overseas, above all in Western Europe. For the September quarter, earnings were \$356m on sales 8 per cent up at \$2.90bm. Earn-ings per share rose by 27 per cent, to \$1.03, because the Atlanta company is using sur-plus cash to buy in shares from stackholders. The key to the growth is Coke'e marketing overseas, where consumption per person is much lower than in the mature US.

stockholders. Earnings at the nine-month stage totalled \$950m, up 18 per

cent, with a 24 per cent rise in earnings per share to \$2.73. Sales after nine months were

per cent in Japan. In contrast,

to \$61.8m from \$69.8m, on sales totalling \$593.5m, against



INTERNATIONAL COMPANIES AND FINANCE

A shooting star from the Punjab

Abhey Oswal, the Indian entrepreneur, speaks to David Housego

the red r Ahbey Oswal, the Indian entrepreneur LVL whose agriproducts, chemical and fertiliser group is raising more money on the Indian capital markets this year than virtually any other business house in India, was almost inknown four years

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His meteoric rise has been based on a shrewd mixture of exploiting the new opportunities opened up by liberalisation and of old-fashioned wire-pulling - Prime Minister Rajiv Gandhi laid the foundation stones for his new fertiliser complex at Shahajahanpur in northern India. Opinion is divided over whether he will build an industrial empire in rapid time or fall victim to too quick a growth path. This month Mr Oswal is rais-

This month ar Uswal is rais-ing Rs5bn (\$295m) In a convert-ible debenture issue through Bindal Agro, one of his flag-ship companies, to help finance the Rs6.55bn Shahajahanpur fertiliser project. He is visiting London to drum up subscriptions from among Indians living abroad.

theres have been Earlier this year he raised more than Rs4bn to finance his purchase of the 20-year-old Chembur chemical complex in Bombay from Union Carbide of the US and its planned renova-tion and expansion. These two issues combined put Mr Oswal just behind the Reliance group of Mr Dhirubhai Ambani as the leading fundraisers in the last 12 months

tities processing With his flashy safari suits, raw bursts of laughter and making a same against Tint i S. Bank of Res te Punjabi accent, Mr Oswal was long looked on as a provincial by the financial community of Bombay and Delhi. He split from his trading and industrial

family based in Ludhiana in the Punjab seven years ago complaining they were too ammonia timid in their husiness strat-egy. He was given a company with a turnover of Rsi40m a year. By 1991, as his current projects come to fruition, he expects his group will have sales of Rs10bn.

Like many industrialists who have expanded fast, Mr Oswal hit on a simple truth. This was that the financing costs of a big project could be dramatically cut hy raising equity funds through India's newly developing capital mar-kets instead of paying 14 per cent on loans raised through the state-owned financial institutions. Aloog with Mr Ambani, Mr Oswal was thus

one of the entrepreneurs to spot the poteotial of India's vast reservoir of popular The Rs5bn issue for Shahaja-hanpur is structured so that Bindal Agro will be issuing only Esibn of shares at face value on which a dividend is due. The remaining Rs4bn will come from a premium payable by subscribers linked to the appreciation of the company's

share price. Thus with much lower servicing costs on capital than his competitors - but with similar other parameters in terms of administered prices and the cost of raw materials - Mr Oswal reckons his pre-tax profits will be double.

Mr Oswal is also using other simple techniques to cut costs. He plans to put the plant up in a record two years and to squeeze engineering costs by buying an off-the-shelf design using Snamprogetti technology. The plans will have a

capacity of 2,250 tonnes a day of ures and 1,350 tonnes of

The main weakness of the project is that the costing is based on the Government continuing with massive subsidies for fertilisers that the World Bank and others argue should be reduced.

be reduced. Mr Oswal thinks this an advantage. "Subsidies have been in place for the last 18 years," he says. "How can a government remain in power if they were removed?" He adds that without them grain mixed that without them grain prices would be pushed impossibly

high. The Oswal group was a late bidder for the Shahajahanpur complex and woo it, many believe, through back-door influence – Mr Oswal submit-ted a revised bid the day before the Cabinet committee was to reach its decision.

M r Oswal has launched his fundraising cam-paign with bold post-ers proclaiming an "Oswal gold mine." He claims that over the mine." He claums that over the last six years, the return on Bindal Agro shares - Incind-ing both the dividend and the appreciation In the share price - has risen by an average 70 to 75 per cent a year. For the future he is a little more mod-

est. He says: "I am happy if my shareholders get a minimum shareholders get a minimum return of 40 per cent a year." Other recent expansions by the Oswal group have also been carried through by defy-ing conventional wisdom. The purchase last year of the Union Carbide Chembur plant, which

had been closed for two years, cost him Rs600m. Most people thought he had paid too much

Chambur cracker, modernise it and increase its capacity. With the two sites he gets into the hargain 125 acres of prime industrial land in Bombay. Earlier Mr Oswal bought from ICI of Britain its LDPE plant at Rishra in West Bengal which was making losses because iCI was unable to obtain adequate supplies from the state of Uttar Pradesh (UP) of its raw alcohol feedstock. Mr Oswal fixed matters with the UP Government in a way not possible for the Britisb com-pany. "That was why we were interested in huying it from them," says Mr Oswal disarm-ingly. Now he claims that a plant for which he paid Rs140m and in which he invested a fur-

ther Rs15m is yielding him a profit of Rs110m a year. for an outdated plant that was **GOLDEN DUMPS GOLD QUARTERLIES** Gold p After-tex profit (kg) Sep #9 (Run) 89 .40 THE 89 me 89 Cons Moddan South Bood 0.41 (0.04) 451 262 591 0.39 302 0,45 Australian domestic pilots' dis-pute, together with late delivery from Boeing of new 747-400 long-range jumbo jets ""would adversely impact on profitabil-ity" in the current financial

These results, he added would also depend on continincrease milling rates ued market growth in the

Asia-Pacific basin, successful marketing of inbound traffic opportunities, rigorous control of costs and the impact of By Jim Jones in Johannesburg

The move was aimed at

SOUTH ROODEPOORT and losses. As a result, its pre-tax Consolidited Modifierfontein; profits have been largely the two small gold mines min-absorbed by interest payments aged by the Golden Duings; in the most recent quarters. group, intressed fight or mill. "The narrow profit margin ing rates during the September has prevented the mine from mertian

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in stand of her he twing a pattern esh i.P. Morgan hat me ith revenues and a profits strong he i York has not Qantas sees lower profits eves against E par mediam-term in rd World gorane after posting record year also providel i inst other doubtels By Chris Sherwell in Sydney

> AIRWAYS, OANTAS Australia's government-owned international carrier, has fore-shadowed reduced profitability in the current financial year

operating profit of A\$176.8m (US\$147.3m) after tax and abnormal items. This com-pared with A\$172.8m in the previous 15 months, when the ainline, changed its balance date from Manch 31 to June 30.

iges highe Our Financial St after it reported record earn-ings for the year to June. Figures released yesterday showed the airline achieved an I-YOKADO. 11 anese superanes profit 4.2 Pt 5.502 18185ml c PS TOSE OVER THE 9.9 per cent n E it colless him COLLY ALORS ER

eschange rate movements. His warnings are significant The abnormal items - prinbecause the opposition Liberal Party and National Party coaliw 5 per cetal 15 15 15 17 12 M amounted to A\$49.1m com-pared with A\$116.9m in the 15 tion has put Qantas near the ton of its list of targets for pri-WVCL LDCY BHER : to YSE. ICH HE months before. Total revenues climbed to A\$3.27bn. is emerged a E' cen: bigint. to Yesade one Mr Jim Leslie, chairman, said the result was the highest in the group's 69-year history. But he added that it "fell e: ball of Ser 227., 2 cizzin d 📾 short of plan" because inbound tourism was less than prel'as paren must The full year als dicted in the wake of the 1988 Bicentennial celebrations and Expo '88 and because the Aus-tralian dollar's exchange rate the full real us a sward, no far s.44 despite ma operation far operation far operation had remained strong throughout the year. Significantly, he warned that ininin eine uncertain market conditions a in per stant? Tes

Earnings per share (cents) Sep 89 June 88 1.1 2.1

Earnings per share estimated after tex and capital expenditure. P

Golden Dumps' mines

October, 1989



NEWISSUE

too small to be economic. By contrast Mr Oswal con-

siders the price, which included a portfolio of licences for petrochemical products, a cheap entry ticket to the fastgrowing industry. With the Rs4bn he raised earlier in the year he is renovating the plant and doubling its low-density polyethylene (LDPE) capacity from 20,000 tonnes a year to 40,000 tonnes. He is also locreasing the capacity of Chembur's naptha cracker

from 80,000 tonnes to 300,000 tonnes a year. To achieve greater econo-mies of scale and integration, Mr Oswal is at the same time planning to take over another loss-making chemical unit iocated next to Chembur. His offer of Es360m for the flac complax of Calico Printing Company of Ahmedabed, which produces PVC, is likely to be accepted. He will provide it with feedstock from the

vatisation if it regains power at the next election, expected by the middle of next year. Mr Leslie told a press conference yesterday that Qantas was currently discussing an alternative to privatisation with the Canberra Government The proposal would involve creating a separate new com-pany to which the public and investment institutions could

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ton of ore. subscribe. Some quarters ago Consoli-dated Modderfontein had to It would make loans to Qan-tas, which would be its only.

counteracting the effects of a squeeze of higher production costs and the stagnant gold prices. Neither of the two mines has Nather of the two nunes has sofficient higher grade reserves to permit an increase in overall gold recovery grades. However, the greater milling rates allowed South Roode-poort to reduce the unit cost of mining and processing each

Underground development rates have been increased to maintain available ore

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the past two quarters.

believed to be contained in an ore shoot which is likely to be probed underground soon. South Roodepoort is less affected by interest payments. Its lower unit costs allowed the mine to return to profits after generating a loss in the June quarter.

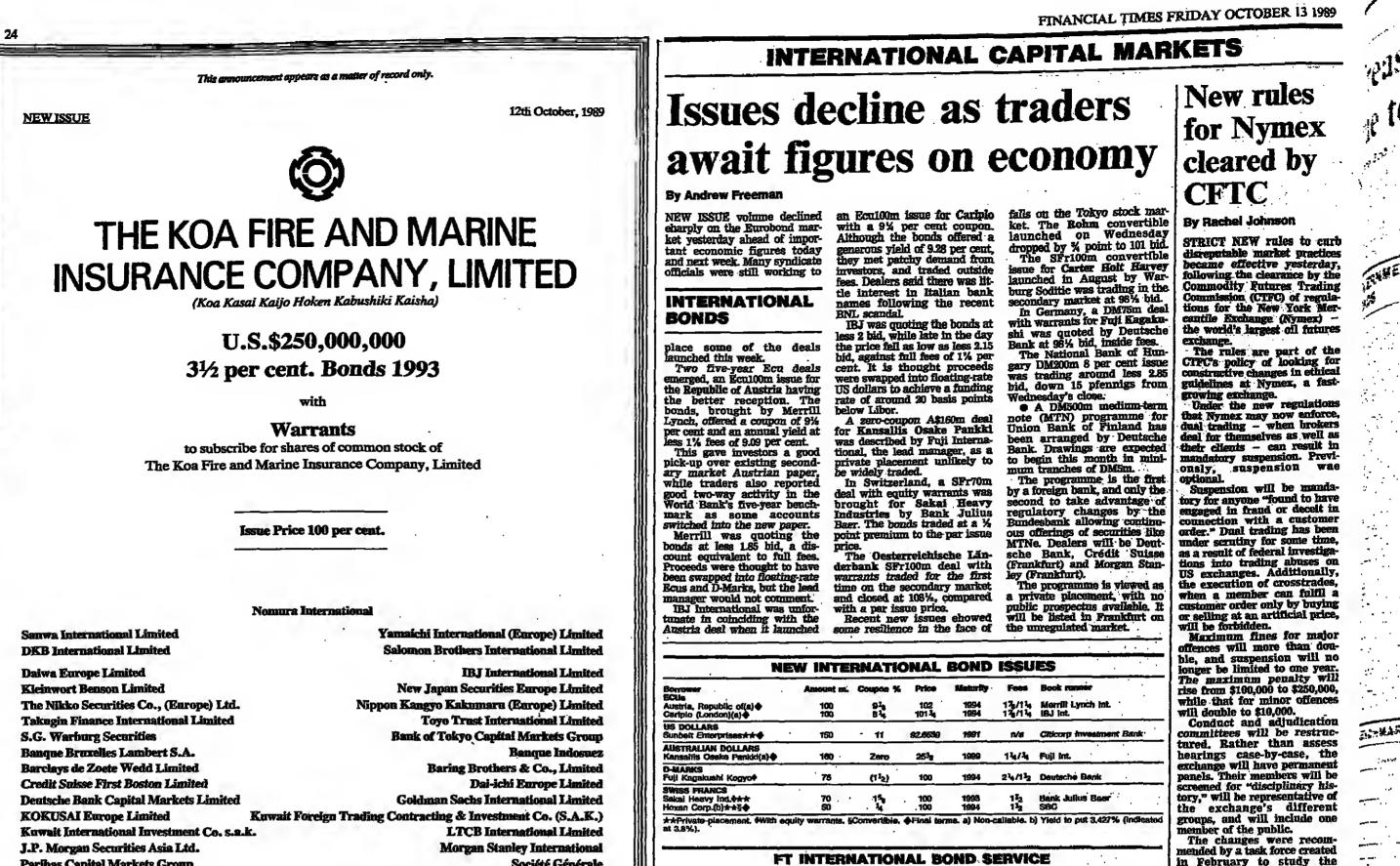
Management still hopes prof-its can be improved by exploi-tation of richer ore, which is

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AND	MANDA BURGER STATISTICS		TOTAL COMPAGNI	-	OTAL	
This announcement appear	s as a matter or record only	Wanted				
a se		Marketing	FINANCIAL POSIT At its meeting on 10 October 1989, 1			L Compagni
		Consultant	Française des Pétroles reviewed the fi Group and its parent company for the	nancial results o	of both the con	solidated
AB Indus	trikreait	For a joint venture program we require Professional with	I. CONSOLIDATED ACCOUNTS			
(Finance for Sw		sound business experience and excellent English. Reply	(F million)	1st half	Year	1st half
(Incorporated in the Kingdom o	97004	to: ITAG, P.O.Box 101204, D-5000 Cologne 1, or fax to: +49-221-235907.		1988	1988	1989
		+++0-221-23 33 UT.	Turnover Funds ganerated from operations Consolidated Group profit Minority interest	40,027 2,636 320 83	83,290 7,153 1,955 -476	51,131 5,635 2,293 -386
Swedish Krone	Dr 330,000,000		TOTAL CFP share	237	1,479	1,907
11 ¹ / ₄ per cent.	Notes 1994	HIMC MORTGAGE NOTES 3 PLC	Turnover is higher as a result of the US dollar plus the increase in the volu	na of sales.	and the strengt	thening of th
Issue Price 10	- · · · · · · · · · · · · · · · · · · ·	E150,000,000 Class A E11,500,000 Class B Mortgage Backed Floating Rate Notes	Funds generated from operations an stockholding gain put at F1,700 million attributable to rising prices. This is a re which had shown a loss of F390 millio whole year, of which the Group's shar	(Group share F1 oversal of 1988 s n in the first half	1,470 million) w tockholding me and F600 milli	/hich is overnents,
Svenska Handels	sbanken Group	Due July 2015 For the Interest period 12th October, 1989 to 12th January.	The oil exploration and production se except in the United States where the	ector benefited f	from an upturn	in prices,
penhagen HandelsBank A/S	Den Danske Bank	1990 the Class A Notes will bear interest at 15.45% per annum. Interest payable on 12th January,	Funds generated from operations at	d results for the	refining and m	narketing
mura International	Postipankki Ltd	1990 will amount to £3,894.25 per £100,000 Note.	sector showed marked recovery on th available spot finished product prices	were in fact posi	tive, despite th	ne rise in
andinaviska Enskilda Banken	Yasuda Trust Europe Limited	The Class & Notes will bear Interest at 18% % per annum.	crude oil prices, and consequently the effect of stockholding movements.	accounting resu	ilt was higher t	than the
		interest psyable on 12th January, 1990 will amount to £474,650.68 per £11,500,000 principal amount.	The "chemicals" sector, particularly	the HUTCHINSC	N group, show	vs further
n. Brand Bank A/S	BfG Bank	Agent Bents Morgan Guaranty Troat	progress.			
verische Landesbank Girozentrale	Bank Brussel Lambert N.V.	Company of New York	II. PARENT COMPANY TOTAL CFP parent company's profit	amounted to FB	52 million agai	inst
B International Limited	Girozentrale und Bank		F465 million for first half 1988 and F1.0	22 million for 19	88 as a whole.	
and the second second	der oesterreichischen Sparkassen	COUNTRY HOME ADVERTISING	This figure includes F839 million of a of F1,520 million to be received in 1989	ividends receive At 30 June 198	ed out of a tota	al
subishi Finance International plc	The Nikko Securities Co., (Europe) Ltd.	appears every Saturday in the Weekend FT.	dividends received had been F891 mill total of F1,672 million. Provisions set a	ion out of an ani	nual	· / S. /
stdeutsche Landesbank Girozentrale	Yamaichi International (Europe) Limited	For further information please	amounted to F348 million.		-	OTA
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in February to study the exchange's performance as a self-regulatory organisation. The roles and penalties intro-duced yesterday were approved by Nymex's board in August, and demonstrate the exchange's "commitment to market integrity" and its "determination to remain a leader in the area of self regu-

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lation," said Mr Lou Guttman, chairman of the board His predecessor, Mr Bill Bradt, resigned last year following a critical report by the CTFC.

Parihas Capital Markets Group Swiss Bank Corporation **Towa International Limited**

Société Générale **Tokai International Limited**

Wako International (Europe) Limited

Westdeutsche Landesbank



Elders IXL. World growth continues.

Australia's largest revenue carner, Elders IXL, continued its international expansion in the past financial year with revenue growing 1596 to more than \$A17.6 billion. Operating profit before abnormal items was up 37% to \$A615 million. representing an Earnings Per Share increase of 25%.

The Company has announced a 1 for 6 bonus issue and an 1896 increase in dividend.

Elders IXL continues to focus internationally and in the past year 56% of before tax profit was derived from outside Australia.

SIGNIFICANT EVENTS

 The joint venture between Carling O'Keefe and Molson Breweries was finalised creating Canada's No. 1 brewer with more than 50% of the market.

Elders is now the world's fourth-largest brewer.

• The minority interests in Elders Investments were purchased and the company had a successful year.

• The surprising decision by the UK Monopolies and Mergers Commission (MMC) to block Elders' takeover of Scottish and Newcastle

 The confusion surrounding the UK brewing industry as a result of the unfortunate findings in the Government's Brewing Industry Report.

Foster's Lager increased volume internationally by 17%.

ELDERS BREWING GROUP

Carlton and United in Australia had its best-ever year increasing market share by 2%, and has three of the four topselling brands. Foster's Light was launched and is already the top seller in the low alcohol segment, and has more than 5% of the total market.

In the United Kingdom, the Group was frustrated by the MMC decision but Courage produced its best-ever sales and market share figures. Courage is in a strong position to capitalise on a number of strategic options open to it despite the announcements in the Brewing Industry Report.

The joint venture in Canada, now known as Molson Breweries, was the culmination of a very successful exercise in the strategic development of the Elders Brewing Group in North America. The merged company is North America's

sixth-largest brewer and potentially one of the most efficient brewing companies in the world, with a strong platform for growth.

AGRIBUSINESS GROUP

Despite a disappointing year, the Group continued to expand around the world. The result was adversely affected by severe climatic conditions and by the strong dollar and high interest rates in Australia. The Group has a sound base in wool, beef, grain and malt and looks forward to improved profitability.

ELDERS FINANCE GROUP

Regional development by the Finance Group has significantly contributed to the year's good result. Overseas earnings, particularly Asia, Europe and North America, have more than compensated for a disappointing year in Australia. The Group will continue its strategy of operating throughout the world in niche markets with epecialist expertise and longterm client relationships.

ELDERS RESOURCES NZFP

The past year was period of major reorganisation for ERNZFP. The cost-cutting and rationalisation programmes implemented in the first half of the year have been consolidated in the second half. A new core business, the Recycling Group, was established during the year and contributed strongly. The company is now concentrating on continuing to build quality maintainable earnings.

ELDERS INVESTMENTS LIMITED

During the year, Elders Investments became a wholly owned subsidiary of Elders IXL and has developed a close working relationship with Elders Finance Group. The company has had a very successful year and maintains high liquidity. It is well positioned, in conjunction with Elders Finance Group, to take advantage of opportunities as they arise.

OUTLOOK

Elders is well placed through its international operations to achieve continued growth and increased profits in world markets.



ELD 7152

SHOWING THE WORLD AUSTRALIA MEANS BUSINESS.

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NZ Government acts to reassure **BNZ** investors

By Terry Hall in Wellington

MR DAVID CAYGILL, the New Zealand Finance Minister, intervened yesterday in the controversy over whether the Government should have sup-ported DFC New Zealand, the collapsed merchant bank, by reassuring international investors that Bank of New Zealand (BNZ), the largest domestic institution, retains full state

backing. Ris statement followed an announcement by Moody's Investors Service, the New York rating agency, that it was reviewing Bank of New Zealand's prime-1 credit rat-

Mr Caygill's statement fol-lowed the confusion that fol-lowed the Government's refusal to give guarantees to the former government-owned DFC. This bank collapsed last week, owing hundreds of mil-Hons of dollars to American and Japanese banks. Several groups of Japanese bankers talked yesterday with the govargoing that they believed their investment in DFC to have an implied government guarantee.

Mr Caygill says the Govern-ment is still the majority shareholder in BNZ, unlike DFC which had been priva-tised. The 80-per-cent holding in DFC was sold to the National Provident Fund, a pension scheme formerly run by the Treasury, and the remaining 20 per cent to Salo-mou Brothers, the US invest-ment bank. Mr Caygill said the Govern-

Mr Caygul said the Govern-ment remained the main shareholder in BNZ and its support was demonstrated by its injection of NZ\$600m (U\$\$553m) this year to help it recapitalise after the stock market crash. He said that the Government had no immediate Government had no immediate plans to relinquish this share-holding.

Moody's said its review of BNZ would focus "on the predictability of future capital support in the light of possible further deterioration in the BNZ's asset quality because of recent bankruptcies and the illiquidity of the New Zealand property market."

Another agency, Australian Batings, also said it would review the BNZ rating because of the collapse of the DFC. However, a representative, Mr Neville Norman, said he did not expect any change.

INTERNATIONAL CAPITAL MARKETS

Treasuries regain ground due to soft Fed funds rate

sions. Drezel's bond analysts

also note that, although the

Fed has not signalled an eas-

ing, it has similarly chosen not to protest the soft Fed funds

There was no important economic news yesterday and the market was positioning itself

for today's September producer prices index, which is expected to have risen by as much as 0.8 points, and retail sales for Sep-

tember, which are expected to have been roughly unchanged

MOVEMENTS IN the UK

Government bond market

closely tracked the words of the Chancellor of the Exche-

quer, Mr Nigel Lawson, at the Tory Party Conference.

speech, gilts rose & in reaction to sterling's improved perfor-

mance on the foreign exchanges. It was trading at

However, during the after-

noon speech, the market reacted disappointedly because

the Chancellor was not deliver-

ing the strong policy state-ments it had hoped for, and the

pound dropped to DM2.95.50. "When it became clear he

wasn't going to mention the

EMS, it went about three or four ticks lower," said a dealer. Gilts then came up a couple of

ticks in relief that the Chancel-

lor had announced no major

policy U-turns. Short-dated stocks finished

unchanged. For example, the 10.5 per cent Treasury due 1992

Before he gave his keynote

opened.

ment

abroad.

to cut stamp duty on domestic

borrowing to 1.5 per cent from

By Janet Bush in New York and Rachel Johnson in London

rate.

last month.

DM2.97.

US TREASURIES moved lower over the last few seshigher yesterday in response to a soft Fed funds rate which many in the market interpreted as a sign that the Fed-eral Reserve has eased policy. Market talk continues to be

GOVERNMENT BONDS

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dominated by the question of whether the Federal Reserve is already in a stealthy process of easing monetary policy or whether policy is unchanged. Yesterday, the balance of opin-ion shifted in favour of the for-

mer. In late trading, short-dated maturities, which are most directly sensitive to interest rate expectations, were as much as ¼ point higher while the Treasury's benchmark long bond was it point higher for a yield of 8.02 per cent.

The Fed continued to respond to its need this state-ment fortnight to drain substantial reserves by arranging four-day matched sales. That was interpreted by some in the market as a further sign that there has been no change in monetary policy and that the equilibrium rate for Fed funds is still at 9 per cent.

However, there are other bond market analysts who contimue to believe that the Fed is already easing gradnally. Draxel Burnham Lambert, for example, notes that the bottom end of the trading range of Fed funds has got progressively

BENCHMARK GOVERNMENT BONDS

·· ··	Coupon	Red Date	Price	Change	Yield	Week Ago	Honth Ago
uk gilts	15.500 8.750 9.000	9/92 1/98 10/06	104-03 95-19 93-26	+2/32 +3/32 +6/32	11.80 10.75 8.72	12.00 10.72 9.58	11.08 10.31 9.40
US TREASURY *	8.000 8.125	8/99 8/19	99-22 101-04	+8/32 +12/32	6.04 8.02	8.23 8.17	8.13
JAPAN No 111 No 2	4.600 5.700	6/98 3/07	95.0153 - 104.5735	+0.085	5.45 5.20	5.30 5.15	5.30
GERMANY	6.750	6/99	97,7000	-0.200	7.08	7.00	. 6.91
FRANCE BTAN	8.000	7/94 5/99	95.0631 95.2100	-0.070	9.31 8.67	9.27 8.85	8,76 8,49
CANADA -	9.500	10/96	99.35	+0.25	2.61	9,72	9,51
NETHERILANDS.	7.260	.7/99	98.4200	-	7.48	7.40	7.23
AUSTRALIA .	12.000	7/98	90.7971	-0.197	13.73	13.74	13.10

L6 per cent.

These indices are the joint compliation of the Financial Times.

ET-ACTUARIES SHARE INDICES

considers **futures** Bill opened and closed at 96% By Katharine Campbell Medium-dated 10-year stocks in Chicago crept up in yield, with the 10.5 per cent Treasury due 1999

closing at 981, from 984. SECTIONS OF the fntures There were stronger perforindustry are up in arms about mances among longer maturi-ties. The Benchmark Treasury the contents of a Bill before the US Senate setting out the terms for the re-authorisation 11½ per cent due 1003/07 opened at 1101 to close a "magnificent" 13 ticks higher of the Commodity Futures Trading Commission (CFTC), the Federal futures watchdog. at 110 Futures prices also rose - the long gilt closed seven ticks higher than it had Re-authorisation is the process by which Congress extends the

agency's mandate. This Bill will change the fundamental regulatory struc-INVESTORS WERE heginture and operational nature of futures markets," said Mr Kar-sten Mahlmann, chairman of ning to feel confident about the German government bond mar-ket again, and yesterday saw some bnying interest in lon-ger-dated stocks. the Chicago Board of Trade.

Row looms

as Senate

But that is precisely what the US Congress intends to do. Fall-out from the indictments "There is a marginally better tone to the market," said a trader. Bunds were fixed about of 46 Chicago traders in 35 to 45 lower than the previ-ous dey, and those levels remained the day's lows. The January 1999 bund attained Wednesday's high prices to yield 7.08 per cent, after its fix-ing at 712 August on wide-ranging trad-ing fraud counts, and the emergency in the soya bean pit of the Chicago Board of Trade this summer, has left the futures industry with few ing at 7.12. Renter adds from Helsinki:

friends in Washington. Among the issues that con-cern the industry is the pro-posal that futures commission A government plan to introduce e tax on corporate foreign borrowings is a retrograde step merchants (PCMs) should be which will cost compenies more than FM300m a year, according to the Confederation of Finnish Industries. liable for the activities of independent floor brokers who execate their orders in the market place and are not employees of the firm. Under the Senate The proposal to levy a 0.5 per cent credit tax on foreign borproposals customers could sue FCMs rather than the indepenrowings by companies, agreed by ministers on Tuesday and sent to the president's state council yesterday, is due to come into effect on February 1. dent brokers, even for punitive damages - a potentialiy open-ended liability. Another grievance is the requirement for a tougher standard of audit trail. The Mr Tarmo Korpela, the con-

federation's deputy director two largest Chicago exchanges are well advanced with order general, said: "Normal finan-cial markets are not familiar entry systems, but contend that the three-year timetable with such taxes. It is in some ways a step back." However, he added, "We set by the Senate for them to meet new standards is only feasible at vast expense. have been against such a credit tax, but compared to earlier plans, this is a real improve-

The battle for a tongher andit trail was fought three years ago at the last re-author-In its 1990 budget proposal, the Government had originally said it intended to levy a 1.4 sation hearings of the CFTC. The exchange got its own way when e requirement to stamp trades to the nearest minute per cent tax on borrowing Under the latest plan, it is also proposing that where a company has a foreign credit limit, it should pay 0.5 per cent tax on that limit. It also plans was relaxed - but then the exchange had more influence in Congress.

British Funds

And the Bill's proposal that the industry should help defray the costs of an increased budget for the CFTC also faces resistance.

R ather than erecting yet another skyscraper to join the existing towers Haig Simonian on the expansion in Frankfurt's banking district. strategy of Bayerische Vereinsbank, Bayerische Vereinsbank has

BV steps forward in modest style

Its new Frankfurt office. which will house its current local workforce of 400 and leave space for many more, illustrates the Munich-based bank's aim to gain prominence in West Germany's financial capital without reaching for the stars.

more modest ambitions.

Although it is the country's fifth-biggest bank, with total assets of DM163bn (\$85bn) at the end of 1988, Bayerische Vereinsbank (BV) has never appeared fully to exploit its

Despite fast expansion domestically and abroad in recent years, it still tends to be identified with its native Bayaria. Even there, it shares the limelight with the elightly smaller, bnt more profitable, Beyerische Hypotheken- und

Wechsel Bank (Hypobank). Established in 1869, BV only opened its first branch outside Bavaria in the late 1950s. "No other bank has expanded more quickly since then both in Germany end abroad," says Mr Maximilian Rackl, its 64-yearold speaker (chief executive).

It now has eround 400 branches in Germany, with most concentrated in Bavaria and the south-west. There has also been growth abroad. Last May it bought a

stake in a new joint venture bank in Moscow, and next month sees the opening of its Athens branch - a first among German banks. Meanwhile, its European netnotes work has been boosted by the acquisition of First Chicago's former Milan and Rome offices

in December 1987. And with five branches in the US, it claims to be better represented there than any of its German counterparts.

Bnot hide the continuing patchiness of its coverage. Beyond Bavaria and the south of the country, BV is rep-resented in only a handful of big German cities. And while its foreign coverage is growing, its foreign representation is still sparse for a bank of its size

This is the background to the flurry of rumours early this year that BV had decided to raise its 25 per cent stake in Vereins- und Westbank, a well-regarded Hamburg bank,

Falls 18

Same 14

West Germany's fifth largest bank big insurance company, along which has some 220 branches

German system of supervisory

boards, combined with worker

co-determination in decision

Maximilian Hackl: no worries

Moreover, just under 14 per

But with only two new

well as foreign currency Euro-

bonds. And most of BV's investment banking activities

are now centred in the city,

with a staff of around 80 pro-

LONDON TRADED OPTIONS

ence in Frankfurt.

fessionals.

LONDON TRADED options had having traded 437m shares. The snother busy session yesterday, FT-SE option traded 10,238 con-as the stock merket staged a tracts, of which 4,033 were calls

covering northern Germany. Taking over Vereins- und despite continuing talks with Westbank, the rumours ran, was to be the first step in a strategy which could include several parties. Meanwhile, new European Community rules opening the incorporation of other national frontiers to greater regional subsidiaries, such as Simon Bank in Dilsseldorf and foreign competition could threaten the bank's position in the lucrative domestic mort-Bethmann Bank in Frankfurt. Both Mr Hackl and Mr Ebergage lending business - one of hard-Rainer Luckey, his coun-terpart at Vereins- und West-bank, forcefully denied the epecnletion. Bnt while BV insisted it had no plans to alter its structure, the incident drew its key activities. Mr Hackl has no anxieties about BV being swallowed. His confidence is reflected in the fact that it has not eveo introduced voting restrictions on its shares, like some counterparts such as Dresdner Bank. The attention to some of the bank's

continuing weaknesses. The idea of taking over Ver-eins- und Westbank kicked up so much fuss it has become so much mush it has become taboo now. "There are ways to co-operate beyond taking stakes," says Mr Hackl, who insists that "neither directly nor indirectly have we made any attempt to raise our stake.

nstead, he draws attention to the close co-operation between the two, which has created benefits for both. Thus Schleswig-Holstein, the north German state, has provided BV with the highest growth in demand for mortgage lending - channelled through the local Vereins- und Westbank network - than any other part of Germany, he

abont BV being taken over As a result. BV intends to keep its subsidiaries separate. making, are powerful hin-"Our philosophy is thet it's better to operate separately when two plus two is at least drances to an outside bidder, he thinks. cent of BV's shares are held by the Bayerische Landesstiftung, four. Ideally, it will be more than four. The danger if we integrate is of the sum being a public-sector foundation. less than four."

But if integration is not on domestic branches opening the cards - at least officially - where does BV go from this year, BV's home strategy is now more directed towards the wholesale merkets, here? explaining its increasing pres-

Some observers reckon it is one of the most vulnerable Although equity business will continue to be based in Munich, the Frankfurt operabanks in Germany to being bought by a big foreign bank or domestic insurance comtion covers both domestic and Euromarket D-Mark bonds, as pany in the run-up to the liberalisation of trade barriers in 1992

Moreover, it has lagged in the current race into "Allfi-nanz" - wide-ranging financial services. There is no sign yet of a marketing link with a

When it is finished in 1992, the new Frankfurt office will house not only BV's iocal branch and regional commercial banking business, but also its investment bankers, bond business and its operations for the Deutsche Terminbörse (DTB), Germany's new financial futures and options exchange, which will open next the lines forged by most rivals,

> Mr Hackl denies that the equity business will eventually move to Frankfurt too. With the Munich Stock Exchange loceted within walking distance of the bank's headquarters, such a step would be politically sensitive.

M oreover, the split hetween bonds and shares makes business sense, he claims. The companies floated by BV tend to be regional Baverian operations. Such clients need closer and more frequent counselling by the bank than is the case in the bond market, he

Whether BV should follow the example of some other Ger-man banks - most recently Hypobank - by opening e Lon-don capital markets operation is still undecided, seys Mr Hackl: "The bank is still looking into it."

Meanwhile, BV is sticking to its European expansion strat-egy, if on a more modest scale than bigger rivals such es Deutsche Bank. Size and location mean the bank has a strong interest in neighbouring markets such as Italy and Austria, compared with the more West European orientation of some of its rivals.

The bank has already considered, and rejected, an Italian acquisition. "Prices are exorbi-tant now," says Mr Hackl So closer co-operation with a small group of Italian banks is on the cards.

Meanwhile, BV's long-standing expertise in mortgage lend-ing has meant it has also thought hard about opportunities in France and the UK. "We looked et the option of buying a building society but decided

not to." says Mr Hackl. In the end, the Bavarians reckoned they could partici-pate in the UK by buying mortgages wholesale in the market rather than having to be directly involved. Given the increasing competition in UK retail banking and the downturn in the housing market, that strategy may well be right

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

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However, the higher premium contained in some of the tild speculation stocks meent that mover there we s had been high. In talk that Elders IXI. 23 per cent stake to contracts, of which alle and 15 were bat actively traded November 420 led 870 contracts. 45,909 contracts, a 63,009 on Wednes-'s total was divided i5 calls and 18,054

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UK COMPANY NEWS

10.2% of

first close

MEGGITT, the specialist

MKGGHTT, the specialist engineering group, yesterday claimed an early success in its campaign for United Scientific Holdings, the defence contrac-tor for which it made a hostile

bid four weeks ago. At yesterday's first closing date for the offer, acceptances had been received in respect of

7.2 per cent of USH's ordinary shares and 5.2 per cent of the

Meggitt already owns 3 per

Meggiti already owns 3 per cent of USH's ordinary shares. Extending the offer for seven days until next Thurs-day, Mr Ken Coates, Meggiti's group managing director, said: "The unusually high level of acceptances and the movement in prices at this, the first clos-ing data clearly indicates the

ing date, clearly indicates the level of disaffection among

SH shareholders." Meggitt's shares closed yes-

Meggitt's shares closed yes-terday at 98p, down 3p. At that level, its partial cash alternative offer values USH shares at 148p. USH itself closed at 139p, down 7p. On September 11, the day the bid was amounced, Meg-gitt shares closed at 116p, USH elseves at 126n

preference shares.

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USH at

By Andrew Bolger

Hawker Siddeley to buy electric motors business

By Clare Pearson

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GEC ALSTHOM has agreed in principle to sell its small elec-tric motors business to Hawker Siddeley, the UK electrical and mechanical engineering group. For Hawker Siddeley, where

Mr Alan Watkins, the recently installed chief executive, has announced plans for a shake-up, the purchase under-lines the continuing position of electric motors within the company's core businesses. Hawker Siddeley hopes to

compete more effectively in the fiercely competitive market for electric motors by combining its Brook Crompton subsidiary with GEC Alsthom Electromo-

power motors. Its position in continental Europe is expected to be third. Electromotors forms only a small part of GEC Alsthom, the

biggest force in power genera-tion equipment in the Euro-"Hawker Siddeley will be able to provide greater total support pean Community, which is also involved in rail and automa-

to provide greater total support to the UK industry and achieve greater direct exports than is achieved by the two companies separately." The consideration for Elec-tromotors is not disclosed. The company employs about 1,400 people, has assets of around \$28m and seles in avonce of tion equipment. But the deal marks the first disposal made by the company in Britain since it was created last December through combining the power systems busi-ness of General Electric Com-

people, has assets of around £28m and sales in excess of £50m. Hawker Siddeley said the company's profitability currently fell short of what it saw as acceptable levels. In May, Hawker Siddeley announced the purchase of a 49 per cent stake in Elco Elettro-meccanica, an Italian volume manufacturer of small electric pany with the Alsthom subsidiary of France's Compag-Together, with sales of around £150m, they expect the new business to rank first

manufacturer of small electric

Mr Alan Watkins said:

Regal and Rivoli to merge

nie Générale d'Electricité.

among UK producers of small industrial and fractional horse-

By Vanessa Houlder

REGAL HOTEL Group yesterday announced that it yesteruly announced that it was injecting its hotel interests into Rivoli Cinemas, a "shell" company, which has, as its only trading activity, a bingo hall in Shropshire.

The merged group, which will be called Regal Hotel Group, will be introduced to the USM in three weeks time. For Regal the purpose of the merger is to obtain a quote to

help fund its future acquisitions and development pro-gramme. The company, which now has five three-star hotels - in Carlisle, Glasgow, Brigh-ton and two in Yorkshire plans rapid expansion of its Rivoli. In addition, there will hotel interests over the next be a cash offer of £39.53 per

year. The merger will also reduce Regal's gearing to around 20 per cent. In addition to the bingo hall, Rivoll had 2.18m shares in Granada group which were yesterday sold for

\$6.9m Regal incurred a pre-tax loss of £1.29m in the period from September 1 1988 to April 9 1989, which it attributed to

high interest charges and disroption during refurbishment work. Rivoli will acquire Regal in exchange for 5.69m shares of 2p each, representing 53 per cent of the enlarged share capital of

share for the shares of 50p each. This represents a 5 per cent premium over Rivoli's net asset value.

asset value. The merger values Regal at £9m - a 44 per cent discount to its pro forma net asset value. Mr Malcolm Gold, Regal's managing director, founded the group in 1986 after the sale of his previous com-pany, Dean Park Hotels, to Oneers Most Houses Queens Moat Houses, Mr Clive Marks, chairman of

Rivoli, and its trustees who together represent 71 per cant of the shares, have given irrevocable undertakings to vote in favour of the merger. Mr Marks will join the board of the enlarged group.

Beaverco undertakes reorganisation

By Jane Fuller

BEAVERCO, the USM-quoted foam, furniture and noise insu-latiou group which recently warned that profits for the six months to September 30 would be similar to those for the same period last year, has reor-ganised its divisions.

Mr John Lees, chairman and acting managing director, said that the foam division, which was under pressure from the slowdown in furniture sales, was being split into two. The

highly technical, chemical manufacture of polyurethane foam was being separated from the mechanical process of converting the foam block into

verting the loam block into products for the market. Also being split was the hig-gest division, consumer prod-ucts, along geographical lines to cover the northern and southern haives of the UK. Mr Lees said that the changes ware automated by the changes were prompted by the group's growth from turnover Lees said.

This announcement appears as a matter of record only

program a second contraction and second

of £15m in 1985 to more than

£50m now. This latter included the acquisitions of Aronstead, the garden furniture company, and the Noise Control Centre, maker of sound deadening equipment

The two parts of the group headed by these companies, consumer products and indus-trial products respectively, were continuing to do well, Mr

ten to the Singapore Securities Industry Council inquiring whether its rules on minority holdings would make it neces-sary for USH to make an offer for the remaining 35 per cent of Avimo Singapore, at a cost

of £25m. Mr Coates responded that he did not think such a requirement was at all likely, but in the event Meggitt would be prepared to bay out the minor-ity stake for £25m, drawing on the £100m credit facility it arranged before the bid began.

margins help lift LWT by 76% By Nigel Clark INCREASED advertising revenue in its television com-(17.32m), the full benefits of which would be seen next year.

pany and improved margins were the most important factors in a 76 per cent rise in pre-tax profits at LWT (Hold-ings), the independent televi-sion licence holder for the weekend in London.

Meggitt has | Advertising rise and higher

However Mr Christopher Bland, chairman, said that although advertising had been strong until the end of August, the outlook for the year to the end of December, LWT's new year-end, was flat. Prospects for 1990 were uncertain with

advertising revenue expected to improve when interest rates begin to fall. For the 52 weeks to the end of July pre-tax profit was £27.84m (£15.83m for 53 weeks) on tweets on turnover 8 per cent higher at £240.83m (£223.17m). The protax figure was struck after exceptional redundancy and retirement costs of £3m

Mr Bland said that before exceptionals the result was a record at £30.84m. He added that the results reflected the fact that LWT was now a pure television company.

There were extraordinary credits this time of £19.4m (£2.18m debits) arising from the sale of the interests in ITP, publisher of the TV Times and Century Hutchinson, Mr Bland said both stakes were sold for satisfactory prices and com-pleted the sale of the non-television activities.

Exchequer levy was £11.14m (£9.85m) and the tax charge was £11.13m (£6.62m). Earnin per share came ont at 18.9p (10.3p). No final dividend is being paid but there will be a second interim of 60p as part of the capital reorganisation. There was an interim payment

CI press bid battle hots up

By Jane Fuller

THE TAKEOVER battle between two private Channel Island companies heated up yesterday with a row over the value of the hostile bid by Gui-ton Group, publisher of the Jersey Evening Post, for Guernsey Press. Guiton's offer document pub-

gitt shares closed at 116p, USH shares at 176p. Mr Nick Prest, USH's deputy managing director, said he was not surprised by the isvel of acceptances and felt it was still vary early days. He said the sharp fall in the Meggitt price since the bid suggested that the market was not enthusiastic about its plans. Guiton's offer document pub-lished yesterday said its 102-for-100 all-share offer valued Guarnsey at £14.6m. With its share price at 250p, the offer valued Guarnsey shares at 255p, a premium - Guiton says - of 27.5 per cent. But Mr Geoffrey Rowland, Guarnsey's deputy chairman, was scentical about the value

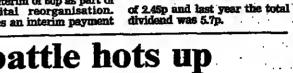
was sceptical about the value of the offer.

"As recently as April, Gui-ton's shares were training at a price below ours," he said. The offer document itself shows a rise in Guiton's share

Pennine gets teeth into new business

Pennine Optical, the Third

based A-Z, which trades as



this summer. Mr Frank Walker, Guiton managing director, said that agents shops. They would be in a better

prospects for 1990

Christopher Bland: uncertain

position both to fend off any incursions into their market from the UK and to expand managing intector, sam that this was in response to the May publication of Guiton's good full-year results, includ-ing profits up to £1.66m. Guern-sey's had slipped to £7.38,000. Guiton's annual turnover was oversess themselves. Mr Rowland said the offer was opportunistic after what he admitted had been a relatively bad year for Guernsey Press, a company jealously guarded by the islanders for 93 about £15m and Guernsey's Both companies run markets in their own shares, which are years. But this was a unique dip in profits arising from the building cost overruns, delays and business disruption caused by a difficult move to a new minimum fortune. traded infrequently and in small volumes. Guitm's case was that the two companies should join printing factory. The Guiton share price only. forces to run more effectively the many activities that they

had asset backing of 36p, whereas Guernsey's had more than £1, he said. "The majority of our shareholders want to keep Gnemsey ownership and they will take a long-term view."

Wembley is paying an initial 25.6m in cash. The balance will be paid in instalments in 1990, 1991 and 1992, subject to the achievement of profit targets. Mr Brian Wolfson, Wem-bley's chairman, said Guild

had a strong balance sheet, an excellent reputation and a

growing share of an accelerat-ing market. It was expected to

securities dealing profits. There were no such profits this

The figures were announced eight days before an extraordi-nary general meeting which has been requisitioned by dissi-dent shareholders seeking the

appointment of four new direc-tors. Rock last night posted a circular to shareholders outlin-

ing its position ahead of next

tional profit on the sale of VF

Nu-Swift improves 5.9% to £16.4m

By Andrew Bolger

NU-SWIFT, the fire protection group whose shares have been suspended since July, reported a 5.9 per cent increase in pre-tax profits to £16.4m in the half-year to June 30.

ay destructions

half-year to June 30. Turnover rose to \$221.19m (569.14m), reflecting the acqui-sition of HP Cleaning, the US building, cleaning and maintenance company, last Novem-ber. Earnings were 19.78p (18.73p) and an interim dividend of 7p (6p) was declared.

However, about three-quar-ters of the profits relate to Nu-Swift's 88.5 per cent stake in Compagnie Centrale Sicil, the French fire protection and detection group, which it has agreed to sell for £214m to a highly-leveraged acquisition vehicle, Financière Sicil.

Nu-Swift wants to shift its emphasis from fire protection to other service-related activi-

to other service-related activi-ties. It is therefore retaining HP Cleaning and hopes to develop an office cleaning busi-ness in the UK. It is also taking an initial 34 per cent holding — which could be diluted to 19 per cent — in Sich's purchaser, which is controlled by LBO France, a managed fund group, Bankers Trust, and Wasserstein Perella, the US corporate finance house. house

Nu-Swift shortly expects to be sitting on £208m in cash with turnover of £234m from its remaining businesses. The UK business is expected to generate operating profits of \$7m on turnover of \$20m. The US office cleaning business should make about £7.5m in operating profits.

The size of the cash pile is responsible for the continued snspensiou of Nu-Swift's shares. Under Stock Exchange rules, a company with assets which consist substantially of which consist substantially of cash — excluding investment companies — cannot be listed "until such time as the com-pany has a business which is able to satisfy the Committee's normal rules for listing". Mr Michael Stoddard, the

company secretary, said that talks were continuing with the Exchange. Nu-Swift hoped to be able to make an announcement before an extraordinary meeting on October 27.

Nu-Swift is 58 per cent owned by Mr Jacques Murray, its French chairman. ADT, the services group headed by Mr Michael Asbcroft, holds a 20 per cent stake.

da shareholders

Shareholders in Asda, the food

retail group, yesterday

approved the company's 5705m acquisition of 61 superstores from Isosceles, which recently won control of the Gateway

approve stores buy

enthusiastic about its plans. USH also suggested that, should Meggitt succeed in its bid, it might run into a regula-tory hurdle over USH's 65 per cent stake in Avimo Singa-pore, its Far Eastern subsid-iary. Mr Prest said USH had writ-

October 1989

price from 180p to 250p early

By Clay Harris

Market distributor of spectacle frames, is getting its teeth into a new business. It agreed yes-terday to pay £1.56m in cash for A-Z Dental Holdings, a

manufacturer of dental fittings. The acquisition of Bolton-

had in common, although be was quick to add that the Guernsey newspaper would retain its editorial independence. Apart from newspapers, other areas of similarity included printing and news-

By Andrew Bolger

WEMBLEY, the leisure and

property group, yesterday agreed to pay up to 225m for Guild Entertainment, a leading

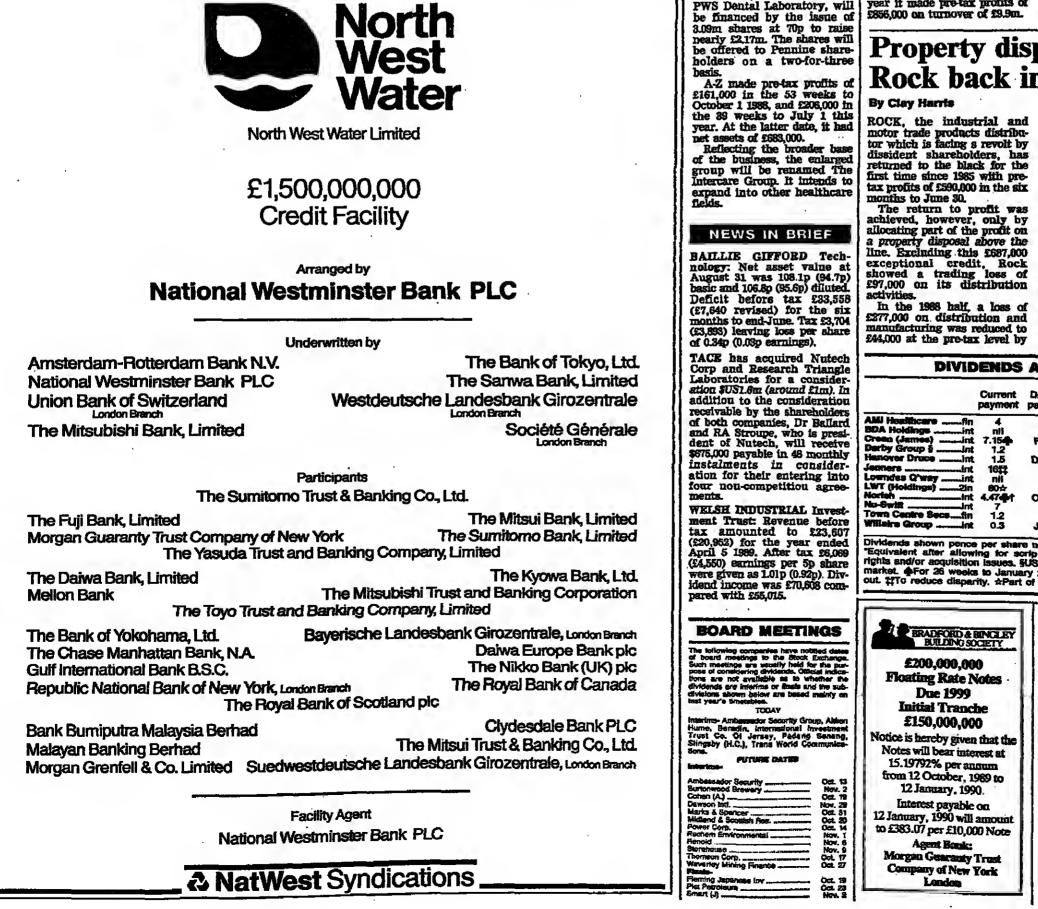
independent distributor of

films to the video, cinema and television industries.

Guild, a private company, was shid by Esselle of Sweden

in 1985. It is forecasting pre-tex-profits of £12.7m this year. Last

about £10m.



bley's profits from 1990.

time.

Property disposal puts Rock back into black

Wembley paying up to

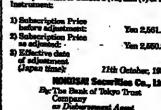
£25m for Guild Ent

Friday's meeting. Turnover rose to £3.56m (£2.57m), earnings per share of 4.89p compared with a loss of 0.42p. In addition to the excep-

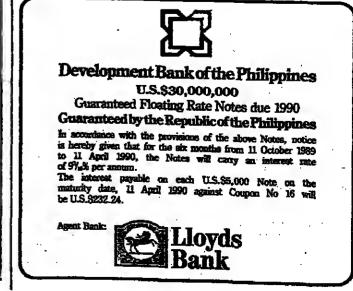
Engineering's factory, there was also an extraordinary credit of £273,000.

DIVID	ENDS	ANNO	UNCE	D	
2	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
il Healthcarefin	4		3.5	6	3.3
A Holdings	nti	-	1.5		3.5
en (James)	7.15	Feb 2	6.5	-	15.818
rby Group §int	1.2	-	-	-	
mover Druce	1.5	Dec 22	1.5	-	5.
onersint	1617		14	-	35
windes Q'wayint	nii	-	1.6	-	1.6
VT (Holdings)2in	60*	-	3.66	62.45	5.7
tritere mentered	4.474	Oct 27	3.2		ĩi
-SwiftInt	7.	-	6		15
wa Centre Secsfin	12	-	1	1.8	1.5
illaire Groupint	0.3	Jan S	0.25	-	0.75

Dividends shown pence per share het except where otherwise stated, Equivalent after allowing for scrip issue, tOn capital increased by rights and/or acquisition issues. \$USM stock. \$SUnquoted etock. Third market. \$For 26 weeks to January 28 1989. \$Hirsh currency through-out. \$To reduce disperity. \$Part of a capital reorganisation.



Dated: 18th October, 1989



food retail group. The deal moves Asda from fifth to third place in the league table of UK food retailers.

NOTICE TO HOLDERS OF

cerur Warrants (the "Warrants" to subscribe up to ¥12,725,000,000 for shares of the common stock of

KOKUSAI Securities Co., Ltd. (the "Company")

in conjunction with an issue of U.S. \$100,000,060 4% per cent. Bonds due 1983

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Boards drue 1993. Notice is hereby given as follows: The Company made an issue of U.S. \$150,000,000 boards due 1993 with warrants for issues of the second start of the second start for issues of \$10,000,000,000 cach of convert-file boards due 1995, 1997, 1998 and 1999 in the downstite markeds on 11th October, 1999. On 3rd October, 1983, the initial anheaription price per share in respect of much warrants and the initial conventions price per share in respect of such convertible boards ware determined to be No. 2,400 and Yes 2,459, respectively, which were lower than the current market price per share of such warrants and the initial conventions price per share in respect of such convertible and ware determined to be No. 2,440 and Yes 2,459, respectively, which were lower than the current market price per share of warrants. The number of shares optimary of warrants. The number of shares optimized in scordance with Clause 3(vii) of the Instra-ment dated 20th Jams, 1998 constituting the warrants. The number of shares optimized in market percent in the start of the sub-scription price relating to the Warrants was made parement in Clause 3(vii) and (v) of the Instrument:

Ten 2.561.10 Yen 2.550.90 21th October, 1989 HOICISAL Securities Co., Ltd.

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at Agend

UK COMPANY NEWS

UK growth in private healthcare reflected in turnover increase Lower interest helps AMI rise 33%

By Jane Fuller

U.S. \$50,000,000 2% per cent. Guaranteed Notes due 1991

Notice is hereby given that as a result of the issuance by Nichimen Corporation of its 30,000,000 Shares of Common Stack on 13th October, 1989 (Tokya Tane) with the indue price of Yan 732 per share, the subscription price for the above captioned Warrants was adjusted as follows: as follows: 1. Subscription price before adjust-ment: Yen 321.90 and 2. Subscription price after adjustment:

Notice to the Holders of

Warrants to subscribe for

shares of Common Stock of Nichimen Corporation

Issued in conjunction with

Subscription price after adjustment: Yen 320.60

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Soch adjustment became effective as irom 13th October, 1969 (Japan Tune). Nichimen Corporation

57: THE SANWA BANK, LIMITED an Principal Paying Agost Dated: 13th October, 1989

Notice to the Holders of Warrants to subscribe for shares of Common Stock of Nichimen Corporation Issued in conjunction with

U.S. \$100,000,000 3% per cent. Guaranteed Notes due 1992

Notice is hereby given that as a result of the issuance by Nichimen Corporation of its 30,000,000 Shares of Common Stock on 13th October, 1989 (Tokyo Tame) with the issue price of Ven 732 per share, the subscription price for the above captioned Warrants was adjusted as follows: above captolico warranta was adjusted is follows: 1. Subscription, price before adjust-ment; Yen 429.50 and 2. Subscription price after adjustment; Yen 427.80

Such adjustment became effective as from 13th October, 1969 (Japan Time).

Nichimen Corporation BT. THE SANWA BANK, LIMITED as Principal Paylon Ages Dated: 13th October, 1989

Notice to the Holders of Warrants to subscribe for shares of Common Stock of Nichimen Corporation

Issued in conjunction with U.S. \$150,000,000 4 per cent- Guaranteed Noies due 1993

Notice is hereby given that as a result of the issuence by Nichmen Carporation of its 30,000,000 Shares of Common Stock on 13th October, 1933 (Tokyo Tiene) with the issue price of Yen 792 per share, the subscription price for the above capitoned Warrants was adjunced as follows: shore captiones warrants was and as follows: I. Subscription price before adjust-ment: Yen 431,90 and 2. Subscription price after adjustment: Yen 440.10 Such adjustment became effective as from 13th October, 1989 (Japan Tane).

Nichimen Corporation By: THE SANWA BANK, LIMTED as Principal Paying Agen Dated: 13th October, 1989

Notice to the Holders of Warrants to subscribe for shares of Common Stock of Nichimen Corporation Issued in conjunction with U.S. \$200,000,000 U.S. \$200,000,000 4%per cent, Guaranteed Notes due 1993

Notice is hereby given that as a result of the issuance by Nichhaen Corporation of its 30,000,000 Shares of Common Stock on 13th October, 1989 (Tokyo Time) with the issue price of Yen 792 per shares, the subscription price for the

share, the subscription price for the above captioned Warrants was adjusted

THE UK'S increasing appetite for private health treatment was reflected in AMI Healthcare Gronp's 19 per cent growth in turnover from £109.82m to £131.03m for the 12 months to August 31. Pre-tax profits showed a 33

per cent jump to £20.91m (£15.76m), in part because of a much reduced interest charge of £1.22m compared with last year's £3.13m. Operating profit increased from £18.89m to £22.13m, and earnings per

share grew to 20.5p (18p). A final dividend of 4p is proposed making a total for the

By Clay Harris

year of 6p (3.3p). AMI was tha first private medical company to join the UK stock market, which it did in February 1988. Since then only Community Hospitals Group, a much smaller con-cern, has taken the plunge. A 65 per cent stake in AMI is held by American Medical International, the Los Angeles-based hospital company which is in the process of being taken over by IMA Acquisition.

THE RECENT weakness in the equity market took its toll on W Canning's £16.7m rights

issue. The Birmingham based speciality chemicals and indus-

trial distribution company said

yesterday that 60 per cent of

the shares on offer had been left with sub-underwriters.

Canning's cash call is the second to be hit by the fall in

Darby bucks

DARBY GROUP, tha Scunthorpe-based glass proces-sor which joined the USM last

November, has lifted pre-tax

profits 13 per cent from 5859,000 to £967,000 in the six

months to August 31. Sales

trend with

13% rise

Dr Marvin Goldberg, AMI's chief executive, said UK private hospitals were in much better shape than their US counterparts, partly because demand continued to outstrip supply, whereas in the US there was over-capacity; and partly because the National Health Service safety net meant that private hospitals in the UK were not nearly so vul-nerable to treating people who

failed to pay. AMI, which runs 13 acute care hospitals and four psychi-atric facilities, derived 76 per cent of its turnover from in patients, 17 per cent from out-pa-tients and 5 per cent from the psychiatric side, said Mr Rich-ard Abraham, financial con-

troller. In-patient admissions grew 6.4 per cent to 62,000 and the throughput was improving. On an average night 63 per cent of the beds were occupied and the average length of stay had fallen from 4.6 to 4.4 days. The trend towards more

that only 55.5 per cent of its £6.4m rights issue had been

Larger tests of investor sen-

timent will come next week

Norish declines but

receive an increased interim dividend of 4.47p (3.2p), though the gross dividend remains the

its dividend rises

taken up.

1.4

Marvin Goldberg: less vulnerable due to NHS safety net

tests being carried out without an overnight stay had pushed up the number of out-patient visits to 301,000. Another strong area was in services to companies, including screening and occupational health.

against 25 per cent at the time of flotation, Mr Abraham said. Borrowings were reduced hy £6m during the year, even though £14m had been spent on expansion, refurbishment and equipment. Mr Goldberg said expansion was continuing. Psychiatric capacity, for example, was being doubled through the opening of a hospital and the addition of a 105-bed unit to an

existing one. More generally, there were still large parts of the UK that were under-served by private facilities. On the costs side, the biggest pressure was labour which scounted for nearly 40 per cent of the total. There was strong demand for limited

nursing resources and the com-pany was already acting to avoid the looming shortage of young recruits by attracting back trained people from the home or other jobs. Part time and flexible working played an important role in this, Mr Goldberg said. See Lex

Hanover Druce

rose from £11.53m to £15.05m. The turnover figure included a \$4.7m gain from the sale of a

as additional costs incurred in

lower than last time's £2.1m.

tained at 1.5p.

Losses were 2.2p per share (earnings 10.4p). However, the interim dividend was main-

falls £34,000

into the red

Further losses at United Guarantee

By Peter Franklin

UNITED GUARANTEE, the fuel distribution, heating englneering and energy group which last year lost £3m, slipped further into the red with a pre-tax loss of £931,000 on turnover down 8 per cent to £7.14m in the six months to end-June.

This compared with a loss of £162,000 on turnover of £7.79m last time, and with losses of £3.02m from turnover of £16.77m at the 1988 year-end. UG's directors said that tha results reflected the unsatisfactory position of Instock, its engineers' supplies distributor, which lost about £800,000 in the period.

Earlier this week Mr Kojo Nyantekyl, the Ghanaian head of Crescent Africa, disclosed that he planned to take a large

stake in the group. The stake will be taken through the private family-controlled company, which trades between Africa, Europe and the US, and the move will provide UG with extra work-ing capital of £1.53m before

expenses. Crescent will subscribe for 20m new ordinary shares at 5p and existing shareholders will be given the opportunity to subscribe for a further 10.5m on a two-for-nine basis.

Crescent is underwriting the offer and if it had to take up

its maximum entitlement, would have some 39 per cent of the enlarged capital. The deal is conditional on the disposal of UG's small tools division to UK Tools, which was agreed in Septem-ber, and on the MMC waiving any requirement for Crescent to make a general offer. If the deal goes through, and subject to shareholder approval. Mr Nyantekyi will take over as chairman of UG.

The disposal of the small tools division would obviously have an effect on the fall year results, UG's directors said, hat it was too early to predict the outcoma for the vear.

After a nil tax charge losses per 5p share came out at 1.97p (0.41p losses). An extraordinary profit of £242,000 (nil) arose from the disposal of UBH (Mechanical Services).

1.1-

Suffolk board to consider bid from **Radio Broadland**

27

By Raymond Snoddy

THE BOARD of the Suffolk several hundred local and com-group, the commercial radio munity radio stations and np munity radio stations and np company controlling Radio Orwell in Ipswich and Saxon Radio in Bury St Edmunds meets today to consider a hos-tile takeover bid from its meeting residue and the second to three national commercial networks. The Suffolk board will face some ticklish problems. Four significant Broadland shareholders - Crown, Anglia Tele-vision, Eastern Counties Newsnorthsrn neighbour Radio Broadland in Norwich. The bid, launched for Broadpapers and BMAP, the

publishing group - are also shareholders of Suffolk. How-ever, only Eastern Counties and Anglia have representaland by 3i, the venture capital group, values Suffolk at £4.3m. Broadland is offering 11 of its shares for every 13 Suffolk shares and there is a partial tives on both boards. cash alternative provided by Crown Communications which cable commitments covering 27 per cent of Suffolk from Anglia and Crown. The plan is that Anglia and Crown, which owns LBC in London and has stakes prices the Suffolk shares at £12

If the deal goes through it will value the combined group at £11m.

in a large number of other sta-The initial reaction of Mr Martin Corke, chairman of Suftions, will have 42 per cent of the eplarged company. A the enlarged company. A rights issue to raise np to £1.5m is also planned. The Independent Broadcast-ing Anthority has indicated that if the shareholders agree to the takeover it is unlikely to block the deal. Broadland had pre-tax proffolk and a former managing director of the Greene King brewery, described the Broad-land offer as unsought, unwel-come and undervalued.

Yesterday he said he was reserving judgment until after ths meeting, where the first task would be to appoint financial advisers.

A previous Broadland approach two years ago -Mr Russell Stuart, managing director of Broadland, said the conched in the form of a merger - fell apart amid some local rivalry between Norwich move was partly defensive to ward off other larger predators but would also create a much and Ipswich. The bid is the latest in a

more significant group in marketing terms and enable the creation of s new split freseries of bids and merger sttempts in the commercial radio sector in advance of Govquency service covering all three franchises. ernment deregulation plans for

Savoy takes golf stake

By Richard Donkin

THE SAVOY Hotel has bought into Wentworth Golf Club in a £2.4m share swsp deal with Cheisfield, the private property

company. The Savoy acquired three of the 40 'A' shares in Wentworth Group Holdings, at \$800,000 each, giving them in total 3 per

cent of the equity. In return Chelsfield received 274,914 'A' ordinary shares in the Savoy, at 873p a share. Chelsfield now owns just under 1 per cent of the Savoy A shares.

Nomura International PLC

which placed the 40 shares among a range of international and UK investors, acted as go-between, buying the Savoy shares and re-selling them to Cheisfield.

The equity placings, which will raise £32m for Chelsfield, values the club at £80m. Wentworth was bought just over a year ago for £17.7m when AMEC, the construction and property group, sold it to Chelsfield and Benlox Hold-ings. By the end of the year Benlox had sold its 40 per cent

Broadland says it has irrevo-

its of £324,000 on a turnover of £1.5m in the year to Septem-

stake to Chelsfield for £12.5m.

share prices. Earlier this month, Lookers, the Manches-ter-based motor dealer, said Canning's shares have fallen By David Barchard from 301p on September 18, the day before the rights issue was announced, to 234p yesterday. Hanover Druce, the estate agent and property manage-The new shares were offered at ment company, yesterday reported pre-tax losses of £34,000 in the six months end-245p. The issue was underwritwhen applications close for Polly Peck Intarnstional's 2283m rights issue and British ten by NM Rothschild; Cazenove arrange the sub-underwriting on August 31. The losses compared with taxable profits of £1.16m for the same period last year. Mr Isidore Bedstone, chairman, said that after six years of increasing profits, the results were disappointing. Turnover pendent, return to the black in

the first half of 1989 with pretax profits of £227,000, against losses of £175,000 last time when there was no exception-Turnover was flat at £352,000

trading company in which Hanover Druce had an interest. The decline was blamed by the company on the slowdown in the housing market as well (£353,000). There was no extraordinary charge this time (£242,000) and earnings were 1.250 (losses 1.050) per share. Firstland and London Securias anotonal costs incurred in reducing its presence in Lon-don's Docklands. It also warned that tha full year's results would be substantially ties, the property and venture

capital group, hava modified their agreement to the extant Pre-tax profits at Norish, the refrigerated food storage and that Firstland will now acquire at 46p apiece, 3.26m of London frozen food distributor based in Securities' 6.17m shares in the Irish Republic, fell from Explaura Holdings, it will have an option for one year to acquire the balance at 50p per If1.22m to IE826,000 (£740,000) in the first half of 1989. However shareholders will

share. London Securities currently holds 2.2m ordinary (12.34 per cent) in Firstland.

Turnover rose to 1£8.02m Miskin higher but

NEWS DIGEST After tax of I£1.9m (I£1.23m) fully diluted earnings per 25p share were 20.7p (16.7p). The interim dividend was raised from 6.5p to 7.15p. The board said the group's overall trading position was satisfactory and there had been no material change in the trad-ing pattern since June.

minor surgery and diagnostic Gearing was down to 9.1 Canning rights issue hit by weak market

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 Subscription price after adjustment: Yen 771.00 191411 61500 CA

Such adjustment became effective a from 13th October, 1989 (Japan Time). Nichimen Corporati

By: THE SANWA BANK, LOUTED as Principal Paying Agent Dated: 13th October, 1989

A TALL THE REAL مع المراجع ومعالم المراجع Notice to the Holders of Warrants to subscribe for shares of Common Stock of Nichimen Corporation USA Sources lasued in conjunction with U.S. \$300,000,000

Tr Longer العديدة عربين المراجعين المراجع 4 per cent. Guaranteed Notes due 1993 ·

Notice is bereby given that as result of the issuance by Nichmen Corporation of its 30,000,000 Shares of Common Stock on 13th October, 1869 (Dokyo Tame) with the issue price of Yen 792 per share, the subscription price for the showe captioned Warcants was adjusted as follows:

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Nichimen Corporatio By: THE SANWA BANK, LINTTED

as Principal Paying Adeat Dated: 13th October, 1989

months to August 31. Sales were np 20 per cent from \$4.27m to £5.13m. Mr Michael Darby, chair-man, said that the results were satisfactory against the back-ground of increasingly compet-iifve conditions in the building industry. Although the slow-down had resulted in reduced sales of Bedbourne window and door products; the short-fall had been more than made up by higher sales of tough-ened glass products, he said. ened glass products, he said. Earnings slipped to 4.4p (4.6p) per share, though the interim dividend is 1.2p increased by a notional 12.5 per cent over what would have been paid had Darby been a

Jenners jumps by 69% at half year

public company last time.

Jenners, the Princes Street,

July 31 1989. Although the general retail-ing outlook was not favoura-ble, the company felt its returbishment should hslp to achisve another satisfactory

The interim dividend is increased to 16p (14p) to reduce disparity, and should not be taken as an indication of any increase in the total dividend for the year, directors said.

profit was £114,000 (£190,000) and other incoma added £315,000 (£164,000). Tax took £150,000 (£124,000).

Crean advances

share. The company said that the diversification programme, undertaken to offset the effects of greater competition in the food storage market, was prov-ing successful. The group was trading strongly in the second half, it said.

Clogau calls for £3m

Edinburgh, dapartment store operator, lifted pre-tax profits 69 per cent from £254,000 to £429,000 in the balf year ended

Turnover grew by 7 per cent to £11.11m (£10.37m). Trading

41% to I£8.76m

via rights issue Clogau Gold Mines, the USM-quoted holding company the subsidiaries of which are involved in mining activities, proposes to raise £3m through rights issue. The company intends to issue 64,251,250 new "A" ordi-

hie

nary shares of 1p each on a one-for-two basis. In June, Clogan paid \$10m (£5.9m) for Farromet Resources, a processor of stainless steel scrap and high temperature alloys based in Hous-

ton, Texas. The directors said that the Ferromet business continned to dsvelop strongly and required further working capi-tal of around £2m. It would also be prudent that a further fin should be available for the remainder of the group, they

Shepherd Neame

expands by 18%

Shepherd Neame, the indepen-

dant Kent-based brswsr,

(7.5p) for an 11.5p (10p) total.

the fast rail link.

Exceptionals help

Firstland out of red

James Crean, the Dublin-based industrial holding company, reported pre-tax profits up 41 per cent from 126.2m to 168.76m (17.85m) in the first half of 1989. Sales advanced 42 per cent from I£64.79m to I£92.1m.

SCHRODER INTERNATIONAL SELECTION FUND SICAV formerly TRAFALGAR FUND S.A. R.C. B 8.202 Registered Office: Luxembourg, 14, rue Aldringen

On January 31, 1989, the extraordinary meeting of shareholders of TRAFALGAR FUND S.A. (the "Fund") resolved to change the form and name of the Fund, as well as its doration into a "societé d'investissement à capital variable" (SICAV), established for an unlimited period under the name of SCHRODER INTERNATIONAL SELECTION FUND (the "Company"), of which TRAFALGAR FUND will become one of several classes of shares.

Bearer shareholders of the Fund will receive on or after 15th October, 1989, against presentation of their old certificate(s), for each old share in the FUND, 1 new share in SCHRODER INTERNATIONAL SELECTION FUND - Trafalgar Class.

Shareholders should present their old certificate(s) to:

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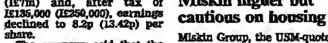
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BANOUE GENERALE DU LUXEMBOURG S.A. 14, THE AKTINGEN L-2951 LUXEMBOURG

in order to have them exchanged against new certificate(s).

Registered shareholders of the Fund will be sent a letter informing them of their new shareholding in the Company and how they may obtain the new certificate(s).

The Board of Directors



Miskin Group, the USM-quoted contracting, property and plant hire concern, lifted taxable

profits by 39 per cent from £217,000 to £302,000 in the six months to July 31 1989, on turnover ahead 31 per cent at £3.43m. Mr Jeffrey Goodman, the

chairman, warned that residen-tial development was suffering a marked downturn in activity and a note of caution was therefore appropriate in respect of this division.

Recent acquisitions of a fur-ther tool hire business and two specialist contractors would assist the growth of the con-struction division and in the next full year would contribute substantially to group profit. Tax for the period took £106,000 (£25,000) and earnings per 20p share were 2.7p (2.9p or adjusted 2.1p).

Willaire ahead 17% to £1.34m midway

Willaire Group, the environmental, electronics and indus-trial services concern, raised pre-tax profits by 17 per cent from a restated £1.15m to £1.34m for the first half of 1989. Sales grew a little less than 5 per cent to £11.7m, against

£11.19m restated After tax of £441.000 After tax of Lar, 000 (£333,000), earnings per 2p share were 0.5p (0.7p) fully diluted. There was also an extraordinary debit this time of £74,000. The interim dividend was up from 0.25p to 0.3p. The group said it continued

reported pre-tax profits up 18 per cent from £3.04m to £3.59m in the year to July 1. to see an encouraging inflow of enquiries and orders and was This cams from turnover ahead 11 per cent to £23.62m making solid progress within its markets. The integration of and the company, whose shares are traded under Stock Exchange Rule 535 (II), is pay-ing a final dividend of 8.7p recent sequisitions had been achieved without disruption and post-acquisition development had been encouraging.

Mr Robert Neame, the chair-man, said that the group had invested £7.3m in the year, **Both El Oro Mining** with 25m of this spent on pubs. Investment in the group's and Exploration up chain of Invicta Country Inns

would continue at a rate of The Exploration Group, the investments dealer which owns 49.85 per cent of El Oro Mining 22m a year, he said, and should be completed in time to benefit & Exploration, achieved a 40 per cent increase in pre-tax from the Channel Tunnel and profits from £808,000 to £1.13m Volumes rose by 2.5 per cent, mainly due to rising sales of canned Hurlimann lager and in the six months to June 30. Earnings increased to 6.34p (4.4p) per stock unit and group Mastar Brew bitter and the availability of low-alcohol assets grew to £31.75m (£27.03m).

Meanwhile El Oro, which in turn owns 44.86 per cent of Exploration, lifted its pre-tax profits for the period by 49 per cent to £1.03m (£691,000). Earn-An exceptional credit of ings per shara advanced to £487,000 helped Firstland Oil & 15.4p (10.1p) and group assets Gas, the USM quoted oil inds-to £23.86m (£22.17m).

uality comes naturally

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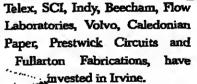
Quality premises include offices ranging from 1200 to 12000 sq ft, factories from

9800 to 40000 sq ft, and prime sites for bespoke development.

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communications network, its hardly surprising that high technology companies like DEC, Memorex - SYR



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> ment financial support. Every company, however, will find our Business Park offers a certain something of which many others are



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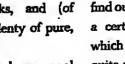
DIAL 100, ASK FOR FREEFONE IRVINE OR WRITE TO THE COMMERCIAL DIRECTOR, IRVINE DEVELOPMENT CORPORATION, PERCETON HOUSE, IRVINE BAIL 24L.

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With a large pool

quite devoid.





ADVANCE

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1992, after which it can be can-

Anglo-American's business in

LVMH

MOËT HENNESSY . LOUIS VUITTON

28

LVMH reports 60 % increase in first half net income

LVMH Moet Hennessy Louis Vuitton reported a 60 % increase in consolidated net income for the first six months of 1989 to FF 1,019 million with net sales up 25 % over the corresponding 1988 period.

Income from operations amounted to FF 2,356 million, an increase of 46.3 % over 1988. By segment of activity, income from operations progressed as follows :

by beginera or second, the	•	
	 	·

Segment In millions of FF	Income from operations	% change in income from operations	% change in net sales
Chompogne & Wines	305	+ 34.0	+ 7.1
Cognac & Spints	900	+ 50.5	+ 28.2
Luggage, Leather goods & Accessories	971	+ 48.6	+ 447
Perfumes & Beauty products	258	+ 28.5	+ 21.8
Other	(78)	NA	NA
TOTAL	2,356	+ 46.3	+ 24.9

in the Champagne & Wines segment, sales on a comparable structural basis would have increased by 15 %. The higher growth of income from operations, + 34 %, primarily reflects relatively stable grape prices included in cost of sales for the half-year period.

In the Cognac & Spirits segment, income from operations rose by 50.5 %. Sales growth was particularly strong in the Far East, resulting in a more profitable sales mix, as older quality, higher margin products continued to grow as a percentage of total sales.

The Luggage, Leather goods & Accessories segment recorded exceptionally high 48.6 % growth in income from operations in the first six months of the year. However, a more moderate growth rate is expected in the second half of the year with lower sales growth in Hong Kong, reflecting recent events in China, and lower shipments over the summer with the phase-in of the new Cergy warehousing and shipping center, near Paris.

Finally, in the Perfumes & Beauty products segment, income from operations rose by 28.5%, primarily reflecting Roc's greatly improved performance. As a result of the success of its Fahrenheit men's cologne, more than offsetting launching expenses, Parfums Christian Dior's income from operations progressed in line with the sales increase.

The consolidated financial statements of Guinness PLC showed a 34 % increase in profit before tax for the first half of 1989.

Although first half growth in net income registered an exceptional increase of 60 %, LVMH does not expect net income growth for the year as a whole to be quite as rapid.

Notice of Redemption

Avco Financial Services, Inc. 13¼% Senior Notes due November 15, 1991 Series A Cusip #053525 9G

NOTICE IS HEREBY GIVEN that, pursuant to Section 1101 of Article XI of the Indenture dated as of November 15, 1984 (the "Indenture") between AVCO Financial Services, Inc. (the "Company"), and Citibank, N.A. as Trustee (the "Trustee"), the Company has elected to redeem and will redeem on November 15, 1989 (the "Redemption Date") all the outstanding 134% Series A Senior Notes due November 15, 1991 (the "Notes") at the Redemption Price of 101% of the principal amount thereof (the "Redemption Price") plus accrued interest.

On and after the Redemption Date, the Redemption Price will become due and psyable upon presentation and surrender of the Notes with all unmatured coupons attached at the office of the paying agents listed below. In the event that any unmatured coupons fail to be presented, the amount

of the missing coupon(s) will be deducted from the Redemption Price. On and after the Redemption Date, interest on the Notes shall cause to accrue, and all coupons maturing after November 15, 1989 shall be void. Coupons maturing on November 15, 1989 should be detached and surrendered for payment in the usual manner.

BDA passes dividend as it Calfed £64.5m sale falls to losses of £0.76m

By Andrew Taylor, Construction Correspondent

BDA HOLDINGS, the London housebuilder and developer, suffered losses of £755,000 in the six months to July 31. It blamed the collapse of the housing market in London and

south-east England for a decision not to pay shareholders an interim dividend.

The group made pre-tax prof-its of £719,000 in the corre-sponding period last year. Losses of 5.6p per share compared with earnings last year of 5.1p. BDA said it had only been

BUA said it had only been able to achieve sales by offer-ing substantial discounts in the form of sales incentives and mortgage subsidies. House sales in many parts of southern England had been cut by half this year.

NEW YORK Life, which claims to be the fourth largest life

assurance group in the US, is today expected to complete the purchase of Windsor Group, a

financial services company which takes in Windsor Life, the small UK life company. No

purchase price is being dis-

By Nikki Talt

closed.

It had also written off interest amounting to £150,000 on its land bank. "We consider that in today's market it is no longer prudent to carry forward these costs." said the

group. The residential market in east London where BDA is hased has been more difficult than most. Already one pub-licly quoted developer, Kentish Property, has been placed into receivership after the sale of flats dried up in one dockland

development BDA said yesterday: "Lower unit sales have resulted in a reduction of cashflow, causing higher borrowing levels at a time of increased interest rates." If said it was trying to let

New York Life buying Windsor

Since 1978, Windsor Life has been part of British-American,

a Bahamas-based company controlled by a US-based trust, McMillen Trust, Windsor said

four commercial property developments to generate cash flow prior to selling the

UK COMPANY NEWS

"We have completed lettings on schemes at Lewisham and Chingford and have lease nego-tiations at Blackfriars and Ilford at an advanced stage. The properties will be available for sele although this may not be achieved in the current financial year."

The group said its asset value of 78p at the half year, according to internal unaudited accounts, was considera-bly higher than its share price which closed 2p up at 33p last

Sales in the first half slnmped from £4.17m to £2.88m.

Town Centre

A 16 per cent rise in pro-tan

at over £5m

152.73p, against 127.41p.

may be further blow to London United

By Eric Short

ance business of Anglo-Ameri-CALFED, the Los Angeles-based savings and loan and financial services LOS can is run by HS Weavers can is run by HS weavers (Underwriting Agencies), a LUI subsidiary, providing about 45 per cent of the insurance capacity managed by the group in what the London market calls the "Weavers pool". It is managed under a non-cancella-ble compenent expiring in April group, is palling out of the spe-cialist insurance market that surrounds Lloyd's of London, less than three years after entering it in a joint venture with London United Invest-ments, the troubled UK insurhle agreement expiring in April ance concern.

celled with 12 months notice. John Head said it was satis John Head & Partners, 2 little-known New York mer-chant bank, is buying Calfed's fied with the operating relafied with the operating reas-tionships between Anglo-Amer-ican and Weavers. But it added that it planned to hold talks about the long-term future of this relationship with London United, particularly as the intention was to develop Appelo-American's business in London market property/casu-alty insurer, Anglo-American Insurance Company, for £64.5m, in a deal likely to be

f64.5m, in a deal likely to be completed early in 1990. The deal could represent another blow to London United if it led to an end to its link with Anglo-American. Its share with Anglo-American. Its share price has plummeted from 333p in 1987 to less than 50p now, largely because of its exposure to US claims stemming from asbestos and pollution. It was also hit this year by a

Gamma Asset Management row over the revelation that some of its directors failed to disclose their large shareholdand acquired a life company in Hong Kong. Yesterday, Mr William Yel-verton, New York Life's chairings in Russell Reinsurance Services, a US company which had extensive business dealman and chief executive, said that the Windsor deal would help position the US group ings with LUL At the moment the insur-

John Head & Pariners, run by Mr John Head, a former managing director at Morgan Stanley, the investment bank, provides specialist investment provides specialist investment banking services to the insurance and insurance-related industries. It says one of its primary activities, through Head Insurance Investors, is buying controlling interests in insurance companies and companies providing services to the insurance industry.

Rapid growth in first full

year at Midland Life

By Eric Short

MIDLAND LIFE, the life assurance subsidiary of the Midland Group, reported rapid growth in new business during the first full year of its opera-tion to August 31 1969. Sincle premium business

Single premium husiness amounted to £138.7m, with the land Life's regular premium business arises in connection company claiming a 4.5 per cent share of the single pre-mium life assurance business in the second quarter of 1989.

A to per tent fibe in protat profils from \$4.33m to \$5.02m is, reported by Town Centre Secu-rities, property investor and developer, for the year ended June 30 1989, Tax took \$1.61m (\$1.52m) and Certainly the company had considerable success with the Midland Investment Bond with sales of £50m and the Midland earnings per 25p share came to 3.65p (3.05p). A final dividend Growth and Income Bond, launched in April, where sales have also reached £50m. of 1.2p was proposed making a total of 1.8p (1.5p). Net assets increased to Regular premium business was also buoyant for the year,

Deal leaders of larger management buy-outs in the UK

Due to a computer error, this table appeared in an incomplete form in the survey on Management Buy-Outs

protection. reaching £13.6m without any

am

with the group's mortgage business. Almost two-thirds of new Midland mortgages are backed by Midland Life poli-cies, either a unit-linked endowment or a protection contract.

Telephone

01-799 3333

01-726 4141

01-407 2389

01-583 5090

01-631 3883

01-248 4000

01-728 5559

01-245 6911

01-234 5678

01-382 1000

031-226 4814

01-831 6464

01-638 5858

01-782 9829

01-836 7766

01-488 1212 01-606 632

01-480 5000

01-928 7822

01-623 8000

01-248 4275

01-280 2800

01-260 9911

01-626 3434

041-226 3131

01-628 6366

01-831 7747

01-721 2000

01-236 6090

01-379 5010

01-374 1798

021-200 2244

01-265 1147

As yet, the life company does little regular premiums savings business. However, it recently launched its flexible life plan providing a mix of savings and

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benefit from the personal pen-

sions boom during the first

months of 1989. Personal pen-

sions were successfully mar-keted by Midland's unit trust

A considerable part of Mid-

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sidiaries were disposed of first. New York Life already has a small interest in London through Gamma Advisers, a fund management company owned jointly with Credit Com-mercial de France. Its other

yesterday that the trust needed to dispose of its holding in British American, and it had been decided that it would be easier to do this if certain sub-

ness, a unit trust arm and Windsor Home Loans, are put at some £150m. The company says that annual profits are

Windsor Life was formed about 25 years ago, and has total assets of around £108m. Total assets of the Windsor Group, which also takes in an investment management busi-

with a view to moving into the European market within the next decade. The Far East and Europe, he suggested, were the two principal areas where the US group saw scope for oversees expansion. New York Life claims to rank fourth in terms of pre-mium income within the US life insurance industry, with total assets standing at over

recent foreign expansion has been in the Far East, which it \$43bn. has recently set up Jepan

Ordinary and convertible

Almost half Norton Opax acceptances go for cash

By Andrew Hill

around fim.

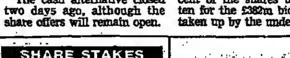
SHAREHOLDERS controlling nearly half the votes in Norton Opax have opted to accept the cash alternative to Bowater Industries' recommended offer for the specialist print and

packaging group. The cash alternative closed

.....

preference shares representing about 48 per cent of Norton's votes will be exchanged for cash. As a result some 10.3m new Bowater convertibles, 10.7 per cent of the shares underwrit-

ten for the £382m bid, will be taken up by the underwriters.



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Kredierbank, S.A. Luxembourgeoise **43 Boulevard Royal** PO. Box 1108 Luxembourg

October 13, 1989

AVCO FINANCIAL SERVICES, INC. By: Citibank, N.A. as Trustee

Citibank, N.A.

Citibank, N.A.

Paris, France

(Switzerland)

Bahnhofstrasse 63

(061) 20 20 20

Switzerland

Germany

Citicenter

Neue Mainzer Strasse 40/42

D-6000 Frankfurt/Main I

19 Le Parvis, La Defense 7

Citicorp Investment Bank

8021 Zurich, Switzerland

Aeschenvorstadt I (CH 4002)

Swiss Bank Corporation

NOTICE

Under the United States Interest and Dividend Tax Compliance Act of 1983, any payment made within the United States, including payments by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds if payees not recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-8 in the case of non-U.S. persons or an executed IRS Form W-9 in the case of U.S. persons. Those holders who are required to provide their correct taxpayer identification on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of U.S. \$50. Please, therefor, provide the appropriate certification when presenting securities for payment if payment within the United States is sought.

	_				ties, raised his holding to 4.78m shares (25.43 per cent) with the
GRAN	ΙV	ILL	E	To das Heitlerryd GMAC Two same Basteric Continuen.	acquisition of 175,000. Vert (Jacques): Directors hold ings: On September 15 Mr A
SPONSORE: High Low Company 343 295 Ass. Brit. Ind. Ordinary 38 28 Armitage and Roods 210 149 Bardon Group Cr. Prof. SED 125 105 Bardon Group Cr. Prof. SED 126 Bray Technologies 110 105 Brankill Cav. Pref. 110 105 Brankill Cav. Pref. 104 100 Brenshill 8's Wiley C.C.R.P 305 285 CCL. Group Corlinary	Price - 342 - 30 - 175 - 109md - 55 - 105 - 104 - 288	CURIT Gross Change div (p) 0 10.3 0 -2 4.5 0 5.9 0 11.0 0 14.7	IES Yield * P/E 3.0 9.2 2.5 17.0 6.1 1.0 6.9 7.5 10.5 10.5 5.1 3.6	Series 1998 Sares On October 16, 1999 Initian of corporats from the Asset Backed Cartification will be marited to a distribution. Lased on the cartification of Cartification for each ordered USI 1990 Data in 1 Destifications of Cartification is in 1 Destification of Cartification of Cartification is in 1 Destification of Cartification of Ca	Green disposed of 125,000 ordi- nary at 348p each. His total holding now stands at 2.75m (29 per cent). Mr J Cynamon has disposed of 125,000 ordi- nary at 348p. His total also stands at 2.75m. Vivat Holdings: Mrs SP Roter has disposed of 125,000 ordi- nary, and is now intersted in 2.36m (5.71 per cent). Westminster Scaffolding:
176 163 CCL Group 11% Conv. Pref	. 220 . 110 . 3.0 . 1.25 . 126 . 116 . 320	+2 14.7 0 7.6 0 10.3 0 - 0 8.0 0 3.6 0 -	8.6 3.4 13.2 9.4 6.3 7.3 3.1 13.5	of my yues. Trustee	Friends Provident Unit Trust Managers - Stewardship Income Trust hes acquired 25,000 ordinary, bringing the holding to 525,000 (5.05 per cent).
158 98 Robert Jeskiss 467 365 Scruttons 300 270 Torday & Carlisle 117 100 Torday & Carlisle Carlisle 122 92 Trevian Holdings (USM) 149 106 Unistrut Europe Core Pref 395 355 Veterhard Drug Co. Ltd 370 327 W.S Yeates	. 377m; 300 110 . 97 . 149m; 380	0 10.0 0 18.7 0 9.3 0 10.7 -1 2.7 +1 93 0 22.0 0 16.2	63 5.7 50 100 31 105 9.7 - 28 104 62 - 5.8 9.4 4.9 27.6	YORKSHIRE BUILDING SOCIETY \$10,000,000 Floating Rate Subordinated Notes due 1999 In accordance with the terms and	Whitegate Leisure: Invest International Holdings holds 6.9m shares (5.07 per cent). World of Leather: Baillie Gif- ford & Co has reduced its inter- est to 500,000 ordinary (6.15 per cent) with the disposal of
Securities designated (SC) and (USM) are do ISE. Other securities listed above are dealt. These securities are dealt in strictly on a m Limited nor Gramilie Darles Limited are an "These securities are dealt on a restricted b	n subject to the Latebed bargain i Writet anakers in g	rules of TSA basis. Neither Granvi hese securities	1	conditions of the notes, notice is hereby given that for the three months period from October 11, 1969 to Jenuary 11, 1960 the notes will carry an interest rate of 15.875 pct (including the margin of 0.75 pct).	100,000. Youghal Carpets: PS Allen has acquired a beneficial interest in 30,785 7% per cent cumula- tive preference shares (20.52 per cent).
Granville & Co. Limited 77 Manual Screet, London E1 8AF Telephone 01-488 1212 Member of TSA	77 Ма G	Granville Davi mell Street, Londo Telephone 0 Member of The IS	on El 8AF	The coupon amount so calculated payable on January 11, 1990 will be \$4,001.37 for the denominations of \$100,000.	Yule Catto: Kuala Lumpur Kepong has acquired 1.5m ordi- nary. The total holding is now 24.32m (29.33 per cent).

SHARE STAKES Daks Simpson: Mr Alan Diamond, husband of Mrs SM Diamond, has sold 1,000 shares their joint holding to 77,000 shares (7 per cent). This cl fies a disclosure which published in Share Stakes Tuesday. Seacon Holdings: Mr Chri pher Roth, chairman, has 100.000 ordinary at 145 share. He now holds 3. shares (54.75 per cent). Smiths Industries: Mor Grenfell Group is intereste 23.21m ordinary (9.72 per ce Spear (JW): Allied Entert ment Financial Services acquired 30,000 ordinary, ing its holding to 885,116 (1 per cent). Also PN Harris : KBS Crowhurst (Spear fan trust) now hold 812,154 of nary (16.68 per cent - prev. holding was 20 per cent). Spectrum Group: Sepon No nees has bought 1.12m o nary (6.47 per cent). SPS Consultancy Group: M has disposed of its benef (9.15 per cent). The Archit tural Trading Company is n beneficial holder of the 475,500 ordinary. Tibbett & Britten Grong Group (and 3i) has an inte in 3.38m ordinary (10.3 Triplevest: Kleinwort Ben Investment Management reduced its holding to 295 capital shares (4.92 per ca with the sale of 4,300. Union Discount: Sir Ron B ley has, through IEP Sec ties, raised his holding to 4. ares (25.43 per cent) with quisition of 175,000. rt (Jacques): Directors I s: On September 15 M een disposed of 125,000 o ry at 348p each. His to ding now stands at 2.7 per cent). Mr J Cynan s disposed of 125,000 or ry at 848p. His total ands at 2.75m. at Holdings: Mrs SP H disposed of 125,000 o y, and is now interster om (5.71 per cent). stminster Scaffoldi ends Provident Unit Tr inagers - Stewards ome Trust hes acquin 00 ordinary, bringing ding to 535,000 (5.05 itegate Leisure: Inv ernational Holdings ho n shares (5.07 per cent). rid of Leather: Baillie & Co has reduced its in

kes on Christo-	Sole	Number of deals Joint	Total	Total value Em	Average Value £m	Addresa
as sold 145p a Bank of Boston 3.51m	2	0	2	54	27	S9 Victoria Street London, SW1H 0ED
Bankers Trust Company	12	1	13	1,792	138	1 Appoid Street, Broadgate London, EC2A 2HE
sted in Capital	7	0	7	154	22	Pickiords Wharf, Clink Street London, SE1 9DG
tertain- Candover Investment	11	9	19	1,183	62	8-9 East Harding Street London, EC4A 3AS
ry, lift-	1	1	2	55	28 -	21 Cavendish Place
6 (18.18 Charterhouse	12	5	17	2,204	130	7 Ludgate Broadway . London, EC4V 9DX
family Chase	1	1	2	107	54	Woolgate House, Coleman Street London, EC2P 2HD
revious CIN Venture Managers	3	2	5	. 895	179.	Hobart House, Grosvenor Place
). 1 Nomi- Citicorp Venture Capital	9	9	15	383	26	PO Box 199, Cotton Centre
n ordi- County NatWest Ventures	11	1	12	380	32	Hays Lane, London, SE1 2QT 12 Throgmotion Avenue
meficial Edinburgh Financial Trust	o	2	2	62	31	London, EC2P 2ES 14 Melvile Street
rdinary rchitec- Electra inv Trust	1	7	. 9	954	118	Edinburgh, EH3 7NS 65 Kingsway
is now Fleminos	2	0	2	127	64	London, WC2B 601 25 Coptheli Avenue
Engline & Colonial Ventures	2	0	2	24	. 12"	London, EC2R 7DR 6 Laurence Pountney Hill
interest Giobe Inv Trust	1	1	2	53		London, EC4R OBL
0.3 per Granville	7	0	7		27	4 Temple Place London, WC2R 3HP
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295,737	1	1	2	19	10 ·	Vestry House, Greyfrians Passaga Newgate Street, London, EC1A 7DA
r cent) Hambro Magan	1	1	2	295	148	41 Tower Hill London, EC3N 4HA
a Brier- ³⁴ Securi-	54	7	21	683	42	91 Waterloo Road London, SE1 9XP
4.78m Kleinwort Benson	3	2	5	262	52	20 Fenchurch Street London, EC3P 3D9
Capital/Merchant Bank	5	0	5	214	43	40-66 Queen Victoria Street London, EC4P 4EL
s hold- Mr A Mercury Asset Management	3	1	4	2,639	660	33 King William Street London, EC4R 9AS
0 ordi- s total Midland Montagu Ventures	7	1	8	397	50	10 Lower Themes Street London, EC3R 6AE
12.75m MIM	1	э	4	104	28	11 Devonshire Square London, EC2M 4YR
0 ordi - Murray Johnstone al also	1	2	3	37	12	7 West Nile Street
Phildrew	6	o	e	195	33	Glasgow, G1 2PX 14 Finsbury Square
0 ordi- Prudential Venture Managere	. 0	4	4	342	86	London, EC2A 1PD Audrey House, Ely Place
sted in Salomon Brothers	2	2	4	530	133	London, EC1N 65N 111 Buckingham Palace Road
Iding: Scandinavian Bank	1	1	2	53	27	2/5 Cannon Street
rdship Schroder Ventures guired	8	1	10	378	38	London, EC4M 8XX 20 Southampton Street
ng the SPHG Foulty Ventures	2	o	2	68	34	London, WC2E 7QG 4 9roadgate
05 per SUMIT	1	1	2	32	19	London, EC2M 7LE 12 Newhall Street
Invest holds Unity Trust	2	0	2	33	17	Birmingham, B3 3ER
at).	21	2				1 Carilsle Avenue London, EC2N 2ES
s inter- None	16	0	23 15	1,788 620	78 39	
15 per Eliminate joint deals		(32)	(32)	(2,504)		
sal of len has Notes: (1) This and other tables to with total funding of ov	178	32	210	14,894	71	

i funding of over C19m (with allowance for 1981-85 inflation). Lik M50e i rgs and UK financed offshore M80a. vick McLintock of the deal leaders of the 210 UK MBOs sin with total f (ii) The following institutions have led only one deal:

bros, Hill San Sapel, Lowe Fil thread Harshall Morrill ors, Standard Cha

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THE PROPERTY MARKET

The Hallfar Building Society, lender to the Property for the Dock-lands development at Burrell's HOW insurers share the risks What, has one minor consola-tion. It had taken out insur-ance on the top slice of its loan. This should mean the Halifax is not at risk for the

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Burrell's Wharf is a residential development. But the principle of insuring property. loans, which originated in the residential sphere, has caught on rapidly among lenders for commercial schemes. It is not a widely publicised market. But winery publicised market. But neither is the insurance simply a layer of comfort for property lenders. It has become an inte-gral part of the financing of many commercial develop-ments. This is not without danger if the commercial market

The principle is very similar to the mortgage indemnity polto the mortgage mammity pol-icies that many house purchas-ers are required to buy for a one-off, payment. At its own risk the building society is pre-pared to lend up to, say, 75 per cent of the value of the home. If the hurser wants a larger

whole £26m it had advanced.

Take a scheme costing £10m. Take a scheme costing silom. Normally, bankers, would be prepared to loan up to 70 per cent of cost as senior debt. The developer, himself usually has to put in the remaining sam as equity to provide a cushion for the lenders. Alternatively, he may be able to raise part of the

may be able to raise part of the f3m as mezzanine debt. Commercial mortgage insur-ance or CMI may provide an alternative solution. Many bankers are happy to lead 85 per cent of project cost pro-vided they are not at risk for the slice of the loan between their normal 70 per cent and the 85 per cent celling. So, in return for an un-front payreturn for an up-front pay-ment, an insurance company guarantees this portion of the loan. The developer reduces has the billing society is pre-pared to lend up to, say, 75 per cent of the value of the home. If the buyer wants a larger loan, the building society requires an insurance company guaranties for the portion over guaranties for the borrower of the ban the building soci-ety cannot recover the whole of its loan from the proceeds of selling the house; the insur-ance company pays, up for

selling the house; the insur-ance company pays up for losses above that original 75 per cent level. Translate the principle to an office development and you have a powerful financing tool.

Year to

Month o

By Michael Brett

complex property financing packages - has been attractive

exposure. If Eagle Star is also treading business in a commercial propmore cautiously in the comerty boom which has seen mercial development field, as bank lending for property almost treble to £270n in two the property market cools, there are - in Mr Buxton's view - still plenty of good deals to be done in the financyears. Rising property values help to reduce the risk to the insurer. Over this same twoteas to be cone in the mann-ing of commercial investment properties. Premiums for guar-anteeing investment loans are not vastly different from those for development finance. The risk is lower on a revenueyear period Mr Bon Buxton, financial services manager at Eagle Star Insurance, reckons that the volume of loan insurthat the volume of loan insur-ance business for commercial property has risen five times. Eagle Star is by far the largest player in the business. CMI was a natural development from its indemnity policies on residential mortgages. It has enabled Eagle Star to spread its risk more evenly across the property spectrum and there producing property than on a development, but it runs for longer: perhaps five years com-pared with two or three.

pared with two or three. Eagle Star lays off part of its own risk by reinsuring it, and the emerging commercial prop-erty loan reinsurance market is seen as essential to the growth of CMI itself. Original business comes mainly from the banking lenders - the insurer needs confidence in the banks that set up the loans in the first place. And there is one kind of business the banks are pushing Eagle Star's way It's fisk more evenly across the property spectrum and there have so far been very few claims relating to commercial schemes. Residential develop-ment is currently an area of concern — it was Ragle Star which insured the Halifax loan on Burrell's Wharf — and here the group is seeking to junit its

Capital Growth (%)					
Retail	Office	Industrial	All Properties		
9.8	23.4	26.1	17.6		
	4.4	. 7.3	3.6		
0.5	0.9	24	1.0		
	Retail	Retail Office 9.8 23.4 1.6 4.4	Retail Office Industrial 9.8 23.4 26.1 1.6 4.4 7.3		

that is relatively new: its business is channelled to "ground-up" insurance, where Eagle Star, but there are six or "ground-up" insurance, where the whole loan is guaranteed, so other UK composite insurers not merely the top slice. The rationale lies in the loan syndication process. A total guarantee substitutes the covewho take on CMI business as a nant of the insurer for the

minor part of their operations. Since the risk on much CMI business is spread through the insurance market, SRS num-bers among its strengths the ability to set up the reinsursecurity provided by the prop-erty. It is a far easier proposi-tion for a lead banker to sell down, particularly to overseas banks with no special expertise ance (often with European insurers) before presenting a package to the lead insurer.

intermediary which builds some form of insurance into many of its financing struc-tures. It has been working with insurance broker Willis Faber to bring some standardisation in to what it saw as a pretty chaotic market offering policies that were frequently "woolly" in their terms and conditions. Woolgate supplies the property expertise and Wil-lis Faber the insurance broking know-how.

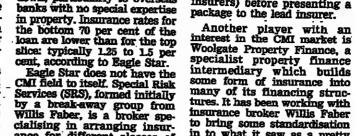
The danger in any form of loan guarantee - and the lead-ing brokers and underwriters are aware of it - is that it might encourage the original lenders to be less scrupulous in evaluating the project The one thing the emergent

Conventional Finance **Dackage using** development finance Insurance Developer Developer puts inputs in: 3**0**% 15%

Putting insurance to work

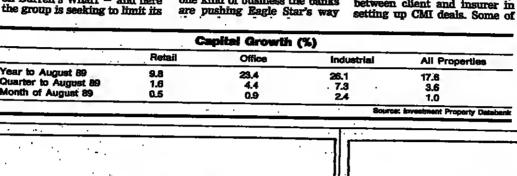
CMI market so far lacks is experience of bad years as well as good ones in the commercial property market, to test its pre-mium levels and its evaluation of individual risks. With premi-ums now estimated at around erty market does not bring a £40m a year, total loans few shocks

insured are probably flon a year or more - significant even in the context of the UK



cialising in arranging insur-ance for different classes of intangible risk. As well as designing credit enhancement for pooled residential mortgages, it acts as intermediary between client and insurer in setting up CMI deals. Some of





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COMMODITIES AND AGRICULTURE

LME lead price pushed to eight-year high

By Kenneth Gooding, Mining Correspondent

market helped push prices on the London Mstal Exchange yesterday to the highest level for eight years. Traders said there was grow-

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ing concern about the tight-ness of supplies in Europe dur-ing the peak winter period of demand from battery producers, who use more than 60 per cent of the available metal.

"There is potential for a shortage of physical metal in the fourth quarter," according to the metals team at the Bar-clays de Zoete Wedd financial services comm

services group. Mr Neil Buxton, an analyst with Shearson Lehman Hutton's mining team, said there was a growing feeling that the problems at Samin's Porte Vesme plant in Sardinia, closed in August after a boller explosion, might take longer

By K.K. Sharma in New Delhi

AS PART of a better deal for

Indian farmers announced by Mr Rajiv Gandhi, India's Prime

Mi ratio Gatanii, inna s Frine Minister, yesterday, the Gov-ernment has raised the mini-mum support prices for paddy, lentils, oilseeds and cereals such as millet and maize. The announcement of a

series of steps to benefit farm-ers was made with an eye on

the coming parliamentary elec-tions which must be held before the middle of January,

when the present five-year par-

The rise in minimum sup-

port prices varies, hut is

roughly 5 per cent for most items. These will be the prices

at which government agencies will procure agricultural prod-ucts after the summer crop is

harvested during the next few

Mr Gandhi said agriculture

would be given the "higbest priority" in the Eighth Five

Year Plan for the period

1990-95. To improve farmers'

earnings, wage costs as well as and vegetables.

Fury over waste dumping

liament ends.

weeks.

Deal for Indian farmers

is pre-election strategy

NERVOUSNESS in the lead than expected to solve and it might not be back in action until February or March.

Porte Vesme is officially due to reopen early in January. It

produces 84,000 tonnes of lead a year, or roughly 2 per cent of non-communist world supyesterday, Lead previously reached an Suffolk.

Lead previously reached an eight-year high on August 30 after news of Samin's problems reached the market. Then, as yesterday, the LME sterling price was also influenced by the strength of the US dollar against the pound. The price of lead for immedia The price of lead for immedi-ate delivery on the LME rose

by £9.25 a tonne to £482 yes ter day following a similar rise on Wednesday. Three-month metal, which was up by £5.25 on Wednesday, added another £6.75 yesterday to end the day at £475.25 a tonne.

the cost of labour input would be made part of the method of

computing the cost of produc-

industries, an extension and

infrastructure package is being worked out for the develop-

ment and processing of fruit

A strong farmers' lobby has

tion when fixing prices.

Seeds.

By Bridget Bloom, Agriculture Correspondent RHIZOMANIA, the soil-borne fungus which attacks sugar beet, has been found on a farm in north Norfolk, the British Ministry of Agriculture said

Rhizomania

discovered

in Norfolk

sugar beet

The outbreak is the first in Britain since 1987, when the disease was discovered on a farm near Bury St Edmunds,

Then the outbreak was contained at the farm on which it occurred and officials hope that by the application of similar quarantine measures, par-ticularly affecting the trans-port of both beet and soil, the north Norfolk outbreak will

also be contained. The rhizomania virus - the beet necrotic yellow virus - is carried by the otherwise harm-less soil fungus, polymixa betae. It was first detected in sonthern Europe in the lats 1950s and has spread north since, sometimes resulting in yields as low as three tonnes an acre compared to averages of 12-15 tonnes.

of 12-15 tonnes. There is no method of con-trolling the disease once it has infected beet, although some progress has been made in controlling the soil borne vec-tor and varieties resistant to the disease the bolt

to the disease are being sought. The new outbreak, at a farm

been active in India for the near Aylsham, was discovered as a result of the ministry's regular programme of testing fields for the disease, officials past few years and yesterday's incentives are designed to win their support. Other benefits for farmers announced by Mr Gandhi include more centres for pro-

said yesterday. Britain's farmers, who pro-duce some 1.4m tonnes of the curement, expansion of storage EC's 14.5m tonnes of refined beet sugar, have long feared the advent of the disease, which is considered endantic facilities and improvement in credit facilities available to farmers. A special credit of Rs1bn (£37.4m)is to be distribin parts of continental Europe. However, officials say the uted through co-operatives and commercial banks. risk is not great provided tough restrictions, including a

Measures to increase agricul-tural productivity include bet-ter irrigation facilities, recla-mation of saline land and the ban on imports of suspect soils on vegetables such as potatoes, are rigorously mainintroduction of higher quality To encourage agro-based

Agricultural loan to Turks

By Jim Bodgener in Ankara

A CREDIT for \$20m (£12.9m) HUNDREDS of students 20,000 tribal people who live demonstrated yesterday out- along the river. from the International Agri-culture Development Fund (IFAD) to In a petition to Mr Rabble rds the \$50m Mus-

Oil prices stronger as Opec works on quotas

By Steven Butler

OIL PRICES have risen by about \$1.50 a barrel following the meeting two weeks ago of ministers from the Organisation of Petroleum Exporting Countries.

Although prices moved down immediately at the close of the meeting, when Opec made a fresh display of old fashioned discord, signs of significant moves to boost output by Opec members have yet to appear, and demand is continuing at a strong pace. The price of North Sea Brent

crude for November delivery yesterday rose by 32% cents to close at \$19.075 in European trading.

Nonetheless, many industry observers anticipate at least a mild weakening of prices later in the year, and opinions vary widely about the first quarter of 1990, when the demand for Opec production is expected to fail as consumers draw down stocks built up for the winter

Opec is producing roughly 22.5m barrels a day, which most analysts believe is approximately what the mar-

6.5m b/d, compared to a pro-duction quota of 5m b/d. The scheme is to be financed from tion capacity to 10m barrels a day by 1995, Reuter reports from Dabai, quoting regional bankers and industry analysts. all reve • British Petroleum has

ket requires, although proba-bly too much to realise the Opec price target of \$18 a bar-rel for a basket of selected crudes. Mr Joseph Stanislaw, of Cambridge Energy Research Associates, estimates the call on Opec crude to be between 22 5m and 22m b/d 22.5m and 28m b/d.

SAUDI ARABIA plans to

spend \$15bn in the next six

years to raise its oil produc-

However, some analysis put the call on Opec crude some-what lower. Merrill Lynch, the US broksr, for example, believes Opec should produce no more than 22m b/d and is therefore risking a bont of price weakness in the uear term.

These problems could become more severe in the first quarter when many analysts expect the call on Opec crude to fall to only 21m b/d. Not

only is this significantly below current production, it is only 500,000 b/d above the current Opec production ceiling, which was raised at the September

Current Saudi sustainable

oil output capacity is about

was raised at the September meeting to 20.5m b/d. "It still doesn't give you a whole lot of flexibility to solve the quota problem," says Mr Stanislaw. Proposals which are being discussed bilaterally between the Once members involve a

the Opec members involve a promise of higher prices for several smaller Opec producers, including Nigeria, Vene-zuela, Indonesia, and Algeria, in exchange for disproportionm exchange for asproportion-ate quota increases to be given to Kuweit and the United Arab Emirates, while other big Gulf producers' quota shares would stay at roughly the same level.

November 25, even if they do not in the end prevent reachraised its estimate of recover ing a new quota accord. able reserves at the Ula field, Mr Humphrey Harrison, an in the Norwegian sector of the North Sea, by 90m barrels to 420m barrels. BP operates and analyst at Kitcat & Aitken,

has a 57.5 per cent interest in

the field.

analyst at Kitcal & Aitken, believes that the Opec mem-bers have a reasonable chance to sort out these problems, even in the absence of a crisis atmosphere induced by a price collapse, because the smaller Opec producers are desperate

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for revenues. "I think the comments about extreme gloom and doom in the spring next year are politically naive," says Mr Har-TISOIL .

There are, as ever, dissenters from this view. Analysts at Hoare Govett believe Opec is only capable of taking decisive corrective action during a cri-sis, and that in the mean time ais, and that in the mean time continuing excess capacity over the call on Opec crude (the degree of which is widely disputed among analysts) means that for at least several years Opec will face a continu-ous battle to maintain discious battle to maintain discipline, producing alternato bouts of euphoria and gloom on the oil price outlook.

While 1m b/d may be enough to play with to satisfy most countries' demands for quota

countries' demands for quota increase, and the market may be able to live with 21.5m b/d in the first quarter, there are fears that prices could be con-siderably weaker should some countries, particularly the UAE, violate its production quota by a wide margin. "The fear is that the price impact won't last long enough to make a difference," says Mr Stanislaw.

Stanislaw. This would make it difficult politically for some of the smaller producers to accept a cut in their quota shares, if not actually cuts in production, and these fears will at least overhang the scheduled Opec ministerial conference on

Chinese cotton industry gets in a tangle Lynne Curry on production problems faced by the world's biggest producer

producing cities. Other areas received only 40 per cent of their cotton requirements. The cotton shortage has resulted in instances of abuse

in textile mills. There have been cases where some suppliers charge higher prices for lower grades of cotton. In an effort to streamline the

industry, the Government is closing down the smaller, inef-ficient mills ontside the big state-run producing centres. In addition to difficulties

the cotton for themselves and generate value-added products for export, analysts said. "Intewith the mills, the Central Government is expected to rior provinces don't want to have problems paying farmers in cash for their crop. Cotton is then get rich off them," one western observer noted. Some, like Anhui, have hig weaving and spinning capaci-ties, and if cotton is sold else-where cannot meet their own the year's last major harvest and is one of the biggest annual expenditures the Agri-

coltural Bank of China has. "The current situation is very serious," one foreign trader said. "Some experts are needs. According to the Chi-nese press, there have even been instances where bricks have been found in cotton shipafraid there is not enough money from the banks to pay ments to prevent the cotton

Last year, the Government paid IOUs to disgraphied farmers for their harvests of wheat, ing provinces are Henan, Anhui, Jiangsu, Hebei, and Shandong. The impact of the cumury's tight supply on its tastile mills - in cash, although the Govern-has been severe. While the state attempts to meet 60 per able to pay them. Analysts said, however, that while there might be isolated incidents of refusal to hand over the cotton, farmers are too dependent on the state supplies of fertiliser, diesel oil, and other inputs to stop delivery altogether.

YABEANS 5,000 bu min; cents/801b bushe

Previous' High/Low

last year's 4.2m tonnes, well below the record outpot of 6.2m tonnes in 1984. Since then, production has stagnated at a little more than 4m With production at a near plateau and domestic consump-

tion soaring, cotton exports are likely to be only a fraction of recent levels, said western agricultural experts. China is expected to export Im bales in the 1989-90 (August to July) marketing year, down from 1.4m bales in 1988-89, according

ton importer.

exporter, bot this year it will be an importer," one western diplomat said. "China will not

significantly contribute to the

international market and this

higher than expected."

will keep world cotton prices

This year, analysts forecast cotton production is likely to remain about the same level as

F OR THE first time since the early 1980s, China is facing the prospect of once again being a major cot-THE 1989-90 supply of cotton is expected to total 113m bales, down 5m bales from last season, according With autumn crop harvestto the International Cotton ing beginning in September, western analysis say the coun-try is likely to experience a

Advisory Committee, reports Reuter from New serious shortage compounded York. by difficulties over whether farmers will be paid in cash. "China used to be a net

> zero to 755,000 tonnes in 1987. "China is such a big producer and such a swing coun-try," one analyst said. "It has gone from being a big importer to a big exporter and back to being an importer."

Although it is the world's biggest cotton producer, China exports less than the US or Pakistan, according to 1988-89 USDA statistics, China sells cotton primarily to Hong Kong, Japan and Singapore, but tex-tile and garment manufacturers in these areas have already been hit as China has cut back its cotton exports.

China's declining production results from a variety of fac-tors, the must algolificant of which is the low state pur-chase price. Flanted cotton acreage has been cut this year as farmers have switched to

tion. The price of fertiliser, in particular, has exploded as shortages have developed. At the same time, the world mar-ket price has risen substan-tially and the Chinese state price has lagged behind, ana-brate seid

lysts said. Cotton's strong production increase between 1982 and 1984 occurred at a time when prices were rising and the country's economic reforms were well under way. Since then, the market has tightened (it was never entirely free) and the sale of cotton is heavily con-

cotton may be a record increases in production in high in 1989-90, the cotton 1990-91.

Even with a rise in out-put during 1990-91, however, consumption should be strong in the next two years and that could keep prices above the average level of recent seasons.

group said. The decline in world production this season resulted from poor weather in some countries. The season's rise in prices could World consumption of lead to substantial

trolled by the state. Farmers are unable to sell cotton on the free market as they do with other crops. While the Government stipalates that its quota must be filled first, provinces are allowed to retain up to 70 per cent of any excess that is pro-duced, one western analyst said

ernment offices against plans for one of the country's biggest copper and gold mines to dump waste into the Fly River , Reuter reports from Port Moresby. Protestors said the Government's recent approval of the dumping by the Ok Tedi mine

was a death warrant for the

side Papua New Guinea gov-

Namaliu, the Prime Minister, the students threatened to block the river unless the

dumping was stopped. The Government two weeks ago granted permission for the mine to dump up to 150,000 tonnes of waste a day into the river. tion

to the US Department of Agri-**Bingol provincial development** culture. The decline in exports is a project was signed up in

Ankara yesterday. The project covers the provi reversal of the recent trend. In sion of highways, deve 1980, Chinese cotton imports water and agricultural totalled 898,000 tonnes and resources, together with live-stock and handicraft promothen fell to a fraction of that in the mid-eighties. Meanwhile, exports climbed from almost

more profitable grain crops and fruit and vegetables. "Cotton can't compete in

WORLD COMMODITIES PRICES

terms of the value it gets compared to other crops," one western diplomat said. While the state did raise the purchase price, it was not enough to cover costs and rising infla-

Nonetheless, provincial policies and practices often hinder delivery of cotton to state-ron factories, particularly those in big cities. Cotton producing provinces now want to keep

cent of the mills' needs, the People's Daily, the official communist party newspaper, reported that in the first seven months of this year, the state was able to supply only 55 per cent of the cotton promised to Peking, Shanghai, and Tianjin, China's three major textile

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supply coastal provinces which.

where, cannot meet their own

from being used elsewhere.

China's major cotton grow-

LONDON MARKETS

COPPER prices recovered Wednesday's losses on the LME as shortcovering emerged after news that Magma Copper had declared force majeure on some cathode deliveries. Prices were also helped by market talk that between 5,000 and 7,000 tonnes is expected to be shipped out of LME warhouses to the US this week in order to alleviate supply tightness. Three-month nickel dipped to a new one-year low of \$9,850 a tonne (\$4.51 a lb) in morning trading before recovering on influential cash buying and currency factors. Coffee prices advanced on the back of firmness 1 spot November, which added £43 to £739 a tonne. Dealers said the large open position in November, curre some 20,000 lots out of a total of 53,272, highlights the possibility of a technical squeeze as there are many uncovered ehort positions. SPOT MARKETS Crude oil (per barrel FOB) + or -Dubel Brent Blend W.T.I. (1 pm est) \$16.10-6.25q +0.10 \$19.05-9.10q +.325 \$20.40-0.45q +0.05 **Oll prod** NWE prompt della ry per tonne CIF) + or \$210-212 \$185-186 \$101-103 Premium Gasol Gas Oil Heavy Fuel Oil +4 +8.5 \$155-150 +1 um Argus + 07 Other +1.76 +4 +3.40 +1.15 Gold (per troy cz) Silver (per troy cz) Platinum (per troy cz) Palladium (per troy cz) 510c \$482.65 \$136.50 \$1820 1365a-40.5c 480o lum (free market) (US Producer) JS Producer) (free market) +45 21.92 la Lumpui 379.50 80 4 C +1.0 Tin (New York) Zinc (US Prime Western) -1.45" +9,44" -0.01" Cattle (live weight)† Sheep (dead weight) Pigs (live weight)† 114.52 163.06p 106.28p London daily sugar (rkw) \$349.2y London daily sugar (white) \$318.2y Tate and Lyle export price \$340.0 -0.5 Bartey (English feed) £112.5x Malze (US No. 3 yellow) £124.0 Wheat (US Dark Northern) £123.5
 Rubber (spot)♥
 56.50p

 Rubber (Nov)♥
 59.25p

 Rubber (Dec)♥
 60.00p

 Rubber (KL RSS No 1 Nov) 230.0m
 56.50p 69.25p \$475.0) \$315.0 Coconut oil (Philipp Paim Oil (Malaysia Copra (Philippines) \$310q £167q \$1.95c ibeans (US) n "A" index 6050

£ a tonne unless otherwise stated. p-s nts/lb. r-ringgit/kg. y-Oct/Nov. z-Oct/Dec Jan/Mar. v-Sep/Oct. w-Oct. q-Nov. z-Jan FebtMeat Commission average fatstock prices change from a week ago. VLondon physical market, SCIF Rotterdam, **4** Bullion market close, m-Malaysian cents/kg.

	Giose	Previous	E/loan High/Low
Dec	744	748	746 726
Mer May	719	725	728 711 735 719
Jui	741	748	748 782
Sep	756	785	759 753 785 776
Mar	807	805	805 796
_	MRT: 5958 (77491 John c	f 10 tonnes
ICCO	Indicator (prices (SDF	is per tonne). Dali 93) :10 day average
price for C	for Oct 11 ct 12 851.11	835.96 (836.	.93) :10 day averag
COPT		ton POX	£/tont
	Close	Previoue	High/Low
Nov	739	696	759 700
Jan	697	682	700 882
Mer	704	685 700	705 656
May Jul	715	717	718 708 780 710
Sop	745	735	745 737
Nov	782	753	746
ICO #	ndicator of	10es (US c	ents per pound) fo
Det 1	1: Como. a	Eliv 56.76 i	58.95). 15 day ave
	4.60 (65.26)		
<u> </u>	Lend - R	en POX	(5 per tonne
Ray	Close	Previous	High/Low
Mer	308.60	308.80	308.80 304.80
Aug	297.80	301.40 295.80	303.20 299.00 295.60 294.80
Oct	268.40	295.80 266.20	267.00 264.60
Dec	265.00	284.00	200.00
a hije		Previous	High/Low
Dec	385.00 384.50	396.00	385.00 384.10 384.50 388.50
Mary	383.50	386.00	
			364.50 382.50
Aug	381.50	362.00	391.30 389.50
Aug			
Aug Oct Dec Turno	381,50 370,60 364,00	382.00 372.00	391.30 388.50 370.50 368.60 364.00 361.50
Aug Oct Dec Turno White	381,50 370,00 364,00 Yer: Raw 2183 (1461	382.00 372.00 1943 (2497	391.50 388.50 370.50 388.50 384.00 361.50 jiots of 50 tonnes
Aug Oct Dec Turno White Paris-	381,50 370,00 364,00 Yer: Raw 2133 (1461 White (FF	382.00 372.00 1943 (2497)	391.50 388.50 370.50 388.50 384.90 361.50 jots of 50 tonnies wj: Dec 2490, Ma
Aug Oct Dec Turno White Peris- 2506,	381,50 370,00 364,00 Yer: Raw 2133 (1461 White (FF	382,00 372,00 1943 (2497)) 7. per .tom Aug 2572, (391.20 388.50 370.50 388.50 994.00 961.50 3645 of 50 tonnies wj: Dec 2490, Ma Dct 2440, Dec 2385.
Aug Oct Dec Turno White Peris- 2506,	391.50 370.60 364.00 Wer: Raw 2133 [1461 2133 [1461 White (FF May 2507,	302,00 372,00 1943 (2407)) T. per tom Aug 2572, 1 PE	391.50 388.50 370.50 388.50 384.00 361.50 jots of 50 tonnee rej: Dec 2490, Me Dot 2440, Dec 2385. \$/berre
Aug Oct Dec Turno White Paris- 2506, CRUE	391.50 370.00 364.00 2133 [146] White (FF May 2507, ME COL - II Close 18.61	382,00 372,00 1943 (2497) 7. per . tom PE 0 Previo 2: 18,45	391.50 389.50 370.50 383.50 384.00 361.50 Bots of 50 tonnes with the second second second bots of 50 tonnes with the second seco
Aug Oct Dec Turno White Paris- 2506, CRUE Dec Jan	391.60 370.00 384.00 2138 [1461 White (FF May 2507, May 2507, Close 18.65 16.57	382,00 372,00 1943 (2497)) 7. per . tom Aug 2572, 1 PE e Previo 2: 18,43 7 18,17	991.50 389.50 370.50 388.50 894.00 361.50 Jots of 50 tonnes wj: Dec 2490, Ma Dct 2440, Dec 2385. \$/berns us High/Low
Aug Oct Dec Turno White Paris- 2506, CRUE Dec Jan IPE In	391.60 370.00 364.00 2133 [1461 White (FF May 2507, 32 OIL - Ctop 18.65 16.57 dex 18.57	382,00 372,00 1943 (2497)) 7. per .tom Aug 2572, 1 PE e Previo 2 18,45 7 18,42	391.50 389.50 370.50 383.50 384.00 361.50 Bots of 50 tonnes with the second second second bots of 50 tonnes with the second seco
Aug Oct Dec Turno White Parts- 2506, Citute Dec Jen Turno	391,60 370,00 364,00 White (FF White (FF May 2807, De OFL - E Close 18,65 16,55 dex 18,57 ver: 11301	382.00 372.00 1943 (2497) 7. per . tom Aug 2572.1 Ptc e Previo 2 18.43 7 18.43 7 18.42 (8604)	391.50 388.50 370.56 388.50 394.00 361.50 jots of 50 tonnes with Dec 2490, Me Dic 2440, Dec 2835, 5/berro us High/Low 18.69 18.58 78.39 18.17
Aug Oct Dec Turno White Paris- 2506, CRUE Dec Jan IPE In	391,60 370,00 364,00 White (FF White (FF May 2907, 08 OFL - 8 18,65 16,5	382.00 372.00 1943 (2497) 7. per . tom Aug 2572. 1 Pg e Provio 2 18.43 7 18.42 (8604)	991.50 389.50 370.50 388.50 994.00 951.50 jots of 50 tonnes wij: Dec 2490, Ma Dct 2440, Dec 2885, \$/berra us High/Low 18.69 18.55 16.39 18.17 \$/tonne
Aug Det Dec Turno White Parts- 2506, Citute Dec Jan IPE In Turno	391,50 370,00 354,00 White (FF White (FF May 2907, May 2907, May 2907, Cice 18,65 16,57 Ver: 11301 DML - FPE Cice	382.00 372.00 1943 (2497) 7. per .tom Aug 2572.1 Per e Previo 2 18.43 7 18.17 7 18.42 (8604) Previous	991.50 389.50 370.50 388.50 994.00 951.50 1005 of 50 tonnes wi: Dec 2490, Ma Dct 2440, Dec 2885. \$/berra us High/Low 18.69 18.55 16.39 18.17 \$/tonne High/Low
Aug Det Dec Turno White Parts- 2506, Citule Dec Jan PE In Turno BAS (391.60 370.00 394.00 Wer: Raw 2133 (1465) White (FF May 2507, 260 18.65 18.45 19.45	382.00 372.00 1943 (2497) 7. per - torr Aug 2572, 1 PE e Previo 2 18.43 7 18.17 18.42 (8604) Previous 177.00	991.50 389.50 370.50 383.50 394.00 361.50 Bots of 50 tonnee wi: Dec 2490, Me Dct 2440, Dec 2385. \$/berro us High/Low 18.69 18.58 18.39 18.17 \$/tonne High/Low 180.00 176.25
Aug Det Dec Turno White Paris- 2506, CALLE Dec Jan Peris- 2506, CALLE Dec Jan Peris- 2506, CALLE Dec Dec Dec Paris- 2506, CALLE Dec Dec Dec Dec Dec Dec Dec Dec Dec Dec	391,50 370,00 364,00 Weit Raw 2138 (1465) White (Fi May 2507, DE Cite 18,65 16,57 Use: 11301 OK FPE Citose 180,00 177,50	382.00 372.00 1943 (2497) 7. per .tom Aug 2572.1 Per e Previo 2 18.43 7 18.17 7 18.42 (8604) Previous	991.50 389.50 370.50 388.50 994.00 951.50 1005 of 50 tonnes wi: Dec 2490, Ma Dct 2440, Dec 2885. \$/berra us High/Low 18.69 18.55 16.39 18.17 \$/tonne High/Low
Aug Det Turno Paris- 2506. CRUIC Dec Jan Func- Dec Jan Func- CRUIC Dec Jan Func- CRUIC Dec Jan Dec Jan Dec Dec Dec Dec Dec Dec Dec Dec Dec Dec	391.50 370.00 364.00 Weit: Raw 2139 (1465) White (FF May 2507, 362 Cet 18.57 Close 18.57 Ver: 11301 CASE - FFE Close 18.57 Ver: 11301 CASE - 18.57 Ver: 11301 CASE - 18.57 Ver: 11301 CASE - 177.50 175.75 171.00	382.00 372.03 1943 (2497) 7. per . torr Aug 2572, 1 PE e Previo 2. 18.43 7. 18.17 18.43 7. 18.43 7. 18.43 7. 18.43 7. 18.43 18.77 18.43 18.77 18.43 18.60	991.50 389.50 370.50 383.50 394.00 361.50 Jots of 50 tonnee wi: Dec 2490, Me Dct 2440, Dec 2385. \$/berre us High/Low 18.69 18.38 18.39 18.17 \$/tonne High/Low 180.00 176.25 177.75 174.25 177.375 174.25
Aug Det Turno Paris- 2506. CRUIC Dec Jan Function Dec Jan Function Dec Jan Function Dec Jan Function Dec Jan Dec Jan Dec Jan Dec Jan Dec Jan Dec Dec Dec Dec Dec Dec Dec Dec Dec Dec	391,50 370,00 364,00 Ver: Raw 2138 (1465) White (Fi May 2507, DE Cito 18,65 18,57 Ver: 11301 OM FPE Citose 180,50 1775,75 171,00 168,75	382.00 372.03 1943 (2497) 7. per . tom Aug 2572.1 PE e Previo 2. 18.42 18.42 18.42 (8604) Previous 177.00 177.05 172.78 168.50 165.00	991.50 389.50 370.50 388.50 394.00 361.50 394.00 361.50 394.00 361.50 394.00 361.50 394.00 361.50 405.00 18.55 16.39 18.17 180.00 176.25 177.55 172.00 171.25 199.25 177.55 172.00
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Aug Dec Turno White Parts- 2506. CALLE Parts- 2506. CALLE Dec Jan Turno BAS (Nov Dec Mar Apr May Curno	391.60 370.00 394.00 Weite (FF May 2607, Weite (FF May 2607, 18.65 16.65 16.65 16.65 16.55 160.90 177.50 175.75 175.75 175.75 175.75 162.50 160.00 Wer 17520 (382.00 372.00 1943 (2497) 7. per - torr Aug 2572.10 PE 9 Previo 2 18.43 18.17 18.42 (8504) 177.00 174.75 172.78 168.60 160.50 9610)lotz of	991.50 389.50 370.50 388.50 394.00 361.50 994.00 361.50 994.00 361.50 9055 of 50 tonned wij: Dec 2490, Me Dct 2440, Dec 2385. \$/berra us High/Low 18.69 18.38 16.39 18.17 \$/honne High/Low 180.00 176.25 177.75 172.00 171.25 182.50 162.75 181.50 162.75 181.50 160.08 168.75 100 tonnes
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Aug Doct Deor Turno White Paris- 2006. CRUE Deor Deor Deor Deor Deor Deor Deor Deor	391.50 370.00 394.00 Yer: Raw 2139 (1461) White (FF May 2507, 38 OfL - 16.55 16.50 16.55 175.75 175.75 175.75 175.75 175.75 175.75 175.75 175.75 175.75 160.00 Yer 17520 (ST AND Y AE GROWN	382.00 372.00 1943 (2497) 7. per - torr Aug 2572.10 Previo 2 18.42 18.77 18.42 (8504) 177.00 174.75 172.78 168.60 160.50 170.50 160.50 170.50	991.50 389.50 370.50 388.50 394.00 361.50 994.00 361.50 1005 of 50 tonnest will Dec 2490, Ma Dct 2440, Dec 2385. \$/berro us High/Low 18.69 18.38 16.39 18.17 \$/tonne High/Low 180.00 176.25 177.75 172.00 171.25 172.00 171.25 172.00 171.25 181.50 160.08 168.75 160.08 168.75 160.08 168.75 100 tonnes \$ 400 at b (30-600) \$ at 23-40 at b
Aug Dec Dec Turno Parts- CRUE Dec Dec CRUE Dec Dec Dec Dec Dec Dec Dec Dec Dec Dec	391.50 370.00 394.00 Weit Raw 2133 (1461) White (FF May 2507, 250 260 18.65 16.35 16.57 16.75 17.50 177.50 177.50 168.75 171.00 168.75 171.00 168.75 172.00 168.75 162.50 160.00 175.85 172.00 160.00 175.85 172.00 160.00 175.85 172.00 160.00 175.85 172.00 160.00 175.85 172.00 160.00 175.85 172.00 160.00 175.85 172.00 160.00 175.85 172.00 160.00 175.85 172.00 160.00 160.00 175.85 172.00 160.00 175.85 172.00 160.00 175.85 172.00 160.00 175.85 172.00 160.00 175.85 172.00 160.00 175.85 172.00 160.00 175.85 172.00 160.00 175.85 172.00 175.85 172.00 175.85 172.00 175.85 172.00 175.85 175.	382.00 372.00 1943 (2497) 7. per - torr Aug 2572, 1 PE e Previo 2 18.43 7 18.42 7 18.42 7 18.43 7 18.50 165.50 160.50 9610)iois of ROMTAULE Cox's at 23 2016 9 40 8 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	991.50 389.50 370.50 388.50 384.00 361.50 Bots of 50 tonnes wi: Dec 2480, Me Dct 2440, Dec 2385. \$/berra us High/Low 180.00 178.25 177.75 174.25 177.75 174.25 167.00 165.50 160.00 158.75 109 tonnes \$ 60 pt 20-00 are panas at 40-60p
Aug Det Det Tunno White 2506. CRUE Det Det Det Det Det Det Det Det Det Det	391.50 370.00 364.00 Weil: Raw 2138 (1461) Weil: Raw 2138 (1461) Weil: Raw 2507. 2600 18.53 16.53 16.53 16.53 16.55 16.55 16.50 177.50 175.75 162.50 166.75 162.50 165.75 162.50 165.75 162.50 Wei 17520 (HT AND W English Bra good values	382.00 372.00 1943 (2497) 7. per . tom Aug 2572.10 PE e Previo 2. 18.43 7. 18.47 18.42 (8604) Previous 177.00 174.75 172.78 168.60 169.60 169.50 100.50 100	941.50 389.50 370.50 388.50 384.00 361.50 Bots of 50 tonnee with Dec 2480, Me Dot 2440, Dec 2885. \$/berre us High/Low 18.69 18.38 18.39 18.17 \$/nonm High/Low 180.00 176.25 177.75 174.25 177.75 174.25 177.75 174.25 177.75 181.50 162.75 181.50 162.75 181.50 162.75 181.50 162.75 181.50 162.75 185.75 100 tonnee \$ \$ \$00 tonnee \$ \$ \$00 to 10.63.75
Aug Oct Dec Dec Parts- 2506. CALLE Dec Dec Dec Dec Dec Dec Dec Dec Dec Dec	381.50 370.00 384.00 Wer: Raw 2138 (1465) White (FF May 2507, bg Cet 1 Close 18.57 Close 18.57 Ver: 11301 DAL - HPE Close 18.00 177.50 180.00 177.50 180.00 175.75 171.00 186.75 182.50 180.00 Ver 17520 (HT AND Y AE GROWN English Br. 50), report dillan oranj.	382.00 372.00 1943 (2497) 7. per - torr Aug 2572, 1 PE e Previo 2 18.43 7 18.17 18.43 7 18.43 7 18.50 163.50 160.50 7 00 165 7	991.50 389.50 370.50 388.50 384.00 361.50 Bots of 50 tonnes we: Dec 2480, Me Dot 2440, Dec 2385. \$/berra us High/Low High/Low High/Low High/Low 180.00 176.25 177.75 174.25 177.75 174.25 160.00 156.50 162.75 181.50 160.00 158.75 100 tonnes \$ High/Low 180.00 176.25 177.75 174.25 100 tonnes \$ High/Low 180.00 176.25 100 tonnes 180.00 176.25 190.00 tonnes 190.00 tonnes 190.
Aug Obeo Deo Minites 2506. CAUK Deo Jen Deo Jen Furno Bas Set Mar April Sof Set Set Set Set Set Set Set Set Set Set	391.00 370.00 394.00 Weits (IF May 2007, 2018) 14.05 18.05 18.05 18.05 18.05 18.05 18.05 18.05 18.05 177.50 177.50 177.50 175.75 182.50 160.00 Wer 17520 (HT AND W AE GROWN AE GROWN A	382.00 372.00 1943 (2497) 7. per . tom Aug 2572.10 PE e Previo 2. 18.43 7. 18.47 18.42 (8604) Previous 177.00 174.75 172.78 168.60 169.60 169.50 100.50 100	991.50 358.50 370.50 358.50 394.00 351.50 394.00 351.50 394.00 351.50 394.00 351.50 570.50 10.00 570.50 10.50 570.50 10.55 16.39 18.17 180.00 176.25 177.55 172.00 177.25 198.55 175.75 172.00 177.25 198.55 162.75 181.50 160.00 158.75 100 tonnes 18 60p a tb (30-60p) 58 120-00p 155 100 tonnes 18 60p a tb (30-60p) 58 120-00p 155 100 tonnes
Aug Oct Oct Diso Paris- 2506, CRUE Paris- 2506, CRUE Diso Diso Diso Diso Diso Diso Diso Diso	391.50 370.60 394.00 Weit: Raw 2139 (1461) White (FF May 2507, 32 OFL - 1 Close 18.57 16.65 16.57 160.00 175.75 171.00 1062.75 162.50 160.00 Wer 17520 (HT AND W English Bri English Bri Charge State 160.00 Wer 17520 (HT AND W English Bri Charge State 160.00 HI AND W	382.00 372.00 1943 (2497) 7. per - torn Aug 2572, (PE 9 Previo 2 18.43 18.17 18.42 (8004) 177.00 174.75 168.60 177.76 168.60 160.50 18.42 177.00 18.42 177.00 180.50 19	991.50 389.50 370.50 388.50 370.50 381.50 394.00 361.50 394.00 361.50 394.00 361.50 394.00 361.50 100 cm 18.69 18.58 16.39 18.17 3/honne High/Low 180.00 176.25 177.75 174.25 197.00 165.25 197.00 165.75 197.00 165.75 190.00 159.75 190.00 159.75 190.00 159.75 100 tonnes 195.81 20-60p 195.81 20-60p 195.81 525p Thompson and 0 English Comice 25-40p a lb.
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Aug Oct Ober Parts- 2506, Calle Parts- 2506, Calle Parts- 2506, Calle Ca	391.00 370.00 394.00 Weite (FF May 2007, Weite (FF May 2007, May 2007, May 2007, May 2007, May 2007, 16.00 16.00 175.00 175.00 175.75 171.00 160.00 175.75 171.00 160.75 160.00 Wer 17520 (ME GROWN Foglish Bri good values 50p), report ME GROWN ME GR	382.00 372.00 1943 (2497) 7. per - torr Aug 2572, 10 PE 9 Previo 2 18.43 18.17 18.42 (8504) 177.00 174.75 168.60 169.50 160.50 172.78 160.50 160.50 160.50 172.78 160.50 160.50 172.78 160.50 160.50 160.50 172.78 172.58	991.50 389.50 370.50 388.50 370.50 381.50 394.00 361.30 394.00 361.30 394.00 361.30 394.00 361.30 5/berra us High/Low 18.69 18.38 18.39 18.17 \$/bonn High/Low 180.00 176.25 177.75 172.00 171.25 172.00 171.25 172.00 171.25 172.00 171.25 172.00 171.25 172.00 171.25 181.50 160.08 168.75 160.08 168.75

Bit ABUS - BFTE E/Lemme Wheet Close Previous High/Low Aav 108.70 108.75 108.45 114 3 Aav 113.10 112.45 113.20 112.45 108.75 108.75 108.45 Aav 113.10 112.45 118.65 116.40 118.65 1900 22 27 70 Aav 118.05 119.75 119.40 100 22 27 70 Mar 112.00 120.90 121.00 2000 162 771 25 2900 162.77 72 260 3000 61 84 114 2000 Aar 113.60 112.90 118.45 116.00 700 45 38 7 Aar 113.50 112.90 115.35 115.00 700 45 38 7 Aar 113.50 112.90 115.25 115.00 700 45 38	5	124.5	1	24.0	124.0		1850		42	50	30	48
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Cault 1944-60 1780-6 1780-7 1785-8 1785-8 1785-80 94,061 Cault 1986-70		_		Tevious			-				85	
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Caush 1940-50 1790-50 1790-70 192-43 1772-3 1775-60 24,051 Copper, Grade A (2 per torms) Ring turnover 25,0 1856-00 1856-00 1856-10 1856-00 1856-10 1	mover	T Whe	el 35	28 (328), D tournal,	Barley 246 (TOOL.	_	_	-		54	
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Cash 1840-50 1730-5 1850/1825 1824-6 1778-9 1785-90 34,861 Copper, Grade A (2 per torme) T786-80 1780/1745 1778-9 1785-90 34,861 Cash 1586-900 1856-90 1656/1895 1884-6 1785-90 34,861 Cash 1586-900 1856-90 1656/1895 1895-90 1881-2 70,659 Lead (2 per torme) Trescence 1895-70 1656-90 1892/1671 1978-90 1891-2 70,659 Lead (2 per torme) Trescence Trescence Trescence 72,5-73 453 483-4 Cash 481-5 472,5-73 453 483-4 73,142 S months 476-5.6 488-9 477/467 478-7 478-8 73,142 Nichteil (3 per torme) Filing turnover 1,01 Filing turnover 1,01 Filing turnover 1,01 Guit torme) Filing turnover 1,01 Cash 10800-400 10200-60 10400/19200 10250-400 6,221 je Cash 105050-100 <td>_</td> <td></td> <td>-</td> <td>0</td> <td>6200-40</td> <td>8240</td> <td>8230-40</td> <td></td> <td>R</td> <td>ng tun</td> <td>over 1</td> <td>,460</td>	_		-	0	6200-40	8240	8230-40		R	ng tun	over 1	,460
Cash 1840-50 1730-5 1850/1825 1824-8 1785-60 34,851 Copper, Grade A (2 per tonne) T786-60 T780/1745 1772-3 1785-60 34,851 Cash 1859-60 1859/1895 1884-6 5 5 5 1850-70 1859-60 1889/1895 1884-6 5 5 1850-70 1859-60 1882/1871 1875-80 1881-2 70,659 1881-2 70,659 1881-2 70,659 1881-2 70,659 1881-2 70,659 1881-2 70,659 1881-2 70,659 1881-2 70,659 1881-2 70,659 1881-2 70,659 1881-2 70,659 1881-2 70,659 1881-2 70,659 1881-2 70,659 1881-2 70,659 189,755-57 453 483-4 31,952-57 31,952 189,755-7 73,452 17,1467 475-7 475-8 73,142 Nackal (\$ per tonne) Filmg turnover 1,07 Filmg turnover 1,07 Filmg turnover 1,07 Filmg turnover 1,07 1,07	mont	bs 10	050	100				ñ				_
Cash 1840-50 1730-5 1850/1825 1824-6 1778-9 1785-90 34,861 Copper, Grade A (2 per torme) 1736-00 1780/1745 1778-9 1785-90 34,861 Copper, Grade A (2 per torme) Ring turnover 28,00 1858/1895 1884-6 3					10200-00	10400/102	00 10850-44	0	140	ng tun	IOVER 1	.914
Cash 1840-50 1730-5 1850/1825 1824-6 1785-60 34.861 Copper, Grede A (2 per torme) T786-80 1786/1895 1876-8 1778-9 1785-60 34.861 Copper, Grede A (2 per torme) Ring turnover 28.00 1886-70 1886/1895 1894-6 34.861 S months 1886-80 1886/1895 1894-6 38.00 36		he 47	75-5.0								_	_
Cash 1840-50 1790-5 1450/1825 1824-6 3 months 1780-5 17780-80 1779/15 1779-8 17785-90 34,861 Copper, Grade A (2 per tonne) Ring turnover 28,80 1886/1895 1884-5 366 3666-80 1888/1895 1884-5 366 3666-80 3666-80 1882/1871 1878-80 1881-2 70,659		<u> </u>	_		472 5-73	473	492.4		FR	ng tun	nover 4	925
Cash 1840-50 1790-5 1450/1825 1824-6 3 months 1780-5 1786-80 1779/1745 1772-3 1785-90 34,861 Copper, Grade A (E per tonne) Ring turnover 28,80 189 189 189 189	-	he it	996-7			1892/1871				-		_
Cash 1840-50 1790-5 1850/1825 1824-6 3 months 1780-5 1756-60 1790/1745 1778-9 1765-60 34,861	_	_	_			1886/1895	1864-5		NHA		over 20	000
	mont	748 17	780-5	í	1786-60				-			_
	_	_	_	_		1050/4 828	1034 #		Filin	ių tum	over 21	A50
Close Previous High/Low AM Othickal Karb close Open i		C	lose	_	Previoue	High/Low	AM OF	chau _	Kerb	cicee	Ope	n int

IN THE METALS, gold and silver we ion house activity firm as commiss made up most of the volume, reports Drexel Burnham Lambert. Platinum gained 5.20, basis January, from light trade and local buying. Copper also rose as force majuere news was mentioned. In the softs, sugar gained late in the session after quiet trade. Short covering lifted the collee marks Cocoa trading was uneventful with prices closing hearly unchanged. The rains featured choppy action in front of Thursday's crop report. Coton prices railied ahead of the report on commission house activity. in the (institution house activity, if the initiation of the state of the state of the state as Wednesday's out of town storage report was builtsh. Live hoge advance on splitover buying from the bellies. Cettie orders slipped due to the light Cattle prices slipped due to the light retail demand. The energy complex remained strong es a firm London market and continued technical buvi kept prices higher. Heating oil posted the biggest gain as API numbers proved supportive.

US MARKETS

New York

	100 007	oz; \$/troy (×.	
_	Close	Previous	High/Lo	w
Oct	363.4	362.0	363.6	353.0
Nov	365.4	364.2	0	0
Dec	367 A	366.1	367.0	395.3
Feb	371.4	370.1	371.9	370.7
Apr	375.5	374.2	\$76.0	375.0
Jun	378.5	378.2	360.1	378.5
Aug	383.6	382.1	0	0
Oct	387.8	395.3	0	0
Dec	392.0	990.5	392.0	391.0
PLAT	WUM 50 1	rey oz; \$/br	y ez.	
_	Close	Previous	High/Lo	w
Oct	483.5	490.3	485.0	482.0
Jen	481.5	485.3	482.9	457.5
Apr	495.7	490.3	495.0	493.2
Jul	499.7	494,0	500.5	498.4
Oct	503.5	497.8	504.0	504.0
98.V	DR 5,000 ta	oy az; cent	Very ez	
	Close	Previous	Highte	*
Det	509.0	507.5	509.0	509.0
Nov	511.4	510.4	0	0
Dec	515.8	514.3	016.7	518.5
Jen	518.2	017_2	6	6
Mar	525.5	525.6	525.0	525.0
May	534.1	533.1	535.5	534.5
Jut	541,\$	540.8	543.0	542.0
Sep	548.6	548.6	0	0
Dec	500.5	559.8	502.5	551.5
.tan	354.5	563.5	0	0
			-	0
RIDK	-		_	_
		: Septembe	r 18 1944	- 100
_	0-11	Ore 10.		- 100)

Mar	nipicits
43	REUTERS (Base: September 18 1931 = 100)
71	Oct 11 Oct 10 mith ago yr ago
	1858.2 1857.1 1890.7 1895.2
Jan	DOW JONES (Base: Dec. 31 1974 = 100)
48	Spot 128.13 128.41 128.64 133.46 Futures 129.25 129.15 129.90 137.72

COPI	HER 25,000	libe; cente/	The .		Ch	licag	Ю
	Close	Previous	High/Low	· · · · · · · · · · · · · · · · · · ·	SOVA	BEANS S.	000
Oct	132.65	131.20	132.50	132.50	-		F
Nov	131.75	130.10	ο.	0 -		Close	
Dec	130.35	128.60	131.50	129.80	Nov	552/4	6
					Jan	564/2	6
_			_		Mar	576/6	5
CRU	NE OIL (LI	ght) 42,000	US gelts \$/	barrel	May	586/0	5
	Latest	Previous	High/Low		- Jul	592/2 590/0	. 5
Nov	20.42				Aug	560/0	5
Dec	20.28	20.25	20.46	20.92	aob	araru	. 9
Jen	20.03	19.62	20.53	20.12			
Mar	10.65	19.44	19.64	19.88	BOYA	BEAN OIL	60,
Apr	19.50	19.31	19.50	19.45		Close	P
May	19.36	19.18	19.36	19.36		00000	
Jun	19.18	19.05	19.27	19.21	Oct	18.09	
Jud	19.05	18.94	19.09	19.05	Dec	18,45	1
Aug	18.95	18.84	18.95	16.69	Jen	18.56	. 1
	-	144.674	10.30	10.00	Mar	19.10	1
_		_	_		May	19.48	T
1 1	NG OL 4	2,000 US ga	lia, conis/L	IS calls	Jul	19.00	1
-	Latest	Previous	_		Aug	79.95	1
			High/Low	_	800	20.05	19
Nov	6050	6981 6017	0100	6010	SOVA	NEAN ME	
Jen	6065	5965	6140	8055		_	
Mar	8865	5590	5860	6000 5605		Ciose	P
May	5250	5226	5280		Oct	185.9	11
Jun	0150	5110	5170	5210	Dec	181.5	
Jan .	6120	5075		5110	Jan		18
		0070	5120 -	5085	Mar	180.6	17
	-		_		May	179.7 178.5	17
coco	A 10 JOHN	er;\$/tormes			Jtel	177.2	17
	Close	Previous			Aug	177.0	17
	_	-	Nigh/Low		Sep	176.0	17
Dec	961	965	980 -	977			
Mar	966	992	995	964		5,000 bu	make
May	1005	1008	1070	1000		_	-man
Jul Dec	1025	1028	1027	1016		Cicee	P
Mar	1091	1072	1070	1060	Dec	235/2	2
		1005	1081	1062	Mar	241/0	2
		600ibs; cen	_		May	245/4	2

High/L

72.20 74,10 75.90

77.75 79.80 82.00

High/Low

13.85 13.61 13.43 13.06 0

74.70

75.90 76.55 76.60 70.45 67.30

137,90 132,25 131,90 131,70 131,10 0 0 0 0

Previous High/Low

Close

70.95 73.01 74.75 77.00 78.75 62.00 84.75

Clos

13.60 13.65 13.60 13.42 13.05 12.70

COTTON 50,000; cente/lbs Close

74.30 75.49 76.03 76.25 70.20 67.00 67.50

137.05 132.00 131.70 131.70 131.70 131.00 131.00 131.00

Dec Mer May Jul Sep Dec Mer

Jan May Jul Oct Mar

Dec Mar Jul Oct Dec Mar

Nov Jen Mar May Jul Sop Nov

60.90 72.24 74.25 76.75 77.75

61.40 83.50

SUGAR WORLD "11" 112,000 lbs; cents/

13.11 13.71 13.50 13.32 12.93 12.53

73.58

74.78 75.60 75.64 69.90 66.83 67.75

ORANGE JUICE 15,000 lbs; cents/lbs

136.30

136.30 131.20 130.50 130.20 130.20 130.20 130.20

Close Previous High/Low

Previous

Nov Jan	852/4				
	_	652/2	556/0	552/0	
	564/2	554/4	668/0	563/4	
Mar	576/6	577/2	579/0	575/0	
Mary Jul	586/0	587/2	689/0	685/4	
Aug	592/2 590/0	592/2	595/0	582/0	
Sep	573/0	575/4	563/4 578/0	590/0 673/0	
			01010	araro	
SOM	NEEAN OF	60,000 lbs; (service III-		
	Close	Previous	High/Low		
Oct	18.09	18.07	18.21	18.06	
Dec	18.45	18.45	18.59	18.44	
Jan	18.56	18.68	78.80	18.87	
Mar	19.10	19.10	19.20	19.10	
- Juli	19.48 19.60	19.45 19.81	19.61	19.48	
_ Aug	79.95	19.81	19.95	19.85	
Sep	20.05	19.90	20.03	19.95	-
SOYA	MEAN ME	AL 100 tone;	\$100		
	Close	Previous	High/Low		
0	_		_		
Oct	185.9	186.8	186.5	185.4	
Jan	181.5	181.2	182.4	180.5	
Mar	180.6	179.9	151.5	179 4	
- May	178.5	178.7	180.3	178.5	
النال	177.2	177.0	178.8	177.5 178.5	
Aug	177.0	176.0	178.0	176.5 177.0	. in .
Sep	176.0	175.0	177.5	176.0	a sugar
		-			56 R
MAIZ	5,000 bu	min; conts/5	Sib bushel		Mthm:
	Cicee	Previous	High/Low		
Dec	_				
Mer	235/2	235/0	236/0	234/6	1.
May	241/0	242/0	242/6	240/6	
Jul	247/0	249/2	250/6	245/2	
Sep	239/0	240/2	241/0	247/0 239/0	
Dec	234/5	236/4	238/2		
			and the second s	234/4	
				234/4	
WHEA	T 5,000 bu	nain; centa/6		234/4	
WHEA	T 5,000 bu Close	nain; centa/6	lectaud-d50	234/4	
WHEA Dec	Close	rain; cente/6 Previoue	Olb-bushei High/Low		
Dec		Previdue	02b-bushel High/Low 407/0	404/0	
Dec Mar May	Close 406/5	rain; cente/6 Previoue	07/0 407/0 404/2	404/0	
Dec Mar May Jul	Close 406/5 403/4 387/2 357/0	404/2 401/4 384/4 354/6	675-bushei High/Low 407/0 404/2 367/4	404/0 401/0 384/0	
Dec Mar May Jul Sep	Close 406/5 403/4 387/2 357/0 361/0	Previcus 404/2 401/4 384/4 254/6 359/0	085-bushel High/Low 407/0 404/2 367/4 367/4 361/0	404/0	
Dec Mar May Jul	Close 406/5 403/4 387/2 357/0	404/2 401/4 384/4 354/6	015-bushel High/Low 407/0 404/2 357/4 357/4	404/0 401/0 364/0 354/2	
Dec Mar May Jul Sap Dec	Close 406/6 403/4 387/2 367/0 361/0 371/4	Previcus 404/2 401/4 384/4 354/6 359/0 369/0	01b-bushe) High/Low 404/2 357/4 357/4 351/0 371/4	404/0 401/0 364/0 354/2 358/6	
Dec Mar May Jul Sap Dec	Close 406/5 403/4 387/2 367/0 361/0 371/4 2ATTLE 40,	Previcus 404/2 401/4 384/4 254/6 359/0	01b-bushe) High/Low 404/2 357/4 357/4 351/0 371/4	404/0 401/0 364/0 354/2 358/6	
Dec Mar May Jul Sep Dec	Close 406/6 403/4 387/2 367/0 361/0 371/4	Previcus 404/2 401/4 384/4 354/6 359/0 369/0	035-bushei High/Low 407/0 404/2 367/4 367/4 367/4 367/4 367/4 971/4	404/0 401/0 364/0 354/2 358/6	
Dec Mar May Jui Sep Dec	Close 406/5 403/4 387/2 357/0 361/0 371/4 Close	rain; centa/6 Previous 404/2 401/4 354/6 354/0 355/0 355/0 355/0 2000 lbs; cent	005-bushei High/Low 407/0 404/2 367/4 367/4 367/4 367/4 371/4 8/Tos High/Low	404/0 401/0 384/0 354/2 359/6 370/0	
Dec Mar May Jui Sep Dec LIVE C	Closes 406/5 403/4 387/2 367/0 381/0 371/4 2ATTLE 40, Closes 73.00	min: centa/8 Previdue 404/2 401/4 384/4 359/0 359/0 359/0 359/0 359/0 73.20	005-5ushei High/Low 407/0 404/2 367/4 367/4 367/4 367/4 367/4 367/4 9759 High/Low 73.00	404/0 401/0 384/0 354/2 359/6 370/0 72.95	
Dec Mar May Jui Sep Dec	Close 406/5 403/4 367/2 367/0 361/0 371/4 ATTLE 40, Close 73.00 74.62	min: centa/6 Previdue 404/2 401/4 354/4 359/0 359/0 359/0 359/0 359/0 700 lbs; cent Previdue 73.20 74.85	075-bushei High/Low 407/0 404/2 357/4 357/4 357/4 357/4 3571/4 9/159 High/Low 73.90 74.92	404/0 401/0 354/0 358/6 370/0 72.95 74.52	
Dec Mar May Jul Sep Dec LIVE C	Closes 406/5 403/4 387/2 367/0 381/0 371/4 2ATTLE 40, Closes 73.00	min: centa/8 Previous 404/2 401/14 384/4 358/0 368/0 368/0 000 lbs; cent Previous 73.20 74.85 74.77	085-bushei High/Low 407/0 404/2 367/4 367/4 367/4 367/4 9759 High/Low 73.90 74.90	404/0 401/0 354/2 359/6 370/0 72.95 74.52 74.52	
Dec Mar May Jul Sap Dec LIVE C	Close 406/5 403/4 3857/0 361/0 371/4 ATTLE 40, Close 73.00 74.62 74.70	min: centa/6 Previous 404/2 401/4 384/4 384/4 388/0 388/0 388/0 388/0 388/0 388/0 388/0 388/0 388/0 388/0 388/0 74.85 74.85 74.87	095-bushei High/Low 407/0 404/2 387/4 387/4 387/4 387/4 371/4 4/15s High/Low 73.90 74.90 74.90 75.00	404/0 401/0 384/0 359/6 370/0 72.95 74.52 74.52 74.52	
Dec Mar Jul Sap Dec LIVE C	Closes 406/5 403/4 3857/0 361/0 371/4 2ATTLE 40, Close 75.00 74.82 74.70 74.87	min: centa/6 Previdue 404/2 401/4 384/4 359/0 359/0 359/0 359/0 000 lbs; cent 73.20 74.85 74.85 74.87 71.95	005-bushei High/Low 407/0 404/2 367/4 367/4 351/4 351/0 371/4 8/75s High/Low 73.90 74.92 74.92 74.90 75.00	404/0 401/0 354/2 359/6 370/0 72.95 74.52 74.50 74.50 71.76	
Dec Mar Jui Sep Dec LIVE C Oct Dec Feb Apr Jun	Closes 406/5 403/4 367/0 361/0 371/4 24TTLE 40, Close 73.00 74.62 74.70 74.82 74.70 74.82	min: centa/6 Previous 404/2 401/4 384/4 384/4 388/0 388/0 388/0 388/0 388/0 388/0 388/0 388/0 388/0 388/0 388/0 74.85 74.85 74.87	095-bushei High/Low 407/0 404/2 387/4 387/4 387/4 387/4 371/4 4/15s High/Low 73.90 74.90 74.90 75.00	404/0 401/0 384/0 359/6 370/0 72.95 74.52 74.52 74.52	
Dec Mar May Jui Sep Dec LIVE C Oet Dec Feb Apr Jun Aug	Close 405/5 405/7 357/2 357/0 351/0 371/4 ATTLE 40, Close 73.00 74.82 74.70 74.87 74.87 72.02 70.47	min: centa/6 Previous 404/2 401/4 384/4 388/0 388/0 388/0 388/0 388/0 388/0 388/0 388/0 388/0 388/0 388/0 388/0 388/0 74.05 74.85 74.85 74.85 74.85 74.85 74.85 74.85 74.85	005-bushei High/Low 407/0 404/2 367/4 357/4 357/4 357/4 371/4 9/10 371/4 9/10 9/14 9/10 9/14 9/10 9/14 9/10 9/14 9/10 9/14 9/10 9/10 9/10 9/10 9/10 9/10 9/10 9/10	404/0 401/0 354/2 359/6 370/0 72.95 74.52 74.50 74.50 71.76	
Dec Mar May Jul Sap Doc UVE c	Close 405/5 405/7 357/2 357/0 371/4 371/4 371/4 400 74.00 74.00 74.00 74.87 74.87 74.87 74.87 74.87 74.87	min: centa/8 Previoue 404/2 401/14 384/4 359/0 389/0 389/0 389/0 389/0 000 lbs; centa/i 74.87 74.87 74.85 74.97 74.85 70.42	005-bushei High/Low 407/0 404/2 367/4 357/4 357/4 357/4 371/4 9/10 371/4 9/10 9/14 9/10 9/14 9/10 9/14 9/10 9/14 9/10 9/14 9/10 9/10 9/10 9/10 9/10 9/10 9/10 9/10	404/0 401/0 354/2 359/6 370/0 72.95 74.52 74.50 74.50 71.76	
Dec Mar May Jui Sap Dac LIVE c	Close 405/5 405/7 357/2 357/0 351/0 371/4 ATTLE 40, Close 73.00 74.82 74.70 74.87 74.87 72.02 70.47	min: centa/8 Previoue 404/2 401/14 384/4 359/0 389/0 389/0 389/0 389/0 000 lbs; centa/i 74.87 74.87 74.85 74.97 74.85 70.42	005-bushei High/Low 407/0 404/2 367/4 367/4 367/4 367/4 367/4 371/4 9/159 71/4 9/17/15 9/159 71/4 9/159 71/5 9/159 71/5 9/159 71/5 9/159 71/5 9/159 71/5 9/159 71/5 9/159 71/5 9/159 71/5 9/159 71/5 71/5 71/5 71/5 71/5 71/5 71/5 71/5	404/0 401/0 354/2 359/6 370/0 72.95 74.52 74.50 74.50 71.76	
Dec Mar May Jul Sap Doc UVE c	Close 408/6 403/4 387/2 357/0 357/0 357/0 371/4 ATTLE 40, Close 73.00 74.62 74.70 74.87 74.87 74.87 72.02 70.47 70.47	min: centa/8 Previous 404/2 401/14 384/4 359/0 389/0 389/0 389/0 389/0 389/0 74.85 74.77 74.85 74.85 74.85 74.85 74.95 70.42 00 Bz centa/il Previous	005-bushei High/Low 407/0 404/2 367/4 367/4 367/4 367/4 367/4 371/4 9/15a 9/15a 9/15a 9/15a 9/15a 74.90 74.90 74.90 74.90 74.90 74.90 74.90 74.90 74.90 74.90 74.90 75.00 72.20 70.65	40470 401/0 3564/0 3554/2 359/6 370/0 72.95 74.50 74.52 74.52 74.50 74.70 71.75 70.45	
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Oct 13

Oct 23

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LONDON STOCK EXCHANGE

Not much enthusiasm for Lawson

Monetary System.

traders paying more heed to reported comments from the

French Finance Minister on

sterling's recent problems and

the prospects for Britain's entry into the exchange rate

mechanism of the European

Early gains were trimmed at

mid-morning as dealers turned away from their trading

screens to watch the Chancel

lor's speech, shown on televi-

sion and eagerly watched

throughout the City of London.

cent)stake in Burmah might be

The excitement over Scot-

tish & Newcastle spilled over in

other brewers. The strongest gains were posted by stocks that had fallen most sharply on

interest rate fears. Grand Met-

ropolitan climbed 12 to 576p

Lloyds Bank were strongly supported, closing 10 firmer at 389p while Midland held a

shade firmer at 340p as the

market digested the recent pla-cing of 2.6m shares. Merchant

banks provided features in

Morgan Grenfell which

jumped 18 to 408p as stories of

imminent bid moves persisted, and SG Warburg which rose 15

to 409p as a large line of stock

overhanging the market was

sheltered homes construction

and management group, were

hit by a spate of selling pres-sure which lowered the shares

11 to a 1989 low of 103p; "they

were being hit hy interest rates

even before the latest rise, so

the ontlook now looks pretty

bleak for the company," noted

days as dealers picked up whis-

pers of imminent downgrad-

ings, were hit again yesterday after UBS Phillips & Drew, the stockbroker, revealed it had been a seller of the stock. The

broker said STC was exposed

to a review by British Telecom

of its capital spending pro-gramme; STC is a big supplier

to BT. STC shares dipped 6 to

Amstrad eased 2 to 55p on

McCarthy and Stone, the

absorbed.

one specialist.

while Bass put on 19 at 994p.

published within a day or so, were said to have been behind

the rise in Burmah.

THE LONDON stock market found little cause for enthusiasm in the speech yesterday by Mr Nigel Lawson, the UK Chancellor of the Exchequer, to the Conservative Party Conference, but it moved higher in late dealings on the back of somewhat speculative interest in a handful of bid stocks. The absence of new eco-

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nomic initiatives in Mr Lawson's speech was hardly unexpected since it was delivered on an essentially party political platform. The market a attention was thus transferred to the prospects for the Chancellor's appearance next week at London's Mansion House for the annual Bankers Dinner, an

Ferranti under attack

It was another active session for Ferranti, although an attempted raid by Hoare Gov-ett, hrokers to British Aerospace, was largely unsuccess-ful Ferranii ended the day just 1¼ up at 58p with 8.5m shares changing hands.

Dealers said that Hoare Govett moved into the market at the opening of trading, bidding 56p a share for large lines of stock. But the Ferranti price remained out of Hoare's bid-

ding range throughout the day. One dealer pointed out yes-terday that few institutions will now sell into market raids; "the only sellers in these situations tend to be arbitrageurs and marketmakers who have positioned themselves for these sort of affairs."

Late on Wednesday Hoare was offering 56p a share for up to 20m shares in Ferranti. Britisb Aerospace announced earlier this week that it was con-sidering a joint bid for Ferranti along with Thomson-CSF of France.

Yesterday British Acrospace said it had increased its hold-ing in Ferranti to 1.7 per cent after buying 5.71m shares for 56p each on Wednesday. Before this it had held less than 1 per cent of Ferranti's shares, including those held by the BAe pension fund.

S&N flurry

The flurry of bid excitement that, featured, the market in late dealings carried Scottish & Newcastle, to a strong close Stories again centred around the possible sale of Elders IXL's 23.6 per cent stake

proposition. Action in BTR BTR was boosted as speculation resurfaced that Kohlberg Kravis Roberts, the US leveraged huy-out specialist, was poised to bid this morning for

Account Dealing Dates

Oct 16

0et 25

Oct 27

Nov 6

New time dealings may take place from 8.00 am two business days earlier

event often the venue for

important statements, of Gov-

Equities were firm through-out the session, taking their

cue from the pound's perfor-mance. The reaction to the

Chancellor's reaffirmation of

the Government's anti-infla-

tion priorities was muted, with

ernment economic policies.

Oct 30

Nov 9

Nov 10

Nov 20

part of the 15 per cent stake which it has targetted. But many traders doubted that a hid by KKR would emerge and pointed to the rela-tively low 2.9m share turnover. Indeed, the abundance of takeover speculation in the market meant that BTR was men-tioned in connection with a

number of companies Some said a bid by BTR for GKN or Pilkington had been talked about and that this had lifted the share price.

Others suggested that BTR may arrange a share swap with Pilkington as a defence against a possible predator. BTR closed up 7 at 437p.

Oils continued their good run, although this time it was the second line stocks rather than the big three - Gas, BP and Shell - that hogged the limelight.

Enterprise Oil rose 16 to 610p, after 613p, with turnov-erin the shares, thin at the best of times, expanding to 1.4m shares, the highest for many STC shares, given a rough ride in the market in recent weeks.

Dealers said company is beginning a Vietnamese drilling programme in which it has a 70 per cent stake. This is regarded by analysts as an high risk/reward programme which, if successful, could add 50p a share to the company's asset value and 10 per cent to the share price.

"You could be looking at a field containing some 200m barrels of oil and it has to be said that Enterprise has a good drilling record, bearing in mind its outstanding success the North Sea," said one ana-

2.8m shares on a story that a leading agency broker had downgraded its profits forecast for the year to June 1990 to 550m. £50m. Amstrad is scheduled to lyst. LASMO also came in for announce preliminary results y many analysts have pencilled in a figure of

293p.

Scottish & Newcastle, all com-ponents of the Footsie Index. The gain of seven points on the The net result was a final gain in the FT-SE Index of 19 Footsie was trimmed in the bour following Mr Lawson's points to 2,273.8. Seaq volume, at 437.4m compared with address in light selling. The final advance in the market did not begin until late Wednesday's 503.2m, while still pany SHV's 7.8m share (4.3 per FT-A Ali-Share Index

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Equity Shares Traded

Oct

Tumover by volume (million)

Aug

ter at 312p.

don

Sep

The latter continued to bene-

fit from recent comment over

its resilience in hard economic

times, as did WH Smith, 6 bet-

Storebouse firmed 2 to 132p as talk that Mr Asher Edel

man, the US arbitrageur who

holds an 8.1 per cent stake in

the company, was visiting Lon-

Wednesday's poor figures from Austin Reed continued to

undermine the shares and they

Confirmation of losses at fur-niture retailer Lowndes Queen-sway did nothing to help the shares, a shade lower at 15%p.

The shares were trading at 72p

a year ago and 37p in July. Pilkington staged a modest recovery as investors focused

on its strong overseas earnings

and low erposure to house huilding. Scattered talk of a

bid by BTR also provided sup-

port, though the speculation received short shrift from most

Speculation that Warburgs

and Goldman Sachs had entered the market to buy Jag-par shares on the behalf of Ford Motor, which has said it

wants a stake in the British luxury car maker, was one of

the factors that sent Jaguar

Market makers also suggested bargin hunters in the market had helped push up

the stock price as they sought

to acquire shares at prices cheaper than a week ago. Jagnar shares rose to close

shares motoring ahead.

traders. It rose 6 to 217n.

closed a penny lower at 409p.

Further consideration of

1250

1200

1150

1100

800

600

400 🖷

200

in the session and was not taken too seriously by profesremaining below the minimum for a healthy market.

sional traders. Today brings Attitudes among equity anathe end of an equity account lysts remained generally bearfeatured by heavy losses all round and many traders were picking up stock last night to ish with several technical strategists pointing out that the Footsle Index has now bromeet previous selling commitken down through its 90 day moving average on the perfor-mance charts. This is seen as a ments. At the same time, a number of the most recent significantly adverse develop-ment, and it casts a shadow takeover favourities were taken out for a run, including Bass, Grand Metropolitan, even over relatively optimistic predictions that the market will manage a brief rally before BTR. Trafalgar House and resuming its downward path.

"As pessimism on the UK economy increases, FTSE is likely to undershoot the 2,200 level," warned Mr Boh Semple at County NatWest.

its hand."

FINANCIAL TIMES STOCK INDICES Q d Oct 6 Year Ago Since Complication High Low High LOW 89.29 (8/2) 83.75 (14/6) 127.4 (9/1/35) 49.16 (3/1/75) 84.61 Government Secs 83.87 83.83 83.91 84,18 95.00 95.21 97.57 93.89 94.23 94.66 99.59 (15/3) 93.89 105.4 50.53 (12/10) (28/11/47) (3/1/75) 1822.9 1857.8 1487.9 2008.6 1447.6 2008.6 **Ordinary Share** 817.7 1797.3 1796.7 40.4 (3/1)(5/9/89) (25/6/40) (5/9) 734.7 43.5 (15/2/83) (26/10/71) **Gold Mines** 204.8 208.2 208.2 208.2 208.0 175.0 215.2 154.7 (28/9) 1782.8 2443.4 966.9 (3/1) (16/7/87) (23/7/84) FT-SE 100 Share 1830.7 2237.8 2218.8 2218.8 2247.0 2277.5 2426.0 (5/9) Basis 100 Govt. Seca 15/10/26, Fixed Int. 1928, Ordinary 1/7/35, Gold mines 12/8/55. Basis 1000 FT-SE 100 31/12/63. I Nii 11.04 Ord. Div. Yleid Earning Yld %(full) P/E Ratio(Net)(☆) 10.78 11.20 10.57 11.40 10.83 10.93 11.03 10.93 11.03 11.74 10.32 GILT EDGED ACTIVITY SEAQ Bargains(5pm) 23,431 30,419 1212.52 28,298 876.27 24,879 28,768 27,459 1046.40 Equity Turnover(Cm)† Equity Bargains† Ahares Traded (mi)† 1021.47 24,402 473.5 911.21 30,230 26,310 26,340 379.4 26.553 Gilt Edged Bargains 90.2 94.6 98.9 88.9 397.7 5-Day sverage Day's High 1818.0 Day's Low 1804.0 **Ordinary Share Index** "SE Activity 1974. †Excluding Intra-marke 10 a.m. 1809.2 12 p.m. 1806.0 1 p.m. 2 p.m. 1804.6 1806.4 3 p.m. 4 p.m. 1608.9 1815.9 11 a.m. 1809.3 business & Oversees burnover. Calculation of the FT indices of daily Equity Bargains and Equity Value and of the five-day averages of Equity Bargains and Equity Value, was dia-continued on July 31. Closing values for July Open 1611.4 Day's Low 2224.0 FT-SE, Hourty changes Day's High 2238.7 Open 10 a.m. 2232.2 2230.6 11 a.m. 12 p.m. 1 p.m. 2 p.m. 2229.5 2226.1 2224.0 2226.1 3 p.m. 2229.5 2236.3 28 available on request. London report and latest Share Index Tel, 0898 123001.

TRADING VOLUME IN MAJOR STOCKS

The following is based on trading volume for most Alpha securities dealt through the SEAQ system yesterday until 5 pm.

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to close at 1761/2 while Siebe. also rose and closed at 510p, up

some shares in an otherwise thin engineering market, Mr Martin Ruscoe, analyst at Citicorp Scrimgeour Vickers said: "I believe the market is just having a shuffling round of the relatives to reflect the strength of those companies operating internationally, which fell indiscriminately with the rest of the market recently." Vague bid talk assisted GKN's recov-

shares closed 10 up at 394p. LWT's revelation of the details of its proposed self-restructuring excited trade in the shares. They touched 227p before giving ground to close Frenchman. The shares eventually settled 3 lower on the day at 344p. One dealer described the management change as "cosmetic." Other agencies bounced with the rest of the market, espe-

cially those whose falls since

the interest rates rise last week

had been steep. WCRS recov-ered 25 to 304p while WPP

ended 13 better on the day at

Land Securities gained

strongly after a positive note

from analysts at Warburg. It

closed up 5 at 522p. Dealers said Land's low gearing bad

also continoed to attract inter-

Sun Life were again out-

standing in the insurance sector with speculation that UAP, the French insurance gronp, may be about to move in and increase its stake in Sun Life from the current 22.4 per cent, boosting Sun shares 20 to 1143p.

33

Pearl, under seige from Australian Mutual Privident, wobbled early in the session, slipping to 633p, before steadying to close a fraction ahead at 635**D**.

 Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 25

ics group, may not be such a bad thing after all pushed shares up to close at 589p, a Reflecting on the strength of LWT now included the possihility of increasing the divi-

ery with the market. The

is Mr Robert Louis Drevfus, a



TE FT

Central Region There's a future in it!

679p

dend. Ms Maddox reiterated

brothers were stepping down

as joint chief executives of

Saatchi & Saatchi sent the

sbare price swinging once

more. The new chief executive

News that the Saatchi

her buy recommendation.

hetween Ford and General Motors, which is in friendly discussions with Jaguar about taking a 30 per cent stake in the company. An analyst said: "No one will know what is on the other side of the fence untill General Motors declares Dagenham Motors edged

npwards on talk that the company's directors had bought shares. The price has fallen almost 35 in the last month but yesterday recovered 5 to 83p. Vague bid talk helped GKN shares close 10 higher at 394p. Hawker Siddeley climbed 7 to

close at 640p on the belief that the stock had previously been pushed too far down. Market reflection that British Aerospace plans to mount a joint bid with Thomson-CSF, the French group, for Ferranti, the troubled defence electron-

gain of 7 on the day. Sharps in Rolls-Royce, rose 3 12 on the day.

22 better at 223p. Ms Bronwen Maddox, analyst at Kleinwort Benson, said that LWT had made the deal less attractive to shareholders than had been hoped because of high interest rates and difficulties with advertising revenue. The sweetener was that

in Scottish for 450p per share.

As the day wore on, the names of several possible buyers were mentioned, inclining. investors to ensure they held their full quota of the stock. Turnover expanded to a busy 6.3m shares as the price rose steadily to 389p, an improve-ment of 20 on the day.

Among suitors mentioned were BTR in collaboration with KKR, the US leveraged buy-out specialist — a combination also featuring in bid talk elsewhere in the market. This was taken: even less seriously than bints of an offer from Anhauser-Busch, the US brewer.

The dealers' favourite was BSN, the French food giant which earlier this year bought three hiscuit companies from Nabisco for \$1.2bn. But it was precisely those purchases that persuaded analysis that an approach from BSN waa unitkely. The company had signalled its intention to expand in food rather than drink, they said, and its high gearing made raising the £450m or so needed to buy Elders' stake a tough

keen support, closing 4 firmer at 516p, on almost 1m shares, reflecting the company's wide-spread international drilling £85m pre-tax, compared with last year's £160m. zamme.

Ultramar continued to respond to the host of huy mmendations on the stock. adding 9 more at 337p on L4m

shares The Burmah/Calor takeover speculation story rumbled on with Burmah shares pushed up to 650p at one point before closing a net 9 firmer at 646p. Calor eased a fraction to 430p. Talk of an imminent buy note from a leading brokers, and hints that a substantial increase in Dutch holding com-

Among the food manufactur-ing stocks, Unilever again featured, due to its strong overseas earnings. It closed up 12 at 661p

Among retailers, Argyll rose 8 to 223p on a light bear squeeze, while Sainshury rose 3 to 255p on modest switching out of Tesco. Most stores took their cue from the wider market to stage

s Tech Grp.,

a modest rally after recent steep declines. New time inter-est contributed to 4p rises from Etam, to 172p, and Ratners, to 254D

by Mr Bob Pamplin.

director on the board.

and Systems, has joined

COOPERS & LYBRAND,

director.

Birmingham, as associate

NEW HIGHS AND LOWS FOR 1989

APPOINTMENTS

NEW HIGHS (20). AMERICANS (4) CHEMICALS (1) ELECTRICALS (1) HOUSTHALS (2) ASTA AS, CRIMIT (1) INDUSTRIALS (3) PLANTATIONS (1) INNES (2). NEW LOWS (172). BRITISH FURDS (11) BANKS (5) BULDINGS CONCENTRALS (4) STURRES (4) (21) CHENRCALS (4) STORES (14) ELECTRICALS (16) ENGINEERING (8) FOODS (3) HOTELS (11) SHOUSTRIALS (33) Assoc.

at 663p, a gain on the day of 28. Mr Steve Reitman, analyst at UBS Phillips & Drew said: "I expect Jaguar to announce on Friday, or Monday at the latest ngata, Cont. Station"y, Delanay, I Pack, Elsco, Eng. China Claya, Fermer (J.H.), Fobel Iat., Hanson , Ibec, MY Hidga, Minty, NMW , Perganon, Guollea, Shekton Jon fe 8-pp Car. PL. Third Mile Inv., Tubular Exhty, Walter Corentant that Ford has acquired up to 5 per cent of Jaguar shares." elus, Tubular Exho, Walter Greenbeck, Ittington, Yale & Valor, LESSAE (8) TORB (8) NEWSPAPERS (2) PAPERS PROPERTY (12) TEXTLES (2) TOBACCOS PROPERTY (2) TRUBES (3) TOBACCOS TRANSPORT (2) TRUBES (3) TOBACCOS PROPERTS TRADERS (1) MONES (2) THERD UNIT of M

But Speculation that Ford is in talks with Saab-Scania, the Swedish car, truck and aerospace conglomerate, abont acquiring its car division remained, as did the view that there might yet be a bid battle

Investment has flowed into Grangemou one of the U.K.'s principal petro-chemical complexes, since the early 1920's.

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area

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Senior posts at Rothmans

ROTHMANS INTERNATIONAL bas appointed Mr P.J. Fennell to the new post of managing director, Rothmans Europe region. He was president and chief executive officer of Kothmans, Benson & Hedges Inc, Canada. Mr I.G. Maitland has been appointed managing director, Rothmans International exports region. He is managing director of **Rothmans** International Tobacco (UK).

ECONOMISTS ADVISORY **GROUP** has appointed Mr Jeremy Holmes as managing

Mr David Claxton has been appointed commercial director of BOOKER FOOD SERVICES. He takes over from Mr Richard Maude-Roxby who has transferred to Booker Cash & Carry as buying director at Wellingborough. Mr Claxton will head buying, marketing and free sales operations at Ruislip. He was managing director of Courage take home trade.

Mr Charles D.H. Bryant has been appointed managing director, planning and support, at MIDLAND MONTAGU. He was chief operating officer of

Mr John Grieves will become senior partner of FRESHFIELDS in May 1990 when Mr Hugh S.K. Peppiatt retires. Mr Graham Nicholson will succeed Mr Michael MacCabe as managing partner in the new year. as lead partner of its new European financial services consulting practice. He was



appointed managing director of POLYMARK INTERNA-TIONAL. He was managing director of the packaging machinery division of GEI International.

Midland Montagu Australia and Dominguez Barry Samuel Montagu.

QUEENS MOAT HOUSES has appointed as non-executive directors Mr David Howell, chairman of the House of **Commons Foreign Office** Committee, and Mr John Gale, recently retired from National Westminster Bank U.S.A.

PRICE WATERHOUSE management consultancy has appointed Mr Mark Austen Senior partner British Mining Equipment Companies (ABMEC). of Freshfields

> been appointed a director of THE NEW THROGMORTON TRUST (1983).

joined MITSUBISHI FINANCE INTERNATIONAL as a senior manager for structured finance, and Mr Andrew Chapman and Mr Graham Dudlyke become managers in the risk management and

partner in charge of the UK banking and financial services consulting group, which has been re-organised into two new divisions: financial markets, led by Mr Paul Reyniers; and retail financial services, led MOSAIC has appointed Mr Leon F. Angrave from group

financial controller to finance Mr Ray Molekamp, export sales director, ATHENA INTERNATIONAL, has been appointed sales and marketing director from November 1. ■ Mr Mike Dale, former director of Lucas Engineering

managing director of Lex Systems. Mr William F. Morrell has



Mr Brian Connolly (above) has joined LEX VEHICLE LEAS-ING as executive director, finance and planning. He was

been appointed director general of the Association of Mr Gary FitzGerald has

Mr J. Damian Kissane has

technical products area.

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FINANCIAL TIMES FRIDAY OCTOBER 13 1989

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CURRENCIES, MONEY AND CAPITAL MARKETS

FINANCIAL FUTURES AND OPTIONS

FOREIGN EXCHANGES

continuing battle that is

Previce Close 0:112 Latest 1.5458-1.5458 0.81-0.80pm 2.39-2.36pm 8.22-8.12pm 5545-1.5555 0.68-0.67m 2.03-2.00pm 7.38-7.28pm

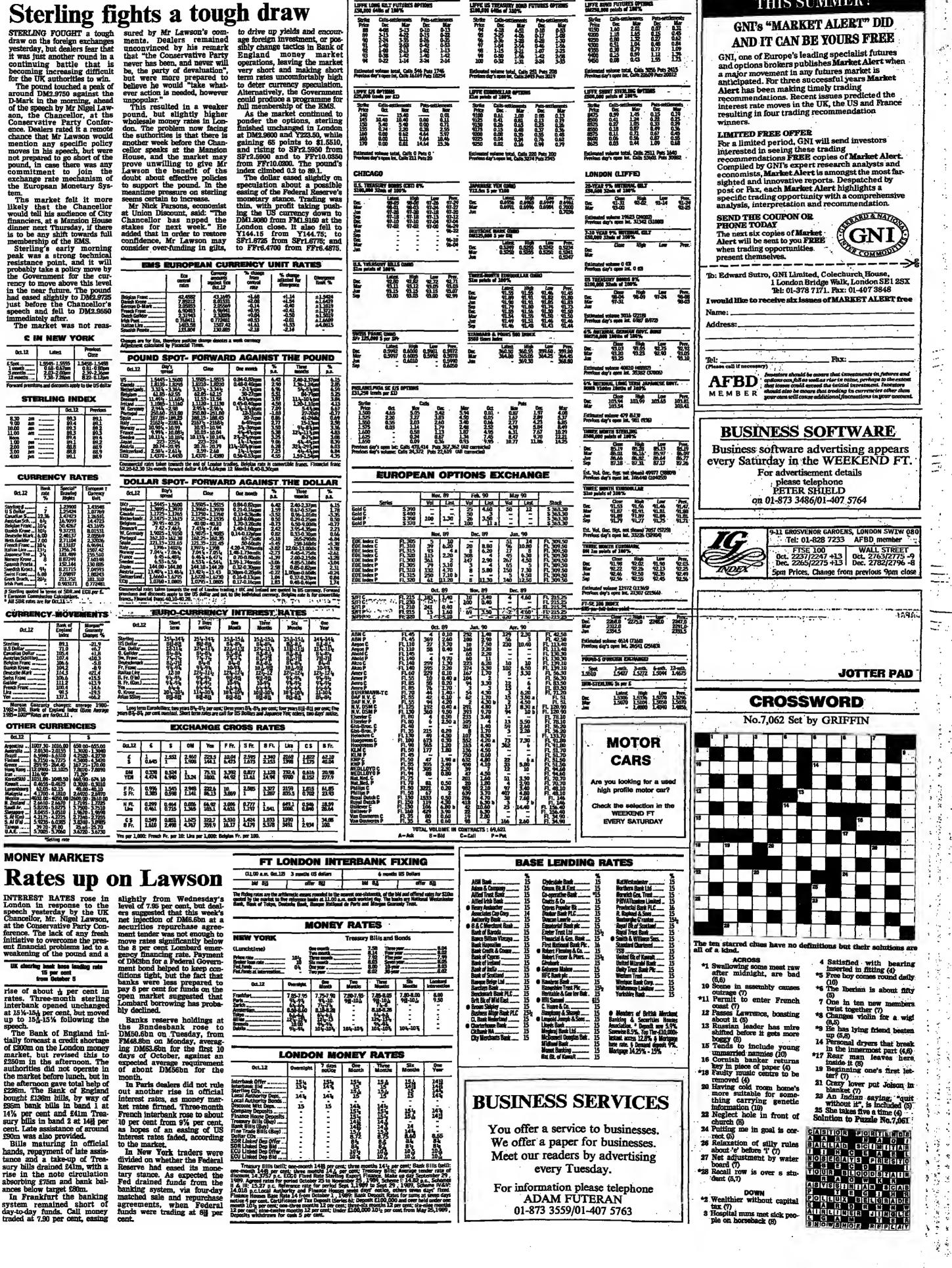
		0ct.12	Previous
8.30	,	89.3	89.1
9.00	200	89.4	89_1
30.00	dill	89.3	89.2
11.00	an	89_3	89.3
Noon		89.4	89.4
1.00	(m)	89.1	89.2
2.00	pm	88.8	88.9
3.00	pm	88.8	88.9
4.00	pm)	89.1	88.9

Currency Unit Special Drawing Rights rate % Oct_12 Sterling # ... U S Dollar . Canadian S. 7 143548 1.07769 1.26531 14,4723 1.23900 1.25424 1.47423 16.9059 50.4267 9.37251 2.40137 2.71104 8.13187 1.756.74 181.4899 8.87249 1.52.144 8.21715 2.09897 211.752 2.098977 211.752 14,4723 43,1695 8,01551 2,05569 2,32026 6,96941 1507,42 155,510 1507,42 155,510 1507,42 1507,4 ns of SDR.and ECU.per £

CURRENCY MOVEMENTS Bank of

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CU	RRENCY	UNI	T RATE	S		ASUNY MILLS				
Corrency anounts plast Ec Oct_12	* chaoge from central rate	adi	change usted For vergesce	Olvergence Itrait %	Dec Mar Jur	1464 92.80 93.11 93.15	High 92,62 93,12 93,15	42.72 93.05 93.15	Pres. 92,71 93,03 93,07	ŤN \$1
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	Out month	%	Three	×.				Nov.	89	Fe
-5615 -3970 -1760	0.84-0.82cpm 0.21-0.16cpm 0.33-0.36cm	6.22	2.40-2.37p 0.67-0.57p 0.96-1.01d	m 6.15 m 1.78	Gold C Gold C	Series	\$ 390 \$ 400	Vol	Last	Vof 25 50



FINANCIAL TIMES FRIDAY OCTOBER 13 1989

DID YOU SPOT THE INTEREST RATE MOVES THIS SUMMER?

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An. 200 225 225	9-11 EROSVENOR CARCENS, LUNDON SWIW (24) Tel: 01-828 7233 AFBD member FTSE 100 WALL STREET Oct. 2237/12247 +13 Dec. 2265/2275 +13 Dec. 2782/2796 -8 Spmt Prices, Change from previous 9pm close
92.56	
2217.8	

and the second second

interbank opened unchanged at 15%-15h per cent, but moved up to 151-15% following the

of £200m on the London money market. but revised this to £250m in the afternoon. The authorities did not operate in the market before lunch, but in the afternoon gave total help of £226m. The Bank of England bought £136m bills, by way of £95m bank bills in band 1 at 14% per cent and £41m Trea-sury bills in band 2 at 14% per

tance and a take-up of Treasury bills drained £41m, with a rise in the note circulation absorbing £75m and bank bal-

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WORLD STOCK MARKETS

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	AUSTRIA October 12 Sch + srm	FRANCE (continued)	GERBIANY (continued)	ITALY (spetiment)	SWEDEN	CANADA
Ulp	Asstrian Airlines	October 12 Frs. 4 or Arjonari-Pricax 3.010 1-9 Arctilare d'Ent 1.079 414 BtC 775 -0 SN 726 -0	October 12 Dm. + er - Bayer 301 +L Bayer 413 +0.5 Ball 407 +0.5	Detaher 12 Lite + ST -	October 12 Kraser + or AGA 8 (Free) 223	CANADA Sales Block. High Low Gloss Ching Sales Stock. High Low Close Ching Sales Stock. High Low Close Ching Sales Stock.
REE	Perimosser	Bancaire Cie	Bayer 201 +1 Bayer-Vergit 597 40.5 Belersdorf 640 2 Bayer-Vergit 287 +1.5 Belersdorf 640 -5 Bertifter Kraft 122.2 -0.3 Bitle-Bank 42.9 +4 Gidfinger & Berg 565.5 -7.5 Geons Bowei	Slessigeno	Asea 8 (Free)	$ \begin{array}{c} 125425 \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$
	Secuperit 2510 Secuperit 256 Sign-Datable 10 Sign-Datable 149 Veitscher Mag 120 Verband 338	Bongrain 503 Bongrain 3261 Bongrain 762 Bongrain 762	BNF-Bank	Srill State 1,485 +3 Salt 1,151 +5 Tern Asslear 21,450 +50 Test France 50,250 -250 Unicen 24,400 +230	Ericson & (Free) (B24 -2 Exetua & Free) (330 +1 Ganzbro & Free	Geodetriconts in contra unless matrixed \$ 300 Cneum Picg \$23 ½ 23 ½ 23 ½ 10400 Lowweet \$27 ½ 23 ½ 21 ½ "1 ½" "1 15425 Sherritt 513 ½ 13 13 -
11. m	BELGIUNTLUXENBOURG	Garrefeer 3.540 +30 Casino 224 -1 Cotacion 675 +3 Obsriveman 1.178 +90 Comente Fr. 1.760 -9 Colomente Fr. 45 +4 Colomente Fr. 560 -5 Colomente Fr. 360 -5 Colomente Fr. 360 -5 Colomente Fr. 360 -5 Colomente Fr. 360 -5	Comparizanti	NETHERLANDS October 12 Fis. + st	Pharmazia 8 (Free)	5750 Agence E 5812 94, 02 1 4 2590 Coscan \$1212 121 121 121 14 1 3000 Molen H X \$1213 125 1215 1215 1 301 302 300 300 300 300 300 300 300 300 300
n. E Ang	October 12 Frs. + er Arbed	Chargeurs 1.178 +20 Ciments Fr. 1.760 -9 Cabb Meditesrance 645 +4 Colimets	OLW 605 -2 Dailwebr-Beat 777.5 48 Deckel (Fr.1) 536 -3.5 Deskel Webr 537.5 -4.5 Didle-Webr 270 -2.2	ACT Hedding 42.80 -1 AELOM 113.40 -0.3 Abold 130.36 -4 AKZO 139.18 -2.1 ABN 42.50 -0.3	SRT B Free 160 -1	40110 A Barrick \$20% 28% 28% 28% 4 27200 Derian \$3% 9% 9% 5520 Marrick Race \$10 9% 10 + 16 2000 Tember A \$11% 11% 12% 5520 Marrie S10 9% 10% 10% 10% 10% 10% 10% 10% 10% 10% 10
	Banque Gen. Dn. Laz . 14,600 Banque Nat. Belg	CGE 491.6 -3.9 Copyrer 376 +18 Cred Facoler Fr 1.095 x -28 Gredit National 1.185 -5 Damart 3.080 -89	Dresdee Bank	AMEV	Sk Rogozan's A Free	52458 DC2 L/ 1/3 100 1/L 0 2715 D Textile \$1752 174, 1742 + 5 1570 Mdind Dry \$6 0 5 22458 1000 000 301 174 1745 + 5 1570 Mdind Dry \$6 0 5 22458 1000 000 301 174 1745 + 5 1570 Mdind Dry \$50 0 50 350 + 5 1500 Tor 5 and \$252 2 - 5 100 000 500 500 500 500 500 500 500 5
	CONTER	Docks de France	Fag Kogetfischer	Center Parcs	SWITZERLANG Ottober 12 Frs. + or	57725 Bit Monte 522 313, 313, 313, 326 E-L Fin 373, 75 77 79 - 1 300 Mancoche 5381, 381, 381, 381, - 3 4570 TraAna U 3161, 137, 14 + 1 3700 Baton 3141, 14 14 19055 E-L Fin 373, 173, 173, 173, 173, 170 Baton 3141, 14 14 19 10 10 10 10 - 4 10055 Monte 222 220 222 - 3 55754 TraAn PL 5174, 173, 173, 173, 173, 173, 173, 173, 173
82. 	Colrupt 18 475 Dellalate 6,100 -50 EBES - 6,400 -55 Do,AFV1 - 4420 -35 Do,AFV1 - 4420 -35 Fabriger Rea. 640 -22 GIB Grosp - 1,528 -28 Dr AFV - 1,356 -4 CBLIBrool. 4760 -15	Ecco	1 Janan Jana 1 1 1 1 1	05M	Adla Inti Annausse	BADD Software String Trade EquitySv A 415 400 405-5 5054 Rewrist Ent 5154 154 154 154 154 155
	Do.AFV1	Eternit (Fin.)	Heinberger Zen 1335	1 Hell Keinen 1229.03 PM	Do. Prg. Darts. 111 -2 Bailtise Hild Prg. 2,170 -10 Bark Lea 3,200 -10 Brown Boweri 5,220 +105 Do. Pig. 5220 +105 Do. Pig. 597 +8 CS Hidgs 2,640 -15 Cha Celegr 4,215 -40	96519 Britwauer 240 227 225 + 13 174700 Finning 1, 519 5, 151, 151, 151, 151, 151, 151,
• •	Gebeen 1,050 -20 Do. APU 1,038 -2 Generate Bank 6,100 -100 Do. AFV 1 6,120 -40 Do. AFV 2 6,490	Euromarche 4,560 -40 Exam 1,807 -43 Finextel	Kall & Salz	Hell, Beton	Do. (P(Q))	9/30 C5 FBK 3/15 11 11 - 4 16375 France 0 5127 12 1 12 1 2 1 2 2 2 2 2 2 2 2 2 2 2
	Selection Floats 6,100 -100 Do. AFV 1	Finitives 220 -15 Fonciere Lyoin 750 -15 Fromageris 2,850 +128 GTM-Entrepose 1,249 -4 Gaussoet (Soc II) 725 -20 Gen Roothentale 725 -20 Gen Roothentale 830 -19	Kansant	Kesspes 16.70 -0.2 KNP 51.5 -0.7 Nat Net Cort 70.70 -0.4 Vest Mid Bast 252.00 -2.5 Hatting State 252.00 -2.5	Do Ptg 279 +1 Forto 2,875 +25 Holderbank (Br) 6,875 -75	1000 Lemma 10 305 1 201 2 35 1 + 1 10720 Gendelt \$7 7 7 - 4 6400 (Celoti B1 519 15 19 19 4 - 5 9300 Weidewood \$139 134 134 + 4 20200 Centrol B1 519 5 201 2 35 1 + 1 3060 Gendes A 223 2 5 1 25 1 25 1 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
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	Royal C'hagen A	Schneider	Barca Con ⁵ le	Banco Popular	Angla Am Corp	Transport 1484.35 1484 53 1505.87 1518.49 1532.01 12.32 Degit Aktien (30/12/84) 501.02 514.39 510.16 515.09 (11/10) 219.51 219.31 Transport 1484.35 1484 53 1505.87 1518.49 1532.01 12.32 BeLGIUM Benzets SE (1/1/80) 6719.83 6800.63 6771.96 6710.06 6805.28 2519.30 44/1)
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	Anter	Talitinger	Daniel	Encrote 437 -6 Ercrote 437 -6 Esp Carboros Mt 975 -11 Esp Actust Tudor 335 -7 Fasa Rescalt 511 +1 Fosta -6 -0.4	Elandsrand Gold	Composite # 355.39 356.99 359.13 359.80 275.31 359.80 4.40 FRANCE (7)180
	Hubtanaki k Free 155 +2.5 KOP 52 -2.25 Kore 54015 Kynneete 106 +2	Total-Petroles Fr. 492 -10 UFB Locabal 505 -6 Unitali 853 -4 Unitalion formob Fr 651 -19 Valeo 554 +10 Valeo 554 +10	Cemina 2 397 1-23	Festa	Highers Steel	Financial 34.67 34.88 35.14 35.24 24.30 35.24 8.64 FAZ Arctien (31/12/58) 677.41 678.61 690.91 687.25 640.91 00/100 535.78 (27/2) WSE Composite 196.98 197.81 199.34 154.98 199.34 4.46 0x3 (30/12/87) 1612.73 1604.05 1636.41 1639.55 1657.61 (8/9) 1271.70 <td< td=""></td<>
	Nokia 102 41 Pebjela 'B' 79.5 -3 Rasma-Rezola 32.5 -45 Samoo 412.5 -45 Sacutanin 'B' -212.5 -6.5	GERMANY	IFI Priv 25,600 -200 Itakeable 16,500 +150 Takeamenti 25,150 +300 Haloementi 2616	Metal Duro-Felg 353 Petroleol (Cla Espl 510 ~4 Portland Vald 4.550 -12.5 Restol 569 +8	Malcor Kičes	Mik. Value 395.01 395.68 397.03 396.52 977.03 306.52 977.03 306.52 977.03 29.31 100 MG (CM40) 279.345 2807.78 2844 04 1cl 3309.64 115/55 2073.61 15/50 MASDAQ Composite 482.19 482.16 484.14 485.73 378.56 486.73 54.87 152.00 1765.58 1763.77 1772.92 1786.43 1848.93 1360.64 110/11 19/100 (311) (9/10469) (31/10/69) (31/10/72) 1765.58 1763.77 1772.92 1786.43 1848.93 1360.64 110/11
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	Atrique Occidine	BASS 287 +1.5 Badenmerk 225 -3	845 29,420 SIP (3,330 +11	Uralita	Vieterit Deta	NEW YORK ACTIVE STOCKS TRADING ACTIVITY NORWAY 666 75 671 60 679 11 682 02 695 50 (28/9) 467 17 (2/1)
	JAPAN October 12 Yes + or	9xtaber 12 Yen + 97	October 12 Yed 4 at	October 12 Yes + at - Takara Shum	AUSTRALIA (continued) Octaber 12 Aust5 + or - Mild	Thursday traded price On day Oct 12 Oct 11 Oct 10 sexcaport Cesterior Earry 6,188,400 19½ + New York 160,120 164,070 147,560 Sexcaport 501/12/1661 1431,95 1428,98 1420,91 1431,85 12/101 1030,69 14/11 Line day 2,299,200 404 - 11 4mer 11,943 12,029 12,265 South AFRICA
	Almonoto 2710 ~20 Alectore Brake 1.16 ~30 Al Mapon Air 1.960 ~30 Arps Electric 1.880 +10 Artada 2.170 -10	Japan Racio 2210 -76 Japan Steel Wits 1.030 +10 Japan Steel Wits 1.200 +30 Japan Steel Wits 1.200 +30 Japan Steel Wits 2.260 -10 Japan Synth Mir 2.280 -20 Japan Wood -2.280 -20 Japan Wood -2.260 -70	Hitos Sc 1,750 -60 Hitos Corp. 1,620 +30 Nippon Carll Baik 15,800 +200 Nippon Dealoy 1,060 -20 Nippon Dealoy 2,950 -70 Nippon Dealoy 3,570 -98 Nippon Dealoy 3,570 -90 Nippon Peter, Bi 1,380 -30 Nippon Floar 1,380 -30 Nippon Floar 1,380 -30 Nippon Rola 1,500 -25 Nippon Rola 7,500 -60 Nippon Rola 1,500 -30 Nippon Rola 1,500 -30 Nippon Rola 2,200 -30 Nippon Rola -200 -30 Nippon Rola -300 -30 <tr< td=""><td>Takashimana 3.100 Takashimana 2.360 Takashi 2.360 Takashi 1.850 Taitana 3.80 Takashi 2.360 Takashi 1.850 Teikan 835 -22 1.210</td><td>Mayne Uchless</td><td>Dipertiment Dipertiment <thdipertiment< th=""> <thdipertiment< th=""></thdipertiment<></thdipertiment<></td></tr<>	Takashimana 3.100 Takashimana 2.360 Takashi 2.360 Takashi 1.850 Taitana 3.80 Takashi 2.360 Takashi 1.850 Teikan 835 -22 1.210	Mayne Uchless	Dipertiment Dipertiment <thdipertiment< th=""> <thdipertiment< th=""></thdipertiment<></thdipertiment<>
	Anto Construct	Kagonet	Nippor Elect 61 3,570 -90 Nippor Elect 61 3,570 -90 Nippor Elect 61 1,430 -50 Nippor Fire 1,580 -40 Nippor Flor 1,030 -30 Nippor Holo 2,800 -80	Tables Constr 1237	News 14.85 -0.45 N Bics Hill Pelo 304 -0.05 Nerbers Star -0.42 -0.02 Catoridge -6.77 +0.01 OPSNN 2.01 +0.01 Pactite Design -4.96 -0.1	Tandem Cove 1,664,900 244 + 4 Unchanged 401 498 490 SPAIN Amer Corp 1,598,700 983, + 1% New Highs (ul) 59 115 Madrid SE (30/12/85) (cl) 322,76 322,32 328,43 (13/4) 266 61 (1/3) Am T & T 1,559,300 427, + % New Lows (ul) 43 31 sweEDEN Madrid SE (30/12/85) (cl) 322,76 322,32 328,43 (13/4) 266 61 (1/3) Awr T & T 1,559,300 427, + % New Lows (ul) 43 31 sweEDEN Jacobson 6, P. (31/12/56) 4443 8 4337,28 4360.3 4378 4 4660.3 0.6/89 33333,9 3333,9 3333,9 323,9 3233,9 3333,9 3233,9 3333,9 3333,9 3333,9 3333,9 3333,9 3333,9 3333,9 3333,9 3333,9 3333,9 3333,9 3333,9 3333,9 3333,9 3333,9 3333,9 3333,9 3333,9 3333,
TER PA	Arabian 01		Minpon Mining	Totol Co	Parcent'i 1.90 Petersnille SI. 3.39 Picaetr Inti. 2.95	SwitzERLAND Switz Bank Ind. (31/12/58) 807.9 807.8 813.4 813.3 829.1 (6/9) 613.1 (5/1) TAWAN**
3	Asics Corp	Kances Paint	Nippes Palet	Tokici Carbon	Piecer Pacific	12 11 10 9 HIGH LOW THARLAND Metals & Minerals 3652.9 3662.2 3777.9 (c) 3919.2 (1) Bargirdt SET (30)4/751 700.17 697.29 693.62 690.78 724.93 (13/9) 386.73 (2/1) Description 4012.5 4018.5 4025.4 (c) 4037.8 (c) 3366.5 (c) 3366.5 (c) 3366.73 (c) 3366.73 (c) 3366.73 (c) 500.00
	Assral Wylos	Kelhin Elec Exp	Mippon Sharpo 1 570 -30 Nippon Sa Gaza 1 100 -21 Nippon Shirpan 1 730 -40 Nippon Shirpan 2 260 -60 Nippon Salara 2 260 -50 Nippon Salara 2 260 +30	Totyo Brassurg 3,120 -80 Totyo Brassurg 3,520 -20 Totyo Electric Parr 3,560 -20 Totyo Electric Parr 1,520 -20 Totyo Electric Parr 1,520 -20 Totyo Electric Parr 1,540 -40 Totyo Electric Parr 1,540 -40 Totyo Electric Parr 4,650 -190	SA Brewing 2.68 -0.02 Santos 4.15 -0.03 Santos (D.1) 6.06 +0.06 Source of Garalia 5.66	MONTREAL Portfolio 2051.44 2055.49 2069.68 to 2069.6810/100 1677.42 (3/1) M.S. Copital Inti. (1/1/70) to 535.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 505.8 540.6 543.9 501.2 (3/0) 407.6113/00 501
	Cases Sales 4,670 -110 Casio Computer 1,49010 Central Emande 1,150 -50	Kinki Elec Coro,	Nippen Sutel -01 +1 Nippen Sutel -01 +1 Nippen TV	Tokyo Style 2370 Tokyo Carp 2030 Tokyo Carp 188060 Tokyo Carp 134060	Tubenakers Ass. 2.80 m -0.05 Vengas Vinters Ass. 2.90 m -0.05	Base values of all indices are 100 except NYSE All Common - 50; Standard and Poor's - 10; and Toronto Composite and Metals - 1000, Toronto indices based 1975 and Montreal Portfolio 4/1/ 83, † Excluding bonds.‡ Industrial, plus Utilities, Financial and Transportation. (c) Closed. (u) 4 Subject to ornical resonances. Base values of all indices are 100 except: Brussek SE, ISEQ Overall and DAX - 1,000, JSE Cold - 255 7, JSE Industrials 264.3 and Australia All Ordinary and Mining - 500, (c) Closed. (u) Unavailable.
	Central Glass	Note and a state of the state of t	Nipper Yata 66.0 -30 Nipper Zoar 1.050 -20 Niskinkaska Loas 1.280 -60 Nissan Dictel 1.230 -60 Nissan Dictel 1.230 -50 Nissate Sangro 1.250 -50 Nissate Dia 1.790 -10 Nissate Dia 1.20 -10 Nissate Dia 1.600 -10	Targean Print 2120 +25 Targe 960 -20 Tothila Elect 1130 -40 Tochila Elect 1.500 +10 Tochila Machinery 1.200 -10	Westhead Hilds	TOKYO - Most Active Stocks Thursday October 12 1939 Thursday October 12 1939 Thursday October 12 1939
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WORLD STOCK MARKETS

FINANCIAL TIMES

Friday October 13 1989

ASIA PACIFIC AMERICA Dow marks time awaiting Nikkei suffers second biggest drop of year 2,237.93, the biggest of its four-consecutive losses. release of economic data kets in the region yesterday. AUSTRALIA, which opened start and shares drifted lower as speculation spread about another interest rate increase. kers had just turned buying interest around from the small capitalisation stocks to large HONG KONG was torn between the joys of the new HK\$127bn infrastructure pack-Tokyo October with an excellent

Wall Street

WITH no economic news yes terday and September producer prices dne today, the equity market moved slightly lower amid modest profit-taking, writes Janet Bush in New York. The Dow Jones Industrial Average closed 13.52 points lower at 2,759.84 on moderate volume of 160m shares. Other indices were mixed. The Standard & Poor's 500 and Ameri-can Stock Exchange Index were slightly lower, while the Nasdaq Composite Index was quoted marginally higher. There was little incentive to trade in either direction, given

that the market was eager to see today's economic data. On balance, however, this week'e profit-taking continued.

The September Producer Prices Index is forecast to have risen by as much as 0.6 per cent, having fallen 0.4 per cent in August. Taking out food and energy, the PPI is forecast to have risen by around 0.3 to 0.4 per cent

Retail sales are expected to have been virtually flat last month, with weakness in auto sales being offset by rises in other sectors.

. The PPI is particularly important because the financial markets are looking for any domestic economic justifi-cation to persuade the US Federal Reserve clearly to ease

monetary policy. Yesterday, a softening Fed. Funds rate convinced many in the bond market that the Fed had already quietly lowered its target for Fed Funds, although

NYSE volume Daily (million)

175

Coca-Cola dipped \$1 to \$69% and General Electric edged \$% lower to \$57%. These last two both announced third guarter 14 reports yesterday, which were in line with forecasts. AMR, the parent company of American Airlines, added \$1% to \$99 on a US press report which said that Mr Robert

Canada

150 125 100 75 27 28 29 2 3 4 5 6 9 10 11

Sep 1989 Oct of this. There is a great deal of international pressure within the Group of Seven for the Fed to ease because the dollar has rose \$% to \$20% on reports thet the agreed takeover by Quintex, which was called off, may be resumed with NBC continued to attract substan-tial demand in spite of the combined force of interest rate rises in non-US nations and concerted open market inter-

becoming an equity partner in a buy-out of MGM-UA. Imo Industries fell \$2% to vention. It is also under pressure from the Administration, \$17% on the company's estimate that third quarter net income would be 30 per cent which wants to prolong the economic expansion for as long below a year ago. as possible. The PPI is important. There

is known to be e deep reluc-tance among many infinential Fed board members to lower interest rates and a large jump in the PPI today would simply strengthen their hand.

Swiss catch their breath

after a summer of delight

William Dullforce reports on the greater interest being shown by domestic institutions

Swiss Bank Industrial Index

Switzerland

800

750

700

650

As for the internal dynamics As for the internal dynamics of the equity market, there has been some profit-taking, but so far the selling pressure has not appeared to be intense given the fact that the Dow Jones Industrial Average jumped more than 90 points lued at C\$355.1m.

A WAVE of heavy celling Blue chip issues were on the weak side yesterday morning. IBM slipped \$% to \$107%, swept through the Tokyo mar-ket as investors watched the yen slide against the dollar regardless of the rise in the Official Discount Rate. The Topix index suffered its biggest drop of the year and the Nikkei average its second biggest, writes Michiyo Nakamoto in Tokuo.

Turnover, however, was relatively low at 632m shares, down from the 751m traded on down from the 751m traded on Wednesday, indicating that a fair number of investors had opted to stay on the sidelines. The Nikkei average closed the day 445.02 points down at 34,795.05, the day's low. This was the first time in 12 trading Bass, the Texas investor, was willing to help AMR fend off the unwanted \$120-a-share bid from real estate developer Mr Donald Trump. Among other airlines, USAir fell \$1% to \$45% in active trading and UAL added \$2% to \$285, reversing an ear-

The mood have is very bad," said one trader at a foreign securities firm. Most experts thought the market's near term outlook was bleak, with investors unlikely to take an active part unless they get a clearer idea of what will hapdays that the Nikkei has dropped below 35,000. The day's high was at 35,219.53. The Topix index of all listed shares

clearer ides of what will hap-pen. The correction could be rather long drawn-out, accord-ing to Mr Shoin Yokoyama at Credit Suisse Investment Advi-sory. "Ws could very well see the selling climax next week." However, Mr Masami Okuma at UBS Philips and Drew said that as long as the yen/dollar enchange rate stabilises within an acceptable range investors were likely to return and pick up special situation stocks and plunged 36.89 to 2,628.60. Declines far outnumbered advances by 857 to 161 while 110 issues were unchanged. The ISE/Nikkei 50 index in London showed a fall of 0.98 to up special situation stocks and those in the small and medium 2,022.49.

The yen's failure to hold up against the dollar in spite of capitalisation range. the half point increase in Japan's official interest rate made investors jittery from the yesterday's market, he said, was that the big Japanese bro-

THERE was little change in EUROPE

share prices during moderate trading in Toronto, with trade moving in a fairly tight range throughout the day. Toronto's composite index was up 3.95 at 4012.43, as advances narrowly beat out declines 354 to 321. Volume

sion funds is envisaged follow-ing the Government's decision

this month, in a crackdown on

property speculation, to limit the amount the funds may invest in real estate. The funds

currently hold only 7 to 8 per

cent of their assets in equities. No immediate impact on the market is likely. The funds will

MGM-UA Communications

BOTH Paris and Frankfurt enjoyed a better day, though for different reasons, but there was plenty to depress some of was 25.74m shares, worth C\$356.9m, compared with Wednesday's 25.57m shares,

the other bourses, writes Our Markets Staff. PARIS recovered part of Wednesday's fall as keen activity continued in the financial sector, with Parihas and Navi-gation Mixte still enthusiastically sought.

Volume was estimated to be well below Wednesday's hefty FFr4.9bn, partly because of a technical hitch which made it difficult to obtain real time prices during the morning. The OMF 50 index rose 2.7 to

531.97, having started weakly. Paribas rose FFr31 to FFr620, with Navigation Mixte still rumoured to be the possible buyer. Another running thence was that Paribas or its friends was that Fainlag of its interins were picking up stock them-selves. This could simply be to strengthen the friendly "hard core" shareholding, currently at about 35 per cent, or it could be aimed at avoiding dilution in the event of a takeover hid

index at mid-session improved to an 8.73 rise to 1,612.78 in the DAX at the close. Volume fell from DM4.6bn to DM4.1bn.

The unfortunate thing about

The growing view was that the

increase was not big enough and that the dollar would

remain strong for some time.

calling for another rate rise

within the year. Investors also thought that the Bank of Japan had decided on a moder-

ate increase in order to leave

room for another one if neces-

"The mood here is very bad,"

Mannesmann's prospects in its courtship of the tank maker, Krauss-Maffei, looked up as the Bavarian finance minister said that the state, which owns 35.45 per cent of the company, is ready to sell. Mannesmann climbed DM3.50 to DM250.50; on Tuesday, it announced a DM578m rights

issue, and Krauss-Maffei is valued at DM488m. Krauss-Maffel became a tar-get when the West German economics ministry made the

sale of MBB's 12.5 per cent stake a condition of its take-over by Daimler. Another major stakeholder in K-M is Feldmühle Nobel, which has 15 per cent. Feldmühle rose another DM11.50 to DM566.50

high-tech issues like Toyota and Matsushita. Investors had been encouraged to buy these for short-term profits, and they sold quickly when the market outlook turned bleak. The tim-ing could not have been worse, he said The list of most active issues

was dominated by stocks that fell, having been in favour the day before. Canon, second on the list with 24.5m shares, lost Y40 to Y1.970. Sharp, the consumer electronics company, was a notable exception, rising Y20 to Y1,550. It topped the most actives list with 36.8m shares. Investors favoured Sharp's low price/ earnings ratio and its good business performance as well as the fact that it has lagged behind other electronic issues.

Osaka came under selling pressure and the OSE average shed 427.64 to close at 35,877.83. Volume sank to 55m shares from the 64m traded on Wednesday.

Roundup

MONETARY and interest rate uncertainties, and further judi-clous profit-taking, linked the mood in Tokyo with other mar-

week, took its fourth straight loss yesterday on profit-taking, age, and worries about the disthe interest rates commdrum, and fears over the direction of international markets. In addipute over illegal immigrants between China and Hong tion, resource issues were hit by a downturn in London, and weeker base metal prices. The All Ordinaries index fell

between China and Hong Kong, after a Chinese dissident swimmer was allowed to leave the colony for the US. Turnover feil from HK\$1.34bn to HK\$1.12bn and the Hang Seng index continued its correction with a 14.33 decline to 2,793.45. Against the frond Hong The All Ordinaries index has another 17.1 to 1,730.4 in turn-over of 97m shares worth A\$213m, down from 138m and A\$200m on Wednesday. In the mining sector, CRA lost 30 cents to A\$12, Western Mining 16 cents to A\$6.36 and MIM 4 cents to A\$2.56.

Against the trend, Hong Kong Telecom gained 7.5 cents to HK\$4.875. The move followed news late on Wednesday News Corp tumbled another 45 cents to A\$14.85 on turnover that Salomon Brothers is offer-

that Salomon Brothers is offer-ing 50m covered warrants on the group's shares. SINGAPORE just made another post-crash high, the Straits Times industrial index rising 2.87 to 1.431.85 on late buying interest and bargain hunting. Volume was low, due to a two-day DBS Bank invest-ment conference and a holiday in Malavzia. of 1.2m shares. Mr Rupert Mur-doch poured cold water on profit hopes for the group last-Tuesday, and late on Wednes-day he said that he was still interested in MGM/UA Com-munications of the US. Qintex; the failed bidder for MGM/UA, gained 3 cents to 47 cents. Bond Corp continued to recover from Tuesday's 10-year low, firming 2 cents to 33 cents. Its associate, Bell Resources, added 2 cents to 95 cents. NEW ZEALAND followed Australia down, but on a of 1.2m shares. Mr Rupert Mur-

ment conference and a holicay in Malaysia. MANILA rose on strong for-eign buying, the composite index gaining 28.15 to 1.264.57. Interest centred on the com-mercial sector, which finished at a new high, with the com-mercial-industrial index gain-ing 50.68 to 1.929.23. Australia down, but on a slightly steeper trend as the Barclays share dropped 36.79 to ing 50.68 to 1,929.23.

Stake-building stories underpin Paris rally

yesterday; here, there are also stories that Veha, the energy and chemicals group, will either bid for the 54 per cent of the volume department, saw Feldmühle that it does not already own, or pass on the stake to another interested 0.9 to 653.8.

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FRIENDLY FROM A TO Z

party. MILAN got through the first technical deadline of the Octo-ber trading cycle with no mis-haps, and not much action. 193.2 The expiration of monthly options contracts saw most of at the company is rela-tively small within the Dutch sector, its premium income only about 10 per cent that of NatNed, and it is on a high them abandoned, due to the recent lack of performance in the market, and the Comit index edged up 0.36 to 696.09 in modest trading. The small percentage of

price earnings ratio of 15, said options taken up involved, pri-marily, the Milan merchant an analyst. Ahold weakened again, losbank Mediobanca, Flat and the ing FI4 to FI130.80 on fears that Asko of West Germany would sell its 15 per cent, but Fiat group investment company, Gemina. The re-admis-sion of Banca Nazionale del Asko later denied this.

BRUSSELS saw a sharp drop in insurance companies; which posted spectacular gains in previous sessions, and the cash market index fell 80.80, or 1.2

about 10 per cent, to BF12,850. It was reported that the buyer who had been willing to pay over BFr14,000 a share in previ

up 3.0 at 699.8.

Trading in Wartsila was suspended for news of its first eight month figures. Huhtamaki I free shares were the day's most active, rising FM3 to FM90

Madrid was closed.

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the volume department, saw the Crédit Suisse index edge up per cent, to 6,719.83. Groupe AG tell BFr1,425, or AMSTERDAM had another depressing day as the bond market weakened. The CBS tendency index was off 2 at Stad Rotterdam, the insur-ance company, was up F14.40 the market yesterday. AG's at F1 50.90 on takeover rival insurer, Royale Belge

dropped BFr420 to BFr6,950. HELSINKI gained a little ground in a spate of corporate results with the Unitas index

rally starting early in June which took it from a tailed-off position into the middle of the

HORT-TERM ontlook,

S neutral to negative, medium and long-term

perspective, positive. With this summing up, Mr Michel Koch

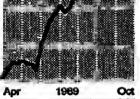
of Lombard, Odier reflects the current consensus on Swiss

equities among local analysis. The Swiss market has been catching its breath since the

The composite Swiss index is up 30 per cent from the beginwednesday, it was still 3.4 per cent below its August 28 peak, after dipping earlier to a 5.3 per cent decline.

Concern about interest rates (the three-month Eurofranc rate rose above 7.8 per cent yesterday), inflation and the future movement of the dollar has dampened short-term enthusiasm. Turnover on the Zurich stock exchange was more than 18 per cent lower in September than in August, and volume in the 13 blue chip stocks traded on the Swiss Options and Financial Futures Exchange declined by 50 per

Some analysts envisage a further downward correction, particularly if interest rates climb higher next month. But Swiss corporate earnings are set for strong growth this year, with estimates varying between 14 and 18 per cent, and price/earnings ratios are 25 to 30 per cent lower than they were before the October 1987 crash. As a result nobody



the past month, according to

An even bigger role for pen-

brokers

have to be channelled increasexpects a dramatic slide in equity prices. Indeed, if the economies of

ingly into equities. Some brokers have received hints this week that, as pessi-mism grows about the future of the UK market, they can expect more money from Lon-don in pursuit of Swiss stocks. the major industrialised coun-tries achieve soft landings, sev-eral factors seem to presage a bnoyant Swiss stock market Since Nestlé set the ball rolling last November, a few Swiss companies have been making tentative moves to adjust their capital structures to accommopert year. Among these are the expectation that the Swiss expectation that the Swiss National Bank would ease its clamp on the money supply as inflation fears abate, the pres-sure on Swiss pension funds to invest more in equities; and the greater openness Swiss cordate foreigners, and are disclo-sing more information of the kind to which foreign investors porations are starting to show comed. towards foreign investors. Domestic institutions, at

On its merger with Inspec-torate, for example, Adia will convert all its registered stock Domestic institutions, at last, have started to play e greater role on the stock exchange. If the rally in the spring was prompted largely by the return of foreign inves-tors, buying by institutions has helped to attenuate the effect of foreign profit-taking over the nest month, according to into bearer shares with free access to foreigners. Earlier, even Zurich Insurance made a gesture to shareholders abroad, by allowing holders of its bearer shares and participation certificates (PCs) to join in a SFr810m bond issue carrying warrants linked to registered shares.

estate and a formula for reval-uing their property placements has yet to be agreed. But Mr Beat Philipp of Bank Vontobel, for Navigation Mixte in the form of a equity swap. Navigation Mixte rose FFr74

to FFr1,673. AGF, the stateowned insurance group, said it had received official approval to raise its stake above 10 per cent, after Paribas had which has researched the situ-ation of the funds, believes that their daily SFr80m (\$47.5m) net cash flow will

cent, after Paribas had announced the same. Suez climbed FFr4.50 to FFr41, with analysts saying it was benefiting from the inter-est in Paribas, that it looked relatively attractive after the aharp run-up in its rival, and that UK institutions particu-larly had been catching up after being light on French financial holdings. Elsewhere, Pengeot gained FFr17 to FFr329 after strikers voted to halt their factory occupation, while Eurotunnel

occupation, while Eurotunnel had e technical bounce, rising FFr3.95 to FFr56. FRANKFURT moved from

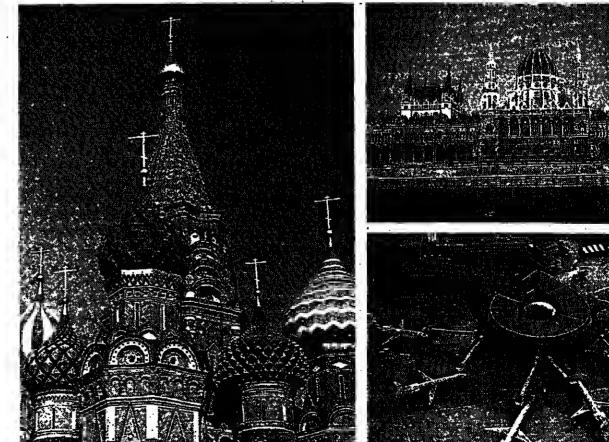
stasis to a token, apparently technical, recovery as a 1.20 decline to 677.41 in the FAZ

SOUTH AFRICA

GOLD stocks closed marginally firmer in Johan-neshurg in fairly quiet trade as the previous day's selling pressure in the market eased.

Best-East Connections. Austrian Airlines offers of the best some connections via Vienna to the major

economic centres of Eastern Europe (I11.)



See \rightarrow Gateway Vienna.

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AUSTRIAN AIRLINES



Frong. voto BMEV min. 21.13.058/234 - 1. 6. 38

THE FRIENDLY WAY TO FLY.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		THUR	SDAY OCT	OBER 12 1			WEDNESSO.	Y OCTOBE	11 1988	DO	LAR MDE	x
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Steriling Index	Local Currency Index	1909 High	1909 Low	Year ago (approx)
Australie (85)	153.26	- 1.9	146.50	132.83	-0.9	4.97	156.27	150.00	134.00	160.41	128.28	142.85
Austria (10)	169.74	-12	162.26	168.30	- 1.8	1.45	171.79	164.89	171.33	172.22	92,84	91.32
Belgium (63)	142.67	-0.1	136.37	141.26	-0.7	3.92	142.74	137.02	142.21	144.47	125.68	125.92
Canada (122)	153.17	+0.0	146.41	130.38	+0.0	3.15	153.10	147.02	130.37	154.17	124.67	122.92
Denmark (36)	200.34	+0.5	191.50	202.65	-0.1	1.57	199.29	191.31	202.82	219.89	165.35	136.65
Finland (26)	126.08	+0.9	120.52	114.86	+0.7	2.41	124.91	119.90	114.09	159.16	123.12	117.33
France (126)	137.10	+0.0	131.08	139.17	+0.4	2.71	136.26	130.80	138.67	139.94	112.57	101.64
West Germany (97)	100.93	+0.1	96,48	100.12	-0.8	2.05	100.79	96.75	100.39	103.84	79.56	82.42
Hong Kong (48)	117.57	-0.8	112.39	117.86	-0.8	4.79	118.54	113.79	118.82	140.33	86.41	104.69
Ireland (17)	159.00	+0.7	151.96	160.43	+0.1	2.76	157.93	151.60	160.27	166.69	125.00	138.74
italy (97)	91.65	+0.4	87.61	95.67	+0.1	2.39	91.32	67.66	95.62	96.73	74.97	79.42
Japan (455)	179.41	- 1.0	171.49	163.48	- 1.4	0.49	181.18	173.92	165.78	200.11	164.22	165.79
Malaysia (36)	209.17	+0.2	199.94	217.06	+0.0	2.44	208.77	200.40	217.05	209.17	143.35	133.55
Mexico (13)	326.61	+0.3	312.20	930.23	+0.5	0.56	325.66	312.61	925.76	326.61	153.32	150.76
Netherland (43)	128.39	-0.4	122.73	126.18	-0.9	4.21	128.90	123.73	127.25	131.72	110.63	106.24
New Zealand (19)	79.35	-2.6	75.85	72.52	-1.7	4.83	81.50	78.23	73.78	88.18	62.64	72.55
Norway (24)	177.58	+02	169.75	169.93	-0.1	1.53	177.15	170.05	170.06	198.39	139.92	114.03
Singapore (26)	168.26	-0.2	160.84	152.60	-0.5	1.93	168,67	161.91	153.36	170.62	124.57	116.83
South Africa (60)	152.35	-24	145.63	128.57	-24	4.42	156.09	149.84	131.73	160.24	115.35	109.12
Spain (43)	162.21	+0.3	155.06	149.19	0.0÷	3.50	161.75	155.26	148.19	169.75	143.14	145.29
Sweden (35)	182.75	+0.0	174.69	176.93	-0.3	1.94	182.76	175.44	177.42	188.94	138.45	126.33
Switzeriand (64)	89.53	+0.0	85.58	92.83	+0.0	2.03	89.26	85.70	92.85	94.16	87.81	80.42
United Kingdom (306)	142.04	+12	135.79	135.78	+0.8	4.47	140.33	194.70	134.70	158.41	133.28	133.36
USA (547)	144.48	-0.4	138.10	144.48	-0.4	3.19	145.11	139.30	145.11	146.29	112.18	112.38
				128.83	+0.2	3.39	125.94	120.89	123.53	132.95	112.63	109.61
Europe (996)	126.75	+0.6	121.14		-0.1	1.79	167.54	160.83	158.96	178.38	137.95	118.18
Nordic (121)	167.98	+0.3	160.57	158.75		0.74	177.86	170.73	162.71	194.72	180.44	162.38
Pacific Basin (669)	176.06	- 1.0	168.30	160.50	-14			150.89	146.96	168.98	141.56	
Euro — Pacific (1665)	156.45	0.5	149.55	145.73	-0.8	1.61	157.19	139.66	144.18	146.66		141.29
North America (669)	144.89	~0.4	138.50	143.59	-0.4	3.10	145.49				112.79	112.93
Europe Ex. UK (690)	116.26	+0.2	111.13	116.29	-0.1	2.66	116.00	111.35	116.45	118.51	96.30	94.74
Pacific Ex. Japan (214)	135.72	~1.5	129.73	123.02	-0.8	4.59	137.72	132.20	124.07	140.05	111.93	121.25
World Ex. US (1860)	156.40	~0.5	149.50	145.31	-0.8	1.69	157.15	150.85	146.52	166.35	141.49	140.35
World Ex. UK (2101)	151.96	~0.6	145.25	145.87	-0.8	1.96	152.90	146.77	147.09	158.04	136.96	129.13
World Ex. So. Af. (2847)	151.04	~0.5	144.38	145.03	-0.7	2.18	151.73	145.65	146.02	155.92	136.67	129.61
World Ex. Japan (1952)	137.92	-0.1	131.84	135.73	-0.2	3.33	138.08	132.55	138.04	140.43	114.51	112.11
The World Index (2407) Copyright, The Financial	151.05	-0.5	144.39	144.91	-0.7	2.10	151.75	145.67	145.92	155.89	136.68	129.49

Markets closed October 12: Malaysia and Spain.



JOBS

The crucial question employers never hear

By Michael Dixon

HOW MANY of you readers, I trouble is that, in both wonder, have taken part in a conversation somewhat as follows:

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A: Did you get that job you were interviewed for? B: No, I was turned down.

A: How d'you feel about it? If most of you have, as I'd

expect, has it ever struck you how influential B's answer to A's second question can be? No such thought had ever occurred to the Jobs column until it heard Richard Sherrard, recruitment and equal opportunities manager of Halifax Building Society, talk at a London conference held by the Institute for International Research the other day.

The topic was the changes required in recruiting techniques, particularly advertising, now that young people in Britain and several other countries are going to be in worsening short supply. And the general conclusion was that maintaining a competent workforce will depend not only on selling specific jobs more positively than they are sold today, but on markating the entire employing organisation as a

good one to work for. Admittedly, thet dictum is like "sin is had" in that managers of all sorts would instantly agree with it. The respects, the great bulk of them go on sinning.

lowest-ranking upwards.

Acid test

Mr Lennon's point was supported by lan Harkness, marketing director of London

Buses, in telling how his company had overcome an increasingly severe scarcity

of drivers.

finding the job demanding and absorbing (which, Mr Harkess assured us, he really The people attending the conference were different. Since they depend for their living on effective recruiting,

Whereupon almost every-one else in the company pooh poohed the idea as a mere gimmick. Union leaders, in they personally want to put the dictum into practice for every type of job from the particular, started using the term "a Mansell" to mean any costly scheme with no foresecable benefit.

foreseeable benefit. Sticking to their guns, the specialists aventually won the day. The commercial raised the intake of suitable trainees by 44 per cant. Unfortunately the TV crew undid some of the good work by forcetting to remove the by forgetting to remove the fake bus stop used for the filming. People repeatedly queued at it on the Thames Embankment only to have

But, like myself, most in the audience did not twig how far the marketing effort needs to go until Mr Sherrard brought up the issue I raised at the beginning. He listed various things the Halifax had decided it must do to maintain an effective work. maintain an effective work-force in tha competitive

that, while not badly paid, it was just not worth doing. So the marketing and recruiting specialists suggested a TV commercial abowing the grand prix star Nigel Mansell driving a London hus and One of the most important was to ensure that its to those whom they reject. As so often, the reason is obvious once it has been pointed out. People talk with one another, and word of mouth recommendations have a powerful clout.

What's more, in asking A's feelings about being turned down, B will usually he expecting a sour grapes answer. So if A replies "I'm sorry. I really would like to have worked therc," the recommendation is likely to have a more favourable effect on the hearer than any advertisement, no matter how costly.

Ignorance

Alas, as some readers will know well, many recruiters know well, many recruiters seem ignorant of even the cash value of courtesy. Dr Clive Fletcher, a psychologist at the Goldsmiths' College of London University, told the conference he often hears scathing things said about organisations hy students who have taken interviews. On investigation, the cause On investigation, the cause of the spreading ill report usually turns out to be some insensitivity on the part of the interviewer. It seems daft that so many

organisations' recruiters should be so inept, especially since research has shown that joh offars are more likely to be accepted if the graduate recruits would be interviewer has had training. doing, in many cases for only a few months before finding a new job elsewhere. "Keep it short, pithy, punchy, and appeal to their guts instead It seems even dafter when in the case of graduates, at least - employers spend vast sums on wooing them with sumptuous brochures. It seems yet dafter still in

of just their brains," Mr Wilding said. "Above all, make its main message come over as: "Why stop enjoying yourself just because you have to start work?"" view of survey evidence that instead of consulting the brochures to decide which organisations to apply to, students tend to use them only to to mug up facts on ona they have already approached which has asked

Although he was nearer in age to students than ware the great majority of his them for interview. One conference speaker One conference speaker thought such typically heavyweight documents were a waste of money. He is Richard Wilding, a specialist adviser on the graduate jobs markets in Europe with Moxon, Dolphin and Kerby. In his view, amployers often compound the error of assuming that youngsters audience, many of them plainly disagreed. Perhaps that may not have been unconnected with the fact that some of the companies represented at the conference are involved in producing graduate-recruitment hrochures of the heavy-

weight type. If so, they would seem to have forgotten Pat Lennon's assuming that youngsters lacking higher education are unambitious as well as unfit advice about heeding what the market says even when it offends your ears. Although for a demanding career, by wrongly assuming that degree students are precisely the opposite. He believed the Jobs column is farther organisations should stop showering students with from students in age than anyone else who was present, page upon glossy page of detail about their structures my belief is that the people who disagreed were wrong. For Richard Wilding's words and longer-term promotion opportunities.

largely confirmed what I It would probably be more have observed while writing productive to concentrate about graduate recruitment only on the actual work the these past 22 years. **Proprietary** Trading

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Our client is a global investment management company specialising in portfolio design, active and passive fund management, and cash management.

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Wallace, Smith is a rapidly growing international organisation which combines strategic and financial consultancy services with merchant banking. Our clients are multinational companies, financial institutions and government bodies. We make recommendations on major issues of strategy and finance and work closely in implementing and executing these strategies. Corporate finance activity within the bank continues to expand and we therefore now need to recruit one or two recently qualified graduate chartered accountants to provide analytical support to senior corporate finance executives. ANALYSTS You are likely to be in your mid 20's and keen to start by carrying out a wide range of highly analytical work before moving into a fully fledged corporate finance role in due course. Fluency in a second European language will be an advantage. As an accountant who has either just qualified or has up to 1 year's post qualification experience you will be assisting the team in the areas of:

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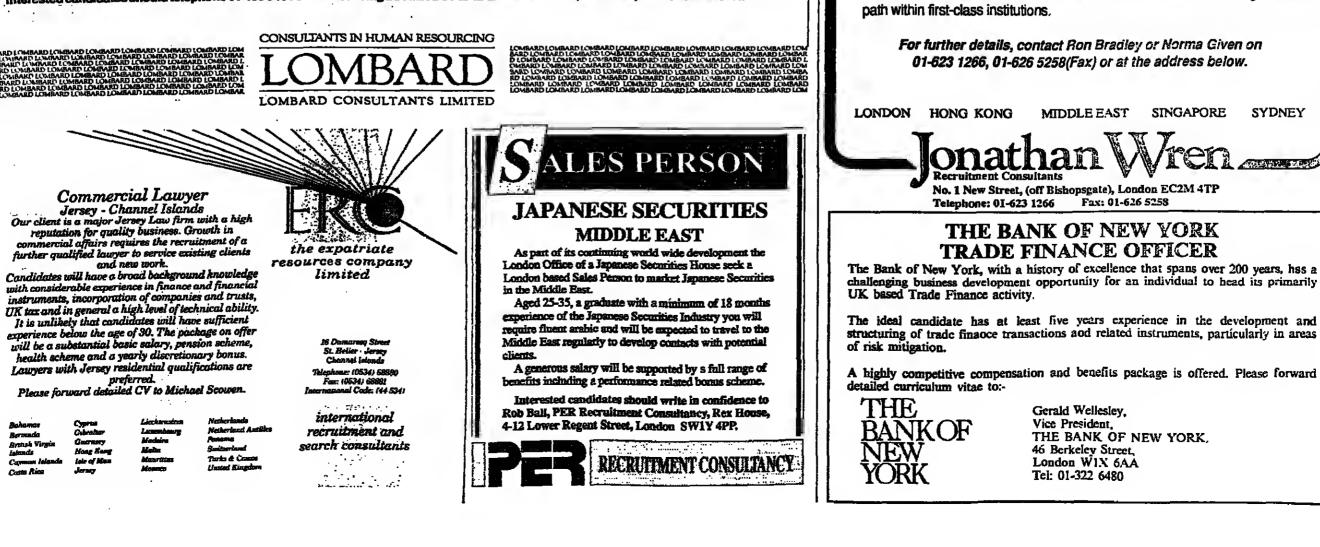
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Providence Capitol Fund Managers - the Unit Trust arm of the Providence Capitol Group - is looking for the right person to fill a new position as Dealing ** Manager: · · · · · · · · ·

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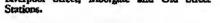
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FINANCIAL TIMES FRIDAY OCTOBER 13 1989 **APPOINTMENTS** CREDIT ANALYST 3

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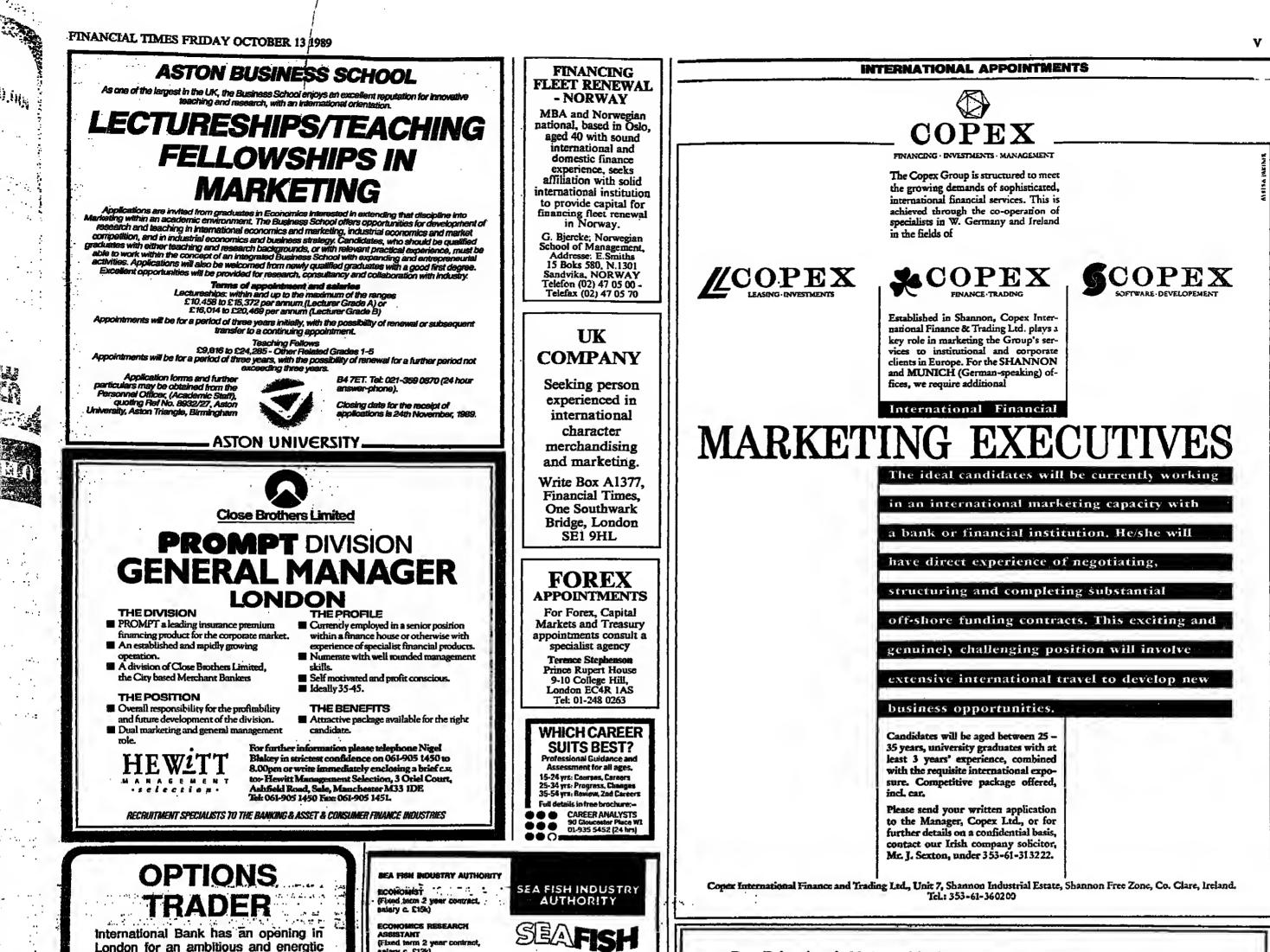
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company), the largest computer corporation in Tawan, and employs in excess of 5,000 employees worldwide. European operations include locations in West Germany, France, the United Kingdom and the Netherlands. For positions at these locations within Europe we are currently looking for high calibre candidates for the following positions.

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the Netherlands. Managing Directors The ideal candidate should have a college/university degree and more than 10 years' experience in the computer field and at least 5 years' experience in the British, French and Dutch markets respectively. The successful candidate should have a proven track record and be of the calibre to handle a \$50 million business unit

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(2) United Kingdom, Netherlands Executive Assistants Candidates should have a college or university degree and at least 3 years' experience in a similar field. He/she should be capable of handling all incumbent general administration affairs, be of a pleasant and friendly disposition and possess professional communication skills. Accounting experience would be a plus. Your own vehicle would also be highly appreciated.

(3) United Kingdom, France, Netherlands Senior Technical Engineers Candidates should be in possession of a qualified engineering certificate and a minimum of 3 years' experience in computer maintenance (especially the PC range of products), DOS, Windows, Netware, and UNIX, Hands-on experience is absolutely essential absolutely essential.

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(5) Spain, Italy Resident Sales Representatives We are seeking candidates with a minimum of 5 years' We are seeking candidates to be responsible for computer sales experience in computer sales to be responsible for computer sales in these territories. Tasks will include market surveys and in this is the second and marketing policy. The location will be with our local distributor support in monitor operations in that specific territory.

For all above mentioned vacancies good communication skills in English are required. Interested candidates are invited to send their detailed curriculum vitae (in English please) with details of salary expectations to Acer Computer GmbH, Wahler Str., 12, D-4000 Düsseldorf 30, F.R. Germany. All applications will be treated in strictest confidence.

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Channel 4 continues to grow and progress in the developing world of television. The White Paper on Broadcasting has affirmed our position in the future of broadcasting and acknowledges our achievements.

We need a qualified Accountant to manage our Financial Accounts Department of eleven people, reporting directly to the Head of Financial and Sales Accounts, who in turn reports to the Director of Finance.

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CHANNEL FOUR TELEVISION

Easing the path through a mergers jungle H

By David Waller

DO ACCOUNTING rules, and discrepancies between those rules, actually matter? Those whose job it is to philosophise on such issues tand to argue that, no they don't, especially in efficient stock markets. But busi-

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in entrant sour markers. But busi-nessmen who run companies - and corporate finance experts who advise them on buying and selling other companies - may beg to differ. This conflict between academic the-This conflict between academic the-ory and business practices emerges very clearly in a research paper writ-ten by Chris Higson at the London Business School. The document – as yet unpublished – looks at the inter-meshing of accounting rules and busi-ness decision-making in the context of the UK'a merger and acquisitions industry. It is highly topical for the UK's accounting profession in that the Accounting Standards Committee is in the process of rewriting the merger and acquisitions accounting rulebook. The research points out that the

The research points out that the weight of statistical evidence suggests that, yes, stock markets are efficient places where investors reach their decisions on the basis of a rational assessment of expected cash flows. Thus, different accounting treatments of similar economic events should be seen as no more than "random mutations of no consequence," however confusing they might appear to the

layman. However, the report recognises that businessmen, particularly ingenious finance directors and ambitious chief executives at the helm of acquisitive companies, are not rational.

They become obsessed with figures such as earnings per share (eps) and shareholders' funds which really ought to be no more than accounting

barometers of a company's underlying performance or financial state. Higson says: "Economic theory presently has no explanation for the apparent primacy given by managers to earnings per share and book net worth. From an 'efficient markets' perspective companies should not add value by achieving eps targets simply through accounting means, and a company's ability to borrow should be independent of changes in book net worth brought about by accounting

Means." Yet Higson's research, which is based on 373 bids and deals between listed UK companies from 1976 to 1987 - virtually all the big takeovers that took place during the period - shows that managers do chop and change between accounting policies accord-ing to perceived presentational bene-fits.

Higson does recognise that balance sheet criteria - however meaningless in theory - are often used by bankers and are important in company law – thus giving managers the motivation for reinflating asset values in the wake of the massive goodwill write-offs which go hand in hand with conviction company equisition accounting.

However, there is less of an excuse for "cherry-picking" in the context of accounting policies which impinge on earnings. Higson points to a host of companies - sadly unnamed - that make a spate of acquisitions, jumping

ACCOUNTANCY APPOINTMENTS

from one accounting policy to another in line with whatever looks best in terms of earnings per share. Thus one deal may be merger

accounted, the next given the full acquisition presement or a convenient combination of acquisition accounting and merger relief as allowed under

company law. Higson points out that many of the companies using acquisition account-ing could have qualified for merger

accounting. Since 1985, 69 companies in the sample could have used merger accounting - but only 20 did so, while 44 used acquisition accounting in conjunction with merger relief. Under this arrangement, the acquir-ing company gets the important bene-fit of merger accounting in that good-will can be written off against the share premium account rather than earnings.

earnings. At the same time, the acquiring company enjoys all that acquisition accounting has to offer, too - setting up reorganisation provisions which can be trickled back into profits in years to come.

The main benefit of straightforward merger accounting is that no goodwill arises at all on a deal, however expen-sive it is, and that the acquiring com-pany takes in all the profits of the company which it has just bought. The bigger the target company in relation to the acquirer, the more likely it was that companies would use merger accounting - as a small company would suddenly look that much bigger, both in the year of the

transaction and in years before that,

Higson shies away from saying that deals are driven by accounting rules rather than business imperatives. Moreover, he does not investigate in any depth the charge that UK compa-nies are given a competitive advan-tage over their rivals in tougher accounting regimes, in that acquisi-tion accounting or merger relief allows them to shield their profit and loss accounts from the impact of good-will. Higson shies away from saying that

Higson, as any good academic, sub-scribes to the perfect market view that all these shenanigans are basically irrelevant once a few clever ana-lysts have made sense of the areas of accounting ambiguity. The report does, however, point to two reasons why market imperfections exist. First there is a lack of disclosure

First, there is a lack of disclosure requirements, which makes it difficult for all but the sharpest brain to make head or tail of what is going on in an

head or tail of what is going on in an acquisitive company's accounts. Higson acknowledges that analysts frequently complain, for example, that merger accounting makes it impossible to split out "organic" and acquired growth. His statistics show that only 44 per cent of the companies making deals between 1985 and 1987 explicitly disclosed both the fair value of assets bought and the price paid, the difference being goodwill.

Second, Higson argues that the multitude of choice open to UK com-panies is a bad thing in itself. He says: "Current accounting practice for mergers and acquisitions may damage

the credibility of financial reporting. If users of accounts are to have confi-dence in accounting numbers, regula-tions which permit different treat-

ments of apparently similar events may simply be unacceptable." What is the accounting profession doing to iron out these problem areas? Higson has high praise for the Accounting Standards Committee's revisions to Statement of Standard Accounting Practice 22, requiring much greater disclosure on goodwill for deals taking place after January 1

Meanwhile, the ASC is working away at revisions to SSAP 23 on mergers and acquisitions. An exposure draft, due later this year, will limit management's choice between the different types of accounting, making it mandatory to apply merger account-ing rules when cortain circumstances

apply. This is tled in with plans to insist that goodwill should be recognised on the balance sheet and subsequently written off against profits.

written off against profits. For these measures to have any teeth - and Higson's criticisms to be addressed - the Dearing proposals need to be implemented urgently. It is a year since the new standards regime was first mooted and the Government should find a "facilitator" fast. • Further details of the report -which may researched with the help of the Institute of Chartered Accountants in England and Wales - are available from Chris Higson at the London Busi-ness School, Susser Place, Regents Park, London NWI 48A.

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develop the company in the 1990's. The company premises are currently being extended and future expansion is anticipated both by organic growth and by

expansion is an any party over by organized point and acquisition. The role will be wide-ranging, encompassing complete financial control of the operation whilst also having substantial involvement with the overall direction and progression of the business. Supervising a team of five, the Financial Director will monitor and guide the performance of the company, generating regular management information in the form of accounts

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on this facility. Likely to be aged between 30 and 35, you will be a qualified Accountant with a track record of success gained within a manufacturing environment. You will possess excellent interpersonal and managerial skills and your positive and energetic personality means you will lead by example. You will be practical, down to earth and have a shirt-sleeves approach to financial control. Your ability to assess information with speed and accuracy combined with your sense of human makes you are excellent with your sense of humour makes you an excellent team player.

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At Apple, we are continuing to grow our organisation in Europe to meet the changing needs of our business, and setting up the structure that will allow us to go into the 1990's well-equipped to continue our outstanding success to date, with worldwide revenues well in excess of \$4 billion and growth rates exceeding 50%.

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bodies. The Chief Accountant who will report to the Executive Director for Finance, will be supported by a high quality team and will liaise closely with the Heads of Taxation and DP.

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INVESTMENT ACCOUNTING MANAGER

SOUTH COAST LOCATION

NM Financial Management Limited is a major UK based financial services group. Financial Administration Systems Limited ('FASL') is a wholly owned subsidiary Company which carries out Unit Trust Accounting and Administration Services for Group Companies and Third Parties with funds under administration of \$2.3 billion.

The Company is currently in a period of exciting growth and development and we are seeking a commercially aware qualified accountant to join the 'FASL' management team. You will be expected to play a key role in the

COMPETITIVE SALARY MORTGAGE SUBSIDY, CAR

continued development of the Investment Accounting Department which has a staff of 30. The position calls for demonstrable managerial skills together with the ability to contribute significantly to a project to develop an in-house .: investment ledger. Promotion prospects to a senior financial position are excellent.

in addition to the above mentioned benefits the remuneration backage includes a non-

Treasurers **ADVERTISING** Appears every Wednesday and Thursday

For further information call

APPOINTMENTS

Nicholas Baker

01-873 3000

ext 3351

Deirdre McCarthy ext 4177

West End £45.000 + Bonus + Car This prestige UK Group with worldwide International UK plc seek a Group Treasury Manager responsible for a small locations and turnover in excess of £1 billion wish to appoint their first Group foreign exchange requirements. Treasurer. Key areas will be balance sheet management, banking relationships and Candidates should have man management involvement in the planning of the Group as a whole. West London

c£35.000 + Bonus + Car Household name UK plc seek an Assistant Treasurer - Continental Europe to join this highly regarded treasury function with responsibility for treasury and corporate finance issues. Candidates should be graduate calibre and aged 28-35

c£32,000 + Banking

City

Benefits Major financial services Group seek a Corporate Dealer with preferably a minimum of two years' experience. Career prospects are excellent.

experience and be aged 27-35 years. London c£22,000 An interesting opportunity within this major international Group to broaden your treasury experience in Asset Financing

team covering Group's funding and

West London

£27.000 + Car

VII

on its capital expenditure projects. Some previous treasury or dealing experieoce is required, age indicator 27-35. Please telephone or write enclosing full curriculum vitee quoting ref 344 to: Nigel Hopkins FCA, 97 Jermyn Street, London SW1Y 6JE Tel: 01-839 4572 Fax: 01-925 2336

Cartwright HODKINS

FINANCIAL SELECTION AND SEARCH

Financial Controller - CIMA A commercial role at the heart of a world-leader

W. London

c. £28,000+ Car + Benefits

Our client is one of the world's largest and most prestigious FMCG companies and has an unrivalled international presence. In the U.K. alone it has many brand-leading products, all well-known household names.

Their extensive site in West London Is of strategic importance to the Group and it's here that they require an ambitious professional to play a key decision making role in the senior management team.

Joining this fast-track environment, you will provide an overview of all financial matters on site and their impact throughout the organisation. You will also manage and develop the financial management information systems, with responsibilities ranging from short-term operational efficiency to long-term planning.

Much depends on your ability to integrate well with the other members of the management team and with the hi-tech manufacturing sites' workforce. Reporting to the Site Manager and liaising at Divisional level, you will manage a substantial high calibre team. Your experienced personnel will complete almost all the reporting accounting and computational work, leaving you time - to focus on the operational aspects of the role.

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This position offers a high level of commercial and decision making exposure and is the first step on a long term career path within the whole Group. There will be career prospects worldwide.

You should be a CIMA with excellent team skills and a real flair for communication and man-management. The position offers substantial benefits, including a fully expensed company car, medical insurance, pension scheme and health assurance. Relocation benefits are also available.

contributory pension scheme, substantial relocation assistance (where appropriate) and free private health care.

For further details and an application form please write to or telephone:

Mrs Lynne Walker, Personnel Officer. NM Financial Management Limited Isambard Brunel Road, Portsmouth, PO1 2AW. Telephone (0705) 827733



LIMITED

UNIT TRUSTS . LIFE ASSURANCE . PENSIONS . ASSET MANAGEMENT

Deputy Chief Accountant FINANCIAL SERVICES

North West c £30,000 + Very Substantial Bonus + Excellent Benefits

My client seeks a young, qualified, accountant to lead the site financial team and to develop all aspects of the controls of its business.

The Company

Part of a multinational £3BN group, this autonomous, operating Company provides a developing range of financial services worth around £125M to a range of UK. customers. The Company culture is young, fast paced and informal, yet professional and with all the rewards and responsibilities which come from considerable managerial edom of action.

The Jub

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To manage the accountancy functions at the Company's 300 strong operations site located a few minutes off the North West motorway network. To lead a team of 20 people; to extend the influence on site of the function and to develop financial control systems across the business.

The job is therefore highly visible, of significant breadth and variety and provides involvement in all aspects of the business.

The Person

Your background will include not less than 5 years post qualification experience with at least two years man management. You will have had a successful track record in audit with one of the major practices and will probably have held audit responsibility for business from £50M upwards.

You will have good experience in developing clerical and computer based control systems. If you

have worked in a financial institution that will be strong personal impact and credibility, be a gifted man manager, be able to develop workable solutions to complex problems and be polished in making formal tations. You will have an open management style and be a committed communicator.

The Career Prospects

A Group-wide management development policy is in place which assures career openings for talented people. The growth within the Company itself is so rapid however, that internal promotion is a distinct probability in the medium term.

The Rewards

A salary of around £30,000 plus very substantial bonus, wide choice of motor cars (fully expensed), pension, healthcare and personal development opportunities combine to make this a very well rewarded opportunity. Full relocation expenses will be paid as necessary. Interviews will be conducted from week commencing 6th November and will be held regionally and at times to afford maximum practicable candidate convenience.

To Apply

Send your C.V. with a covering letter detailing how you match my brief, your current salary and quoting ref NH(1471) to:

Mr P R Frost, Director, Selection & Search Division, Nicholls Hanley & Associates Ltd, 3 Winwick Street, Warrington, Cheshire WAI IXR.



For further details, please contact Andrew Livesey, our advising consultant, on 01 404 3155. Alternatively, write to him at Alderwick Peacheli & Partners, Financial and Accountancy Recruitment, 125 High Holborn, London WC1V 6QA. Fax:01 404 0140.

Главные консультанты по коммерческим делам

Ernst & Young

Ernst & Young seeks three experienced business consultants, fluent in Russian, to join our growing Eastern European Division. Current employment is likely to be at managerial level in an accountancy firm, or associate level in a legal firm.

Based in London, our Eastern European Division has joint venture offices in both Moscow and Budapest. Your job will be split between London and the Soviet Union, and will involve spending up to three months at a time in Moscow and other locations throughout the USSR.

You will be acting as a business consultant to a portfolio of clients drawn from Soviet enterprises and Western companies investing in the Soviet Union. The work covers all aspects of

doing business in the USSR and Eastern Europe, from viability studies to managing audits of established businesses.

Ernst & Young is a leading business and financial adviser on East European matters. These vacancies are the result of the extraordinary growth of demand for our services. Your future career prospects will reflect the increasing world interest in this market. Starting remuneration: £30,000 plus car, BUPA etc.

Reply in writing with CV and qualifications to Dr. John Howell, Director, East European Division, Ernst & Young, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

PRINCIPAL ASSISTANT DIRECTOR **OF FINANCE**

£32,283-£35,352 pa inc (award pending)

(A National salary award is pending which should increase the above scale by approximately £2,500 pa).



Arising from a restructuring of the Finance Department, which includes the decentralisation of some functions, the Council is seeking to appoint an experienced qualified accountant to this new post. The duties include:-

a) responsibility for the day to day administration of the Finance Dept.

b) act for the Director of Finance in his absence c) responsible for the central core of the Finance Department

d) responsible for the decentralised Education finance team.

The postholder will need a proven ability in public sector finance and final accounts as well as menagement

A starting salary up to the scale maximum would be considered for an exceptionally well qualified applicant.

Information package including application form is available from Director of Finance, 222 Upper Street, London N1 1XR.

Tel: 01-354 7037 (24 hour answerphone) Closing Date: 3rd November, 1989.

Jobs are open to all races, both sexes, people with disabilities, inshims and gay men and job sharers. This is a No Smoking Department

Hoggett Bowers

Finance Director

VIII

Complex Steel Fabrications North West,

£35,000. Car

INORTH West, Management restructure by this eutonomous division of one of the fastest growing British plc's has created this demanding vacancy. Reporting to the managing director, the position encompasses all aspects of a senior financial position. Equally important is the ability to play e major part in the management team, contributing to corporate stategy development and implementation of effective computerised information systems. Candidates will be aged 35-45, qualified accountants, preferably ACMA, and must have at least five years relevant and successful experience in e senior financial role in a competitive and fast moving manufacturing environment. Good career prospects and excellent benefits, in line with e leading commercial company, including relocation assistence where necessary, will be offared to the right candidate. S.A. Lievens, Hoggett Bowers plc, St James's Court, 30 Brown Street, MANCHESTER, M2 2JF, 061-632 3500, Fax: 061-834 8577. Ref. M13114/FT.

Planning And Analysis Manager

High Wycombe,

£30,000, Executive Car, Benefits

High Wycombe, A world leader in distribution with a turnover epproaching \$5 billion, this company is expanding rapidly by offering the highest expertise and quality of service to customers. They now have a vacancy for a key individual within the senior management team at their head office. Reporting to the managing director finance, the position will involve close lision with the UK finance managers in consolidating and analysing results and data from the operating divisions, reporting on all aspects of the UK business, and the co-ordination of annual and long term planning. The role also involves interpreting results for senior management both in the UK and United States. Preferably aged 25-35 you will be either a chartered accountant or ACMA. It is essential that you are numerate, computer literate and able to communicate well at all levels. In addition to the attractive salary quoted, the range of benefits includa an executive car, health cover, non-contributory pension and relocation *assistance where appropriate. G.J. Deakin*, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1/D, 021-455 7575, Fax: 021-454 2338. Ref. B18076/FT.

These positions are open to make or famale candidates. Please send c.v. or telephone for a Personal History Form to the relevant office, quoting the appropriate relevant

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR A Member of Blue Arrow plc

RETAIL - PROPERTY DEVELOPMENT SENIOR PROJECT CCOUNTANT

London

Our client is one of the country's leading retail groups, whose extensive expansion plans and commitment to new store developments are upheld by a £1 billion investment budget. The high profile Property Development Division therefore accounts for the Group's major capital outlay and, as such, is instrumental in the design, planning and building of new stores.

A Senior Project Accountant is sought to join the high level team of professionals who offer a quasi-consultancy service, concentrating on the development of financial and operational management systems. Major projects include computerisation and cost control analysis

c£28,000 + car + benefits

which, when successfully implemented, will contribute to a totally flexible support system for this continually changing sector.

Candidates must be qualified accountants, with several years' experience gained in a project-orientated environment where problem solving ability has been of primary importance. Energy, drive and the personal skills needed to forge strong internal contacts will all contribute towards promotion within this dynamic department or, indeed, elsewhere in the Group.

Please write in confidence sending full career details, quoting reference S1724, to Hilary Douglas.

Peat Marwick McLintock Executive Selection and Search 70 Fleet Street, London EC4Y 1EU

Chief

Teddington

to £35,000 plus car and benefits

The Chief Accountant will report to the Financial Controller, end will have

responsibility for developing and running the new Group Accounting Department. This will include developing the current computer systems

and automating the financial reporting; providing Corporate Management

with group level financial information; developing financial policies and controls, and preparing statutory and half year financial statements. You will be a qualified accountant, in your early thirties, with strong

accounting and financial reporting skills coupled with computer systems

FINANCIAL CONTROLLER/COMPANY SECRETARY

The Company is the U.K. branch of a worldwide Company specializing in Marine and Heavy Duty industrial Paints. There will be some responsibility for a subsidiary Company in Southern Ireland. This appointment comes at an exciting time of change and growth and will be stimulating for the right person.

The Job is to manage the total financial control of the Company and to oversee its efficient operation In meeting time scales in line with the Group reporting systems.

The Applicants will be CAs or equivalent with a track record of organising and managing. They will be very much hands-on accountants familiar with the strategic planning and budgeting process of a large International Company. Familiarity with computer processes and a willingness to involve themselves in the day to day functions of the business is essential.

Location Swindon/South West

Salary will be competitive according to experience. A Company car and other fringe benefits make this an attractive package.

Please reply with full C.V. Write Box A1361, Financial

Thames Television is the ITV contractor for the London area from Monday to Friday. The forthcoming changes to the organisation of independent television have allowed the Company to review its own structure. As a result two new senior positions have been created.

Production Division Financial Controller Euston

to £35,000 plus car and benefits

As Production Division Financial Controller you will report initially to the Financial Controller. Following the restructuring you will report to the Production Director. You will be responsible for developing and running the Finance Function for the new Production Division. This will include systems development for financial support, investment appraisal and management, information.

You will be a qualified accountant, in your early thirties, with strong accounting and commercial skills. You should have a minimum of five years experience in a competitive commercial environment, within a major manufacturing or service industry. Strong interpersonal skills, a hands-on approach, and the ability to manage people in a growing and changing environment, are essential. REF 1598.

> If you think you have the necessary quelifications please reply in confidence, giving concise career and salery details and daytime telephone number, and quoting the relevant reference number, to either Richard *Themes is an equal* Holland or Geoffrey Rutland FCA ATIL, at the address below or call them on 01-583 3303 (office) or at *opportunities employer and* home on 01-677 3803 or 01-878 8395 respectively. BDO Binder Hamlyn Management Consultants 8 St. Bride Street, London EC4A 4DA origin and marited status.

experience. You should have spent at least five years in e competitive environment, preferably at group level with e large Plc. You will be e highly motivated individual with strong people management skills and the ability to work effectively in a growing and changing environment. REF 1599.

 $c. \pounds 50,000 + car$

+ benefits

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FINANCIAL CONTROLLER

Property development London c. £50,000 + executive benefits

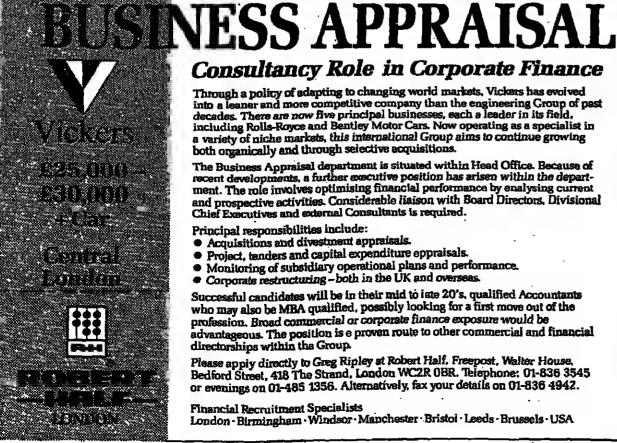
BACKED BY THE resources of one of the world's leading investment and property development companies, and benefiting from existing substantial interests in Europe, this newly-formed UK subsidiary has exciting plans for rapid, profitable growth. A key member of the executive team and contributing significantly to corporate strategies, the Financial Controller's wide responsibilities will encompass all areas of operating and project finance including spearheading the planned public flotation.

An FCA or equivalent, you will have at least 5 years'

experience of heading the finance and treasury functions of a company involved in major investments. Your broadly-based background will ideally include legal, investment structuring and/or Company Secretariat experience and you will be well versed in dealing with the City. You will thrive on the autonomy and responsibility of e small dynamic environment, be computer literate, and knowledgeable in overseas accounting practices. Experience in property development could be useful. Career prospects are excellent.

To apply, please send cv, in confidence, to Mike Stockford, Ref: 3797/MS/FT. PA Consulting Group, Hyde Park House, 60a Knightshridge, London SW1X 7LE. Tel: 01-235 6060.





Consultancy Role in Corporate Finance

Through a policy of adapting to changing world markets, Vickers has evolved Inrough a poincy of anapping to changing world markets, vickets has evolved into a leaner and more competitive company than the engineering Group of past decades. There are now five principal businesses, each a leader in its field, including Rolls-Royce and Bentley Motor Cars. Now operating as a specialist in a variety of niche markets, this international Group aims to continue growing both organically and through selective acquisitions.

The Business Appraisal department is situated within Head Office. Because of recent developments, a further executive position has arisen within the department. The role involves optimising financial performance by enalysing current and prospective activities. Considerable liaison with Board Directors, Divisional Chief Executives and external Consultants is required.

Principal responsibilities include:

- Acquisitions and divestment appraisals.
- Project, tenders and capital expenditure eppraisals.
- Monitoring of subsidiary operational plans and performance.
 Corporate restructuring both in the UK and overseas.

Successful candidates will be in their mid to iate 20's, qualified Accountants who may also be MBA qualified, possibly looking for a first move out of the profession. Broad commercial or corporate finance exposure would be advantageous. The position is e proven route to other commercial and financial directorships within the Group.

Please apply directly to Greg Ripley at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R OBR. Telephone: 01-836 3545 or evenings on 01-485 1356. Alternatively, fax your details on 01-836 4942.

Financial Recruitment Specialists

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Group Finance Director - Listed Plc

Central

London

A ROLE IN SHAPING A BUSINESS. A MARKETING SERVICES

GROUP.

A MAJOR GROWTH STRATEGY.

ACQUISITIONS/

OPERATIONS WORK.

As Group Finance Director of a major marketing services group, you will have the freedom to design a sophisticated management information network and the scope to define and implement business plans. You will also have the support of a strong management team on acquisition work and group reporting.

To succeed you must be a large firm trained ACA/FCA aged 34 - 38 with first class line management and systems experience. The role demands a practical approach to problem solving and the ability to lead a team of qualified staff. Strong management style will enable you to liaise effectively with clients and other Directors.

009558

The work is tough but rewarding and is an excellent opportunity for an ambitious, business orientated accountant.

If you are interested in exploring this further, please write enclosing a full CV to Pippa Curtis, Douglas Llambias Associates, 410 Strand, London WC2R oNS quoting Ref 3536.

ED: NOURCH

6145000

c £35,000 + Car + Benefits

Candidates should be qualified Accountants, who can

qualities required to succeed in a demanding business

demonstrate not only sound technical abilities, bur also the commercial flair, drive and interpersonal

A comprehensive package, including full relocation

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Group Financial Controller

DIA

DOUGLAS

MBIAS

Humberside

Our client is an acquisitive and diverse public Group, with ambitious plans for the future. Recent growth leaves them well placed to exploit market potential in a variety of fields.

They now seek to appoint a Group Financial Controller who, reporting to the Group Finance Director, will assume full responsibility for the Group's finance and associated functions. Initial emphasis will be placed on the continued development of the management information systems, to enhance financial control and awareness within the Group. A considerable degree of commercial involvement in the running of the business can be expected.

facilities where appropriate, is available. Interested applicants should write, enclosing a

environment.

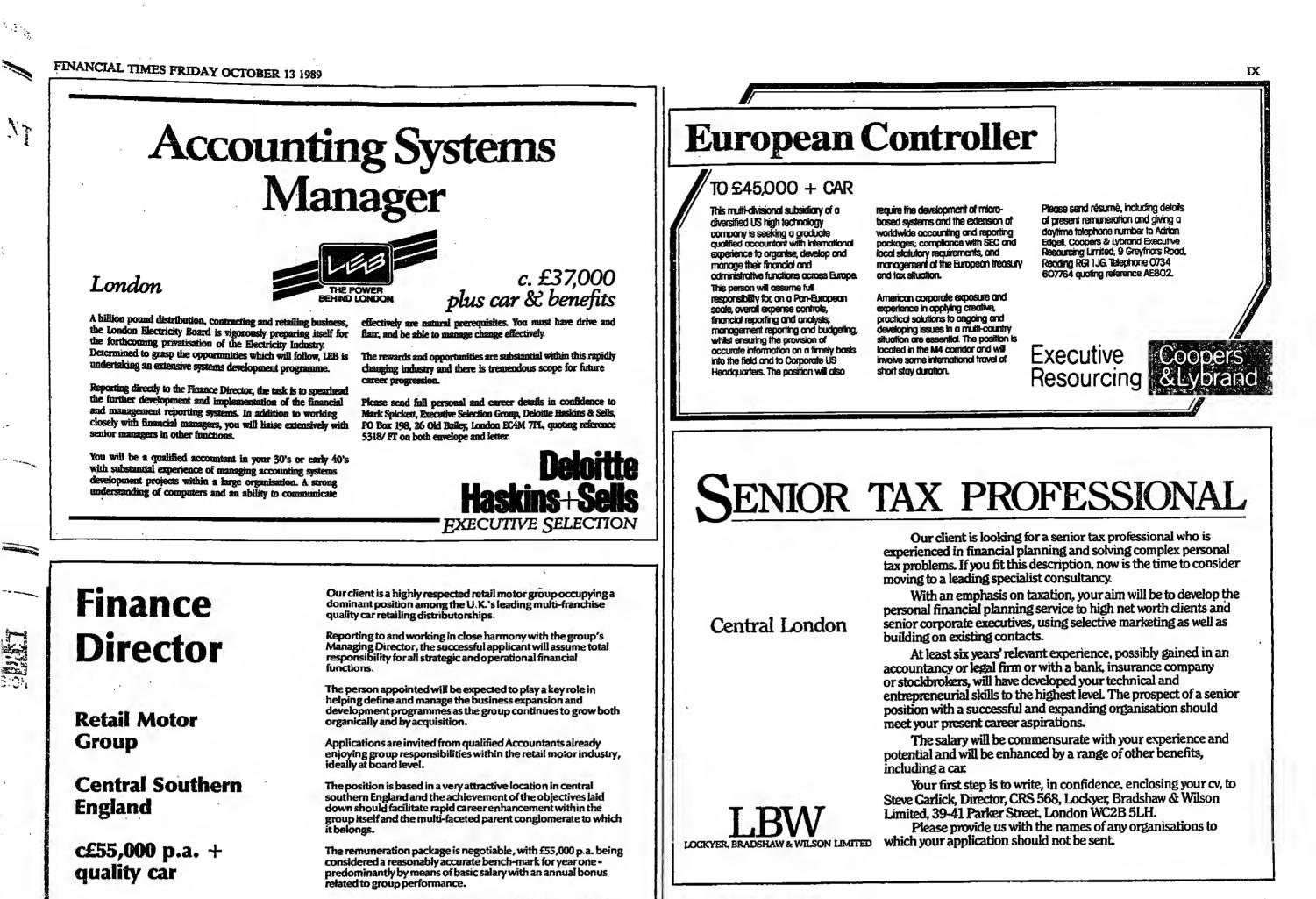


SIRHINGHAH

C.V., to James J. Russell, quoting ref: L8504, at Michael Page Finance, Leigh House, 28-32 St. Panl's Street, Leeds LS1 2PX. Tel: (0532) 450212.

Michael Page Finance International Recruitment Consult London Bristol Windsor St Albans Lestherhead Birm

Manchester Loads Newcastle-upon-Tyne Glasgow & Worldwide



A quality car and private family health care cover complete the package, with relocation assistance available where applicable.

Resource & Development Ltd.

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> In the first instance applicants should send a comprehensive C.V., including details of salary progression, to Brian Hodges acting as advisor to the company at Resource House, 8A High Street, Epsom, Surrey KT198AD. Alternatively telephone Epso

SEARCH · SELECTION · APPRAISAL · TRAINING

(03727) 44311 to request an application form.

to £27,000

Finance Managers

Glasgow

Our client is a large service organisation currently experiencing an exciting period of planned change. Their commitment to improving efficiency, striogent planning and control and the development of modern computer based information systems, has created the need to appoint ambidous Qualified Accountants to the Head Office and Operations Finance Teams.

Reporting to the Director of Finance, the successful applicates will be responsible for the development, implementation and provision of financial functions, covering management and financial accounting, treasury and financial services, involving the evaluation, procurement and implementation of

computer based systems.

Candidates will be Qualified Accountants of graduate Candidates will be Qualified Accountants of graduate intellect, who can demonstrate a progressive track record of achievement gained in a large commercial/industrial organisation. These are high profile roles, involving significant contact with senior management and external advisers and accordingly well developed interpersonal skills and intuitive commercial acumen are essential rerequisites.

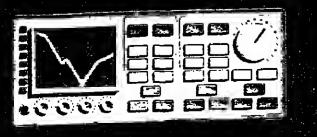
Interested applicants should contact Nick Maher oo 041-331 2597 or write to him at Michael Page Finance, 150 West George Street, Glasgow G2 2HG.



Michael Page Finance International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham

Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Corporate recovery takes intensive care.



CORPORATE RECOVERY MANAGERS

Receiverships & Investigations

LONDON & SOUTHEAST

When the fate of a business hangs in the balance there's not a moment to lose. To turn it round, restructuring and salvaging wherever possible, takes a rare degree of professional skill. Sometimes the surgery has to be radical. Sometimes the business is beyond help. At Peat Marwick McLintock our corporate recovery practice

is committed to providing a professional and responsive service of the highest quality. Due to continuing development and expansion, we are looking for several more high-calibre individuals to join our team.

You should be a character or certified accountant. or a member of the Insolvency Practitioners' Association, with at least three years' experience of receivership and liquidity investigation work.

You must be able to demonstrate proven ability in handling a large and diverse caseload, acting both incisively and decisively. Excellent interpersonal skills are essential to communicate

authoritatively at the highest levels. The attractive salary and benefits package available to suitable candidates reflects the importance of these senior positions, and the calibre of individuals we require. Please write with career details to Tim Hayward, Peat Marwick McLintock. 1 Puddle Dock. London EC4V 3PD, Telephone 01-236 8000.

KPMG Peat Marwick McLintock

Expanding Legal Partnership

NANCIAL CONTROLLER

Our Client is a highly regarded commercial solicitors' practice. They have developed an excellent reputation in the field of insolvency law which has resulted in steady growth and the establishment of 5 regional offices. In order to support this growth a qualified Accountant is required to fill a Number Ona rola.

Reporting to the Partnership Finance Committee and responsible for 10 staff, the role will ancompass the maintenance of tight financial controls, production of regular management accounts, budgets and forecasts. You will also be involved in cash flow and credit control, tax computations and the development of management information systems. The firm's computerised accounting system is currently being upgraded and one of the Financial Controller's initial key tasks will be to develop this system to meet the practice's requirements.

The successful candidate will be a qualified Accountant (aged over 30), and although experience gained within a firm of solicitors would be an advantage. maturity, the ability to take responsibility and an innovative approach are of prime importance.

Please apply directly to Jana Prior at Robert Half, Freepost, Walter House, Badford Street, 418 The Strand, London WC2R 08R. Telephone 01-836 3545 or evenings on 01-546 5657. Alternatively, fax your details on 01-836 4942.

Financial Recruitment Specialists

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"...with a sharp eye for variances" **Financial Controller**

Automotive Components Yorkshire : salary indicater \$22,000 + benefits

Our client - a member of a multi-national group - is a recognised market leader within its specialised sector of the automotive industry. This is a dynamic, results oriented environment underplaned by a continuing programme of investment in the latest in manufacturing technology.

£35,000

£40.00f

W SATES

London

As a member of the senior management team, your responsibilities will be wide ranging and will include the implementation of progressive reporting systems to provide clearly focused information on current manufacturing performance; thus you will make a major contribution to the general management of the business.

As a qualified Cost Accountant you will have a minimum of five years' experience in a profit accountable, manufacturing environment. The ability to analyse and interpret cost and profit variances is the key requirement.

Salary for discussion as indicated; the comprehensive benefits package includes assistance with relocation expenses, where appropriate.

Please write - in confidence - with full details. A. L. Brown, Ref. 62189, MSL International (UK) Limited, Ebor Court, Westgate, Leeds LS1 4ND.

MSL International

NEW TOP EXECUTIVE JOBS IS YOUR CAREFORD ARGET?

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SZ Sante Row, London 2014 - Contraction - Fax 01-104 22 Sutfolk Street, Birmingham 81 1LS 021-643 2924

APPOINTMENTS WANTED

REQUIRED

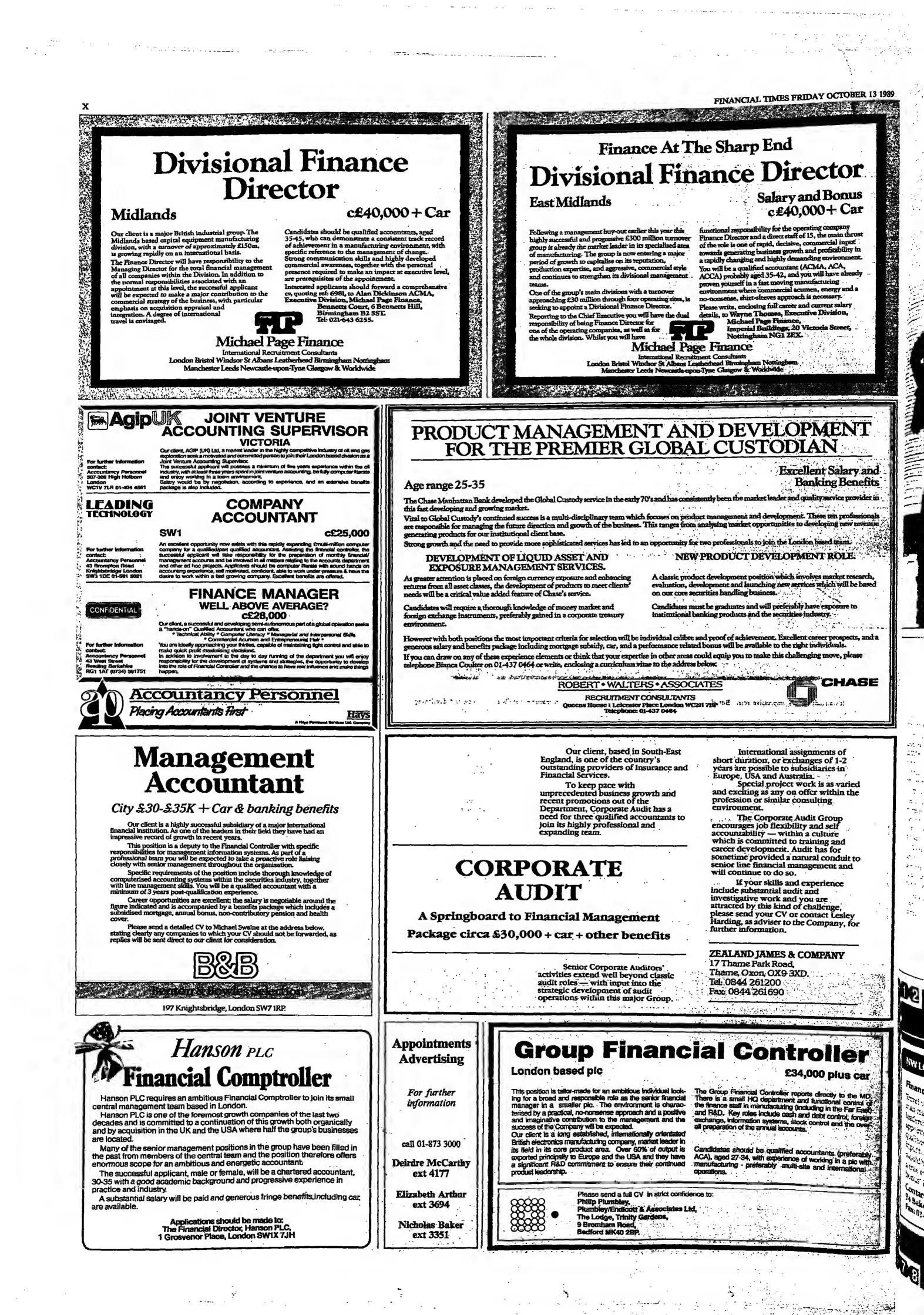
Write Box A1357, Financial Times,

One Southwa

Professional Accountant (45) for Nairobi, Kenva (FCA, FCMA, M.Com, NAA.) Exten-sive experience in financial management. Financial Controller cosing, management accounting, com-putersed accounting systems. World Bank projects in Africa and Cambusans available. Work permit required. Salary Neg + Benefits LONDON. SE1 BHL

Box A1356, Financial Times, One outwark Bridge, LONDON, SE1 9HL





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British Telecom Managed Networked Services are addressing technological change. A prestigious supplier of managed network solutions and a formidable player in the data communications market, we are applying the same innovation we use in communications to strengthen our Management Accounting and Support Division.

We seek Finance Professionals, who respond well to technological challenge: team-players with the initiative and flexibility to extend their skills in a fast-moving environment. As important are the excellent interpersonal and organisational skills which distinguish the successful Finance Professional.

Finance Managers c.£26K + Bonus + 2L Car

As an integral member of senior management, you will be responsible either for a team providing the monthly management accounts, analysing current performance and future trends; or for a team providing investment Appraisals and Bid Support and effective cost-modelling for pricing and tarriffing.

You should be a qualified accountant with extensive managerial experience gained over a period of time in an established company. You will have the ability to cope with sustained pressures, working systematically and methodically towards conclusion.

Assistant Finance Managers c.£22K + Bonus

Whether you are part-qualified or qualified you must be able to demonstrate significant commercial experience in addition to management accounting experience. Working in either Management Accounting or Management Support, you will receive considerable encouragement in gaining further qualifications and career progression.

You will receive a benefits package commensurate with our stature. Initially all posts will be in Central London, but Managed Networked Services will consolidate their operation to a prestigious new building near Hemel Hempstead in the New Year. Relocation costs are available where appropriate.

Managing change

For further details telephone Gill Willes - Human Resources Recruitment Manager on 01-407 3456, or write to her with C.V. at: British Telecom Managed Networked

Services, 3rd Floor, Becket House, 60-68 St. Thomas Street, London SE1 3QU. British

ZAMBIA NATIONAL COMMERCIAL BANK LIMITED (Registered Commercial Bank)

The Bank wishes to recruit the following to work at Head Office in Luzaka, Zambia,

(1) ADVISOR

Job Description: To advise the Chief Executive on all aspects relating to the Bank.

This is a senior position and the ideal candidate should have a degree in a relevant field and/or prefessional qualifications (ACIB) with several years experience in banking at a senior level.

(2) DIRECTOR OF OPERATIONS

Job Description: The Bank has embarked on a computerisation programme of its many branches all over the country and the ideal estudidate should have more than 10 years banking experience, be conversant with the Grand computer software and capable of developing and improving organisation and methods of the Bank's operations.

This is a senior position and the successful candidate must have relevant banking professional qualifications and will be directly responsible to the Chief Executive.

(3) CHIEF ACCOUNTANT

Qualifications: Membership of any one of the following: (a) Institute of Chancered Accountants; (b) Institute of Certified and Corporate Accountants or its equivalent

Experience

(a) Under 45 years of age with over 5 years in an industrial and commercial banking organisation.
(b) Working knowledge of computerised systems

Duries: Reporting to the Director of Finance

 The Chief Accountant's daties will include maintenance of a good and efficient system of internal financial control;

(2) Preparation and consolidation of the Bank's corporate and annual budgets

(3) Preparation and presentation of monthly and year-end financial accounts; and

(4) Lisise closely with the Computer Manager to ensure maximum efficiency of computer systems.

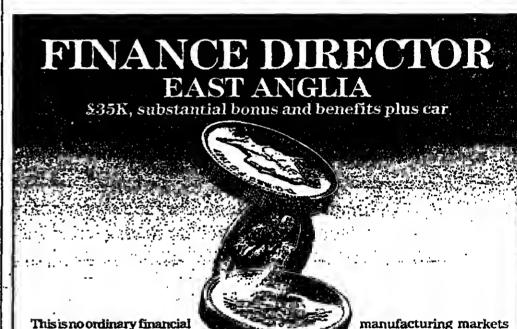
Remuneration packages for all these positions include highly competitive salaries, inducement allowances, company cars and several other perks enjoyed by expatriate staff in Zambia.

All replies in confidence with full C.V.s and copies of scademic/professional qualifications should be addressed to:-

> The Managing Director Zambia National Commerical Bank Limited c/o London Branch 19/23 Moorgate London EC2R 6AR

> > (No Agencies)

to reach us before 30th November, 1989.



Manager - Investment Accounting

It's already a very impressive role. But if you're successful, it could lead to a very senior

management skills by our Investment Accou

management skills by growing and developing our Investment Accounting team.

FFFCOV

British Talecom is an Equal Opportunities Employer.

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position within the next few years.

At Confederation Life we've increased our assets twenty times over in the last ten years to \$2,000m. And all this growth has been organic, not by acquisition. Making us one of the most distinguished and fastest-growing financial services groups in the country.

We're also one of the most innovative. In fact, we were among the first to launch our own mortgage operation and we've recently launched our own bank. With our new product range, we now offer the complete financial services package.

We're looking for someone to drive our ambitious plans for the future even further. Someone who can seize this crucial opportunity to take us forward and move into a very senior role in the next three years.

As a qualified Accountant with at least two years' experience with a financial services company, you'll be looking to develop your

However good this role looks now, you won't believe it in a few years

up to £31,000 Hertfordshire

onfederation Life

With the team of around fifteen you will be responsible for all functions, systems and controls relating to accounting for investment transactions and valuing funds. Utilising and developing the relevant systems to optimise performance is a critical part of the joh and it's essential that you have well developed communication skills and a mature, flexible approach.

Familiarity with investment accounting systems is vital to implement and develop our new system. Should this prove successful, your role could be broadened considerably in the near future.

The rewards package is bighly competitive and includes excellent henefits. The prospects for your career ontstanding. Please send your CV or telephone for more details to Mandy McMahon, Personnel Manager, Confederation Life, Lytton Way, Stevenage, Herts SG1 2NN. Tel: 0438 744804.

cf27,000 + car

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appointment. Our client is looking for a commerciallyaware financial director with a personality strong enough to project ideas to a highpowered management team and the ability to back them up with facts – in addition to running the financial, administrative and information technology unit numbering some 50 people.

It's a challenge with a selfdetermining company within an international group. It's a job in a fastchanging market that requires forward-seeing responses to lively economic conditions.

You'll be working for a company with a turnover in excess of \$40m, so you'll be a qualified accountant almost certainly over 35. Ideally you'll have experience in commercial and allied to strong technical abilities and communication skills. You'll also have a personality that is already looking beyond this appointment to an even

group. The company is based in Norfolk and an excellent remuneration package will be negotiated including relocation expenses where necessary.

higher position within the

All responses will be forwarded to the client who will conduct the interviews locally. Interested applicants should write with career details to date and full C.V. to: BJP Recruitment Advertising, 3 Warren Mews, London W1P 5DJ. Tel: 01 - 388 3842

Please state any companies to whom yoo do not wish your particulars to be forwarded.

MANAGER IN EUROPE



e are a substantial, international company specialising in the field of business equipment, that regulars an exceptional individual to fulfil the newly created role of Regional Financial Manager.

Based in our Brussels heedquarters the Regional Financial Manager will be responsible for the implementation of accounting and financial control procedures in nine European subsidiaries, including Scandinavia, Benelux, Austria, Greece and Ireland. He or she will monitor compliance with these procedures on a timely and accurate basis, and assure that accounting practices in each country comply with corporate procedures and local laws and customs. This challenging position requires a sophisticated, experienced professional, with an accounting or finance degree (an MBA would be useful but is not essential). They will have had at least 5 years relevant experience preferably with a multi-national company, or an international audit firm. The nature of this role demands previous international experience and that the successful applicant is prepared to travel extensively. Fluency in English is essential, other European languages are an advantage.

An attractive remuneration package will include performance related bonus, company car and will be commensurate with the level of experience and responsibility.

Please apply in writing, in English, with a comprehensive curriculum vitae, indicating your salary expectations to Richard Devies, Unit 1/5 Garden Market, Chelsea Harbour, London SW10 0XE. (All applications will be treated in the strictest confidence.)

NWLONDON c£35,000 + exec. car

Finance Manager

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Travel organisation of worldwide repute seeks strong man-manager with exceptional ability in the areas of leadership, motivation, training and organisation. The appointee will be given full scope to demonstrate these qualities, as well as provide technical and commercial input to Directors. A background in financial services would be beneficial and the superb package includes a true executive car plus a significant performance bonus! Ref: 96A196307

Contact The Manager: 94 Baker Street W1 01-486 3227 Fax: 01-486 3790

Post Qualification Experience – send your CV or phone the appropriate Manager or our Specialist PQE Career Advisers on 01-584 6677 for an application form now. Out of office hours, call 01-770 7780 or 0483 740401. Reed actively promotes Equal Opportunities.

Financial Controller

SURREY

Leading computer services group, planning public flotation, seeks lateral-thinking, ambitious individual who shares their philosophy of sustained excellence. Commercial orientation is a necessity, as is extensive computer experience. Future prospects reflect significant growth and expansion plans within a company directly involved in the evolution of technology. Ref: 66189A2

Contact The Manager: 114 Peascod Street, Windsor 0753 851447 Fax 0753 841688



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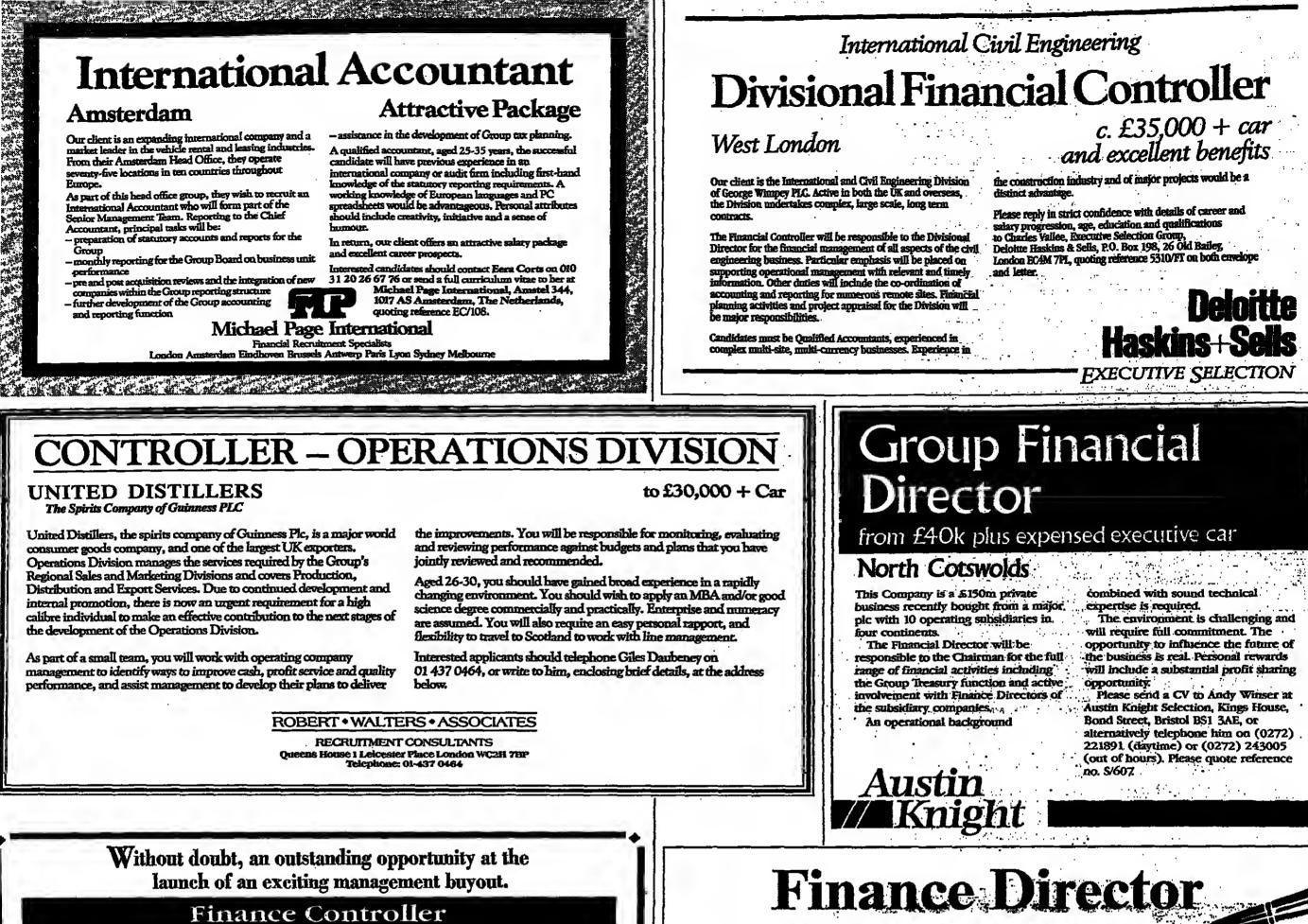
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Midlands based

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£25-30,000+bonus +car

Rarely does an opportunity present itself for a young qualified accounting professional to head up the finance function of a major new force in specialist high street retailing at the beginning of a dramatic period of projected growth and expansion. As they cease to use the accounting resources of the parent company, our client is looking to appoint a qualified accountant who is capable of setting up a totally new accounts department.

Aged 30-45, with strong technical skills, you must be highly motivated with a pro-active shirt sleeves approach and have the flexibility to effectively manage a start up situation. You must be fully conversant with computerised accounting procedures and be capable of overseeing the implementation of suitable systems to produce fast and accurate financial and management accounts.

Ideally you will be currently working within a fast moving multi- site retail environment, but those individuals who have gained experience of running small accounts departments within pressurised service industry or entrepreneurial environments, will definitely be considered.

The financial package includes a high basic, the usual benefits, a profit related bonus scheme and relocation where appropriate. As a key member of the senior management team, you will be eligible to equity participation after a qualifying period.

For further information, please send a detailed resume to Nell Hadfield at Talisman Accountancy, Dorland House, 14-16 Regent Street, London SW1Y 4PH. Tel: 01-925 0848. All applications will be treated in the strictest confidence.

A DIVISION OF THE TALISMAN GROUP OF COMPANIES LTD

MANAGEMENT ACCOUNTANT (FINANCIAL CONTROLLER DESIGNATE)

S W SURREY

Our chent is a highly successful business in marketing and publishing. In the last three years it has diversified its activities by exploiting a niche in the market, and is currently undergoing a period of rapid growth and increased market penetration, both in the UK and North America. Turnover is approaching £20 million.

TALISMAN

Reporting to the Financial Director, this is a high profile role within the organisation, with early promotion for the candidate able to prove himself/herself quickly. The appointee will manage an Accounts team of eight staff and be responsible for the timely and effective provision of key information to the senior management team. There will be significant input into analysing and improving profitability, budgets, forecasts and the development of the computerised accounting system.

c330,000 + CAR + BENEFITS

Accountancy

The position calls for a qualified ACMA/ACCA/ACA sged 30 -39, a team player with sound commercial awareness and proven commercial accounting experience gained preferably in both large and small company environments. Good interpersonal and communication skills are also essential.

Candidates seeking forther information on this exceptional opportunity should telephone Jane Ross on 0483 740810, or write to her at Templeton Pijnacker, Helford House, Hook Heath Road, Woking, Surrey GU22 0QE, Fax 04862 70729.



APPOINTMENTS WANTED

ACCOUNTING

CONSULTANT/ PROBLEM SOLVER

AVAILABLE

ied experience.

ting assignments, top class thant with over 20 years var experience. Excellent

nmendations and a successfu ver and motivator up to the st level.

Please content: Mr David Paton, 2nd Floor, Wells House, 77-79 Wells Street, London W1

London W1 Telephone: (01) 580 5522

Appointments

Advertising

For further

information

call 01-873 3000

Deirdre McCarthy

ext 4177

Elizabeth Arthur

ext 3694

Nicholas Baker

ext 3351

North West

Our client is a well established, profitable manufacturer of a range of products for industry, commerce and retailing, with a customer base which includes many blue-chip companies and major high street names. It is a major, but autonomous, subsidiary of a highly acquisitive plc, expanding rapidly in both our client's sector and related industries.

Reporting to the Managing Director, the post will be responsible for the full range of financial and company secretarial activities, including information technology. Key tasks will be to improve management accounting and costing systems, enhance strategic planning processes and . provide financial leadership and advice to the board. Candidates must be qualified accountants with a

£35,000 Package + Car + Benefits

broad experience in manufacturing, preferably with previous commercial or general management exposure. Communication and inter-personal skills are vital, together with an analytical, target-oriented approach to business development.

Salary is negotiable and the package includes realistic bonus opportunities, fully expensed quality car, health insurance and share options in the parent company, where there is significant scope for career growth.

Please reply in confidence with full career, personal and salary details, quoting reference R184 to Derran Sewell, Ernst & Young Search and Selection, Commercial Union House, Albert Square, Manchester M2 6LP.

Ernst & Young

GROUP ACCOUNTS MANAGER finishing latest project and ready for short or long term **Milton Keynes** c.£28,000 plus fully-expensed Mercedes-Benz car plus benefits Mercedes-Benz (UK) Limited is a leading imponer of passenger cars and com-mercial vehicles in the United Kingdom. We have a vacancy for a high-calibre qualified Accountant to manage our Man-agement and Financial accounting teams. Your responsibilities will include maintaining the Company's accounting records; preparing Management Reports; liquidity plenning/forecasting and the control of tanglible assets. Working in a highly professional environment, you will be reaponsible for eleven staff, and there will be considerable contact with senior operational Managers. You will require technical excellence, commercial understanding and will also be expected to make a major contribution to the development of the part-qualified accountants reporting to you. You will have a minimum of 3-4 years' experience in a supervisory position within a large organisation, where you should have gained exposure to microcomputers. The career prospects are excellent and the attractive remuneration package is accompanied by a range of benefits including a fully-expensed Mercedes-Benz car, life assurance, contributory pension scheme, discounted BUPA and relocation assistance where appropriate. For an application form please telephone Mrs K Thompson, Personnel Department, on (0908) 668899 ext 2486, or send your C.V. to her at Mercedes-Benz (UK) Limited, Tongwell, Mitton Keynes MK 15 88A. 10 N L -MERCEDES-BENZ

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FINANCIAL RECRUITMENT CONSULTANTS

INTERNAL AUDIT-QUALIFIED

£22K NEG + EXCELLENT PERKS Age 25-35, must be prepared to travel 75% of time. Excellent promotional prospects. Will probably have "Big 8" background. Please call Lorraine Barker 01 583 1661 ANGEL INTERNATIONAL RECRUITMENT



Preferably with experience in electronics or similar sector required for German subsidiary of major U.K. company. Enquiries and c.v. to:

Jonathan Welfare, Oxford Executive Search, 213 Woodstock Road, Oxford OX2 7AD

Professional Body FINANCE & ADMINISTRATION MANAGER

Central London

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To £30,000

Established in 1980, aur client, the Association of Accounting Technicions, is enhancing its reputatian as a leading professional body, reflected by a sustained growth rate of some 15% pa., consisting of over 14,000 members and 37,000 students world-wide.

As Head of the Finance and Administration Division, the oppointee will operate as ane of the four Assistant Secretaries moking up the senior management team, each reporting directly to the Association's Secretory.

An experienced qualified Accountant is sought who, through a staff of eleven, will control oll financial ond management accounting, computing ond other internal functions including property ond personnel matters. Accounting records are currently being transferred to a fully integrated computer with linked micros and terminals.

For further information telephone 01-833 3291 or write with a full C.V. to Anthony Payne:



Chartac Recruitment Services The Institute of Chortered Accountonts in England & Wales, 40 Bernord Street, London WC1N 1LD.

Surridge Dawson Ltd **FINANCE DIRECTOR DESIGNATE**

Age 30/40 - Croydon - £35,000/£40,000 plus car

Surridge Dawson is the UK's third largest wholesaler of newspapers and magazines. Annual turnover is £150 million. Our Company intends to increase market share through acquisition and organic growth.

Our present Finance Director retires in 1990. His successor will initially be required to drive investigations into potential acquisitions, management information systems and computer procurement policy.

Upon appointment to the Board next year, the successful candidate will also assume responsibility for the planning, finance and computer functions.

Applicants must be qualified Accountants, aged hetween 30 and 40, preferably MBAs or graduates. A key requirement is the ability to institute and manage change. You should also possess motivational and communicative skills, together with a practical and commercial mind.

Please send your C.V., including current salary and daytime telephone number, to John Redington, Managing Director.

> Surridge Dawson Ltd 6th Floor, A.M.P. House, Dingwall Road, Croydon CR0 9XA Telephone: 01-680 9500

RISK MONITORING

ACA/ACCA

AGE: 26-30

c: 30k

James Capel & Co. Limited is a leading UK Securities House of international repute. The Risk Monitoring Department is responsible for the provision of certain management information and the analysis of the Group's principal trading activities. We are now recruiting an individual to be a senior member of this small high profile team which reports directly to the Deputy Chairman. In particular, the successful applicant will be responsible for the interpretation and monitoring of risk positions across a wide variety of markets involving close liaison with Directors and senior dealing staff.

Applicants should be ACA or ACCA qualified and possess at least two years' postqualification experience. Ideally, candidates will possess a background in the Securities Industry and a desire to move from accounting to a management orientated role. Good communication, organisational and interpersonal skills are essential plus the ability to work in a rapidly developing environment.

To apply, please write to Derek Joseph, Senior Personnel Officer, James Capel & Co. Limited, James Capel House, PO Box 551, 6 Bevis Marks, London EC3A 7JQ.

> James Capel THE GLOBAL INVESTMENT HOUSE

Member of T.S.A., The Stock Exchange and the A.F.B.D. member: Hongkong Bank group

FINANCIAL CONTROLLER **Central London** Package £28,000 ▲ COMMERCIAL ROLE A PROSPECTS TO BOARD A RECENTLY QUALIFIED This corporate and husiness communications arm

of a major advertising agency seeks a Financial Controller. This key appointment will suit a commercial person with an entrepreneurial approach who will be on line for a board appointment within 3 years.

ADVERTISING COMPANY

PORTFOLIO

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Contact Mark Jones on 01-836 9501.

'START UP" GROUP

FINANCE DIRECTOR DESIGNATE **Central London** c. £32,000 + car

> A ENTREPRENEURIAL A HIGH GROWTH ▲ ACQUISITIVE

Shell company requires bright ACA to head up finance function for group and play key role in directing expansion. You should be aged c. 30 with several years line management experience in commerce and a sense of adventure. An exceptional opportunity to develop a business from its beginning.

Contact Pippa Curtis on 01-836 9501.

LEISURE

FINANCIAL CONTROLLER London £30,000 + car

▲ BLUE CHIP ▲ TREMENOOUS PROSPECTS

This major, diverse entertainments group seeks a young Financial Controller. The incumbent will he an ACA with excellent academic and track record from a major public practice firm. The position, which has arisen following a promotion, will entail the Incumbent being involved with group accounting and interesting project work, including acquisidon investigations.

Contact Liz Osborne on or-836 9501.



Highly successful media services group seek newly qualified ACA with commercial flair. Outstanding oppor-

tunity for an individual seeking first move into industry.

Prospects to Finance Director of group subsidiary

BLUE CHIP GROUP

A HIGH PROFILE ROLE

ACOUISITION WORK

A NEWLY OUALIFIED ACA

Group level. Reporting to the Board and working on

projects throughout all business areas, this will give strong

Contact Deborah Sherry on 01-836 9501.

MANAGEMENT STRATEGY

Major retail and service multinational requires high calibre newly qualified ACA for varied project work at

c. £27,000 + car

to £38,000 + car

A NEWLY QUALIFIED ACAS

Contact Peter Green on 01-836 9501.

PROJECT ACCOUNTANT

Central London

commercial exposure.

London/Midlands/

The North

company.

EXPR2

Finance Manager

North London/ Northern Home **Counties** To £30,000 Package Faderal Express Rapid Despatch is part of tha US Faderal Express Corporation which is tha world leader in axpress package movement services. Rapid Despatch is a recently acquired company that has an axcellent reputation for offaring the highest quality of service in the fast expanding UK sama day delivery market. Due to the continued expansion of the husiness they now seek to recruit a finance professional

of the highest calibre to guide the company through this exciting phase of the development by implamenting and managing all controls in a fast moving environment.

Preferably aged 28-36 you will be a qualified accountant ideally chartered with at least three years experience in a senior finance role. It is essential that you have wall daveloped personal skills, are commercially aware and can adopt a flexible hands on approach. The vary attractiva range of benefits includes an executive car, non-contributory pension, PPP and relocation assistance where appropriate. Prospects for caraar advancemant are excellent.

Male or femala candidates should submit in confidence a comprehensive c.v. or talephone for a Personal History Form to, G.J. Deakin. Hoggett Bowers plc, 13 Fredarick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-155 7575, Fax: 021-454 2338, quoting Ref: B18110/FT.



BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR A Member of Blue Arrow plc

CHIEF ACCOUNTANT **Specialist Computer Peripherals Phase IV Systems Ltd**

Flexible Package - c £24,000 + Car + Benefits Oxford This private group established in 1987 has experienced exceptional revenue & profitability growth and now wishes to appoint a Chief Accountant to its principal Company. The successful applicant should have the abilitles and determination to grow within the Company/Group into more senior roles.

The position is wide ranging (almost to the point of being unreasonable!) in a very fast moving environment. You will need to make decisions rapidly and work effectively in roles spanning shirt-sleeves transaction processing to budgeting/forecasting, reporting & financial control and extending to Professional and Shareholder relationships.

The role will require you to take responsibility for the accounting staff and most of the Company's financial areas. After the initial period and responsibilities will become largely autonomous, with the successful applicant reporting to the Financial Director and the Shareholders. As these details imply, this position will require a high level of dedication and commitment in return for the competitive remuneration, an excellent environment and unusually high job satisfaction.

Please write in confidence, enclosing career details to Robin Smith, Finance Director, Phase IV Systems Ltd, Unit 6, Oxford Business Centre, Osney Lane, Oxford OX1 1TB

ASSOCIATE DIRECTOR

Property Sector

City to $\pounds40.000 + bonus$, car, benefits

CONSULTANCY ____GROUP ____ The client is one of Britain's leading property surveying practices with an expanding outonomous Financial Services company. Success in this new oppointment will be achieved by the individual with a broad financial background gained in o bank, pension fund, institution or property company. Key responsibilities will be to offer specialist financial advice on diverse property matters to the corporate sector including for example searches for and valuing companies, mergars and acquisitions advice, financial engineering and general strategy formulation.

Candidates aged 27-35 and educated to degree level with ideally a professional qualification should have top communicating skills, initiative and an analytical approach. This dynamic firm offers excellent career prospects and the position includes a full range of benefits.

Applicants should send, in complete confi-dence, a detailed CV quoting reference 939/FT to L Green

> Kay Consultancy Group, 1 New Bond Street, London WIY 9PE Telephone: 01-493 7232

FINANCE DIRECTOR

SOUTH WEST LONDON · PACKAGE TO £40,000 + CAR + BENEFITS

As a highly successful market leader in the leisure Industry, this £20m division of an acquisitive plc now has aggressive plans for further growth in Europe and America. Profitability is excellent, providing a first class opportunity for professionally qualified accountants looking to move to a broader commercially-edged role within a fast paced environment.

In addition to the day-to-day financial management of the division's companies and international subsidiaries, the successful candidate will co-ordinate strategic planning and budgeting activity, and control all operational aspects of acquisition studies. He or she will, through a staff of 10, be the focal point for all management reporting and systems development

Applicants should therefore be accountants aged 28 to 40 who must possess high technical competence coupled with strong managerial and influencing skills. Experience should include hands-on financial control of international operations and some exposure to acquisition projects. The excellent salary indicated includes negotiable base salary to £35,000 plus a company performance related bonus, together with a full range of executive benefits.

Interested applicants (male or female) should send a detailed CV or ring for an application form on 0625 533364 (24 hours) quoting reference 1560/FT.

HUMAN RESOURCE CONSULTANTS 21 Cork Street, London W1X 1HB Telephone (01) 439 1113 Operating throughout Europe



Financial Director (Designate) Hampshire $c. \pm 35,000 + car$

Our young fast-growing Client, is a leading public company in the professional services sector, with branches throughout the UK. They are currently in the process of expanding into Europe, in preparation for 1992. The company's growth has been both organic and by acquisition, and they have ambitious plans for the future.

As a direct result of their rapid growth, the company has identified the need for a Financial Director (Designate). Initially, the successful applicant will take charge of the Group Service company, and will need to adopt a "shirt-sleeves" approach in order to review and restructure their financial systems. The successful candidate will also play a leading part in the implementation of the new computer system, and must possess the ability to look towards the future.

Ideally, candidates should be qualified accountants, aged between 28-35, with at least two years commercial experience in a managenial capacity. Strong leadership and motivatory skills are essential prerequisites.

This role will develop in line with the anticipated growth of the company, and a Board position is envisaged within the year.

Interested candidates who meet the above criteria should send a comprehensive curriculum vitae including current salary and a daytime telephone number quoting reference number LM570 to Carol Jardine, Spicers Executive Selection. 13 Bruton Street, London W1X7AH

SPICERS EXECUTIVE SELECTION

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

A BUSINESS DEVELOPMENT ▲ FINANCIAL PLANNING A MANAGEMENT SUPPORT High Calibre graduate accountants (ACA, CIMA, CACA, CIPFA) aged 27-32 are required for non-routine high profile consultancy positions within a fasi growing division of one of the major international consultancies. Consultancy is seen by them as two/three years experience or as a career. If you have a superior track record and first class personal skills, please apply to Trevor Atkinson FCA with a detailed CV including salary

10 Donglas Llambias Consultancy Services, 410 Strand, London WCaR oNS, quoting ref-



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Oil & Gas Exploration Financial Accountant c. £25,000+Car Central London

Ranger Oil is a successful independent whose activities have been concentrated in the UK North Sea since the discovery of the Ninian Field in 1974. It has extensive exploration and production interests in the UK and overseas and is on the threshold of operating its first North Sea development project.

Ranger is now seeking an enthusiastic and energetic newly qualified accountant, to strengthen its financial accounting team. Reporting to the Corporate Accounting Manager, he she will co-ordinate the preparation of monthly accounts and assist in developing a management reporting system. In addition, he/she will prepare the annual statutory accounts for the group, assist in tax compliance and document accounting policies and procedures.

The ideal candidate should have experience in the oil and gas industry, as well as hands-on experience with PC-based spreadsheet applications.

Ranger offers its staff a stimulating and challenging environment, together with opportunities for personal growth and advancement. In addition to salary, a first-class benefits package is included.

In complete confidence, please write with CV to: The Administration Manager, Ranger Oil (UK) Limited, RANGER OIL Ranger House, 71 Great Peter Street, London SW1P 2BN.

Morson International the market leader in technical recruitment have a key position for a

FINANCIAL DIRECTOR

Greater Manchester £30,000 + Car Morson International have an excellent reputation for providing high calibre engineering and technical staff. to a diverse range of blue chip and hi-tech companies, within the aerospace, building, process and energy industries with a £25m turnover recruitment busine with offices throughout the UK and North America. Now as a member of the Burns Anderson Group Pic, we are one of the fastest growing recruitment organisations in Britain today.

As Financial Director you will report directly to the Managing Director, with a functional responsibility to the Deputy Group Financial Director. In addition to the

Number One role in a stimulating and ever changing environment. In addition to entrepreneurial flair, computer literacy and sound man-man are pre requisites for this position.

Group financial Controller

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London W11

Blenheim Exhibitions Group PLC, with a current annual turnover of over 270 million, has rapidly established itself as the leading and largest exhibition organiser in both the UK and Europe. This period of exceptional growth has been achieved through an aggressive acquisition strategy coupled with strong organic growth and is largely attributable to the communication warms high calibra attributable to the group's young, high-calib and forward-looking management team.

As a result of this expansion, the group is looking for a dynamic and energetic Group Financial Controller.

Reporting to the Group Finance Director, you will be directly responsible for group reporting, financial planning, treasury management and financial control throughout

graduate chartered accountant with multi-national reporting experience, possess sound commercial judgement and be able to demonstrate significant areer progress to date.

Circa. £40,000 + BMW + Share options

work for a fast moving group, in a close-knit busy environment, where a "hands-on approach" is future development.

Please spply with a full cv to:

This role will appeal to candidates who want to antial. It offers a significant opportunity for the ideal candidate to play a key role in the group's

Accountancy

Kate Lawrence, Bienheim Exhibitions Group PLC, Blenheim House, 137 Blenheim Crescent, London W11 2EQ

the group. Ideally you will be a aged 28 to 35, a

Early/middle 30s investigation of growth areas This is a first class opportunity for an experienced operational accountant to including acquisitions. Candidates, male or female, age early/middle 30s, must be qualified move up to group level. It is a proactive role - solving problems not just identifying and investigating them -

Group Financial Controller

and offers career growth potential. The group is a plc with turnover in excess of £100 million which has achieved outstanding growth and profits through capital investment and diversification and is actively pursuing further expansion, both organic and by acquisition.

The Financial Controller will co-ordinate all group financial and accounting matters, develop and maintain standards throughout the accountants, ideally but not necessarily FCA. They must have had several years' post-qualification experience in manufacturing industry, will probably by now have reached

£30,000 plus bonus

FINANCIAL TIMES FRIDAY OCTOBER 13 1989

Chief Accountant/Controller level in a sizeable operating company and must have computer experience. Initial salary negotiable to £30,000 plus

bonus; benefits include car, private health insurance and relocation help if needed to Yorkshire base.

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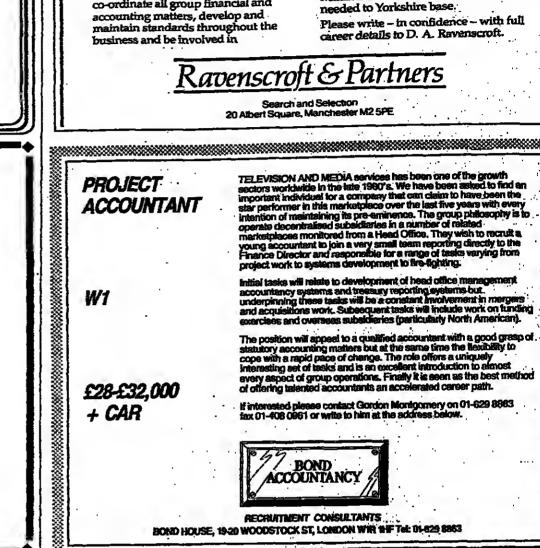
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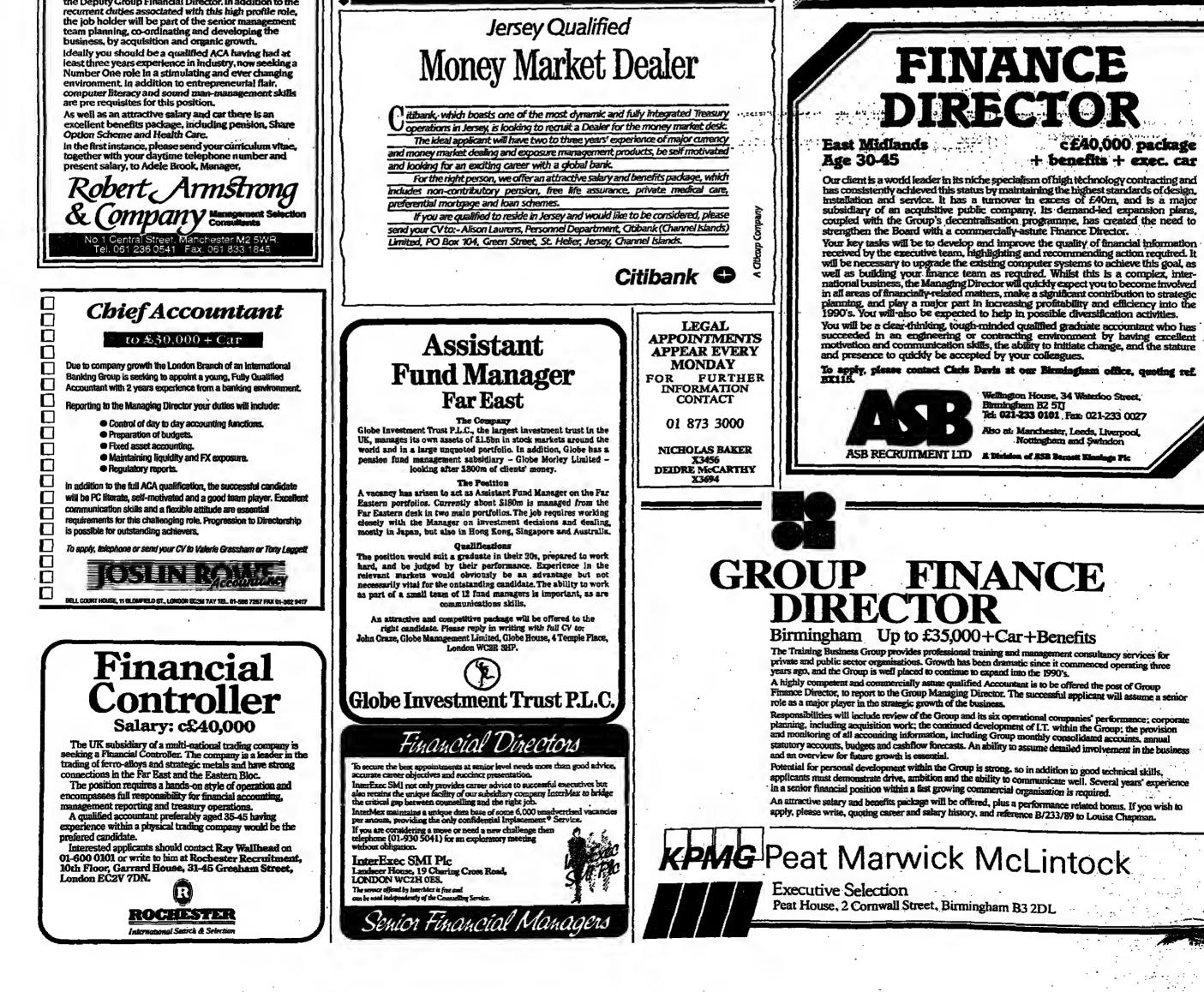
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CITY To £30k + car + banking benefits

The options open to you in today's market place are exceptional making the right choice however is the major problem you have to face.

We are currently handling a truly outstanding opportunity with a premier US investment and merchant bank for a newly or recently qualified ACA.

Previous financial services experience is not necessary but a good degree is essential. If you consider yourself to be a high achiever and are looking for scope, diversity and unparalleled global opportunities, then this position will undoubtedly fulfil your aspirations.

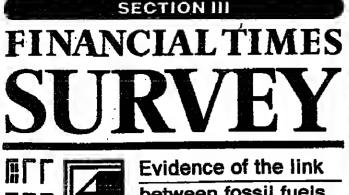
For further details, please write, with c.v. to Nell Hadfield, Talisman Accountancy, Dorland House, 14-16 Regent Street, London SWIY 4PH. Tel: 01-925 0848.

A DIVISION OF THE TALISHAN GROUP OF COMPANIES LTD.

TALISMAN

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between fossil fuels and global warming of the atmosphere is now intensifying

international concern to find more effective ways of producing and consuming energy. Maurice Samuelson examines the

widespread implications.

A matter of global concern

BACK IN the 1970s, we were told that we would shiver to death because of the speed with which the world's fuel reserves were being squandered

Today, we walk in fear of being gently boiled alive by the Greenhouse tn the Sky. Typhoons, monsoons, droughts and heat waves, say scientists, could increase through unfettered use of carbon fuels. Yet these wildly contradic-

tory nightmares have a com-mon panacea - to use fuel more efficiently and to adopt more benign sources of energy. In the 15 years since the first "Save It" campaign, the early panic reactions to a short-lived Middle East oil embargo have broadened into an article of faith about safeguarding the planet and its inhabitants.

Energy efficiency is no longer the credo only of penny-wise consumers. It is also the watchword of large public and private utilities, under pressure to stop causing pollution when they convert fuel into power

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The new emphasis on efficiency by these powerful industries and their political overlords abould, in principle, discourage the apathy which overshadows this issue when-

ever, as in 1986, sliding oil prices bring other energy prices tumbling in their wake. But there is also e danger that the global fixation with

the environment will distract attention from the mundane tasks of improving efficiency by end-users.

These efforts involve a myr-iad individual decisions on investment which are difficult to relate to the bigger environmental issues. Instead, they often require sizeable commitment of scarce resources which would yield faster returns if

spent differently. Fiscal incentives by Government would make many energy saving investments more attractive. But in Britain, there has recently been a steady reduction in the Government support for energy saving scher

Money is now less freely available for insulation grants. Hospitals, among the country's biggest energy users, are said to be hindered hy Treasury rules from using the specialist contract managers who save private clients millions of

pounds a year. The disillnsionment is shared by Dr Glenn Brookes, a former Harwell scientist who runs Britain's Energy Systems

Trade Association (ESTA), the umbrella body for suppliers of advanced energy saving equip-

ment, consultancy and energy management services. Speaking on behalf of the consultants, he says they are

deeply concerned by the "general apethy" among many energy consumers. His association represents 60 per cent of all the consultancy undertaken through the various government survey schemes.

According to Dr Brookes, several consultancies are suf-fering from the recent decision of the Department of Energy to stop all grant assisted surveys. New business is being gener-ated in establishing schemes whereby clients monitor and

target their energy consumption - "but consultants are dismayed that government-interest in promoting energy effi-ciency is at its lowest ebb at the height of need."

ESTA also takes issue with the Government's belief that market forces will determine environmental issues. Instead, it wants to see a carbon tax on fossil fuels and legislation to

encourage energy efficiency. All is not gloom, however. Suppliers of metering and mon-

itoring equipment are experiencing bnoyant times, due partly to earlier decisions to buy hardware for targetting

Two eides of the energy efficiency equation: the suppliers and the users.

and monitoring. Thanks to the long leadtimes in snpplying energy management systems, this market is enjoying a 15 per cent annual growth in Britain despite high interest rates and an expected slow down in new building construction.

ESTA claims that the UK has the highest proportion of buildings fitted with these computer-based controls and that most new buildings have them as a matter of course. This puts the UK market as the third-largest after the US and Germany. The UK market is also

largely snpplied by domestic companies, which have e good springboard for exports. Trend, Satchwell, JEL and Transmitton, all companies set up in the late 1970s, have 60 per cent of the UK market, worth around £90m a year.

Among the blg fuel and energy suppliers, meanwhile, the coupling of environmentalism and efficiency has pro-vided a new text for their commercial rivalry with each

Although energy suppliers have long preached the need for efficiency improvements by themselves and by end users, it is the Greenhouse Effect which

Energy Efficiency

has finally given efficiency such a high place on their agendas. This reflects the widespread

such as the gases used in aerosols and refrigerators, and motor car exhausts - much of the blame for it belongs to coal and oil-fired power stations and to other big fuel-users.

At international gatherings like the latest World Energy Conference in Montreal, speakers are nowadays less preoccu-pied with availability of fuel than with paying lip-service to environmental greenness. A similar shift is epparent

even at the International Energy Agency, the Paris-based group of nations set up to deal with attempts by the Organisation of Petrolenm Exporting Countries (Opec) to establish an oil suppliers' cartel in the early 1970s.

Having campaigned for years in favour of replacing oil with coal and nuclear and for

the world's output of crude oil and liquefied natural gas. Even more decisive has been the electricity industry's replacement of heavy fuel oil by coal and, to a lesser extent, nnclear power. And last but not least has been the steady improvement in efficiency by energy users, spurred not only by energy prices but by the savage restructuring of indus-try and the struggle to survive the recession of the late 1970s and early 1980s hy slashing production costs.

Finally, efficiency is the key to dealing with the problems of the environment. It is a key which opens many doors behind which are alternative technologies for clean uses of fossil-fuel.

The ideal way to reduce car-bon build-np in the atmosphere would be through the wide-spread use of Combined Heat and Power (CHP) stations.

In contrast, conventional power plants sell only electric-ity and let their heat escape into the atmosphere. CHP plants sell their heat as well thereby using less than half the amount of fuel for e similar output of energy and halving

the release of carbon gases. in Britain, where conventional fossil and nuclear sta-tions produce the bnlk of national electricity demand, CHP has been the subject of much debate but little real action. There is little prospect of it being adopted for inner City district heating as in parts of Scandinavia and Europe. Bnt it could well festure in some of the gas-fired independent power stations which are planned after the British electricity industry is privatised in the early 1990s. A number of such "co-generation" plants

are already running snccess-Efficiency, and lower carbon emissions, would also be the hallmark of the new gas-fired

Continued on page 2

Above, right: et the Lloyd'e of London building, eutometic controls ensure a high degree of energy afficiency, using an energy management system able to fine-tune the neede of different parts of a complex structure. Heating, lighting and air-conditioning systema, designed by Ove Arup and Partners, ellow wide flexibility and employ several heat-recovery concept

Above, left: a BP oil rig in the North Sea.

ON INSIDE PAGES

The Greenhouse Effect; enargy from coal; a second wind for renewables, pege 2.

Drivers' dilamme; building for profit; applications in process industries, page 4,

Incentives by oversees utilities; specielists; privatisation of the UK electricity industry; lighting systems, page 6.

Energy menagement systems; case studies; combined heat and power plants, page 8.

Besearch into fuel cells; boiler technologies, page 9.

Alarm bells in Japan; the World Energy Conference, page 10.

> Editorial production: Michael Wiltshire

energy conservation, the IEA is now paying equal heed to the need for clean and efficient generating practices. This change of emphasis has a strong economic dimension. The oil shortages of the 1970s spurred the world-wide development of oilfields outside the volatile Middle East. The bal-ance of the world oil market view that although there are other causes of global warming shifted eway from the Opec countries, which now account for little more than a third of

IT'S NO WONDER SHE'S HAPPY. THANKS TO ENERGY EFFICIENCY, SHE'S EATING WHISKY.

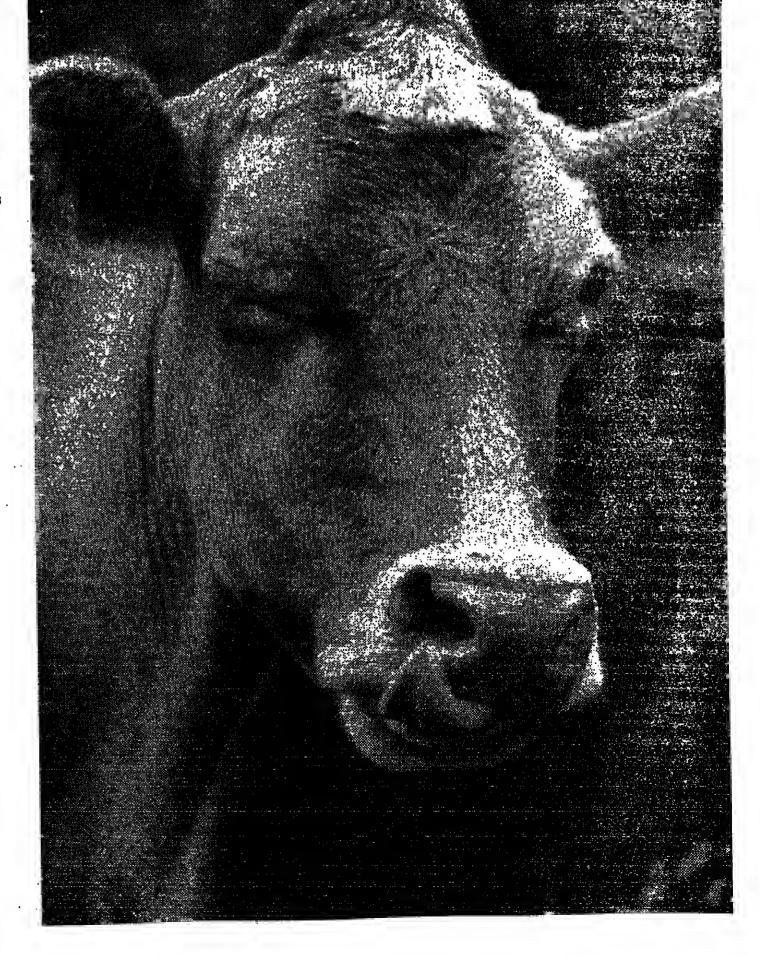
Lucky old Daisy.

In the recovery of animal feed stocks from malt liquors, United Malt and Grain Distillers have used a new vapour compression technique to recover heat and improve the efficiency of the drying process by nearly 50%, cutting the energy costs by a similar amount.

There has also been an overall improvement in plant cleanliness. Not to mention a sizeable increase in what dairymen call 'cow contentment'.

To find out how such case histories can help you, please contact your Regional Energy Efficiency Officer.

Or call Carole Castle on 01-273 0690.



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FINANCIAL TIMES FRIDAY OCTOBER 13 1989

ENERGY EFFICIENCY 2

The time for more efficient energy-usage is now, say climatologists.

Few doubt that global warming is a real threat

THE MOST urgent environmental reason for conserv-ing energy is now the greenhouse effect - the threat that carbon dioxide released by burning fossil fuels will raise the temperature of the atmosphere by trapping solar

heat. The amount of carbon dioxide carbon dioxide in the atmosphere has increased from about 290 parts per million in pre-industrial times to 350 ppm now; on present trends, it will reach double the pre-indus-trial level by the middle of the next century.

According to the best current estimates, carbon dioxide from coal, oil and gas burning is responsible for 40 to 45 per cent of the greenhouse effect and carbon diox-ide released by deforestation adds a

CONCERN about the environment is shifting atten-tion away from the way energy is used to how it is produced. In the case of coal, the search is on for combustion methods which cause the least pollution while releasing the maximum amount of heat per tonne of coal.

The coal industry's quest for these methods is accelerated by the challenge from other fuels – natural gas and oil – which, in either or both of these respects, give better results than coal.

Hence, the interest in gasifying coal before burning it, rem-iniscent of the "good old days" of town gas, (as described in the article, below).

There are also the boilers used for fluidised bed combustion, (fbc) which the coal is blown around the boiler as thoogh it were a liquid fuel. By mingling it with a neutralising "sorbent," such as limestone, much of the sulphur and nitrogen impurities are prevented from entering the atmosphere.

The fuel can also be burned more efficiently, thereby lowering the emissions of greenhouse gases, such as carbon dioxide, per unit of heat or, if used in a power station, of elec-

tricity. Snch boilers, now widely used by industry, can burn a wide range of low grade fuel, thereby serving the primary aim of energy efficiency - to conserve valueble energy resources. Inherently friendly to the environment, they do not have to be retrofitted with expensive flue gas desulphuris-ation units, like those needed to clean up conventional coalfired boilers

The second category of fibc is. called circulating fluidised bed. Another advantage is that in THE BASIC technology of coal

further 10 to 15 per cent. The remaining 40 to 50 per cent of global warming is caused by other gases added to the atmosphere by human activities: methane, nitrous oxide, chlorofluorocarbons and oth-

The 1980s have been the warmest decade worldwide since meteorolo-gists began keeping reliable weather records in the mid-19th century, and the global average air temperature is now 0.5 degree Cen-tigrade higher than in the 1880s. Most scientists say thet this warming is consistent with what they would expect from the greenhouse effect so far, but it is not large enough to be proof of man-made warming, rather than a natural fluctuation in climate. A vocal minority of climatolo-

power stations they are suit-

able for plants of about 200

MegaWatts capacity, only a

tenth of the that in Britain's

biggest fossil-fired power sta-

tions. They therefore fit the current vogue for smallness which in Britain is further

strengthened by the move towards privatisation of elec-

There are three principal types of fbc. Two are estab-lished technology; the third is still in the development stage. The first, bubbling bed, is suitable for up to 50MW. Air is blown into a bed of red hot

limestone or ash from under-

neath and the fuel is blown in from the top or side. Thanks to

the efforts of the British coal industry, fbc has been installed in a large number of industrial

sites, where coal has replaced

oil over the past decade. However, fbc has never been used by the British electricity

industry and there are far

more fbc plants running in

West Germany, Scandinavia,

Cleaner and more

efficient systems are

being developed

between British Gas and Lurgi of Frankfurt, West Germany. A prototype, running at British Gas's Westfield Development Centre in Fifa, Scotland, con-

verts about 500 tons of coal per

day into gas, which is burned in a 27MW Rolls-Royce turbine

Britisb Gas originally

embarked on the BGL project as a way of making "substitute natural gas" from coal to pipe to its customers when the real thing runs out. But it seems likely now that worldwide sup-

plies of natural gas will remain

abundant until well into the next century, so the company

to generate electricity.

and the US.

tricity.

gists, led by Dr James Hansen of the Nasa Goddard Institute of Space Studies in New York, says it is virtually certain that man-made warming is already causing excep-tional droughts and heatwaves. But nost expect to have to wait another 10 years or so before the green-house effect stands out unequivocally from random climatic variations.

Five research centres .- four in the US and the Meteorological Office in the UK - have produced supercomputer simulations of the greenhouse effect, using general circulation models of the atmosphere. In general, these predict an increase in global temperature

between two and five degrees Cen-tigrade when the carbon dioxide

concentration doubles. The science of dynamical clima-

tology, on which the computer models are based, is still in its infancy, however, and there is still a great deal of room for error in the dictions.

Dr John Houghton; director gen-eral of the Meteorological Office, told the British Association for the Advancement of Science last month that recent simulations on the Met that recent simulations on the met Office computer gave results which varied from about two degrees to more than five degrees C for the temperature increase resulting from doubled carbon dioxide. These variations resulted solely from changing the way in which the computer treat clouds for

the computer treats clouds (for example whether they are repre-sented as a collection of water droplets or ice crystals).

Yet the difference would be critical in practice; most farmers could probably adapt to 2 deg C warming, while 5 deg C would bring an agri-cultural catastrophe – and a rise in see level sufficient to inundate many low-lying parts of the world. The occans are an even bigger source of uncertainty in dynamical climatology than the clouds. Ocean

modelling is very primitive com-pared with atmospheric research. The effect of the oceans' "thermal inertia" could delay global

warming by several decades. Or, alternatively, the oceans could accelerate the greenhouse effect. Some marine scientists say that plankton – micro-organisms in the sea – will release more carbon dioxide in the atmosphere as it

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Engineers assemble a giant wind turbine in Denmark.

warms up. This "plankton multi-piler" is believed to have caused very rapid warming at the end of the last ice age.

If the overall global impact of the greenhouse effect is uncertain, the regional effects in different parts of the world are almost unknown. The only prediction climatologists make with confidence is that the warming will be strongest in polar regions and weakest near the equator.

No one has much idea how the greenhouse effect will change rain-fall patterns. For example, some fail patterns. For example, some computer models predict intensi-fied monsoon rains over southern Asia, which could bring devastat-ing annual flooding; others show a weaker monsoon – and a threat of failed harvests and starvation.

Even so, the consensus of climatological opinion is that winter rainfall or snowfall in mid and higher latitudes will increase, while subtropical areas where rainfall is already low may suffer even more severe droughts.

Despite all the uncertaintles about the greenhouse effect, few climatologists doubt that global warming is a real threat. And they say that the time to plan counter-measures – above all more effi-cient use of energy – is now.

They do not advocate waiting another decade for scientific "proof" of the greenhouse effect to

arrive.

Clive Cookson.

Technology Editor

Maurice Samuelson examines new ways of reducing pollution while boosting energy

production

Challenge for the coal industry

Consisting of more than combustion chamber, the blazing fuel and limestone are whirled around the system at great

The motivation for research has as much

to do with the environment as it has with energy efficiency

This improves both the envi-ronmental performance and the release of heat from the fue

About 150 circulating systems have been installed worldwide, half in the US, designed by Ahlstrom of Finland, Lurgi of West Germany, or others.

Their environmental and efficiency features are: Removal of more than -90

per cent of sulphur dioxide. • Low nitrogen oxide forma-

Around 98-99 per cent bur-

nout of carbon, depending on the fuel used. Flexible configurations to

fit the available space. As power stations, it is claimed that they convert the fuel into electricity as effi-

ciently as the most up to date conventional coal-fired stations, with the added advan-tage that they can burn low grade fuel, including urban rubbish, and do not require back-end clean-up treatment. The efficiency of fuel use is even higher where the plants are designed to sell waste heat as well as electricity.

In Britain, the first public power station which could incorporate circulating bed technology is the 150 Mega-Watt plant planned jointly by British Coal and East Midlands Electricity at Bilsthorpe colliery, Nottinghamshire.

The chief contenders to design the plant are Ahlstrom, of Finland, and a joint Anglo-German owned by Lurgi and NEI International Combustion. Ahlstrom, with more than 70 units completed or under con-

struction, is the world's biggest supplier of circulating fbc systems, although Lurgi is big-ger in terms of the generating capacity it has on order. Both companies are also involved in attempts to

upgrade the size of such plants to rival those of conventional coal-fired boilers. The French electricity indus-

try has commissioned Stein Industrie to design a 250 MW circulating fbc boiler and is considering coal-fired units of up to 600MW capacity to sup-plement is base-load nuclear power stations.

Ablstrom is also a partner with British Coal in trying to develop the next generation of fic, whose efficiency will rival that of natural gas-fired com-bined cycle technology.

This work, being carried out at Grimethorpe colliery, South Yorkshire, involves the pres-surisation of the combustion chamber and the inclusion of e separate gasifier (the "topping cycle") which would boost the temperature of the gases entering the gas turbine.

After a prolonged respite, this work is now going ahead with financial help from the British Government and a small donation from Power-Gen, one of the successors of the Central Electricity Gener-

appears to be several years from realisation. In helping to fund it, the British Govern-ment is helping to redress the incomparably bigger resources pound into nuclear research. And, as with its nuclear policy, its motives are as much to do with the environment as they

At least 20 per cent of the UK's electricity requirements are to be met by non-fossil Water has proved the commerfuels, including nuclear and GCC and its environmental superiority over other coal-burning power station technologies. Burning four very different types of coal, Cool Water oper-ated with emissions of sulphur, nitrogen oxides and soot far below the limits set by the US Environmental Protection alone. Agency.

renewables A WIND farm near Cardigan in tled in contracts with National Power and PowerGen. Its study Wales could soon be making renewables' first significant contribution to Britain's energy needs. But supporters indicates that electricity from renewables, such as rotting rubbish, wind and upland streams and rivers, would be generated at a cost of 3p per unit or less, and is considering building remember hower staof wind, wave, tidal and blof-

tions

building 'renewable' power sta-

the project and to plan a proto-

Work is continuing, mean-time, on a feasibility study of a

tidal barrage across the River Severn. An interim report ear-

lier this year said that the bar-

rage across the estuary from Cardiff to Weston-super-Mare

would cost £8.5bn at 1988

prices, compared with £5.54bn,

rate of return on capital, com-

pared with an estimated 2.24

pence per kWh for the pro-posed Hinkley C Point nuclear

However, comparisons

between renewables and con-

ventional and nuclear power

Also conveniently forgotten.

type system.

station

Alastair Guild examines the potential for

the early 1990s, compares with some £41m spent last year on fast breeder reactors.

According to the Cornwall. Energy Project, the county, could meet 10 per cent of its energy demand from renewables. Wind could generate 1.5

plans to spend on renewables research and development in

The Charter for Renewable Energy has called for a Renew-able- Energy Development Agency to be established, inde-pendent of the Department of

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ating Board. Unlike the other types of fbc, Its commercialisation still

are with energy efficiency. Improvements in coal gasification techniques

biofuels, wind, wave and tidal energy Second wind for

early years of the Industrial Revolution. The Victorian gasworks thet produced "town gas" from coal worked on the same chemical principles as the latest gasifiers.

Recently, however, the tech-nology has been improved to the point where turning coal into gas and then burning it in a power station looks like a serious contender for largescale electricity generation at the beginning of the next century.

Integrated Gasification Combined Cycle (IGCC) power plants are seen in the electricity industry as the main alter-native to fluidised bed combustion (FBC) for advanced coal-burning technology. Both IGCC and FBC offer a

cleaner and more efficient means of converting the energy in coal to electricity; it is too early to say which will win the competition between the two techniques. An IGCC plant has a gasifier

in which coal reacts with steam and air to produce e raw fuel gas containing carbon dioxide, hydrogen and methane. This gas is cleaned chemi-cally to remove pollutants such cany to remove pointiants such as sulphur, before firing in a gas turbine to generate elec-tricity. The bot exhaust is then used to produce steam to power a second turbine.

IGCC can convert the energy in coal to electricity with up to 43 per cent efficiency, compared to 37 per cent for a con-ventional coal-burning power station. And promoters of the concept say that, as gas tur-bine technology is developed, 50 per cent efficiency may

Prospects for a new international market

is actively promoting BGL as an IGCC technology. Although negotiations are under way in several couneventually be achieved. Several different coal gasification processes are competing

for what may become a major new international market. The tries, no contract has yet been signed to build a demonstra-tion-scale power station using BGL. The two rival processes, Shell and Texaco, do have current leaders are British Gas/Lurgi, Shell and Texaco. The British Gas/Lurgi (BGL) gasifier is the result of IGCC plants running or et the ong-standing co-operation planning stage

The Shell process was selected this year by the Dutch electricity supplier, SEP, for a 250MW demonstration plant to be built at Buggenum in the Netherlands. When it starts producing electricity in 1993, it will be the world's largest

IGCC power station. Shell has been working on coal gasification since 1972. The pilot plant, handling six tonnes of coal per day, began operating at the Royal Dutch/ Shell Laboratory in Amsterdam in 1976. Since then two larger demonstration plants have been built: the first, at Harburg, West Germany, had a throughput of 150 tonnes per day, and the second, at Deer Park, Texas, can handle up to 400 tonnes per day.

Texaco has been involved in coal gasification for even lon-ger than Shell. its first pilot plant, handling 15 tonnes of

coal per day, started up in 1973. Three demonstration plants, with capacities between 150 and 360 tonnes per day, were built during the late 1970s. And three commercial plants, con-verting between 730 and 1,500 tonnes per day of coal into feedstock gas for chemical factories, have come on stream

New technology offers more flexibility to

power stations

during the 1980s. But the most significant plant based on Teraco's coal gasification process is the Cool Weter demonstration 120MV IGCC power station in California. Construction was started at the end of 1981 and finished in 1984 - ahead of

schedule and below the \$300m budget. Cool Water finished its fiveyear demonstration programme this year, after gasify-ing more than 1m tonnes of coal and generating 2.5m mega-wait hours of electricity. The sponsors - a group of US and Several electricity utilities in the US and Europe are now considering whether to order commercial IGCC plants. But the current abundance of natural gas makes them reluctant to go ahead, when it is faster and cheaper to build a simple gas-burning power station.

Even so, many senior man-agers in the electricity indus-try dislike the idea of burning a premium fuel, such as natural gas, to generate power -they believe that it should be used directly for heating. And they suspect that today'e cheap and plentiful supplies of gas will soon be followed by a shortage, as more and more utilities build gas-burning

power stations. Advocates of IGCC point out, however, that it offers utilities an extremely flexible approach to building new power stations. They can start by installing a turbine generator burning natural gas, then add a coal gas-ifier when the price of natural gas rises high enough to switch to coal, and finally fit a steam turbine - completing the integrated combined cycle - when extra capacity is

required. **Clive Cookson**

century, according to an announcement by the Department of Energy. The govern-ment has set aside an extra tranche of 600MW of capacity

uels say that renewables' true potential to compete with other forms of power could be

hydropower 20MW, while wave, tidal and other 'alternative technologies after further potential. The project esti-mates that a total of \$37m to be filled by renewables By 2025, they could be generworth of energy could be gen-erated from renewables in ating nearly 30 per cent of cur-rent levels of electricity demand. But Friends of the Cornwall.

Earth have said that with the right levels of funding, there could be 1200MW of renewables That could include electricity from a hot dry rock reservoir, 6km under Rosemanowes. RTZ Consultants are carrying on stream by the turn of the out a study aimed at assessing the commercial feasibility of century. The 25 wind turbines

The true potential of renewable energy sources "has been greatly under-estimated"

four years ago. planned by the CEGB for a square mile of farmland in Dyfed could begin generating power in the autumn of 1990. The cost of generating elec-tricity from the barrage is likely to be 3.79 pence per kWh; at a nominal 5 per cent

When fully operational they should produce enough elec-tricity for about 2,000 homes, with further sites under con-sideration in the North Pen-nines and Cornwall, represent-ing a total investment of £28m. National Power and Power-Gen, the two main post-privati-sation generating companies both plan to take a stake in the farms. There are also plans to build a 750-Kw wind turbine three miles off the north Nor-folk coast in the early 1990s, at

a cost of £2m. Electricity privatisation could create a healthier cli-mate for renewables, aside and energy required in mining, likely to increase as coal from the gradual phasing in of the 600 MW renewables, tranche. It will make it easier for independent generators to supply power to area boards and the grid, and for area boards to interval basis becomes a yet scarcer resource. The arguments for finite supplies of uranium. Transmission losses is another item often missing boards to install their own capacity.

from the equation. These can be as much as 35 per cent; Whether they take up the opportunity will very much whereas some renewables, such as domestic solar can gen-erally be sited much closer to users. A lot of renewables need depend on the terms of con-tract offered by National Power and PowerGen to the area boards.

the grid to average out fluctua-The North West Electricity tions in supply, for example variations in wind speed and in power from tidal stations, Board (NORWEB) is the first area board to report on the prospects for renewables in its. area. It believes that 12 per though some heat from renewables can be stored. cent of its demand for baseload power - the amount required continuously throughout the year - could be generated eco-nomically from renewables. The board will decide later say the protagonists of renew-ables, are the amounts spent

on nuclear research, £16bn since the 1950s, compared with £150m spent by the Depart-ment of Energy on renewables since the 1970s. The £20m this year which schemes are competitive with power from. conventional generators, once the price of electricity is setwhich the UK Government

needs could be met by alterna-GW - winds reach over 8m/sec tives to fossils and nuclear by the year 2,000. across much of the county -

shore and off-shore, could supply 2GW by the turn of the century, with a total potential of 50 per cent of current requirements at unit costs comparable to conventional sources.

□ There are 11 major sites for tidal barrages in the UK and many other smaller locations with potential to produce around 15 per cent of requirements.

Wind turbine sites,

both on and off-shore, must be chosen with great care and sensitivity

C £50m of investment in research and development into shoreline, inshore and deepsca systems is needed to put wave power on course for an even-tual contribution of 25 per cent of electricity demand.

G Geothernal energy could supply up to 10 per cent of UK electricity, direct and indirect solar 10 per cent, while landfill sites of refuse could be engi-neered for fuel production at

neared for fuel production at little extra cost. "Until you can say precisely what the cost of renewables will be and exactly how effec-tive, people will be frightened by them," says Nick Nakorn, the group's epokesman. Accountants cannot cope with variable costs and in-puts stations have been generally distorted in the past, say the proponents of renewable energy. Assessments of the economics of coal fired sta-tions, for example, have failed to take into account the cost variable costs and in-puts variable costs and in-puts across the life of integrated systems. So it has been easier for them to assess depreciation over the life of a conventional power station. But increased investment in full scale pilot blants will provide the data to nuclear often omit the costs of de-commissioning .. and ... the plants will provide the data to assess the long term financial benefits of renewables.

The agency would create initiatives in renewables, mobilise finance, work to remove tech-nical, institutional and financal obstacles, provide techni-cal and non-technical information and snpport research development, demon-stration and commercialisation of remembles

of renewables. All involved in developing renewables recognise that sites will have to be chosen carefully and sensitively, to take account of environmental concerns. Some of the windiest will be in areas of natural beauty, while creating a bar-rage across an estuary is likely to affect the whole esturine ecosystem.

and frances

Global concern Continued from page 1

power stations designed to run on combined cycle turbines. In these plants, many of which have already been installed by industrial and commercial companies, the hot gas exhausts are recycled to drive

a second turbine. Coal, too, has entered the health and efficiency stakes with a brace of new combustion technologies, (some of which are described in this survey). The fluidised bed com-bustor planned at Bilsthorpe colliery, Nottinghamshire, would be the first in a British public power station. But several similar plants are already running in other parts of the world, including Western Europe and the US.

It is expected to perform as efficiently as the country's con-ventional 2,000MW coal burners, but without the added bur-

den of having to instal costly gas-scrubbing equipment to meet tough new international standards

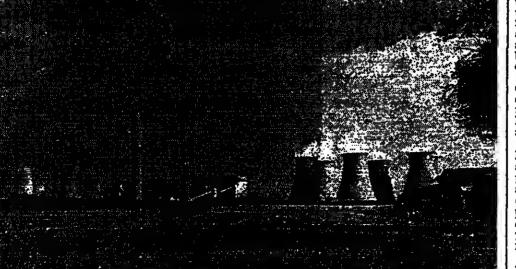
standards. A rival approach is to gasify the coal before turning it into electricity. Shell Coal, Texaco and British Gas are all working hard on this technology.

However, a common feature of many new plants is that they are still only on the drawing board. If competition in electricity failed to take off in Britain, most of the green, clean power stations publicised so energetically over the last year will be fated to remain

for many more modest mea-sures of the kind which specialists say are currently being ignored for lack of interest by customers and inadequate support from politicians.

paper tigers. But there will still be scope

Drax Power Station, near Selby, Yorkshire -- Britain's newest coal-fired power station and The largest of its kind in Europe.



Good double acts always produce a certain electricity.

switch, they

concentrate their

heat on people and

surfaces. Not the air

ENERGY EFFICIENT DESIGN

Then there are our highly

And with cool, dehumidified air. Some systems even re-use this Lineed heat to provide hot water. <u>HOT WATER ON TAP</u>

Speaking of which, don't forget the advantages of electric water heaters themselves. Plenty of hot water is only one of them. There are no flues, because there are no fumes.

And there are no installation problems because there's hardly any piping. Just lots of piping hot water.

THE RIGHT RECIPE

Catering too, can benefit.

The most effective double acts are those where individual talents work together. It's being part of

TIMES FRIDAY OCTOBER 13 198

And teamwork is what you'll get when you work with your local Electricity business.

Together we'll find the best solutions for you. Business's aim is success.

Electricity's is to provide a working environment conducive to it.

HOT FAVOURITE

Take heating, for example. The problem is how to keep staff warm efficiently and economically.

That's why electric storage sheaters are such a hot favourite.

Quick, simple and cheap to in stall, they make full use of low-cost night-rate electricity to store heat, and then release it gradually during the day.

SPOT ON

Quartz linear lamps, meanwhile, are fast, directional and precise. At the flick of a

LECTRIC

insulated EED (Energy Efficient Design) buildings. These make full use of free heat available from people and office machines.

around them.

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ENERGY EFFICIENCY 4

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Alastair Guild highlights drivers' dilemmas

Battle to reduce car emissions

way cats must be linked to the

availability of unleaded pet-

rol," says a spokesman for

Ford, with 26 per cent of the

total UK passenger car market. The company, which has

spent more than £50m in

Europe on exhaust emission

programmes, plans to make three-way cats available on 25

different models by the end of

convertors will also require

more rigorous maintenance

"If anything happens to upset the operation of the cata-

and in-service checks.

turers and Traders.

Cars fitted with catalytic

"This will be difficult to

this year.

THE CAR represents one of the single most significant threats to the UK Government's green credibility.

The 20m cars already on Britain's roads produce more than 16 per cent of the nation's total carbon dioxide emissions, a contribution to the green-bouse effect and likely to increase substantially if present traffic projections be realised

Ministers in June accepted the need for three-way catalytic convertors to control emissions of nitrogen oxides, unburnt hydrocarbons and carbon monoxide.

Fitting catalytic converters (or "cats") to car exhausts was the only option to meet European standards within the time-frame agreed. Emission levels equivalent to those agreed for engines below 1400cc will apply to all new cars by the end of 1992.

Three-way "cats" are already provided as standard in some European countries, most nota-West Germany and Swebly den. Many continental countries have long since adopted the 1983 US standards, now the basis for the European Com-

munity agreement. Now Audi, which last year imported 18,000 cars into the UK, will fit three-way "cats" as standard on its entire range sold in this country, from the 1990 model year, at no extra cost, though its entire range is being restructured and repriced

We expect to improve our business as a result of onr investment," says an Audi spokesman

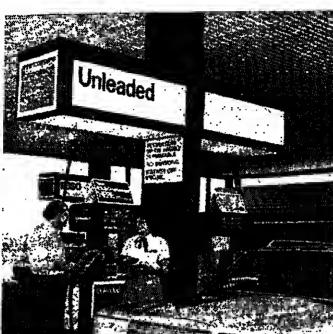
Cars with convertors are already commanding higher re-sale values in Germany than those without." Three-way "cats," at present

offered as optional on some of the VW range imported into Britain, should be available on t he majority of the range by the end of the year, again at no extra cost.

Some of its diesel models also have "cats" fitted - this reduces the amount of particu-lates, including smoke, making VW's Passat diesel model "the cleanest internal combustion engine on the market."

Nissan, which also has diesel versions available on a large part of its range, has not yet fitted cats to any of its produc-tion for the UK market. But the company stresses it will have them as standard well in time to comply with the new emission standards.

"Nissan's market is primarily volume cars, so fitting a catalyst is clearly a price sensi-



Britain' 29m cars produce more than 16 per cent of the UK's total carbon dioxide emissions. Cars fitted with catalytic converters, using unleaded petrol, substantially help to reduce the problem - "but the majority of the public don't yet understand what catalysts are about," says a motor industry official.

series, fitted with catalytic convertors since October last year - "the majority of the British public don't yet understand what catalysis are about," says a company spokesman."We won't make them standard

until the market is ready." Vauxhall, whose parent General Motors pioneered the design and development of cats in the early 1970s and now sup-plies 25 per cent of the world market, intends to phase them

in as standard on all models over the next three years, starting with three high-performance models in October. And then it is likely that car manufacturers will pass on the extra cost to the consumer.

The amount is likely to depend on the exact vehicle specification. The cost for a car already with fuel-injection as standard, for example, could be as low as £350.

The availability of unleaded fuel and of pumps dedicated to unleaded petrol are other fac-tors affecting the take-up of cars fitted with "cats." Leaded burn technology. Such engines will rum on an air fuel ratio of up to 24:1 compared to roughly petrol destroys a catalyst, so cars with "cats" have a narrow tank neck.

But old blender pumps tem is cleaner, the engine conwhich dispense leaded, and . trol system can be more simnow unleaded as well, have wide nozzles - "this means a ple. This would have dealt with emissions, reduced the fuel penalty of taking the three-way lot of frustrated drivers of catcatalytic convertor route -

bon dioxide emissions. The more fuel burnt, the more carbon dioxide emissions.

Now, with car traffic possibly increasing by as much as 140 per cent by the early part of next century, and a massive road-building programme planned, the Government must think of ways of cutting emis-sions of carbon dioxide, the main contributor to the greenhouse effect - "unlike the other gases, there is no easy, technological 'fix' to deal with carbon dioxide from cars," says one government advisor.

Miles per gallon, which fea-tured strongly in car manufacturers' marketing strategies during the 1970s and early 1980s now seems to have lost its appeal, to the public, at

Substantial improvements to fuel economy were made by British manufacturers, particularly following the oil 'shocks,' with fuel efficiency bettered overall by over 20 per cent between 1978 and 1885, under a voluntary scheme drawn up by SMMT.

Manufacturers now need exhoriation to improve mpg, and so reduce carbon dioxide emissions still further, the government believes. The industry recognises that

still better fuel consumption figures may be possible, though it stresses that the use of "cats" will set back the cause of fuel economy. Tech-nology already in use, or under research and development includes:

Cars fitted with catalytic convertors

will require more

rigorous maintenance

and in-service checks. police," says Bruce Saunders, senior technical manager for the Society of Motor Manufac-

Reducing vehicle weight by using plastics, low alloy steels and aluminium. Reducing a vehicle's drag and the rolling resistance of

lyst, yon may have virtually uncontrolled emissions," The British Government Dual cooling circuits, would have preferred to give allowing engines to warm up car manufacturers time to more quickly. More free-flowing oil to reduce heat loss due to friction develop an alternative, lean-

in the engine. Yet more sophisticated

14:1 for conventional technolelectronic controls of fuel injection and ignition systems. Because the combustion sys-Oil companies and motor

manufacturers are resurrecting research into alternative fuels. such as methanol and ethanol, research which reached its height in the years following

Nissan, for example, has sup-

plied a methanol-fueled com-

the oil shocks.

1970 mercial vehicle to the Ministry of International Trade and

Industry in Japan for use in a methanol feasibility study. Car manufacturers are also co-operating with the US Environmental Protection Agency in its methanol project, as well as putting much research effort into the development of flexible-fueled vehicles capable of running on a mixture of gasoline and methanol.

Government is reviewing, meantime, the whole question of the growth in vehicle owner-ship and use, and model split between public and private transport.

Figures published by Earth Resources Research and the World Wide Fund for Nature show that a shift of just 1 per cent from private to public transport, and an increase in load factors from 1.7 to 2.1 people per car would bring down C0 emissions from transport by 15 per cent by the year 2005. Government is thought to be

considering, in particular, whether measures are required to discourage the ownership or to discourage the original use of company cars. In central London, for exam-ple, 79 per cent of peak hour

motorists have some form of company financial assistance. An overwhelming majority of those cars are parked all day, and not used on company business, but add considerably to congestion in and around

citie Ministers seem likely to favour a continued reliance on netrol texation to influence vehicle-ownership and use, though some European coun-tries are successfully using taxation of cars to encourage a

switch to smaller vehicles. Department of Transport officials say the motorist may buy a smaller car, but then fits a turbo charger or drives the car harder, so cancelling out

aby benefit The Americans devised their Corporate Average Fuel Economy scheme to encourage motor manufacturers to meet progressively tougher targets. "It forced them to produce a lot of small, fuel-efficient vehicles," says Bruce Saunders of SMMT, which is also studying the options for imp roving

fuel economy and reducing car-bon dioxide emissions. But it made great difficulties for the US automobile industry. Americans didn't want to buy them, because fuel was still so cheap. The motor industry feels that any approach taken by government must be a bal-anced one, while no govern-ment these days can ever for-

Applications in THERE is no doubt that process industries in Britain are using energy more effi-ciently in 1989 than they were the process in the profligate years before the oil crisis. UK manufacturing industry now uses 25 per cent less energy than it did in

Between 1973 and 1985, per capita energy use in OECD countries was reduced by 6 per cent at the same time as per capita GDP increased by 21 per cent.

As an index of energy efficiency, however, these figures are misleading since at least a third of the reduction in industrial energy is due to the restructuring of industry, the general shift towards further value-added production and the introduction of less energy intensive materials. Iron and steel production, for example, is at half the 1970 level.

Meanwhile, Britain remains "the sick man of Europe" in energy efficiency terms, with consumption in relation to brewing the beer. Accordingly, they embarked on a energy efficiency pro-gramme for public houses. The UK's 80,000 licensed premises spend £450m a year on energy. Potential savings iden-tified would save in excess of £100m and would save in excess of GDP more than 40 per cent greater than in competitors such as West Germany and

Although techniques and technologies to transform £100m and would come preenergy-intensive industries are available and proven, they are only being adopted slowly. In dominantly from good house-keeping, plus low cost mea-sures such as insulation low such sectors as steel, glass, chemicals, food and drink, paper-making and cement, energy lighting, heat pumps, water savings and increasing staff awaren good energy efficient practice is far from being universal. The fact that the lessons of That small improvements can prove highly effective in

their aggregate results, has been demonstrated in the steel energy efficiency are now starting to make a real impact been demonstrated in the steel industry, which was one of the first industries to adopt is due more to increased competition and the threat to ecoenergy efficiency, largely because of its perilous eco-nomic position in the 1970s. In Britsin, 22 per cast of the nomic survival than to the force of the energy efficiency

Nevertheless, slowly and inexorably under the spur of economic necessity, the pace is quickening and the lessons are being assimilated in four basic

Energy efficiency has D Better housekeeping methods, including the aggre-gation of small relatively low cost improvemen processing industries,

D Improved material flow paths, heat recovery, and new process technologies.

Last year, for example, the Food and Drink Federation launched a £150,000 pro-gramme to reduce energy bills reduction of friction in machines, prolonging the life cycle of equipment through better maintenance, improved by 20 per cent.

In this industry, energy con-sumption is concentrated in a corresion control and smoother flow of materials. relatively small number of companies. Of the 151 factories was transformed, however, by in the sector, 121 have annual fuel bills in excess of major process changes, nota-£100,000.

bly the use of continuous cast-ing which, by providing a bet-ter flow path, has accounted for half the energy saved. The initiative was based on demonstration projects, funded by the Department of Energy at 10 food manufactur-In many process industries, including coment, paper, chemicals and textiles, better ing sites, which showed that basic monitoring and target-ing practices could reduce the heat management has cut out enormous waste. Large ergy ratio by an average of 13.2 per cent.

amounts of energy, for exam-ple, are expended in cyclic The brewing industry's pro-

reduce the fuel consumption of driers include heat recovery from exhausts, measurement of material and energy balances around an operating dryer, greater use of radiant heat for paper-drying, and more efficient cyclones for gas-powder heat exchange in

cement plants. In addition, the introduction of variable speed electronic motors results in a constant high efficiency at varying load

levels. The Department of Energy has identified no less than 34 new processes applicable to a wide range of process indus-tries. These include fast-firing of pottery, new bread-baking ovens, converting cement manuffacture from wet to semi-wet processes and flux de gassing on an aluminium bale-out fur-

Over 100 replications of these processes have already saved £20m a year in energy COSUS.

Poor process routing can increase the energy cost of a plant by up to 70 per cent. Pinch Technology is a mathe-matical model which provides a systematic approach to pro-cess integration. It helps find the most efficient way of transferring heat between

finid streams. Using it, one manufacturer of sulphur based chemicals of suppur based chemicals saved £70,000 on a £250,000 energy bill while a grain dis-tillery reduced its £1.5m energy bill by £300,000. Combined heat and power is another technology which is coming into favour. Many

coming into favour. Many industries have processes which require the supply of both heat and electricity. cost of steel manufacture is

Traditionally, a boiler pro-vides the heat while the local electricity board provides the electricity. By utilising the steam to drive a turbine and produce electricity as well the single boiler is then producing

both power and heat. The 1983 Knergy Act, which allowed for the first time the sale of excess electricity to the national grid, provided a boost for CHP, as will the new ele-ment of competition following privatisation.

The advantages of CHP are well attested and schemes util-ising gas turbine drives, diesel engines standby generators and fluidised bed combustion of coal have all produced sub-

stantial savings. While the introduction of all these energy-efficient techniques has been delayed by a combination of apathy, lack of capital and sheer ignorance, the future is looking more promising because energy efficiency is now securely tied to economic survival.

Energy efficiency has been a ng time in coming to the processing industry. The economic facts of life will ensure it is here to stay.

and 32.8 per cent in paper-

FINANCIAL TIMES FRIDAY OCTOBER 13 1989

industries

Lessons

begin to

make an

impact

usage by 30 per cent by the end of 1988, reached its target two years early, by which time they had realised that they use

as much energy in their public houses as they do in actually brewing the beer.

due to the energy consumed. Improvements included the

been a long time

coming to the

says Ken Cooper

.The entire steel industry

making. Techniques being adopted to

tive matter," says a company sookesman Rover has sold 100 of its 800 fitted cars," says Rover's estimated at between 2 and 15 spokesman "Standardisation of three- per cent - and so reduced car-

Home insulation schemes

Far greater savings yet to be achieved

NEW building regulations, due to come into force early next year in Britain, represent something of a missed opportunity. Their energy efficiency provisions, watered down after strong representations from the nation's housebuilders. leave Britain in the same position as Sweden in the 1940s.

"The levels of insulation required by the new regula-tions are 50 years out of date," says David Olivier, principal consultant of Energy Advisory Associates. "They don't even address the use of energy for electronic household appliances, lighting and air conditioning, the main area of growth in energy consump-tion."

A few housing schemes built since the 1970s indicate what is possible. Some 200 houses have been built in Salford since 1971 with insulation four times the levels required by the present regulations and three times those demanded by the new

regulations. Early homes incorporated 175mm-thick cavity walls filled with polyurethane granuals, later ones using mineral fibre. Floor and roof insulation is of a similar thickness, with con-crete floors at all levels. They also included mechanical ventilation in the kit chen and bathroom.

The initial houses cost seven per cent more than houses built to the minimum standards of the time, with the difference falling to three per cent. But there were was an 85 per cent saving on space heating, compared to houses built

to the regulations of the time. The Building Regulations Advisory Service of the Department of Environment has argued that the basis of measurement needs to be agreed before direct comparisons can be made between energy consnmption and the cost-effectiveness of different building

Nevertheless, some energytargeting systems are already used successfully. One of the most viable is the Energy Cost Index, adopted by the Milton Keynes Development Corpora-

.. . .

tion's Energy Park for several years. Energy performance standards set for the park also apply to housing throughout Milton Keynes

"The idea of a calculated trade-off is a concept that the index has been addressing for several years," says Neil Cutland, project manager for the National Energy Foundation, However, yet greater savings in the nation's energy bill could be achieved by improvwhich is now working on a national energy rating system. ing the energy efficiency of houses already built. The scheme will apply to both existing and new buildings, and a computer program will be available to give the rating. So far, nearly 1,000 buildings have been built to the Milton For example, less than 10 per cent of existing homes incorpo-rate the levels of loft insulation required even by the new regu-Keynes standard, using thicker lations. The Association for the



Well-insulated homes fitted with solar energy panels in Surrey.

insulation, high-efficiency gas-condensing boilers, heating controls and passive solar heating in windows and conservatories. Construction costs for houses to this standard are less than one per cent higher than for conventional houses, and heating bills are 40 per cent lower

Phase two of the Energy Park, just starting on site, will comprise 600 homes in 25 sepa-rate projects, doubling the number of houses under the division's supervision. The homes energy target will be set at 100, 45 points lower than structures built to the revised regulations will achieve.

The projects will include low cost housing to meet the target index-of 100 without exceeding Since then, the seller of a house must inform potential buyers of how energy efficient, current financial and marketing criteria; the application of super-insulation techniques to or inefficient the house is, and timber frame and traditional specify how much it will cost brick and block houses: demon-

to improve it to an acceptable stration of how the combinastandard. Within four years of its introduction, half of the country's building stock was tion of solar and heat pump technology can save on run-ning costs; the application of mechanical heat recovery and surveyed.

Last year, the European Commission proposed a direc-tive which would have introventilation systems to well insulated houses; the use of 'intelligence' in houses and the links between information duced the benefits of the technology and energy-saving. scheme to the UK. The British Government vetoed the proposal

"This is very short-sighted," says Andrew Warren, director of ACE. A home energy survey scheme, combined with a Brit-ish standard efficiency certifi-cation or rating to clearly convey to buyers the energy efficiency of a house, is "an urgent necessity" in the UK. However, weighing up the costs of incorporating energy-saving features in an existing

house or block of flats against the benefits can be a complex exercise. A computer run pack-age is now available to help the architect or engineer with just such a calculation.

Just such a canonation. The package, aimed particu-larly at local authorities, hous-ing associations and landlords in general, includes a program giving the costs and benefits of

giving the costs and benefits of a range of possible measures and a database of solutions to problems in similar buildings. It was used by ECD Partner-ship, which also developed the package, on a block of flats, in need of refurtishment in Cov-Conservation of Energy (ACE) believes that home energy surveys would be one way of encouraging improvements to the country's existing housing ent Garden. The measures cho-sen included high insulation for the root, floor and flank Energy-supply companies, or ntilities in the United States are legally required to provide walls; new, well-sealed win-dows and draught sealed doors; extra insulation of bathrooms their customers with a low to reduce heat loss and conden-sation; fitting high-efficiency cost, and frequently a free energy survey of their homes. This provides unbiased advice boilers, with good controls; and on exactly how to improve the proving energy advice and energy efficiency of their operating instructions to Fuel bills monitored after In Denmark, subsidised

energy surveys were part of a scheme which also offered renovation showed a reduction by 47 per cent on average against standard refurbish householders grants for energy ment; average heating bills of £178 per year, affordable to efficiency improvements np to a cut-off date of January 1, most tenants; an additional capital cost, paid back in just over a year, with no complaints about condensation.

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Alastair Guild

get that the voter votes increasingly with his foot on the accelerator.

gramme of better energy util-isation in the brewing process, cent of total energy consump-aimed at reducing energy tion in textiles, for example

Office buildings pose complex energy-cost problems

No simple solutions

THE UK Government appears confident that 'market forces' can be railed on to improve energy consumption in com-mercial buildings. Yet large multi-disciplinary practices, combining the expertise of architects and engineers, generally report that less than 10 per cent of industrial and com-mercial clients specify energy efficiency in their brief. Fuel bills are met by occupi-

ers, not developers of specula-tive office schemes, which account for 30 per cent of commercial office development in the UK. That is seen as one reason for many property com-panies not specifying energy efficiency, though energy sav-ing features often have relatively short payback periods and can free-up designs. (The use of natural, rather than mechanical, ventilation will dispense with the need for ducting, for example).

Other developers consider the savings that could be made only after the design is finali-sed or the building is complete and occupied. Measures taken to remedy energy losses can then be expensive, if they are indeed feasible.

"No amount of sophisticated energy management systems can make a bad design good," comments one architect. Neither can the building reg-ulations be relied on to pro-

mote high standards of energy efficiency - "they represent the lowest common denominator," says David Lush, techni-cal director of Ove Arup. "Those practices which are interested in energy efficiency are already working to higher standarda He favours the much tighter

CIBSE energy code for energy 'targetting' of buildings. That said, designing an ener-gy-officient building, which,

particularly if speculative, may have a variety of occupiers with differing levels of energy consumption, is not an easy task - "the regulations don't recognise the need for flexibil-

ity," says David Lush. For instance, the occupants of one floor may use a lot of office machinery such as com-puters which release a consid-erable amount of beat, while other occupants may use much less. Those varying amounts of

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internal gain should be reflected in the levels of insulation for retaining heat in win-ter and reducing solar gain in summer.

There is now research into a variety of multi-layered glass, some coated, some with fillings between the layers, to control light and thermal transmission properties of glass. This should help buildings cope with vari-able tenants and variable loads, suggests David Lush. The ultimate would be a build-ing fabric whose U-value could be altered at will.

Co-ordination of the aesthetic, structural and services aspects of a building, at the outset, is of paramount importance when seeking energy efficiency. Then, as the design develops, sophisticated compnter techniques can be deployed to model how a building will perform in a range of limatic conditions.

"If brought in early enough, particularly on a green field site, we can affect such funda-mentals as the orientation of a mentals as the orientation of a building and the position of glazing," says Frank Mills, an engineer with the multi-disci-plinary practice, Building Design Partnership, (BDP). The position and shape of a build-ing and its relation to the micro-climate can account for micro-climate can account for five per cent of fuel bills. Cube shapes are generally more effective than a podium or tower in minimising heat loss. An atrium on the south east of a building, for instance, will act as a thermal buffer, trapping solar gain and providing an additional insulation void between the outside and inside, The Energy Technology Sup-port Unit (ETSU) is carrying out a series of 12 studies of passive solar design for com-mercial buildings. BDP is project manager.

A headquarters building for the Central Electricity Gener-ating Board, at Bedminster Down, designed by Arms, is a good example of what can be achieved if energy efficiency is included in the primary brief. Another fundamental aim of

any energy-efficient design must be to avoid the need for mechanical air-conditioning and ventilation. Once a design relies on air conditioning, for every additional square metre of internal heat gain you will need another square metre of air-conditioning.

There comes a point where you cannot reclaim any more internal heat gain and it is cheaper to let more heat out through the facade, and use less air conditioning," says David Lush.

Offices can be naturally ven-tilated, provided that nowhere on the office floor is further than 6m from opening win-dows. Such a layout has to be accommodated within demands for a given amount of office space

A certain amount of mechanical air-conditioning is some-times unavoidable, where there

Advanced energy systems cannot overcome poor building design

is a large internal heat gain from office machines or where, as in central London, buildings are sealed to cu t down traffic noise - "but, all too often, a letting agent will advise a development that developer that to get a certain rental-return, a building needs air-conditioning," says Frank Mille

Some glazed-over, covered shopping centres already make use of the thermal-lag properties of large areas of concrete to provide a 'natural' environ-

A shopping centre in Cirlisle was designed by BDP to allow for air movement through the centre, with banks of louvered glass opening and closing in response to temperature changes. The developer saved £250,000 on the capital cost of an air conditioning system, and £50,000 in running costs. According to BDP, every extra degree centigrade provided by air conditioning adds 10 per cent to a building's energy COSLS

The choice of heating system can also have an important bearing on energy consumption. Condensing boilers are perhaps the most recent development. These recover heat from the fine gases.

In traditional boilers, these gases, which reach temperatures of 250 deg C, are wasted. Condensing boilers offer effi-clencies of over 90 per cent, compared with a traditional gas boller of between 65 and 70 per cent, and 'high-efficiency' boilers averaging 75 per cent. "Any mechanically-heated building should consider space

temperature controls, and 'local' controls which permit temperatures to be altered for a given area within the building," says David Lush. "Plant and services need to be continuously maintained to achieve the full benefits of a well designed building." Equally, sophisticated build-

ing management systems must be monitored by the right people within the building, says Mr Lush. Today's BMSs can control and monitor everything from compensators in the heating system to fire and security.

They are also moving away from printing out reams and reams of paper which no one ever reads, to exception report-ing. The manager responsible will only hear from the system if the building in the system if the building is behaving abnormally, if, for example, energy bills are much larger

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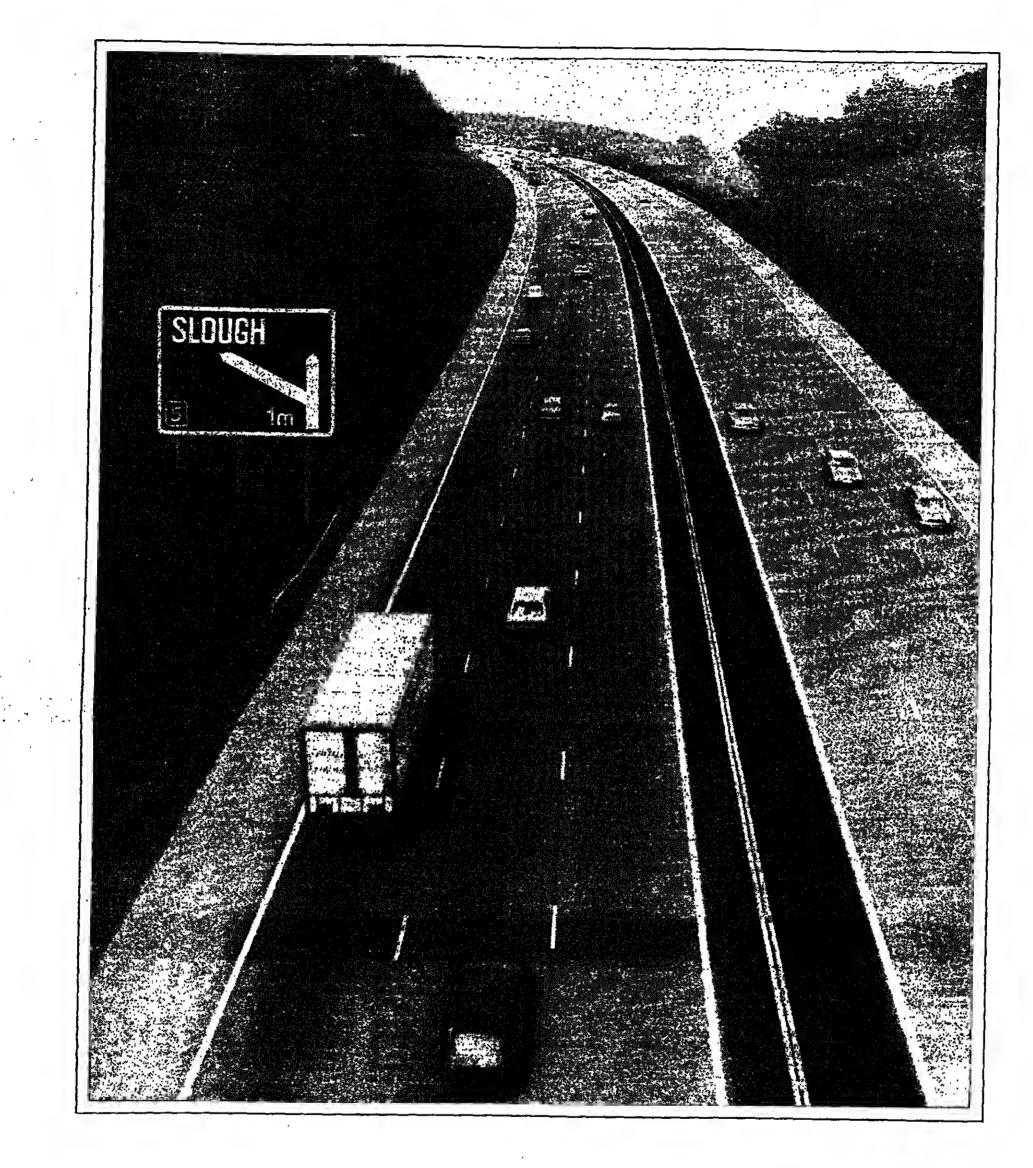
than the system expects. They also allow those moni-toring the building to intero-gate the system locally or remotely — so, a fault in a heating system during the picht for compute on the night, for example, can be picked up by an on-duty engi-near at his home.

Large building management and control systems, cost between fim and fim - "all too often, clients over-specify, and seldom use many of the features - or else use them incorrectly," comments Frank Milla.

Nevertheless, many manu-facturers offer HMSs at costs below those for conventional controls, with a great deal more operational benefits.

UK manufacturers are among the world's leaders in this technology, partially due to the encouragement of the Energy Efficiency Office. It has been a key factor in achieving No 27.57 1.5 energy efficiency in the long-term.

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ENERGY EFFICIENCY 6

Wider use of "least-cost" services by the electricity industry

US incentives to save resources

EPRI is the acronym for the Electric Power Research Institute, the umbrella body which undertakes both technical and consumer research by the generators and distributors of the US electricity industry - and is therefore in the prime position to know what is happen-

ing on the ground. The lead story in EPRI's summer uewsletter was unequivocal. Electricity resource planners in practically every one of the 50 states in America are using, or con-sidering using, least-cost planning.

As a result, a substantial number of electricity consum-ers in the US are benefitting, directly or indirectly, from util-ity-backed promotional pro-grammes intended to help

them save on their fuel bills. Least-cost planning - whilst practically unheard of as an exercise within the British electricity industry ~ has been around for a decade or more in the US. In essence, it assumes the adoption of a planning approach which balances supply and demand-side resources to meet society's energy needs at the least cost.

It differs from traditional planning methods by placing much stronger emphasis upon energy conservation, load management and other demandside management programmes as means of satisfying energy demand.

Its fundamental - and logical - premise is that no con-sumer is interested in purchasing units of electricity per-se. He or she is concerned to acquire the services which electricity provides: light, heat or motive power.

If that level can be achieved with the use of fewer watts of electricity, then the consumer is the more likely to be satisfied. Individual electricity

users have benefitted from this developing forecasting science in many ways. Essentially, they have been

induced by means of a variety of incentives - both exhorta-tory and practical - to undertake investments in energy efficient measures which have reduced the amount of electricity they consume.

There are now many examples of programmes run by utilities throughout the US to encourage their commercial industrial or even residential customers to "invest to save." A significant barrier to the attainment of the full cost-effective potential for conservatiou is lack of information, both about the techniques of electricity savings and their costs and benefits.

Because of the complexities and the unique characteristics of different buildings or industrial processes, site-specific information as provided in an energy audit is frequently the best way to provide the detailed information that con-

sumers need. Since 1981, residential customers throughout America have been able to acquire a low cost on-site energy audit from their gas or electricity com-pany, at a maximum cost of \$15

over how to calculate what the

actual energy savings are and who is responsible for them.

In general, the coutracts offer four basic options:

Shared savings: where

- and frequently free. Experience with this andit scheme has shown that those utilities that have produced. both the highest penetration rates, and the most significant degree of cost-effective investment in electricity conserva-

tion measures, are those that offer a supporting package of financial support or incentives. Encouraging the take-up of such surveys can lead to some imaginative marketing devices: the Tennessee Valley Author-

ity, for example, had representatives in supermarkets hand-ing out loaves to encourage the use of audits, using the slogan Free Bread For Free Bread. The potential for electricity conservation through improve-ments to the efficiency of light-

ing in the commercial sector is considerable. One example of an incentive programme is that offered by Wisconsin Electric Power Company, a utility that undertakes its planning within a least-cost framework (and is regarded, according to its Stan-dard and Poors' bond rating, as

one of the most effectively-managed in America). This utility offers consumers either rebates or low interest loans under the generic title, "Smart Money Energy Program," for the conversion of existing luminaries and bal-lasts for high efficiency units.

These financial incentives cover fluorescent lamp conver-siou; compact fluorescents; energy efficient ballasts; and specular optical reflectors, which increase the efficiency of fluorescent fixtures sufficiently to allow delamping

from 30 to 50 per cent and cur-rent-limiting devices. Another example of a lighting incentive programme is that offered by the Bonneville Power Administration (BPA), serving five



Energy-saving in Canada: an example of energy-stilcient fighting in use at the pool area in Vaihalia Inn, Kitchener, Ontario. The use of such lighting in buildings throughout Ontario's ercial sector could save up in 900 megawatts of power.

states in the Pacific North-West. This programme was designed to improve street lighting efficiency. It offered financial incentives of up to tor for Energy Resources, told the inquiry that BPA has now invested some \$690m to help its \$300 per fixture for the replacement of mercury vapour or flu-orescent lighting to high, by low pressure sodium, or metal halide lamps.

customers to reduce energy This programme led to the Within five years, the cumu-lative savings have reached 220 conversion of 75 per cent of the available lighting fixtures in the North West region, It was megawatts, the equivalent of a small coal plant. By 2010 the programme would have saved responsible for saving on average 7.7 megawatts at a pur-chased cost of 2.3c/kwh. This 750 megawatts of electricity. Put in British terms, this

programme would have saved the equivalent power gener-ated by four Hinkley C power stations in their lifetimes, at a quarter of their cost.

Susan Hickey denies that the exercise has been undertaken as a public relations gesture -"we are in business. You don't spend \$700m on a passionate enthusiasm. You do it as a good business investment."

There are numerous other examples of electricity consertanks vation programmes in the com-The science of measuring mercial and institutional sec-

John Mason on plans for electricity privatisation in the UK

aged.

including possible environmental damage, when planning for tor are manifold: free energy new resources - an echo of Prof. Pearce of the Department audits; rebates or loans for high-efficiency air conditioners of Environments' plans for and chillers and controls; and rebates or loans for "cus-tom-made" package of affi-ciency improvements. Britain. During the passage of the electricity privatisation bill through Parliament this sum-

FINANCIAL TIMES FRIDAY OCTOBER 13 1989

Least-cost planning has crossed the Atlantic. In Norway, for example, Oslo Lysver-ker (the Oslo City Light Company) offers both commercial and industrial consumer and industrial consumer grants of up to 15 per cent of the cost of the conservation package (up to the avoided cost of supply) with a subsidised loan covering the remaining 85 per cent of the project cost. In the US industrial sector,

programmes have been developed covering rebates and loans both for individually proposed packages of efficiency improvements, and for specific end-uses such as high efficiency electric motors or insulation of electrically-heated or cooled liquid tanks.

The world's largest inte grated utility, Pacific Gas and Electric of California, replaced either existing or failed electric motors with certain high effi-ciency motors. The utility paid rebates of \$10 per horsepower many people as a disaster" - a far cry from the figures the US of the replacement motor. Wisconsin Electric Power offers financial incentives for a electricity industry's own fig-ures. Within three days of that

speech, Mr Parkinson had changed his Cabinet portfolio. range of industrial end-uses, such as a rebate of \$0.50 per sq foot, or a loan of \$1.88 per so foot for the insulation of electrically-heated or cooled liquid

The author is director of the London-based Association for the Conservation of Energy.

Andrew Warren

Ken Cooper highlights contract energy management

Specialists to the rescue

efficiency.

itself.

ENERGY There may be disagreements

management (CEM) is the newest solution to the oldest failing of British companies in tackling energy efficiency. Since 1985, CEM companies have heen offering a compre-

CONTRACT

hensive off-the-shelf solution for those in industry and com-merce who are unwilling or unable to do it themselves.

The concept is simple: as the main barriers to energy effi-ciency are lack of technical know-how, lack of finance and ignorance of what technology can achieve, the CEM specialists remove these barriers on behalf of their clients by pro-viding the know-how the

energy cost savings are split between GEM specialist and customer. First out: where all savings go to the GEM supplier until the project costs are recovered. Contract energy management: where payments are

linked to previous energy bills. Guaranteed energy-saving leasing. ing CEM services came together in 1986 to form the **Contract Energy Management** Group, within the Energy Systems Trade Association (ESTA), at the same time that the UK Government launched Energy Efficiency Year.

Some have evolved from mechanical and electrical engi-neering, such as Matthew Hall shire County Council became the first local authority to sign a contract energy management agreement, a seven-year cou-tract atmed at making fuel and Planned Maintenance Engineering. The Inenco Group has a savings of 41 per cent in 13 public buildings in Blackburn. The second development is a background in energy consul-tancy. Lorne UMC and Univer-

sal Energy complete the memfundamental sea-change in the bership of the group which has established CEM as a as repu-British energy management industry brought about by the privatisation of electricity, the table "no cost" route to energy new prospects for large-scale The growth of some players in the UK has certainly been much slower than it was for

combined heat and power schemes and the fresh credibil-ity accruing to energy consercomparable companies in the vation from environmental US, but this says more about the apathy and ignorance of the energy users than it does concern CRM companies are looking to take advantage of these

ents o

Coutract energy manage-

commerce in an increasingly

competitive and environmen-

tally-sensitive Europe. At the same time, the mar-

ket limitations to cost-effective

"WE ARE all 'green' now -and more must be done" was the nub of one Tory peer's argument as he helped defeat the Government and stiffen, provisions in the electricity privatisation legislation to pro-mote energy efficiency. This neatly summed up the position in which Mr Cecil Par-kingon the furger Factors Sec.

kinson, the former Energy Sec-retary, found himself when steering the Electricity Bill through Parliament, earlier this year. In drawing up the legisla-

tion, it was first seen as a challenging exercise to maximise competition and the operation of market forces when turning

comfortably saw off the environmental challenge. It was not until the bill

reached the Lords that serious trouble arrived. Outside pressure groups such as Friends of the Earth and the Campaign for the Protection of Rural. England heavily briefed the opposition parties, crossbenchers and independent-minded

Tories. Peers had by then also read the report on the greenhouse. effect prepared by the Com-mons Energy Select Committee. This warned of the grave dangers posed by global warming and called for urgent Government action.

would also jeopardise continuity of supply, he said. Instead, he offered to enable the Director-General to set and monitor emission targets, but without any powers of enforcement.

Amendment reversed

Despite protests from opposi-tion parties and the expressed reservations of some Tory MPs, it was accepted and the Lords amendment reversed. The electricity industry will therefore be sold off with little

But Mr John Wakeham, the

extra energy efficiency and environmental constraints than those originally envis-

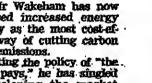
regarding the greenhouse effect is regarded as too parochial. Many in the Department see global action as the required remedy and point to the Prime Minister directing many of her environmental

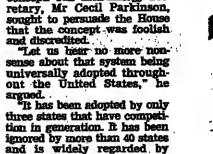
> recognised increased energy efficiency as the most cost-ef-

entitiency as the most contri-fective way of cutting carbon dioxide emissions. Reflecting the policy of "the polluter pays," he has singled out developing the market mechanism and bringing fuel prices more into line with their

Tough political challenge

remarks towards emergent industrial nations, such as China. But Mr Wakeham has now





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mough ramament this sum mer, such interest was expressed in "least-cost resource acquisition" that the House of Lords voted to incor-porate it officially into the Brit-ich competition ish structure. The Government Whips eventually watered this initia-tive down in the Commons, but only after some extraordinarily impassioned speeches by Conservative supporters of the concept. The then Energy Sec-retary, Mr Cecil Parkinson, sought to persuade the House that the concept was foolish and discredited.

s

supply versus demand investment is a developing and com-

plex one, even when only financial considerations are

included. This summer the

Oregon Public Utilities Com-

mission additionally required

all their local utilities to incor-

porate all "external costs,"

well as shouldering the financial risks.

They design, instal, and maintain the evergy-saving measures and, in return, they receive a share of the money they save

Complex contracts

The idea, which originated in the US, is called third party financing in Europe, and savings financing in Canada but whatever the name or the country, the contract itself is much more complex than the concept, and usually takes anything from six to 18 months to negotiate.

Not every company is a suitable case for treatment. Some may have an energy bill too small to yield enough savings to pay for the investment oth ers may use so much energy that they already have their own in-house expertise. And even where the circumstances are right in theory for a performance contract practical difficulties can arise.

For example, a company might not want to tie itself to one source of energy efficiency supply for several years, while customers, particularly in industry, might be reluctant to devolve so much responsibility for their operations to an out-

THE DAYS when lighting was a neglected area for energy conservation may be over, as new approaches at technology show that energy consumption for lighting can be halved and th sophistication of lighting

systems increa In the US, lighting control systems now account for about 15 per cent of the total market

The market for occupancy-sensors for local lighting control in the US, stimated at \$15m last year, is believed to be growing at a rate of 15 to 20 per cent a year, according to market analysts, Frost and Sullivan.*

In the UK, the cost of lighting for industrial, commercial and domestic consumers amounts to £1 She a year, equivalent to 15 per cent of Britain's total energy consumption.

The light bill pays for 35,000m kilowatt hours of ectricity, yet the notion that light was something that could be used efficiently or wasted, just like energy, is only relatively recently creeping into the consciousness of consumers,

Lighting accounts for approximately 40 per cent of the electricity used by offices and commercial buildings in the UK and almost 60 per cent

It was no co-incidence. Both initiatives grew from the realisation that Britain was doing too little, too late, to match the energy efficiency of its industrial competitors

Year is a largely forgotten foot-note in the history of advertis-ing, the CEM initiative took

the economy. The members of the CEM Group are currently looking after evergy bills worth £120m, almost entirely within the private sector. The various members of the group have entered the special-

But while Energy Efficiency - and, since then, has branched out into all sectors of

ist sector from various direc-

tions. The two biggest players are oil company subsidiaries: BP Energy and Emstar (a Shell ary). Others have grown out of established suppliers of heat services, such as Associated Heat Services, Boiler and Resource and Utility Con-trol.

Growing awareness There has, nevertheless, been a steady evolution of awareness about what can be done. Contracts negotiated and put into operation during the past five years demonstrate that substantial savings can be

In particular, they will be seeking to extend the use of made in sectors as diverse as manufacturing industry, education, hotels, office blocks, and the residential sector. In building energy management systems which have proved to some cases savings of 40% on be one of the most successful an energy bill are possible technologies for good energy There have also been two developments which are likely efficiency practice. to accelerate this evolution ment is no universal panacea

into something closer to revobut as Britain enters the 1990s Intion there are two underlying facthere are two underlying in-tors which will ensure it a higher profile. Energy effi-ciency will be a major manage-ment tool for industry and The first is the new opportunities in the public sector. Until recently, CEM companies

were barred from operating in the public sector in the UK by Tre sury rules which treated contract energy management as a financial lease which could not therefore receive government approval. New guidelines introduced in 1987 have removed this barrier and given access to the public sector where on a conservative estimate £400m worth of energy a year is wasted.

The symbolic breakthrough came last year when Lancahanner

se lamps have been

at than

approach to the design of lighting installations, as two

cycles a second, instead of the

ed on miniature

sumptio

a public monopoly over to the their horizons. While main private sector. stream CEM contracts will

What Ministers could not remain the core business, they know then was that public conwill be increasingly looking to cern about the environment, offer new services like CHP and specifically the greenhouse schemes fee-based consultancy, effect, would escalate dramatictailor-made energy manageally following the Prime Minis-ter's watershed speech to the ment services, as well as extending CEM technology Royal Society last autumn. into the construction industry

Reflected in a growing crossparty consensus, it was to pose the largest political challe to their proposals as the bill went through Parliament. Strong argument

The need for a strong energy efficiency policy to be imposed on the privatised industry was argued strongly by opposition MPs as the bill began in the Commons, Mr Malcolm Bruce, the Democrats Energy spokes-man, laid down a welter of amendments in committee calling for more energy efficiency and conservation initiatives to curb producers, educate consumers and increase the use of renewable energy sources such as wind and tidal power.

energy saving will remain. To prospective energy-savers encircled by technical barriers However, at that stage the questionable economics of or lack of finance, the GEM concept is ready to ride to the nuclear power took centre stage and Ministers, arguing the party line that it could be rescue like an economic cavalry with the motto "No Risk left to competition to increase Savings," emblazoned on its energy efficency - and relying on their large in-built majority

The result was a Government defeat as peers amended the bill to give the Energy Secretary and Director General of Electricity Supply duties and powers to enforce greater energy efficiency in the planning of new power stations and running of existing ones.

The most significant defeat inflicted to the bill in the Lords, it led to threats of a major rebellion of Tory backbenchers in the Commons and therefore behind the scenes is cheaper to burn than cleaner coal, then dirty coal will be talks to reach a compromise solution

By this stage, the hill was bought. running into problems ou other fronts. Ministers were new Energy Secretary, has firmly signalled the Governtrying to reassure public and ment's intention to act further. City fears over the unclear industry, while civil servants were attempting to render In speeches in both Montreal and Vienna, he made plain that energy efficiency will workable the complicated and later abandoned - pooling become an increasingly important plank of policy - to save money as well as combating system between generators and distributors that was supposed environmental problems. to provide the grid with the cheapest powerat any one time the new m

The compromise reached yet to be decided. was sufficient to quell the threatened rebellion. Mr Parkinson argued the Lords amendment was so technically defective in assuming the powers for the Energy Secretary and Director-General that it was a "dog's breakfast." It

However, there is no doubt true costs, including those to that more initiatives on both the environment. It would appear he prefers this sort of energy efficiency and the environment that will affect the market approach to further electricity industry will be introduced in the near future. regulation Whether this would include There is a tacit acknowledgea carbon tax to discourage fosment within the Department sil fuel-burning, is uncertain. that the argument used until

A possible increase in relinow - that competition can be ance on nuclear power, more left to increase energy effiuse of natural gas and the furcency - has inherent weakther development of renewable sources have also been singled out as areas for future Govern-Market forces can encourage further pollution - if dirty coal ment initiatives.

A question of costs

The question this begs is who meets any increased costs forced on the privatised elec-tricity supply industry in the future?

Clear indications as to the answer can be seen in the Govermnent's approach to improv ing water quality, where it has made clear it is the consumer who must pay for a better enviconnent

However, the precise form The distribution companies will have a statutory duty to maintain supplies and keep the lights on. If the costs to the easures, will take is There is a strong determinaindustry start climbing, it is a fair assumption that the Direc-tor-General, who will regulate electricity price rises, will look sympathetically at passing on

the increases to those about to boil a kettle.

for building control systems.

installations.

1970s, when UK Parliamentary select comittees probed the industry on its efforts to sell long life light bulbs. It was suggested by critics of the

New opportunities to cut light bills

of the electricity used in industry that not enough was buildings for education and done by the lighting companies to develop and health, according to the **Building Services Research** promote long life lamps. and Information Association These figures indicate the opportunities for available for some time as have energy efficient lamps

Lighting accounts for about 40 per cent of more effici electricity used in offices for a fifth of the energy

improvement.

It is easy to take lighting for granted: it is universal. it is benign, and, to the untrained eye, it appears not accessible to improve Yet over the past few years, lighting has changed quite dramatically in its efficiency and its scope for innovative The industry has moved on from the dark days of the

of the main thrusts of progress in the industry for the immediate future. In the field of fluorescent lighting, a five year old development that is gaining popularity in commerce and industry is the high-frequency lamp. This is a fluorescent tube which operates at 28,000

The high frequency urescent lamp is also 30 rescent tube lamps which are up to five times per cent more efficient. The high frequency lamp technology offers the lighting conventional filament lamps, giving the same light output manufact for developing the way the Philips Lighting and Thorn Lighting costs Lighting, two of the large manufacturers in Europe, both UK lighting costs relative to total electricity used regard the control of lighting, ising electronics and the development of a systems

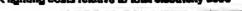
Shops

offices

Other

freau

mains electricity frequency lamps are used. The lamps can be regulated and their of 50 cycles a secon The effect of the higher light output linked to the ency is to make the light amount of natural daylight. from the lamp more comfortable to work under, from a high frequency finorescent tube is regulated from the maximum (100 per by reducing the oscillations cent) output to about 10 per cent of this maximum, the fluorescent tabes.



Education buildings National & local 50% government 48% Commercial 40% 40% commercial promises

The latest high frequency tubes are filled with argon rather than crypton gas, and a typical one-inch diameter tube would have a power If the amount of light coming tion of 50 watts compared with 65 watts for a conventional tube, for the same light output. The electronic equipment needed potential energy savings could be as great as 70 per cent to go with a high frequency lamp is expensive and can cost about £25 for an electronic apered with conventional hallast" suitable for running twin fluorescent tabes.

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Philips Lighting says that the pay-back time for the high frequency lanaps with electronic controls would be within two years. The tube itself costs about the same as a conventional fluorescent tube.

Even the use of efficient light reflectors can help to reduce lighting costs. particularly in the renovation of older buildings. Here, approximately half of the 28m flourescent lamp fittings installed in UK industrial and commercial buildings are of eld and inefficient design, according to the US

multi-national comp ny, 8M. Many of the older lighting instaliations were designed before environmental and energy considerations focussed ation on the efficient use of energy for lighting.

The US market for occupancy-sensors to controi lighting is worth \$15m a year

The 3M company makes a reflector, known as Silverlux, which it claims can help to reduce the number of finorescent lights that need to be installed in a building. The metal reflector has a highly reflective silver coating developed by 3M. The shape of the reflector is designed specifically for each tallation and is designed to achieve "specular reflectivity," where the angle of light from the fluorescent tubes equals the angle it is reflected out of the light fitting.

Mr Mike Blacksmith, who works for 3M on its Silveriux designs, said the the use of ilver and the accurate design for the shape of the reflector results in 96 per cent of the light from the source being reflected. This compared with as little as 20per cent with some of the light fittings installed over the past decade OT SO.

The old designs of reflector were inefficient because they often used materials that absorbed rather than reflected light and their design was often crude.

Krnst and Young, chartered accountants, halved the cost of running the lighting at its adquarters in London after the building was refurbished and the sliver coated reflecters were fitted. The company saved £82,626 from its lighting bill in one year by halving the number of fluoresce lamps used, according to Mr David Duddell, the manager for building services at Ernst and Young.

The changes in lighting also led to a reduction of £16,000 in the costs of air-conditioning, because of the reduced output of heat from the fewer lamps in use. ⁴US Building Control Systems Market, by Frost and Sullivan, New York, (tel 212 283-1080)

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manufacturing competitive-Even EC-wide legislation

tion not to penalise British industry by imposing unilat-eral measures which would increase costs and weaken UK The latest systems can halve lighting energy costs, says Lynton McLain

Even when you're as diverse as this, you can always share success.

It's altogether remarkable when successful manufacturers as radically different as these can all share the benefits of increased productivity, improved quality, enhanced efficiency and greater profitability.

Which is why so many companies in Britain use British Gas. With the belover on Technical Consultancy Service and modern technology, many companies have saved at least 20% of order costs, some consulerably

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It was demand for its excellent yellow stock bricks, matched with a keen eye for energy efficiency, that converted Redland Bricks to British Gas at its Otterham Works in Kent. The existing butane fired kiln and dryer have been modified and converted to natural gas, improving significantly the capabilities, performance and profitability of the Works. So much so, that where once 20 therms of butane were required to dry 1,000 bricks, it now takes only six therms of natural gas.

Not surprisingly, these companies were amongst the winners of this year's Gas Energy Management Awards. In fact,

and controllable of fuels. And the both cost of a new installation can frequently be recovered in as little as two years

Because gas is the most convenent

Exide, one of the country's foremost battery makers, together with British Gas. developed a technically advanced ceramo fibre drying over. As well as denvering the desired efficiency it also provided much needed module to the sale and some the sale and operating saving in charge used

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Spode Chrone responded to mcreased demand for their products by turning for gas. Today, advanced air fuel tank controlled kilns enouses nanche their production words. If the same

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REDLAND BRICK

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all 331 of the companies who entered are benefitting from the greater energy efficiency of gas. Naturally, British Gas is by no means the sole reason for their success. But by pledging our commitment THE GEM AWARD



to providing a proven service, as well as a reliable supply of competitively priced fuel, we continue to make a substantial contribution towards achieving an even more efficient and profitable future for Britain's Industry.

So call Peter Cleall on 01-242 0789 to see how British Gas could put your company on the winning side.



VIII

ENERGY EFFICIENCY 8

Peter Knight on combined heat and power plants

EFFICIENT conventional power stations are inherently inefficient. At best, 40 per cent of the fuel is converted into electricity and the rest goes to waste as low-grade heat.

This level of efficiency was acceptable when fuel was cheap and nobody bothered about global warming. But with the dramatic change in attitudes to environmental issues, the spotlight has turned on e well-established but relatively obscure business of running power stations that sell both power and heat.

se are known as combined heat and power (CHP) plants and are usually esigned to serve a town, part of a city or an industrial estate.

The cost of continental plants is usually borne by government or local authorities. The UK

Government is keen to encourage CHP plants

but it insists they must be self-financing.

CHP plants can convert up to 85 per cent of the fuel into a saleable commodity. Already, 57 West German towns have CHP plants and there are 35 in Finland, 20 in

Denmark, 17 in Sweden, 10 in Austria, seven in Italy. four each in Belgium, Switzerland, Holland and France.

Only Nottingham in the UK has e working CHP station. Leicester and Sheffield are in cities are scarce and it is the process of planning similar plants. There are three main types

of CHP plants.

E Small-scale commercial plants are used to supply institutions such as hospitals and old-age homes with heat and electricity. The Devon and **Cornwall** police headquarters in south-west England, for example, has a 132kw unit. Industrial plants supply

large factory or commercial estate. The Cyanamid pharmaceuticals factory in Gosport, UK, has its own CHP plant; and Slough Estates, a large privately-owned light-industrial estate to the west of London, has installed a new clean-burn coal-fired plant. Energy is sold es on the estate. to busin Urban plants, popular in continental Europe, are designed to supplement the

heat to nearby housing estate

refuse that has contributed to

the new interest in CHP. This

is because dump-sites near

expensive to transport the

There are about 500 energy-

refuse to far-away dumps.

around the world, most in Western Europe, the US and Japan, but some also in Singapore, Malaysia and Soviet Union. An 18-year old plant in Gothenburgh, Sweden, burns 1,000 tons of the city's refuse every day and supplies 100MW of heat for district-heating

systems and 14MW of electricity: A similar plant consumes the Swiss town of Lusanne's rubbish and delivers heat and power in return. If you just want to generate electricity, it's more economi-

cal to use a fossil fuel because the plant is cheaper to build." electricity needs of towns and to supply steam to industry or says Bob Wheatley of Martin Engineering Systems, e UK subsidiary of Martin Munich These plants sometimes double and CNIM of France. Martin is as domestic-refuse incinerators, where rubbish, rather a leading maker of refuse than gas or coal, is the fuel. And it is the growing prob-lem of what to do with urban incinerators

Refuse is the worst form of fuel you can imagine and that's why the energy-from-redumping sites. fuse plants are expensive to build." says Mr Wheatley. "The only way it will generate energy on a competitive basis is if the plant gets paid for the refuse it hurns

Although the world's first

from-waste incinerators Energy management systems

A long way to go

THIS YEAR British businesses alone will spend £10bn on energy to run their heating, lighting and industrial pro-

But in spite of the savings they could make by cutting consumption, companies have been slow to introduce energy

management systems. The pattern is similar across the whole of Europe. This year, West German will be the only western European country where sales of energy-saving devices will top the Ecu 100m mark.

The European energy efficiency business is still in its infancy because, until the early 1970s, fuel to heat homes and power industry was relatively cheap and abundant. But the subsequent oil crisis forced industry and services to recognise that energy had to be conserved.

It was the two big US companies, Honeywell and Johnson Controls, already well-established in North America,

pliers, many of which do not sell outside their own national daries In Holland, for example, the

local companies Philips and Priva are strong, whereas in West Germany Siemens and AEG are two of the market leaders, along with Landis and Gyr. In Switzerland, three Mr McHale. local companies, Landis and Gyr, Staefa Control Systems and Sauter Automation top the

pliers they were sure they could depend on, even if the In the UK, there are a num-ber of local suppliers, with Trend Control Systems the equipment was not so up to

throw

Europe is still far behind the US in the use of these systems into effect in 1992.

market leader with 15.4 pe The co-incidence of the size cent of the market. Other UK companies include Satchwell gle European market and the growing concern that energy Control Systems (part of GEC) and Transmitton misuse contributes to the The Spanish market, minch-publicised greenho

market, in is largely one of culture, argues Allan McHale, director of ProPlan.

"I believe the entrepreneurs have succeeded in the UK with their innovetive systems because the large purchasing organisations were prepared to ask them to tender," says faciliti

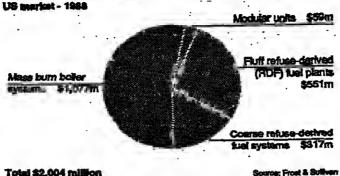
"In the rest of Europe, com-panies wanted established sup-

The question which now interests Mr McHale is whether it will be the established suppliers or their youth-ful rivals that will take best advantage of the single Euro-BEMS Centre. pean market when it comes

"It has been strongly influ-

energy management global

Scope for reducing 'greenhouse gases' Refuse-To-Energy (RTE) systems



refuse-burning CHP plant was built in Oldham, Lancashire in ficult because a large-scale plant burning rubbish, for example, could cost around 1895, the UK has relatively few £70m and will only be viable lants because of the high caniover a period of 15-20 years. The UK solution is to form tal costs involved and, till now, the country's cheap landfill consortium of equipment sup The cost of continental pliers, project managers, plant constructors, energy wholesalplants is usually borne by gov-ernment or local authorities.

ers, energy customers (usually local anthorities) and banks. Members of the consortium finance the feasibility study and if a decision is made to

The market for energy man-

The US can almost certainly

claim to have operated the first.

building energy management

systems in the early 1970s,

hased on a centralised proces

sor, with all the executive con-

trol occurring at the central

station - now generally

referred to as centralised

more appropriate for installa-tion in single large buildings,

These types of systems were

agement systems in Europe,

worth \$326m two years ago, will rise to \$671m a year by

Growing US market

systems are becoming more popular in the US, as the inclueration and landliks for rubbish are increasingly prohibited. Sales of cap quipment and services in the US will total \$25.5bn in the period from 1988 to 2005 according to a report from Frost & Suilivan, market analysis. Substantiat ces in RTE technology will occur and such systems e increas will becom economical, adds the report.

proceed e utility company is formed by interested members. This is the method used in Leicester (which has completed its sindy) and in London where three boroughs have joined a consortium that plans to build a £70m refuse-fired CHP plant on a disused dog-racing track. When built, the London plant, now called the South East London CHP Consortium (Selchp), will be similar to CHP plants on the Continent and in

Advances in intregrated control systems

The costs come down tion of such facilities as heat-ing, ventilating and air conditioning, plus fire alarms Heating and cooling products High-efficiency equipment market in the US and security controls.

Sports club \$83m Hotel \$150m Laundry \$17m Hospital \$63m Food service \$131m

Total 1988 market \$443 million

The US meriot for high-efficiency heating; ventilating and air-conditioning products could be worth £1.32bn by the year 2000. The need to curtail the use of flourocarbons will also have a big impact on the air-conditioning industry.

ar, and growing at a rate of nant technology under its about 10 per cent annually. In 1981, the smallest system on offer would have probably cost tens of thousands of

when a group of five BEMS

manufacturers proposed to the Department of Energy that an

independent focus organisation

for farther developing the

until then, been making all the

running in transferring the

It has marketed about 40

industry, should be set up.

Energy Efficiency Demonstra-tion Projects Scheme. With one or two well-publicised exceptions where installations had

Source: Front & Bullhan

FINANCIAL TIMES FRIDAY OCTOBER 13 1989 • • • • • • •

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operators say there has never

the US and Japan. At its heart will be an incinerator made by been a major emission of poieonous gases from such Martin. This uses a stokersystems anywhere in the grate to ensure efficient comworld. Local communities are bustion of the refuse. often concerned about mishaps . The grate, on which the fire and industrial accidents. This

burns, looks similar to an esca-lator. The refuse is thrown on the fire and the mobile grate stirs and pushes unburnt material to the centre of the fire. Air is blown in from underneath the grate. Combustion

gases reach about 1,000 degrees centigrade and this heat is used to make steam which drives turbines.Some of the steam is used to heat water which will be pumped along specially-laid pipes to housing estates nearby.

The flue gases will be "scrubbed" to meet the new emissions standards of the European Community. Ash produced by the plant will be collected and buried in licensed sites. The Selchp plant will burn about 400,000 tons of refuse a

mental problems of handling year and produce SSMW of urban waste. ectricity and 75MW of heat. The boroughs intend to buy the hot water to heat high-rise see great sales opportunities in CHP's ability to reduce the council housing, and the local electricity authority plans to huy the current generated by amount of greenhouse gases by delivering greater efficiencies. The association argues that

the turbines. But the plant will only be viable if the boroughs pay the consortium e "gate fee" to burn their rubbish and also guarantee to supply sufficient refuse for the life of the plant. There are, of course, possible

Other greenhouse gases, environmental proble s which may be caused by burning refuse in an urban area. But

such as methane emitted from rublish dumps, could also be reduced if the methane was used to fuel a small CHP plant. "The slow progress made with systems compatibility, and the additional need for

is why Mr Wheatley says the

problems associated with

building these plants are not so

much technical as psychologi-

Environmental groups, such

as Greenpeace, are against

refuse incinerators but the cur-

rent mainstream feeling is

strongly in favour of using refuse-fired CHP plants to

solve the even bigger environ-

Environmental groups,

such as Greenpeace,

are against refuse

Incinerators

Backers are CHP, such as

ed use of CHP in the UK

the UK's CHP Association, also

could belp cut the country's carbon dioxide emissions by a

specific customer programming, have kept the cost of software relatively, high.

"The integration of fire and security monitoring and con-trol is much talked about, but what has been achieved has been done by software, not true hardware links. "All BEMS manufacturers

already ensure that their products are compatible - but with their own products, not those of other manufacturers."

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The provision of full mainte nance cover is usually only offered at prohibitive cost to the purchaser, he adds. Too lit-tie time is allowed for satisfactory commissioning, partly because the client, designer and installer are all pressing for completion of project, rather than checking to ensure that everything is satisfactory. Relatively few engineers will have acculred in their back-ground training all the skills and knowledge necessary to assist and advise in every area of BEMS technology, which crosses all the traditional boundaries of engineering. The lack of "user-friendliness" often results in the need to.

hire skilled operatives. need for greater public aware-

ness in the UK of building ser-

vices as a career. The industry

seeks about 350 graduates a year, while universities and

polytechnics produce about

The centre has started a pro-

mentation of these systems has not been without incident. ranging from the frustrated BEMS-owner desperately searching for the solution to a failed installation - at one extreme - ito the bewildered "Energy savings, per se, are no longer the main reason for potential purchaser, at the the popularity of such

other, wishing to distinguish between products - all pursystems," the report notes, porting to offer comprehensive although the oil crunch of 15 rears ago gave the initial impetus to the idea of efficient With the production costs of building controls.

these systems now falling, and a much-improved technical erformance of products, the UK's 24 per cent share of the European BEMS market - secand only to West Germany's 38 per cent - is likely to increase

management systems (BEMS)

in the UK has a short but inter-

esting history. The development and imple-

The development history of BEMS has paralleled that of the microprocessor and computing technology," comments Dr Keith Rouse, head of the

Today's building

systems offer a

The UK Government is keen to encourage CHP plants but it insists they must be self-finan-cing. Raising the money is dif-THE EXPERIENCE of using and operating building energy

the European situation, along with the Swiss company Landis & Gyr.

In 1981, these three scooped roughly 90 per cent of west European sales of energy management equipment. Today, however, they have less than 40 per cent of the market, according to market research organisation ProPlan, of Amersham

Eroding their market share has been e clutch of smaller companies, which heve appeared on the scene with innovative computer-based technology. As e result, the European market for advanced energy management systems, worth Ecu 360 m (£240m) a year, according to ProPlan, is decoly fragmented.

In particular, each national market has strong local sup-

IT LOOKS like any smart house in the newest suburbs of Milton Keynes. Inside, you think you have stumbled on a stake-out by the Anti-Terrorist Squad

Behind net curtains, Alan Horton, e computer expert employed by the Milton Keynes Development Corporation, carefully monitors eensitive Information from Inside surrounding

But there is no secrecy about hie activities. He is "bugging" the heating arrangements Inside low-energy homes, which incorporate a variety of different fuel systems and building designs.

Information about their performance is recorded in a data logger inelde each house'e telephone junction box. A special cable link feeds it into the monitoring house where it is routinely collected and processed every 24 hours.

The project le one of the reasons why this maturing "new town," whose population has grown from 40,000 to 142,000 in the past 20 years, le the unofficial capital of Britain'e energy efficiency efforts. Its results are about to have an impact on new houses throughout the country. The homes under review are eltuated in a 300-acre "Energy Park," set aside by the Milton Keynes **Development Corporation as** a demonstration project on energy-saving techniques. The Park, providing housing for 3,000 people and 2,000 iobs, also embraces commercial and industrial buildings, schools and leisure facilities.

the Corporation's projects development manager has pleyed a big part in efficiency. As director of the

its centre-piece, which

than ECU 10m, has followed the lead of the UK and supwarming, (see page two), heralds a growing awareness and ported the growth of a number demand for energy manageof small, innovative compament syst nles, including Telce, Eliop and Cadem. And in France the government has stimulated the growth of numerous smaller companies by sponsor-ing them out of the public Durse.

ket for energy management nent in Europe in 1993. Some amaller companies, such as Trend, are already setting The success of the small UK companies has been based on their digital technology, in up distribution outlets, as with Controlli in Italy, for particular developments in C-34-3530 microcomputer-based system Whatever the outcome, there A PC-based energy manage is still a long way to go before the installation of energy manment system can be bought for as little as £1,000, although

the wiring and installation costs can double that outlay. agement systems in Europe matches that in North Amer-The reason the electronics ica. In the US, the market is giants like Honeywell have already worth \$3bn a year.

been able to maintain their hold on most of the European

growing range of facilities

enced by the political and eco-The prize for those that can nomic climate prevailing in the develop a pan-European marcountry of origin, which has keting strategy is a share of the estimated Ecu 800m marled to distinct differences in design approach, particularly between the US and European

countries." Meanwhile, the European market for integrated building controls is rising by 5.2 per cent a year from \$1.26bn, two years ago, to \$1.7bn by 1982. according to report by Frost and Sullivan, the market

research group. The report, "Building Con-trol and Management in Europe," says that telecommunications, office antomation Della Bradshaw ment are allowing the integra-

where the cable runs between sensors, actuators and the processing device could be most easily achieved. This architecture fitted the

large corporate buildings approach very well, and these were undergoing significant growth at the time. However, the UK market differed, with many smaller units operated within large distributed

The slightly later entry of the UK and European manu-facturing companies into the They were looking at issues like equipment standards and compatibility, training for the marketplace presented the opportunity to exploit the industry and an overseas per-spective. The Department had, then emerging microprocessor in their products - and, thus, concept of the "intelligent outstation" was born. The reduced cost of the

technology into widespread microprocessor in the last U.S.P. decade has opened up a wider market for BEMS which is curdemonstration projects in which BEMS were the domirently worth around £70m a

tem could be bought for less than £1,000 which would offer all the features of the earlier

Many companies are still unaware of what The basis for the BEMS Centre - set up in early 1987 -originated in the mid-1980s these systems offer

successful.

The centre has received, numerous enquiries from **BRMS-users** with problems generally falling into three main categories: skills shortage, costs and lack of standards.

Despite falling hardware costs, installation costs - the bulk of which is alterations and additions to existing tranking or new wiring - can frequently account for half of total costs, according to Dr Rouse.

gramme of training initiatives aimed at attacking the problems in the short-term - comprising a series of training workshops, computer-assisted learning packages, and a series of distance learning units. Dr Rouse believes that the

introduction of expert systems may permit a higher level of deskilled operation, but that a concerted effort will be needed to take full advantage of improved facilities which future BEMS will offer.

Boris Sedacca

Case study on 'low energy homes' Project results_could have national impact

energy issues, and to redress the balance of debate which

is at present tilted towards

As well as drawing up

programmes, one of its first

in 1990 of a national labelling

system for the energy rating

The labels, approved by the Government and its

sks will be the introduction

the views of the energy

practical educational

of new houses.

suppliers

An energy-efficient house in Million Keynes, incorporting gas central heating with mechanical ventilation and heatrecovery systems. The house has a conservatory providhe solar energy facilities, plus insulation in all the roof, well and floor spaces.

should be visible from the Euston-Glasgow main railway line, will be a National Energy Centre, which will house a National Energy Foundation to be launched officially later this vear.

The Foundation will be led by Stephen Fuller, who as stimulating its work on energy

Building Research Establishment, will consist Foundation, he would like it of a simple, easily understood index based on a house's to serve es a national focus for discussion of fundamental

running costs rather than on complicated technical performance data.

They will incorporate tough tandards already being used In the homes in the Energy Park. Phase One of the park, opened three years ago, consists of more than 500 low-energy homes, built by 15 different developers and sponsored by a variety of special Interests, including the gas, electricity and solid fuel industries. It is on behalf of these

aponsors, as well as the Building Research stablishment, that the **Development Corporation is** monitoring the long-term energy performance of 178 homes in the Energy Park's first phase

All these houses were expected to meet an energy efficiency standard at lea 30 per cent above those of Building Regulations.

On a cost index of 200, the standard for new houses throughout the country is about 170. But those in the first phase of the Milton Keynes Energy Park were expected to achieve only a 120 rating.

This was easily met by tha developers and is said to have added only one to two per cent to the cost of construction, it required straightforward steps such

as underfloor insulation and a good quality boller. The developers, says Mr Fuller, threw themselves wholeheartedly into the project, "because they wanted to know how energy-saving would help to sell houses. It was the developers, too, who suggested the application of these standards to new housing in the rest of Milton Keynes. In Phase II of the park, some 600 houses are to be built iby 25 developers. The Phase One, houses

represent a variety of sizes and prices. Although largety ional in appearance, nearly half were designed. to utilise solar gain (the warmth of the sun or external atmosphere). All had at least double glazing. All except one scheme used gas for space and water heating; and conventional heating systems were favoured. The greatest difference

between these houses and those simply built to the 1965 Building Regulations was In the use of Insulation. Nine out of ten homes in the Park had U-values (a measure of heat loss through walls, roof or floor) of 0.45 compared to the regulation standard of 0.6. The properties also sold

well, and remain popular. According Mr Fuller, some of the Phase I homes have ... energy bills half those of Building Regulation standard houses. One house (incorporating about £2,000-worth of Finnish super-insulation) enjoys a fuel bill of only 230 a year compared with the £250 a year for homes meeting.

national UK standards of Insulation. Maurice Samuelson

Homes with automated controls and high insulation

THE SECRET to the way bouses will be built in the future may well lie in Epson, Surrey, where Barratt, the bonrey, where barrait, the house-building group, has linked up with the South East-ern Electricity Board (See-board) to develop a "low-en-ergy, intelligent home that is. also environmentally friendly. Two luxury bungalows are at the heart of the Oracle project - they are due for comple-tion at the end of this month. From the exterior, they will look like conventional ho they are being built by tradi-tional methods, but also feature high-insulation materials. Barratt hopes that the bun-galows will be constructed to standards in excess of propos building regulations due to be implemented next year. Meanwhile, the company has duti-fully used materials that contain no ozone-depleting gazets, such as CFCa.

To avoid condensation - 1 requent problem in well-insuated homes - an air-handling/ heat recovery unit has been installed to provide a comfort-able atmosphere and to recycle waste heat from the kitchens and bathrooms.

In this way, energy con-sumption and temperatures can be monitored in every room. In addition, there is a comprehensive fire-detection and alarm system which auto-matically switches on lights to help occupants escape if firs

Mr William Carton checks the energy management unit's touch penel at his home in Pakasira Square, Hove.

foot, giving construction costs for the 1,500 sq. foot unit of around £105,000.

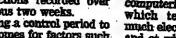
Beyond that there is the cost of the land - between \$40,000 and £50,000. These are not cheap developments, but few innovations are for people who want to be at "the leading dge" of such advances. See board has also embarked on a trial involving the nse of energy management units (EMUe) at more than 100 homes at Hove in East Sussex.

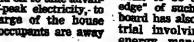
The EMU is a wall-mounted computerised metering system which tells occupants how much electricity they are using and at what cost, at the press of a button. The tariff fluctuates according to the time of day, the day of the week and the season of the year.

breaks out. An infra-red monitor spots any visitor coming to the door and turns on a TV screen to let

ances on and off to take advanage of off-peak electricity, to

draws curtains, turns on the stereo, and duplicates other similar actions recorded over the previous two weeks.





Boris Sedacca

the occupant identify the cal-ler. Another novel aspect is the automatic control of household appliances, ranging from mun-

dane tasks like switching appli-

taking charge of the house when the occupants are away on holiday. It turns lights on and off.

Following a control period to test the homes for factors such as condensation, two families

will occupy the homes from next spring for a period of 12 months

As for cost, Barratt reckons it will be around £70 per sq.

ENERGY EFFICIENCY 9

Research into environmentally-friendly energy sources is intensifying, says Alastair Guild

Promising potential for fuel cells

EUROPEAN FUEL CELL RESEARCH

FUEL CELLS are potentially a vital source of the energy of the future, as the burning of fossil fuels and the risks and costs associated with nuclear power bacome increasingly unacceptable. They have prom-ising applications, both for power generation and for driv-ing vehicles, ships and subma-

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The driving force behind fuel ceil development is the pros-pect of generating electricity more efficiently than any conventional power station and with measurably less-harmful emissions, says Mr Martin Fry of WS Atkins Energy.

The consultancy is currently providing advice to the UK's Department of Energy on the prospects for large-scale power generation using fuel cells linked to combined-cycla plants.

The concept used in a fuel cell was discussed as far back as 150 years ago by an eminent English scientist and lawyer, Sir William Grove, though today it is the Japanese and Americans who are now spend-ing the most on research and development: 70m ECUs each, compared with 3m ECUs in Europe as a whole. The only concentrated fuel cell research programme in the UK is headed by Professor Brian Steele at Imperial College. The recent formation of a

European Fnel Cell Group, announced last month at an international symposium on the technology held at the Royal Institution in London where Sir William first outhined his discovery, is intended to promote a greater understanding of the potential applications for fuel cells. Attendance at the symposium itself

Start of program Duration, years Budget Ecu, million Fuel cell type EUROPEAN COMMISSION SOFC. PAFC 1989 Three 25 CEC, 50 per cent. MCFC, SPFC NETHERLANDS MCFC, PAFC 1986 30 ITALY Five' PAFC, MCFC 40 GERMANY 2m Ecu/year. SOFC, AFC SPAIN MCFC 1988 15 Five NORWAY 1988 SOFC Five 3.5 SWITZERLAND 1966 4.5 SOFC Three THE EUROPEAN SPACE . 1966 18 AFC AGENCY Two SOFC, solid order tuel cell; MCFC, mollen car CTOOT LINK

was a reflection of how Britain seems to be lagging behind the Japanese, Americans and continental Europeans.

Inside a cell, a fuel, typically hydrogen, is passed over a neg-atively charged pole, or anode, where electrons are stripped off. The resulting hydrogen ions flow through a conducting medium towards a positively

Fuel cell technology has advanced ten-fold in the last 20

years, though they remain costly to

assemble

charged pole, or cathode. That flow produces an electric cur-rent. Heat and water are produced when the hydrogen ions comhine with oxygen at the cathode. The different types of fuel cell now under developmant

approaching 55 per cent. Like other fuel cells, they are derive their names from the type of electrolyte conducting medium used, phosphoric acid, solid oxide, solid polymer, mol-ten carbonate and alkaline. modular, that is the size of stack, or number of cells combined in one system can be tai-Alkaline fuel cells provided lored to the precise size of site the entire on-board electric and power requirements of a requirements of the Apollo and power utility. As they generate clean power, so they can be sited closer to the utilities' cus-Shuttle space missions, as well as potable water for the astronauts. Future missions, such tomers than conventional as the European Hermes pro-gramme will also depend heavily on such cells. They power stations, thus minimising transmission losses.

Such high temperature fuel cells generate not just electric-ity, hut waste heat and steam, rely on a supply of pure hydro-gen and oxygen, readily availwhich can either be used for district heating, or recycled to provide yet more electricity. Molten carbonate and solid oxide fuel cells offer perhaps the greatest potential for on Solid polymer and alkaline fuel cells offer perhaps the greatest potential for use in site power generation, though they still require work. Both operate at high temperatures. vehicles. They are already ach-teving efficiencies ovsr two molten carbonate at 650 deg C times higher than petrol engines. They operate at low and solid oxide at over 900 deg centigrade, so are able to inter-nally 'reform', or take hydrotemperatures, so are capable of gen from hydrocarbon fuels rapid start up. They also have such as natural gas, or LPG, making them more efficient. the highest power densities of fuel cells, giving 1 MW per Both are expected to produce cubic metre, or 700 W per kilogram, a power to weight ratio electricity at efficiencies

extremely competitive with the internal combustion engine. At 450 horse power, they are approaching gas turbines in

output. For vehicles, fuel cells using methanol; rather than hydrogen, offer most potential. Methanol could be used in both fuel cell driven cars and those with comhustion engines, while methanol could use the existing distribution network. The main lines of this research in Europe are into the development of systems consisting of a fuel cell and a methanol reformer, and fuel cells which directly oxidize methanol, without the need for a bulky and expensive reformer. Cars or buses with fuel cells fitted would then use batteries to provide that extra bit of

acceleration. Fuel cells would provide more bours of continuous use without having to be recharged. Fuel cell trials are already well advanced on buses in Amsterdam and in Fuel cells give off none of cells to work together, and

the toxic gases that result from the comhustion process, such as nitrous oxide and carbon dioxide. The hydrogen fed into the cell has first to be processed from bydrocarbons, so one hy product is a certain amount of carbon dioxide, the main contributor to the green-house effect. The device which is used to extract the hydrogen the reformer - is also costly

and, at presect, bulky, A solution might be for the hydrogen to be processed can-trally. The carbon dioxide itself could then be dealt with centrally, perhaps by freezing and then disposal in the oceans where it would disperse without harm to the environme However, the advocates of fnel cells point out that the amount of carbon dioxide produced per kilowatt of electrical energy should, in any case, be half that produced in large fossil fuelled power stations, because of a fual cell's highar effi-

ciency.

Fuel cell technology has advanced ten-fold in the last 20 years, though they remain costly to assemble - "they still require assembly by Phds," says Professor A John Appleby, director of the Center for Electrochemical Systems and Hydrogen Research, Texas. We are at the stage of hand-built prototypes. But as fuel cells are based on a modular concept, then fundamen-tally they will be easy to mass produce, and the materials cost itself is relatively small," he says. The attention of WS Atkins

space programme and the Department of Defence. is focussed on power genera-tion systems capable of gener-Public funding for research into phosphoric acid fuel cells ating upwards of 100MW. These would require many fuel has already ceased, as the technology is considered to be so

Professor Brian Steela with a small solid oxide fuel cell for converting natural gas into electricity there is, as yet, little experi-ence of how th e manifolding close to commercialisation.

necessary would perform.

Power utilities in the US

have already indicated their

received over 50 orders for its fuel cell, for example, capable

of generating electricity at

\$2,000/kw. The main funders of

fuel cell research in the US are

the Department of Energy, the

Gas Research institute, the

ers in their developments.

Stelrad's range.

spare parts.

Southern Gas area are shortly

to be offered a discount on

However, another substan-tial burdle is the conservatism

of the average gas-installer. A

few tales of relative unreliabil-

ity among some of the earliest

models have assumed mytho-

is a continuing need for re-as-surance concerning after-sales

back-up and the availability of

Nonetheless, the gas estab-lishment is known to be in

favour of the new boilers;

indeed, many senior managers

at British Gas now have them

installed in their own homes.

based solutions to meet client needs.

ENERGY MANAGEMENT

production engineering

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plant design

energy surveys

ENGINEERING

MANAGEMENT

logical proportions; and there

The world's first phosphoric acld plant is likely to be supplied by Fuji Elactric of Japan. where the costs are being shared between the National Economic Development Office and commercial interests.

faith in fuel cells, however. An American-hased company, International Fuel Cells has It is generally acknowledged that fuel cells will bave to be capable of generating electric-ity at \$1,000/kw before they will become truly competitive with gas turbinas and combined cycle plants. But nobody knows what price such methods of power generation might have to pay to compensate for

their environmental impact. Fuel cells could then come into their own, whether or not they reach that \$1,000/kw target.

Electronic monitors help to cut energy costs

BRITAIN has the potential to conserve - hy various means almost a third of its current £35bn annual energy hill, Half of this potential could be harnessed through the application of microprocessor-controlled conservation systems, using known and proven technology, says Mr Michael Roberts, director of the energy division at PA Management Consultants.

The UK market for these systems is currently met by about 100 companies, of which a small number tend to dominate the sector. .

"Generally, these companies are staffed with electronics engineers who have chosen to apply, electronics to energy Systems," he says. "Only in a very f

are being addressed that problems seem to arise. For example, one of Mr Rob-

erts's clients, a retail company with a large number of prem-ises, asked him to identify a snitable "black box" that would cut-out the need for any of his premises managers to be involved with energy-usage. Individual premises consumed a relatively small amount of energy, but the total annual energy hill amounted to several million pounds. "My initial reaction was that

no such device existed or was ever likely to exist, but I. agreed to identify those devices , which which most closely met the brief," he says. Two systems were selected r field trials at a number of

even more effective and was indicating a 23 per cent se in energy-usage.

"These findings did not sur-prise me, Neither did they please my client," continues Mr Roberts, "However, they clearly indicated the way to proceed. The approach is sim-ply to start of manually and manage energy effectively." Another client, a hospital

able in a space craft.

engineer, proudly told the nursing staff that as from the next week, his system would be taking over the manage-ment of all energy services and all past abuses of over-heating and over cooling would finally cease. The chief engineer. would control it in future from his remotely-sited computer through a system of telephone

hecame apparent that the £40,000 investment was providing a lot of amusement - but a

negative return on capital. "If the staff had been involved at an early stage, the engineer would have also learnt that it is desirable to reduce the temperature in patient areas at night in a hospital, but to increase it in the offices and rooms of nursing staff, who tend to be less active than during the day.

Responsibility within organisations for energy costs is often confused, because it cuts across other lines of authority. Some systems have a self-monltoring. facility by which energy saving targets can be pre-loaded and seasonalised.

The conference concluded that cuts of greater than 50 per ceot in the main greenhouse gas, carbon dioxide are now needed to stabilise the climate with 20 per cent cuts within 15 Frequently there is a tenyears as "an initial global dency to go for the most expengoal." Most carbon dioxide is sive system, but before microcaused by the burning of fossil processors can be applied; fuels. there is a need to clarify responsibilities, establish cost-effective working prac-Research undertaken by the Association for the Conserva-tion of Energy shows that, nsing existing energy-effi-ciency technology and assumtices, and challenge historic ing annual GDF growth of 2.5 per cent, such initial goals would be feasible in the UK if the efficiency of fossil fuelconsuming equipment installed in homes, offices and factories

Boiler systems

Target for improvement

THE FINAL report from last extracts more of the heat from the burning gas, Because more of the heat has been extracted, year's major United Nationsbacked conference in Toronto, concerning global warming, began by describing this envithe gases which pass out of the flue are far cooler than in a standard boiler - so cool that ronmental problem as "an unintended, uncontrolled, globwater vapour in the flue gases ally pervasive experiment frequently condenses: hence whose ultimate consequences the name "condensing boiler," could be second only to a Such boilers are particularly global noclear war.

Estimates show that replacing a conventional boiler with a modern gas-condensing system could reduce fuel consumption by 30 per cent

Kier Marriot - bave begun But getting the positive mes-installing gas condensing boil- sage to percolate through their entire establishment is proving Individual consumers in the

to be a lengthy job. There is no doubt though that the gas-condensing boller market can only grow in the future. Stelrad is working on an eight-fold growth within three years; but this would still cover only 5 per cent of the 850,000 domestic boilers

installed each year. Achieving the 20 per cent carbon dioxide savings that the Toronto conference demanded within 15 years will require a quantum leap in this market.



IX

the companies staffed hy energy engineers who have then applied electronics to manage energy systems better.

Devices such as optimisers, maximum-demand controllers, electronic energy management systems for buildings, and elec-tronic instrumentation in process industries, can he installed with pay-back times of two years or less. However, this applies to relatively small systems or parts of large projects. It is when total systems

in a London hospital

HOSPITAL environments are

often excessively hot or too

cold and draughty - but sel-dom quiet right. However, St

Thomas's Hospital on Lon-

don's Sonth Bank is different - and it has also reduced its

annual energy bill by £70,000 since it installed a Landis & Gyr Visonik 4000 energy man-

The first halldings at St

Thomas's to be controlled by the system were the North and Lambeth Wings. The North

Wing, opened in 1976, contains several laboratories and wards

Tha Lambeth Wing com-

prises ont-patients' clinics, X-ray departments, operating

theatres and physiotherapy

and radiography training schools. One antire floor of

nearly 1.5 acres is occupied by the Rayne Institute for Medi-

1963".

providing 607 patient beds.

ment avstera

premises, while other premises retained purely manual controls. After three months one sys

tem was showing a four per cent increase in energy usage, compared with the previous year. The other system was showing a three per cent decrease, but the manual approach was showing a 16 per

cent decrease. Three months later, there was no change in the way the systems hehaved, while the manual system bad become

cal Research

hy the system.

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wires, sensors and actuators. The sensors were harmlesslooking stainless steel plates and it took the nursing staff less than 24 hours to realise that a hot water bottle placed against the sensor increased

the degree of cooling, while an ice pack increased the heating. Not only bad the nursing staff regained control of the environment, but the use of hot water bottles increased in summer, as did the use of ice packs in winter - "it was more than six months before it

assumptions. The financial case for installing a system will need to be developed jointly between the energy engineer and the accountant, concludes Mr Roberts

Boris Sedacca

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was radically improved. One of the key target areas for improvement is the boiler - and none more so stock than in the 20m homes of Britain, which between them produce 30 per cent of the country's carbon dioxide pollu-

tion. Of these homes, around 63 per cent have gas-fired central heating. Ofgas, the Govern-ment-appointed regulatory authority, estimate that replac-ing an existing boller with a modern gas-condensing boller could reduce fuel consumption by 30 per cent. Yet five years after they were first introduced to the UK market, such boilers have been installed in fewer than 10,000 homes. This is despite the fact they are substantially more efficient than any conventional new boiler -

some 16 per cent more so, according to Ofgas's figures. The condensing boiler differs from a conventional boiler in that its heat-exchanger is designed to have a much larger

surface area than a conven- leading houseboilders -tional boiler, and therefore including Bovis Homes and

cost-effective in summer, when a conventional boller wastes so much heat creating hot water alone. Externally, condensing boilers resemble standard boilers, both in the range of sizes and in the control mechanisms incorporated. But one significant difference is that condensing boilers require a drain to collect the liquid formed when the flue gases condense.

The UK market for condens-ing boilers, compared to the situation in Holland or West Germany, is very small, so far. Two companies share the UK market: Tri-Save, a subsidiary of the JLB Group, and Stelrad, part of the MS Group.

Both companies accept that there are substantial barriers in the market place which remain to be overcome, not least the £150 to £200 premium which is charged over existing hoilers. Inevitably, potential installers – whether individual honsebolders or major developers - tend to be con-cerned with the initial selling price of a boiler, rather than the running costs over its life-

Much emphasis is therefore placed upon the latter figures both by manufacturers and Ofgas, and also by the Government's Building Research

Establishment, which has helped to run a series of promotional conferences in support

in reducing pollution, several

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of the concept. With the beightened interest

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the unit works office, while additional terminals ara located at the engineer's plant each fuel used. room and at the energy conservation engineer's office in the

North Wing. From there, aspects of plant statue can be monitored

including C Plant alarm calls and overation. Electricity, gas and oil

The central computer.

including a terminal and col-

our graphics unit, is housed in

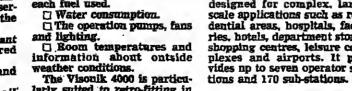
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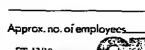
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According to Stelrad's figures, if every bousehold with gas switched to a condensing boiler, the UK could save 1.72bn therms, worth £662m each year

It is both an economic and an environmental target worth striving for - and substantial opportunities await the first company to break opeo this nascent market.

Andrew Warren

Case study: savings achieved

ENERGY EFFICIENCY 10

Warnings at the World Energy Conference

Cost of change could be great

ENERGY EFFICIENCY and environmental issues were important themesat this year's World Energy Conference in Montreal Canada.

In his first major international speech since he took office in July, Britain's Energy Secretary, Mr John Wakeham adroitly caught the tone of the event when he told 4,000 delegates from more than 100 nations that "we have to prepare ourselves for the likeli-hood that the world's energy economy cannot continue as in the past - and that the cost of change could be very great. "Energy efficiency is the sin-

gle most cost-effective physical response to the effort to limit carbon dioxide emissions."

Almost all the conference delegates work at a senior level in the energy supply industry, either among the generators and distributors of fuels or the equipment-makers for power

stations or gas pipelines. As is becoming the norm at such mega-events, the world conference, held in the grandil-oquent halls of the Palais des Congres, was preceded by a shorter, monthicial gathering in a contrasting neighbouring site - in this case, a school hall.

The theme of the **1992 conference in** Madrid will be "Energy for **Tomorrow's World"**

The alternative gathering billed itself as the "International Green Energy Confer-ence," at which impassioned speakers poured scorn upon the main event - the 14th world energy conference,

One environmentalist jibed that "if you removed all the chief executive officers due to be present from the face of the earth, together with the industries they presided over, you could, at a stroke, solve the world's great atmospheric problems of acid rain and the Greenhouse Effect, in large part caused by their pollution."

Another argued that energy experts with a supply-orientated bias were no more likely to build sustainable, energy-efficient societies than tobacco executives are to make people

stop smoking. As the week progressed, it became increasingly clear that such Amageddon-like warnings

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were inappropriate. Speaker after speaker at the world con-ference acknowledged that the issues of the environment and energy were now permanently intertwined, and that they would no longer he able to assume complacently that continued increases in demand for energy would be forthcoming, as the night follows day. They had to come to terms with the need to reduce the amount of noxious gases, such

as carbon dioxide and sulphur dioxide, pumped into the atmo-sphere from the burning of fuels, and that effectively meant reducing projected increases in demand they had all fondly expected to occur. The Brundtland Commission phrase of "sustainable development" effectively became the

leitmotif of the entire event. Mr Nils Holmin, vice presi-dent of Vattenfall, Sweden's electricity utility, was equally uncompromising, when he told world delegates about his company's programmes, targetted to save energy. He used the conference as an

occasion to announce his latest rogramme to cut demand for his utility's product by 1 terrawatt hour within the next five years, investing around a bil-lion Swedish Krone to do so and becoming Europe's energy-saving trail-blazer as a result

Executives from nearby Ontario Hydro Power were telling a similar tale of their ini-tiative to adopt least-cost planning - the comparative costing of all energy options, including energy conservation - prior to embarking on new investment

programmes. Needing some 3,500 extra megawatts on current peak demands of around 22,000 megawatts within the next ten years, they had concluded that the most cost-effective way to achieve this was via load-man-agement to "shave" the peak; relying upon energy saving measures which would occur automatically with the replacement by their customers of elderly motors or machinery; and via a major promotional drive among their customers to

reduce energy wastage. Around half the new "capac-ity" would come from this lat-



John Wakeham: he adroitly caught the tone of the event

ter exercise, which was prov-ing to be a high profile project, both among their regular cus-tomers and among delegates -many of whom took home a sample refrigerator thermome-ter to be placed in domestic fridges to ensure they run at

the most efficient temperature. For the first time the World Energy Conference gave platform time to energy conservation experts such as Dr Amory Lovins of the Rocky Mountain Institute in Colorado; and two of the authors of the seminal study,"Energy For a Sustain-able World," Anulya Reddy of the Indian Institute of Science at Bangalore, and Prof. Thomas Johannson of the Technical University of Lund, Sweden.

All these speakers emphasised the sound economics involved with following the

involved with following the energy-efficiency route, rather than conventional supply-ori-entated philosophies. "You have to measure your progress by your level of ser-vices -, nobody wants kilowatt hours. They want light, heat and motive power," argued Mr. Reddy Reddy

He felt that the services approach is particularly appropriate to developing countries. Most industries currently use old imported technology from a time of cheap energy and less global environmental aware-ness. They could leap-frog to more efficient technology. "There is a capital crisis in

developing countries, and the current rates of energy growth are unsustainable. There is no way that developing countries can afford to find the vast sums of capital to create mega-supply projects," he said.

energy-efficiency projects, which were nearly always going to show good rates of return His words were echoed by the Korean Energy Minis-ter, Bang Suh-Lee, who empha-sized that whilst developing countries should concentrate on energy efficiency and renewables, this was only fea-sible with substantial assistance through technology transfer from the developed

inevitably, the new environ-mentally-aware thinking did not reach all parts. The confer-ence chairman, Mr James Donnelly, in his opening speech, adopted the more traditional approach. The recently-retired head of Atomic Energy of Can-ada asserted that "since the advent of man, his sociological progress has been measured by the amount of energy he uses." Prophets of the new philosophy such as Dr. Lovins, were issed by one (sadly, British) platform speaker as "merely rationalising a patho-logical distaste for the nuclear industry."

A projection of "likely" world energy demand in 2020, prepared by energy experts from 17 countries over the previous three years, was published at the conference.

world.

It postulated a 75 per cent growth in energy demand, and a subsequent 70 per cent rise in . carbon dioxide levels, thereby generating some of the more heated exchanges both on and off the floor. The projections had been made very much on the basis of "business as usual," with no assumptions of policy changes based upon car-bon taxes (promoted at the conference by John Wakeham), or other pollution abatement fiscal strategies; and, as such, were swiftly being dismissed as outdated thinking, and producing an "unsustainable future," according to Professor Johann-800.

The organisers of the World Energy Conference swiftly announced the formation of a new commission to report to their next conference, in Mad-

rid, in 1992. Entitled "Energy For Tomor-row's World," it is intended to produce a strategy paper and projection which integrate the social and political dimension

He also argued that the World Bank needs to shift even more resources into funding The relevance of these extra dimensions to energy policy was stressed in a thoughtful, unscripted address from the European Community's Energy Commissioner, Antonio Cardoso e Cunha. He emphasised how much the new environ-mental awareness had shifted the main thrust of geo-political thinking towards ameliorative measures such as energy con-servation, and encouraged the WEC to dwell more upon these aspects than upon the more traditional demand-led

approaches. Inevitably, at the close of such a wide-ranging conference, views differed as to what had been achieved across the seven days. Doubtless some will have returned to their companies anticipating a con-tinuation of business-as-usual, shrugging off the incessant hattering about demand man-agement and environmental implications as purely theoretical conference talk. Others, though, will have accepted that the world is changing. There is substantial inertia

and conservatism among the world's energy providers, some

The event drew 4,000 delegates from 100 countries, writes our special correspondent

of whom find it difficult to

accept that the criteria for success in their businesses is altering with the new, greener

UNIPEDE, the European trade association of electricity producers, has long been such a body, regularly filibustering and blocking proposals for shifting strategies towards energy conservation and away from supply.

Mr Nils Holmin of Sweden's Vattenfall admits his is still. not a majority attitude among his peers on UNIPEDE - "but the right people have been here all week. They are not deaf. They will have heard what the new agenda is. They sphere where, estimates sug-will know they can't avoid it." gest, a mere 35 per cent of the

IN JAPAN'S energy sector, alarm bells have been ringing since a report by the Institute of Energy Economics, in August, showed that Japan's August, showed that explains energy consumption rose by 6.8 per cent in fiscal 1968, out-pacing GNP growth (5.1 per cent) for the first time since

Other studies of the energy demand/consumption picture have confirmed that, for the first time since the 1973 oil crisis, the balance between energy demand and economic growth has recently exceeded a factor of 1; the recognised inreshold separating efficient energy-use from extravagance. This trend towards excessive energy demand not only re-awakens painful memories of the havoc that can result from Japan's uniquely high depen-dence npon foreign energy sources (Japan relies on foreign producers for over 99.7 per cent of its oil needs - the highest level among the developed nations).

It also comes at the most inauspicious possible moment, when international conscious ness of the need for efficient energy use - and of the links between economic activity and environmental pollution - is at an all-time high.

Japan is currently in the spotlight as a key player in, among other things, the destruction of south-east Asia's tropical rain-forests. A major factor behind the nation's surging energy-use is the irrepressible battle for mericat charge among its and

The committee's agenda includes an exploration of pos-sible new energy sources and of ways to save energy. It will market shares among its pri-mary energy suppliers. Most Japanese electricity and gas also assess energy supply costs and examine the effective use of natural resources in genutilities are private companies and these, having indepen-dently made considerable upward revisions to their origsion will be nuclear power. The electric power industry is inal demand forecasts, are avidly promoting its expansion program of nuclear power generating facilities, which aims for a 53m kilowatt capac-ity by the end of the century, now boosting their supply capacity.

LPG suppliers and oil distributors are slashing product prices to attract new custom and the electric power industry is aiming to spend 19 trillion yen over the next five years to increase its generat-ing capacity for the sammer peak periods. While use of this energy within the industrial sector is considered to be among the most efficient in the world, the outlook is very different in the non-industrial

Alarm bells ring

JAPAN

total primary energy supplied is used efficiently.

nese response to the situation has been to form a sub-com-mittee. This study group, oper-ating under the auspices of

MITT's Agency of Natural

Resources, is made up of aca-demics, industrial leaders and

Another key item for discus-

representing about a quarter of an overall supply of 212m

movement in Japan has inten-sified dramatically since the

1986 Chernobyl accident and

the electric companies are

finding it increasingly difficult to secure construction sites for

their planned new nuclear

There has been no indication

up to now as to how the elec-

power generation facilities.

However, the anti-nuclear

policy.

kilowatts.

The government's very Japa-

trie power generation industry might fill the gap in output should this burgeoning protest movement succeed in blocking the growth of the nuclear sec.....

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The government is also responding to an unstable energy situation worldwide by boosting its oil stockpiles. MITI analysts estimate that with an average rise in Japan's annual crude oil demand of only 1.8 per cent, a shortfall of approximately 2.7 million kiloliters would occur in the year 2000.

failing as a percentage of total energy consumption - an esti-mated 45 per cent in the year

Japan is planning to increase its of stockpile to the International Energy Agency member-nation's average equivalent of 160 days con-sumption, from the present 120-130 days, and says that in the event of a future oil crists it would fulfil its responsibili-ties as the world's second-largest oil consumer by making these reserves available to other nations.

consumers and is to draft a report by spring 1990 on Japan's overall future energy The principal ray of hope and a worsening energy-use equation lies in the streauous efforts being made by some of Japan's biggest companies to develop alternative energy

> Sanyo Electric Co. is becoming noted for its solar-panel products; Mitsnbishi and Toshiba have made major investments in the geothermal power field; and Nippon Elec-tric Glass Co has ettracted much attention recently with its new light-retentive 'smart glass,' for use in office-build-ing windows.

> But one only has to take a brief walk through any of Tokyo's major electronics quarters, with their electric bread-makers, multi-media video/CD players and gas-pow-ered air conditioners to realise that Japan's increasingly decadent ways could one day lead this raw material-dependent nation back to its recurrent nightmare - an energy crisis,

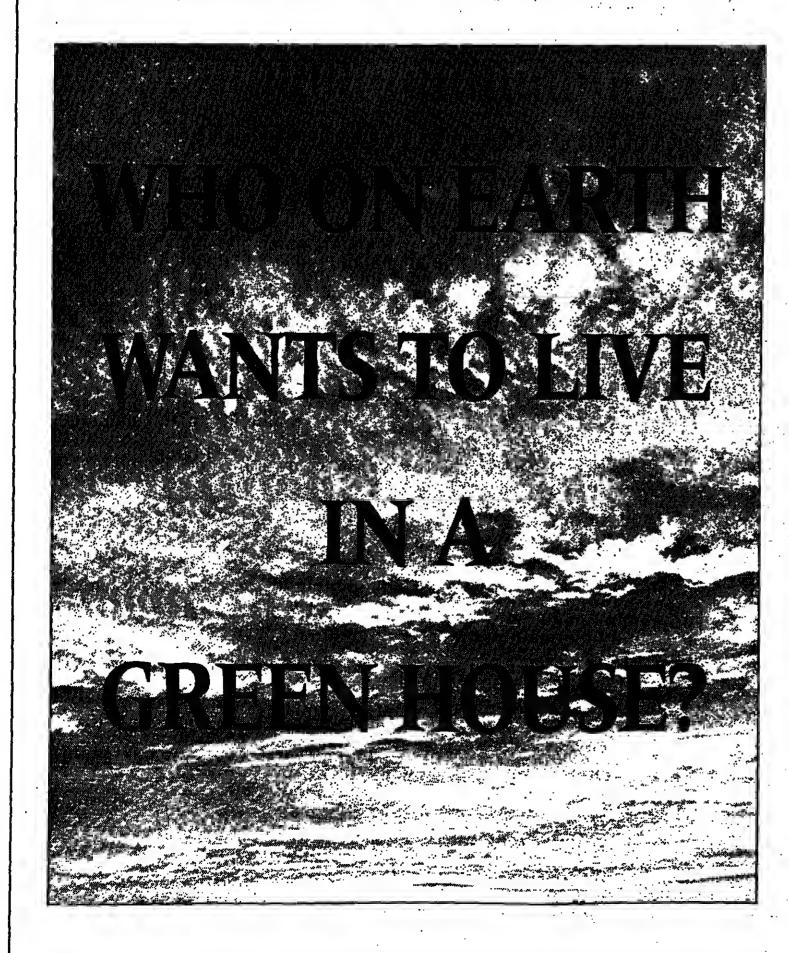
Roy Garner in Tokvo

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FINANCIAL TIMES FRIDAY OCTOBER 13 1989

Although oil consumption is

2000, in contrast to 56 per cent in 1986 - there will be little change in Japan's total oil demand volume. Nuclear power: the main control panel of the number one reactor at Kashiwazaki Kariwa nuclear power station.



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Nobody yet knows the full implication of the greenhouse effect. Nor its response to ever-increasing pollution. Definitive studies will take

decade.



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environmentalists a

Information from the National Environment Research Council already suggests that the doubling of the amount of carbon dioxide in the atmosphere, previously expected to take between 50 and 100 years, could now happen within the next three decades.

As a prospective new home buyer, you have the power to change things now. Simply by not buying any new home that doesn't come up to your standards.

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